# **Department of Corrections**

<u>Mission</u>: To provide a continuum of community-based correctional services which promotes public safety, holds offenders accountable and improves their ability to live productively and lawfully in the community.

# Mark Masterson Director

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# **Overview**

The Sedgwick County Department of Corrections operates all correctional programs under the direct authority of the Board of County Commissioners. Programs involve a broad range of facilities and community-based correction interventions necessary to promote community safety and the successful supervision of assigned adult and juvenile offenders.

The Department's services help promote community involvement in the corrections process and provide safe facilities, less costly alternatives to incarceration, supervision appropriate to the risk level, offender accountability and services which increase chances for success.

The Department maintains a commitment to be a leader in the field and to provide correctional services in a manner consistent with the values of Sedgwick County.

# Assistant County Manager Division of Public Safety Department of Corrections

# **Strategic Goals:**

- Reduce recidivism through use of proven behavior change strategies to increase client success and reduce risk to public safety
- Seek out and promote less costly alternatives to incarceration that do not jeopardize public safety
- Collect 100 percent per diem reimbursements from the State of Kansas for use of youth facilities for juveniles in State's custody

# **Highlights**

- Expanded staff training of program to include needs assessment, curriculum planning and evaluation in 165 courses
- Trained senior management in collaborative leadership including action plans for guiding and managing change
- Improved efficiency and accuracy through the use of centralized business processes completed by the Department's administrative unit



# **Accomplishments and Priorities**

# **Accomplishments**

The Department of Corrections has several accomplishments of note during the past 12 months. First, the Department was recently awarded Justice Reinvestment Initiative funding from the State of Kansas to expand behavioral health interventions with adult felony offenders assigned to Community Corrections.

Second, the Department prepared and made available online a juvenile justice system "walk-thru" document to inform stakeholders and the public about the processes and components of the system.

Third, the population at the Juvenile Detention Facility was reduced by 8.3 percent.

Finally, policy and procedure was strengthened and all staff members were retrained in the Prison Rape Elimination Act (PREA). A new training class, titled "Undue Familiarity," was developed and implemented to complement PREA and to ensure increased client and staff safety.

# **Priorities**

Several priorities exist for the Department of Corrections. First, programs will continue to use approved evidence-based strategies geared at increasing client success and will track and report program outcomes on a regular basis. Second, the Department will assertively seek funding and programmatic opportunities at all levels to ensure that clients have access to resources that will make them productive citizens. Third, the Department will participate fully in the planning, implementation and operation of any County-approved programs from the Criminal Justice Alternatives Master Plan.

Finally, the Department will continue to maintain and promote respectful and inclusive workplaces through use of the M.E.E.T. model, a model designed to help team members recognize, respond to and resolve day-to-day workplace conflicts.



# **Significant Budget Adjustments**

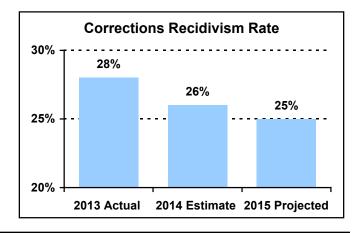
Changes to the Department of Correction's 2015 adopted budget include the elimination of funding for the Judge Riddel Boys Ranch.

# PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of the Department of Corrections.

# **Recidivism Rate All Corrections Programs -**

• Rate of program discharges that return to the Corrections system.



| Department Performance Measures  | 2013<br>Actual | 2014<br>Est. | 2015<br>Proj. |
|--|----------------|--------------|---------------|
| Goal: Reduce recidivism through use of proven behavior charpublic safety |                |              |               |
| Corrections recidivism rate (KPI)  | 28%            | 26%          | 25%           |
| Adult residential and service center recidivism                          | 30%            | 30%          | 30%           |
| Adult field services recidivism  | 51%            | 48%          | 45%           |
| Pretrial services recidivism   | 31%            | 30%          | 30%           |
| Drug Court recidivism  | 69%            | 61%          | 58%           |
| Juvenile Justice Authority Prevention Grants recidivism                  | 20%            | 20%          | 20%           |
| Juvenile Intake and Assessment recidivism                                | 17%            | 18%          | 18%           |
|  |                |              |               |
|  |                |              |               |
|  |                |              |               |
|  |                |              |               |
|  |                |              |               |
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# **Departmental Graphical Summary**

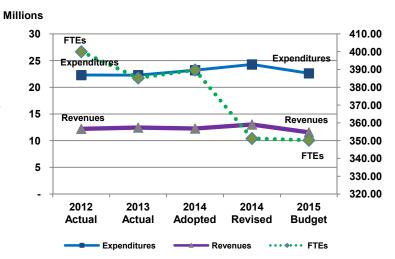
# **Department of Corrections**

Percent of Total County Operating Budget

# \_5.35%

# **Expenditures, Program Revenue & FTEs**

All Operating Funds



|                              | 2012       | 2013       | 2014       | 2014       | 2015       | Amount Chg  | % Chg      |
|------------------------------|------------|------------|------------|------------|------------|-------------|------------|
| Expenditures                 | Actual     | Actual     | Adopted    | Revised    | Budget     | '14 Rev'15  | '14 Rev'15 |
| Personnel                    | 18,404,493 | 18,146,565 | 19,157,256 | 19,681,160 | 18,066,495 | (1,614,666) | -8.20%     |
| Contractual Services         | 2,324,071  | 2,468,420  | 2,533,748  | 2,812,112  | 3,176,825  | 364,713     | 12.97%     |
| Debt Service                 | -          | -          | -          | -          | -          | -           |            |
| Commodities                  | 1,042,767  | 1,134,473  | 1,026,626  | 1,100,647  | 916,045    | (184,602)   | -16.77%    |
| Capital Improvements         | -          | -          | -          | -          | -          | -           |            |
| Capital Equipment            | -          | -          | 20,000     | 35,979     | -          | (35,979)    | -100.00%   |
| Interfund Transfers          | 515,529    | 521,467    | 460,404    | 643,990    | 460,404    | (183,586)   | -28.51%    |
| Total Expenditures           | 22,286,860 | 22,270,925 | 23,198,034 | 24,273,888 | 22,619,769 | (1,654,120) | -6.81%     |
| Revenues                     |            |            |            |            |            |             |            |
| Tax Revenues                 | -          | -          | -          | -          | -          | -           |            |
| Licenses and Permits         | -          | -          | -          | -          | -          | -           |            |
| Intergovernmental            | 11,242,457 | 11,388,141 | 11,328,370 | 12,071,095 | 10,488,216 | (1,582,879) | -13.11%    |
| Charges for Services         | 435,596    | 528,994    | 453,740    | 453,740    | 575,384    | 121,644     | 26.81%     |
| All Other Revenue            | 536,520    | 532,195    | 501,035    | 501,035    | 502,276    | 1,241       | 0.25%      |
| Total Revenues               | 12,214,573 | 12,449,330 | 12,283,145 | 13,025,870 | 11,565,876 | (1,459,994) | -11.21%    |
| Full-Time Equivalents (FTEs) |            |            |            |            |            |             |            |
| Property Tax Funded          | 222.80     | 205.50     | 214.40     | 174.25     | 174.25     | -           | -          |
| Non-Property Tax Funded      | 177.25     | 179.75     | 175.35     | 177.00     | 176.00     | (1.00)      | -0.56%     |
|                              |            |            |            |            |            |             |            |

| <b>Budget Summary by Fun</b> | d          |            |            |            |            |             |            |
|------------------------------|------------|------------|------------|------------|------------|-------------|------------|
|                              | 2012       | 2013       | 2014       | 2014       | 2015       | Amount Chg  | % Chg      |
| <u>Fund</u>                  | Actual     | Actual     | Adopted    | Revised    | Budget     | '14 Rev'15  | '14 Rev'15 |
| General Fund                 | 12,988,909 | 13,104,709 | 12,956,671 | 13,251,365 | 12,356,607 | (894,758)   | -6.75%     |
| Corrections Grants           | 9,238,369  | 9,114,932  | 10,241,363 | 10,931,783 | 10,263,162 | (668,621)   | -6.12%     |
| JAG Grants                   | 59,581     | 54,318     | -          | 90,741     | -          | (90,741)    | -100.00%   |
| Stimulus Grants              | -          | (3,034)    | -          | -          | -          | -           |            |
|                              |            |            |            |            |            |             |            |
| Total Expenditures           | 22,286,860 | 22,270,925 | 23,198,034 | 24,273,888 | 22,619,769 | (1,654,120) | -6.81%     |

| Significant Budget Adjustments from Prior Year Revised Budget       |              |          |        |
|---|--------------|----------|--------|
|   | Expenditures | Revenues | FTEs   |
| Closure of Judge Riddel Boys Ranch in July 2014                     | (1,334,179)  |          |        |
| Reduction of 1.0 FTE Assistant Corrections Shift Supervisor in JIAC | (60,335)     |          | (1.00) |

**Total** (1,394,514) - (1.00)

| <b>Budget Summary</b> | by Progra | am         |            |            |            |            |            |        |
|-----------------------|-----------|------------|------------|------------|------------|------------|------------|--------|
|                       |           | 2012       | 2013       | 2014       | 2014       | 2015       | % Chg      | 2015   |
| Program               | Fund      | Actual     | Actual     | Adopted    | Revised    | Budget     | '14 Rev'15 | FTEs   |
| Adult Services        | Multi.    | 7,682,225  | 8,701,364  | 9,036,755  | 9,713,557  | 10,040,277 | 3.36%      | 115.15 |
| Juvenile Services     | Multi.    | 3,835,877  | 3,474,536  | 4,290,612  | 4,294,512  | 3,513,639  | -18.18%    | 72.60  |
| Juvenile Facilities   | Multi.    | 10,768,757 | 10,095,025 | 9,870,667  | 10,265,819 | 9,065,853  | -11.69%    | 162.50 |
|                       |           |            |            |            |            |            |            |        |
| Total                 |           | 22,286,860 | 22,270,925 | 23,198,034 | 24,273,888 | 22,619,769 | -6.81%     | 350.25 |

# **Personnel Summary by Fund**

|  |            | _                      | Budgeted Compensation Comparison |                  |                  | FTE Comparison |              |              |
|--|------------|------------------------|----------------------------------|------------------|------------------|----------------|--------------|--------------|
| B 111 E111   |            | •                      | 2014                             | 2014             | 2015             | 2014           | 2014         | 2015         |
| Position Titles  | Fund       | Grade                  | Adopted                          | Revised          | Budget           | Adopted        | Revised      | Budget       |
| Corrections Director                                   | 110        | GRADE141               | 70,851                           | 72,783           | 72,783           | 0.60           | 0.60         | 0.60         |
| Dep. Director of Corrections Programs                  | 110        | GRADE137               | 53,543                           | 43,536           | 43,536           | 0.60           | 0.60         | 0.60         |
| Criminal Justice Alternative Adm.                      | 110        | GRADE135               | 85,431                           | 62,122           | 62,122           | 1.00           | 1.00         | 1.00         |
| DOC Budget & Support Serv. Admin.                      | 110        | GRADE135               | 39,025                           | 41,098           | 41,098           | 0.60           | 0.60         | 0.60         |
| Juvenile Detention & Alternatives Mgr                  | 110        | GRADE133               | 78,191                           | 83,913           | 83,913           | 1.00           | 1.00         | 1.00         |
| Administrative Manager                                 | 110        | GRADE132               | 14,749                           | -                | -                | 0.20           | -            | -            |
| Prof. Development Section Manager                      | 110<br>110 | GRADE132               | 35,151                           | 38,498           | 38,498           | 0.60           | 0.60         | 0.60         |
| Corrections Program Manager Project Manager            |            | GRADE129               | 109,848                          | 107,109          | 107,109          | 2.00           | 2.00<br>0.60 | 2.00<br>0.60 |
| ,  | 110<br>110 | GRADE129<br>GRADE129   | 28,403<br>74,503                 | 27,509<br>50,998 | 27,509<br>50,998 | 0.60<br>2.00   | 1.00         | 1.00         |
| Youth Facility Manager                                 | 110        | GRADE 129<br>GRADE 126 | 48,350                           | 50,998           | 50,998           | 1.00           | 1.00         | 1.00         |
| Community Outreach Coordinator Corrections Coordinator | 110        | GRADE 126              | 198,828                          | 156,554          | 156,554          | 5.00           | 3.00         | 3.00         |
| Customer Support Analyst                               | 110        | GRADE 126              | 25,605                           | 26,591           | 26,591           | 0.60           | 0.60         | 0.60         |
| Intensive Supervision Officer III                      | 110        | GRADE126               | 42,814                           | 44,654           | 44,654           | 1.00           | 1.00         | 1.00         |
| Senior Social Worker                                   | 110        | GRADE126               | 130,500                          | 135,715          | 135,715          | 3.00           | 3.00         | 3.00         |
| Corrections Shift Supervisor                           | 110        | GRADE125               | 210,136                          | 173,147          | 173,147          | 6.00           | 4.00         | 4.00         |
| Intensive Supervision Officer II                       | 110        | GRADE125               | 39,614                           | 41,718           | 41,718           | 1.00           | 1.00         | 1.00         |
| Administrative Officer                                 | 110        | GRADE124               | 77,938                           | 82,400           | 82,400           | 1.60           | 1.60         | 1.60         |
| Social Worker  | 110        | GRADE124               | 38,175                           | -                | -                | 2.00           | -            | -            |
| Administrative Specialist                              | 110        | GRADE123               | 60,905                           | 70,622           | 70,622           | 2.00           | 2.00         | 2.00         |
| Asst. Corrections Shift Supervisor                     | 110        | GRADE123               | 274,405                          | 228,463          | 228,463          | 9.00           | 6.00         | 6.00         |
| Corrections Coordinator                                | 110        | GRADE123               | 43,454                           | 46,089           | 46,089           | 1.00           | 1.00         | 1.00         |
| Intensive Supervision Officer I                        | 110        | GRADE123               | 618,495                          | 627,339          | 627,339          | 16.00          | 16.00        | 16.00        |
| Senior Corrections Worker                              | 110        | GRADE122               | 471,847                          | 419,399          | 419,399          | 16.05          | 13.00        | 13.00        |
| Administrative Assistant                               | 110        | GRADE120               | 129,486                          | 85,969           | 85,969           | 4.20           | 2.80         | 2.80         |
| Case Manager II  | 110        | GRADE120               | 30,114                           | 31,408           | 31,408           | 1.00           | 1.00         | 1.00         |
| Corrections Worker                                     | 110        | GRADE120               | 2,431,243                        | 2,289,607        | 2,289,607        | 98.00          | 79.00        | 79.00        |
| Food Service Coordinator                               | 110        | GRADE120               | 22,790                           | 32,640           | 32,640           | 1.00           | 1.00         | 1.00         |
| Asst. Intensive Supervision Officer                    | 110        | GRADE117               | 24,896                           | 25,642           | 25,642           | 1.00           | 1.00         | 1.00         |
| Office Specialist                                      | 110        | GRADE117               | 157,144                          | 164,775          | 164,775          | 6.00           | 6.00         | 6.00         |
| Control Booth Operator                                 | 110        | GRADE116               | 220,332                          | 225,732          | 225,732          | 8.00           | 8.00         | 8.00         |
| Food Service Worker II                                 | 110        | GRADE113               | 65,730                           | 67,029           | 67,029           | 3.00           | 3.00         | 3.00         |
| Food Service Worker                                    | 110        | GRADE111               | 18,416                           | 18,845           | 18,845           | 1.00           | 1.00         | 1.00         |
| Food Service Worker I                                  | 110        | GRADE111               | 71,709                           | 42,813           | 42,813           | 5.00           | 2.00         | 2.00         |
| Housekeeper  | 110        | GRADE110               | 21,817                           | 22,534           | 22,534           | 1.00           | 1.00         | 1.00         |
| KZ4 - Protective Services                              | 110        | EXCEPT                 | -                                | -                | -                | 1.50           | -            | -            |
| KZ4 Protective Services B115                           | 110        | EXCEPT                 | -                                | -                | -                | -              | 1.00         | 1.00         |
| KZ4 Protective Services B217                           | 110        | EXCEPT                 | 45,719                           | 23,384           | 23,384           | 2.25           | 2.25         | 2.25         |
| KZ5 - Para Professional                                | 110        | EXCEPT                 | -                                | -                | -                | 1.00           | -            | -            |
| KZ5 Para Professional B217                             | 110        | EXCEPT                 | 56,265                           | 43,900           | 43,900           | 3.00           | 2.00         | 2.00         |
| KZ6 Administrative Support B115                        | 110        | EXCEPT                 | 27,820                           | 27,820           | 27,820           | 0.50           | 0.50         | 0.50         |
| Part Time - Paraprofessional                           | 110        | EXCEPT                 | -                                | -                | -                | -              | 1.00         | 1.00         |
| Poll Worker  | 110        | EXCEPT                 | -                                | -                | -                | -              | 0.50         | 0.50         |
| KZA: JRBR Life Skills                                  | 110        | JRBRMIN                | 18,850                           | -                | -                | 2.50           | -            | -            |
| Corrections Director                                   | 253        | GRADE141               | 47,233                           | 47,921           | 47,921           | 0.40           | 0.40         | 0.40         |
| Dep. Director of Corrections Programs                  | 253        | GRADE137               | 35,696                           | 28,664           | 28,664           | 0.40           | 0.40         | 0.40         |
| Community Corrections Division Adm.                    | 253        | GRADE135               | 71,882                           | 74,738           | 74,738           | 1.00           | 1.00         | 1.00         |
| DOC Budget & Support Services Admin.                   | 253        | GRADE135               | 26,017                           | 27,057           | 27,057           | 0.40           | 0.40         | 0.40         |
| Juvenile Field Services Administrator                  | 253        | GRADE134               | 61,983                           | 56,252           | 56,252           | 1.00           | 1.00         | 1.00         |
| Administrative Manager                                 | 253        | GRADE132               | 58,994                           | 52,325           | 52,325           | 0.80           | 1.00         | 1.00         |
| Adult Residential Center Manager                       | 253        | GRADE132               | 55,303                           | 57,515           | 57,515           | 1.00           | 1.00         | 1.00         |
| Prof. Development Section Manager                      | 253        | GRADE132               | 23,433                           | 25,346           | 25,346           | 0.40           | 0.40         | 0.40         |
| Project Manager  | 253        | GRADE129               | 18,936                           | 18,110           | 18,110           | 0.40           | 0.40         | 0.40         |
| Corrections Coordinator                                | 253        | GRADE126               | 57,180                           | 96,391           | 96,391           | 3.00           | 3.00         | 3.00         |
| Customer Support Analyst                               | 253        | GRADE126               | 17,070                           | 17,507           | 17,507           | 0.40           | 0.40         | 0.40         |
| Intensive Supervision Officer III                      | 253        | GRADE126               | 304,660                          | 297,576.00       | 297,576          | 6.00           | 6.00         | 6.00         |

# **Personnel Summary by Fund**

|   |                   |                                     | Budgeted Co  | mpensation C    | omparison   | omparison FTE Compariso |                 | on             |
|---|-------------------|-------------------------------------|--|-----------------|---|-------------------------|-----------------|----------------|
| Position Titles                         | Fund              | Grade                               | 2014<br>Adopted  | 2014<br>Revised | 2015<br>Budget  | 2014<br>Adopted         | 2014<br>Revised | 2015<br>Budget |
| Juvenile Programs Coordinator           | 253               | GRADE126                            | 98,244   | 101,171         | 101,171   | 2.00                    | 2.00            | 2.00           |
| Corrections Shift Supervisor            | 253               | GRADE125                            | 115,354  | 117,210         | 117,210   | 3.00                    | 3.00            | 3.00           |
| Intensive Supervision Officer II        | 253               | GRADE125                            | 576,691  | 541,413         | 541,413   | 14.00                   | 13.00           | 13.00          |
| Administrative Officer                  | 253               | GRADE124                            | 19,019   | 20,324          | 20,324  | 0.40                    | 0.40            | 0.40           |
| HELD - Social Worker                    | 253               | GRADE124                            | -  | -               | ,<br>-  | 1.00                    | -               | -              |
| Administrative Specialist               | 253               | GRADE123                            | 126,312  | 127,599         | 127,599   | 3.00                    | 3.00            | 3.00           |
| Assistant Corrections Shift Supervisor  | 253               | GRADE123                            | 264,211  | 295,092         | 221,497   | 7.00                    | 7.00            | 6.00           |
| HELD - Grant Coordinator                | 253               | GRADE123                            | -  | -               | -   | 1.00                    | 1.00            | 1.00           |
| HELD - Intensive Supervision Officer I  | 253               | GRADE123                            | -  | -               | -   | 3.00                    | 3.00            | 3.00           |
| Intensive Supervision Officer I         | 253               | GRADE123                            | 2,577,968  | 2,428,377       | 2,428,377   | 70.00                   | 71.00           | 71.00          |
| Intensive Supervision Officer III       | 253               | GRADE123                            | -  | 91,931          | 91,931  | -                       | 2.00            | 2.00           |
| Intensive Supervsion Officer III        | 253               | GRADE123                            | -  | 32,919          | 32,919  | -                       | 1.00            | 1.00           |
| Senior Corrections Worker               | 253               | GRADE122                            | 30,861   | 61,238          | 61,238  | 2.95                    | 2.00            | 2.00           |
| Administrative Assistant                | 253               | GRADE120                            | 63,829   | 37,323          | 37,323  | 1.80                    | 2.20            | 2.20           |
| Corrections Worker                      | 253               | GRADE120                            | 866,299  | 894,630         | 894,630   | 28.00                   | 28.00           | 28.00          |
| HELD - Bookkeeper                       | 253               | GRADE119                            | -  | -               | -   | 1.00                    | 1.00            | 1.00           |
| Assistant Intensive Supervision Officer | 253               | GRADE117                            | 136,941  | 60,153          | 60,153  | 6.00                    | 6.00            | 6.00           |
| HELD - Office Specialist                | 253               | GRADE117                            | -  | -               | -   | 1.00                    | 1.00            | 1.00           |
| Office Specialist                       | 253               | GRADE117                            | 189,857  | 166,334         | 166,334   | 7.00                    | 7.00            | 7.00           |
| HELD - KZ2 Professional B327            | 253               | EXCEPT                              | -  | 2,500           | 2,500   | 0.50                    | 0.50            | 0.50           |
| KZ5 Para Professional B217              | 253               | EXCEPT                              | 32,278   | 13,448          | 13,448  | 5.50                    | 5.50            | 5.50           |
| Court Service Officer                   | 253               | 18THJUD                             | 72,838   | 22,000          | 22,000  | 2.00                    | 2.00            | 2.00           |
|   |                   |                                     |  |                 |   |                         |                 |                |
|   | Subtot<br>Total F | Add:<br>Budgeted Pe<br>Compensation | ersonnel Savings<br>on Adjustments<br>Call/Holiday Pay |                 | 11,472,742<br>(68,178)<br>219,196<br>360,482<br>6,082,252<br>18,066,495 | 389.75                  | 351.25          | 350.25         |

# **Corrections — Adult Services**

<u>Mission</u>: To provide a continuum of community-based correctional services which promotes public safety, holds offenders accountable and improves their ability to live productively and lawfully in the community.

# Mark Masterson Director

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# **Overview**

Adult Services includes community-based correctional programs targeted to adult criminal offenders. Programs deliver services that enhance community safety and increase the likelihood that offenders will become productive citizens.

The services provided are ordered by the courts and include monitoring and addressing behaviors and managing cases, which often involves arranging services to address problems with substance abuse, mental health, housing, employment and family.

The Adult Residential Program seeks to keep offenders in an environment that is suitable to their level of risk to reoffend while providing programming that will assist them in successfully reentering the community. In addition, the Adult Intensive Supervision program allows offenders sentenced by the court to live at home under intensive supervision by program staff.

# Division of Public Safety Department of Corrections Adult Services

# **Strategic Goals:**

- Reduce recidivism through use of proven behavior change strategies to increase client success and reduce risk to public safety
- Seek out and promote less costly alternatives to incarceration that do not jeopardize public safety
- Continue to participate fully in the planning, implementation, operation and/or monitoring of any County-approved programs from the Criminal Justice Alternatives Master Plan to reduce demand for adult detention services

# **Highlights**

- Upon 12 months after completion of Drug Court, 81 percent of graduates have not been charged with a new crime
- Expanded career programming for clients, including a career lab and one-on-one employment and educational support
- Increased successful probation completions by 7 percent
- Expanded clients' access to be havioral health interventions by securing additional state funding and collaborating with COMCARE and Higher Ground



# **Accomplishments and Priorities**

# **Accomplishments**

Several accomplishments of note have recently occurred in Adult Services. First, Community Corrections received state funding and collaborated with COMCARE and Higher Ground to co-locate services and provide expanded access to behavioral health interventions with high risk offenders.

Second, the Department is providing expanded career programming for Community Corrections' clients. Programming includes a career lab that is open five days per week and offers clients a location to complete online employment applications, call employers to check on the status of their applications and complete school work. Staff members continue to provide one-on-one employment and educational support.

# **Priorities**

Several priorities exist for Adult Services. First, programs will continue to use approved evidence-based strategies geared at increasing client success and will track and report program outcomes on a regular basis. Second, the Department will seek funding and programmatic opportunities at all levels to ensure that clients have access to resources that will make them productive citizens. Third, the Department will participate fully in the planning, implementation and operation of any County-approved programs from the Criminal Justice Alternatives Master Plan.

Finally, the Department will continue to maintain and promote respectful and inclusive workplaces through use of the M.E.E.T. model, a model designed to help team members recognize, respond to and resolve day-to-day workplace conflicts.



# **Significant Budget Adjustments**

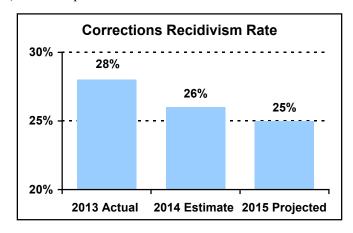
There are no significant adjustments to Corrections-Adult Services' 2015 adopted budget.

# PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of the Department of Corrections – Adult Services.

# **Recidivism Rate All Corrections Programs -**

• Rate of program discharges that return to the Corrections system.



| Department Performance Measures   | 2013<br>Actual | 2014<br>Est. | 2015<br>Proj. |
|---|----------------|--------------|---------------|
| <b>Goal:</b> Reduce recidivism through use of proven behavior che public safety |                |              |               |
| Corrections recidivism rate (KPI)   | 28%            | 26%          | 25%           |
| Adult residential and service center recidivism                                 | 30%            | 30%          | 30%           |
| Adult field services recidivism   | 51%            | 48%          | 45%           |
| Pretrial services recidivism  | 31%            | 30%          | 30%           |
| Drug Court recidivism   | 69%            | 61%          | 58%           |
|   |                |              |               |
|   |                |              |               |
|   |                |              |               |
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|   |                |              |               |

# **Departmental Graphical Summary**

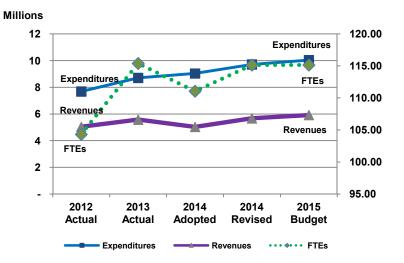
# **Corrections - Adult Services**

Percent of Total County Operating Budget

# 2.38%

# **Expenditures, Program Revenue & FTEs**

All Operating Funds



|                             | 2012      | 2013      | 2014      | 2014      | 2015       | Amount Chg | % Chg      |
|-----------------------------|-----------|-----------|-----------|-----------|------------|------------|------------|
| Expenditures                | Actual    | Actual    | Adopted   | Revised   | Budget     | '14 Rev'15 | '14 Rev'15 |
| Personnel                   | 5,550,482 | 6,283,543 | 6,778,167 | 6,991,070 | 7,172,539  | 181,469    | 2.60%      |
| Contractual Services        | 1,565,283 | 1,590,260 | 1,647,227 | 1,883,833 | 2,143,786  | 259,953    | 13.80%     |
| Debt Service                | -         | -         | -         | -         | -          | -          |            |
| Commodities                 | 105,619   | 317,536   | 206,361   | 234,089   | 318,952    | 84,863     | 36.25%     |
| Capital Improvements        | -         | -         | -         | -         | -          | -          |            |
| Capital Equipment           | -         | -         | -         | 15,979    | -          | (15,979)   | -100.00%   |
| Interfund Transfers         | 460,842   | 510,025   | 405,000   | 588,586   | 405,000    | (183,586)  | -31.19%    |
| Total Expenditures          | 7,682,225 | 8,701,364 | 9,036,755 | 9,713,557 | 10,040,277 | 326,720    | 3.36%      |
| Revenues                    |           |           |           |           |            |            |            |
| Tax Revenues                | -         | -         | -         | -         | -          | -          |            |
| Licenses and Permits        | -         | -         | -         | -         | -          | -          |            |
| Intergovernmental           | 4,159,668 | 4,577,192 | 4,189,244 | 4,832,841 | 4,886,303  | 53,462     | 1.11%      |
| Charges for Services        | 404,442   | 487,209   | 423,392   | 423,392   | 543,746    | 120,354    | 28.43%     |
| All Other Revenue           | 471,436   | 512,355   | 416,190   | 416,190   | 485,826    | 69,636     | 16.73%     |
| Total Revenues              | 5,035,547 | 5,576,755 | 5,028,826 | 5,672,423 | 5,915,875  | 243,452    | 4.29%      |
| Full-Time Equivalents (FTEs | s)        |           |           |           |            |            |            |
| Property Tax Funded         | 18.00     | 26.00     | 25.90     | 27.50     | 27.50      | -          | 0.00%      |
| Non-Property Tax Funded     | 86.32     | 89.40     | 85.16     | 87.65     | 87.65      | -          | 0.00%      |
| Total FTEs                  | 104.32    | 115.40    | 111.06    | 115.15    | 115.15     |            | 0.00%      |

| Budget Summary by F | und            |                |                 |                 |                |                          |          |
|---------------------|----------------|----------------|-----------------|-----------------|----------------|--------------------------|----------|
| Fund                | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amount Chg<br>'14 Rev'15 | % Chg    |
| General Fund        | 2,824,801      | 3,581,027      | 3,684,652       | 3,698,921       | 3,973,982      | 275,061                  | 7.44%    |
| Corrections Grants  | 4,797,843      | 5,069,053      | 5,352,103       | 5,923,895       | 6,066,295      | 142,400                  | 2.40%    |
| JAG Grants          | 59,581         | 54,318         | -               | 90,741          | -              | (90,741)                 | -100.00% |
| Stimulus Fund       | -              | (3,034)        | -               | -               | -              | -                        |          |
| Total Expenditures  | 7,682,225      | 8,701,364      | 9,036,755       | 9,713,557       | 10,040,277     | 326,720                  | 3.36%    |

# Significant Budget Adjustments from Prior Year Revised Budget

| Expenditures  | Revenues | FTEs |
|---------------|----------|------|
| Experiultures | Revenues | LIE2 |

Total - - -

| <b>Budget Summary b</b> | y Progra | m         |           |           |           |            |            |        |
|-------------------------|----------|-----------|-----------|-----------|-----------|------------|------------|--------|
|                         |          | 2012      | 2013      | 2014      | 2014      | 2015       | % Chg      | 2015   |
| Program                 | Fund     | Actual    | Actual    | Adopted   | Revised   | Budget     | '14 Rev'15 | FTEs   |
| Sedgwick Co. Drug Ct.   | 110      | 616,076   | 645,763   | 673,470   | 697,234   | 664,394    | -4.71%     | 7.00   |
| Day Reporting Program   | 110      | 1,012,120 | 924,171   | 1,036,665 | 976,044   | 1,067,765  | 9.40%      | -      |
| Pretrial Program        | 110      | 696,150   | 735,583   | 760,923   | 743,207   | 779,526    | 4.89%      | 11.00  |
| AISP General Fund       | 110      | 335,163   | 448,748   | 405,000   | 385,864   | 405,000    | 4.96%      | -      |
| Adult Residential       | Multi.   | 1,639,432 | 1,828,202 | 1,835,290 | 2,034,547 | 1,970,520  | -3.15%     | 26.50  |
| Administration          | 253      | 159,162   | 185,376   | 187,693   | 187,693   | 196,195    | 4.53%      | 2.40   |
| AISP                    | Multi.   | 3,224,122 | 3,337,728 | 3,494,120 | 3,965,022 | 4,124,579  | 4.02%      | 58.75  |
| DOC Administration      | 110      | -         | 461,354   | 471,376   | 473,966   | 626,106    | 32.10%     | 6.90   |
| DOC Training            | 110      | -         | 134,439   | 172,218   | 177,850   | 206,191    | 15.94%     | 2.60   |
| JAG Grants              | 263      | -         | -         | -         | 72,131    | -          | -100.00%   | -      |
|                         |          |           |           |           |           |            |            |        |
| Total                   |          | 7,682,225 | 8,701,364 | 9,036,755 | 9,713,557 | 10,040,277 | 3.36%      | 115.15 |

# **Personnel Summary By Fund**

|   |            | <u>-</u>           | <b>Budgeted Compensation Comparison</b> |                  |                  | FT              | E Comparis      |                |  |
|---|------------|--------------------|---|------------------|------------------|-----------------|-----------------|----------------|--|
| Position Titles                                   | Fund       | Grade              | 2014<br>Adopted                         | 2014<br>Revised  | 2015<br>Budget   | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget |  |
| Corrections Director                              | 110        | GRADE141           | 70,851                                  | 72,783           | 72,783           | 0.60            | 0.60            | 0.60           |  |
| Dep. Director of Corrections Programs             | 110        | GRADE137           | 53,543                                  | 43,536           | 43,536           | 0.60            | 0.60            | 0.60           |  |
| Criminal Justice Alternative Adm.                 | 110        | GRADE135           | 85,431                                  | 62,122           | 62,122           | 1.00            | 1.00            | 1.00           |  |
| DOC Budget & Support Services Admin.              | 110        | GRADE135           | 39,025                                  | 41,098           | 41,098           | 0.60            | 0.60            | 0.60           |  |
| Prof. Development Section Manager                 | 110        | GRADE132           | 35,151                                  | 38,498           | 38,498           | 0.60            | 0.60            | 0.60           |  |
| Corrections Program Manager                       | 110        | GRADE129           | 54,272                                  | 49,144           | 49,144           | 1.00            | 1.00            | 1.00           |  |
| Project Manager                                   | 110        | GRADE129           | 28,403                                  | 27,509           | 27,509           | 0.60            | 0.60            | 0.60           |  |
| Community Outreach Coordinator                    | 110        | GRADE126           | -                                       | 50,918           | 50,918           | -               | 1.00            | 1.00           |  |
| Customer Support Analyst                          | 110        | GRADE126           | 25,605                                  | 26,591           | 26,591           | 0.60            | 0.60            | 0.60           |  |
| Intensive Supervision Officer III                 | 110        | GRADE126           | 42,814                                  | 44,654           | 44,654           | 1.00            | 1.00            | 1.00           |  |
| Intensive Supervision Officer II                  | 110        | GRADE125           | 39,614                                  | 41,718           | 41,718           | 1.00            | 1.00            | 1.00           |  |
| Administrative Officer                            | 110        | GRADE124           | 28,528                                  | 30,866           | 30,866           | 0.60            | 0.60            | 0.60           |  |
| Administrative Specialist                         | 110        | GRADE123           | 35,643                                  | 36,781           | 36,781           | 1.00            | 1.00            | 1.00           |  |
| Corrections Coordinator                           | 110        | GRADE123           | 43,454                                  | 46,089           | 46,089           | 1.00            | 1.00            | 1.00           |  |
| Intensive Supervision Officer I                   | 110        | GRADE123           | 372,647                                 | 378,195          | 378,195          | 10.00           | 10.00           | 10.00          |  |
| Administrative Assistant                          | 110        | GRADE120           | 46,504                                  | 56,745           | 56,745           | 1.20            | 1.80            | 1.80           |  |
| Asst. Intensive Supervision Officer               | 110<br>110 | GRADE117           | 24,896<br>74,053                        | 25,642           | 25,642           | 1.00            | 1.00            | 1.00           |  |
| Office Specialist KZ6 Administrative Support B115 | 110        | GRADE117<br>EXCEPT | 74,053<br>27,820                        | 78,220<br>27,820 | 78,220<br>27,820 | 3.00<br>0.50    | 3.00<br>0.50    | 3.00<br>0.50   |  |
| Corrections Director                              | 253        | GRADE141           | 28,340                                  | 28,753           | 28,753           | 0.30            | 0.30            | 0.30           |  |
| Dep. Director of Corrections Programs             | 253        | GRADE137           | 21,417                                  | 17,199           | 17,199           | 0.24            | 0.24            | 0.24           |  |
| Community Corrections Division Adm.               | 253        | GRADE135           | 71,882                                  | 74,738           | 74,738           | 1.00            | 1.00            | 1.00           |  |
| DOC Budget & Support Services Admin.              | 253        | GRADE135           | 15,610                                  | 16,234           | 16,234           | 0.24            | 0.24            | 0.24           |  |
| Adult Residential Center Manager                  | 253        | GRADE132           | 41,477                                  | 43,136           | 43,136           | 0.75            | 0.75            | 0.75           |  |
| Prof. Development Section Manager                 | 253        | GRADE132           | 14,060                                  | 15,207           | 15,207           | 0.24            | 0.24            | 0.24           |  |
| Project Manager                                   | 253        | GRADE129           | 11,361                                  | 10,866           | 10,866           | 0.24            | 0.24            | 0.24           |  |
| Corrections Coordinator                           | 253        | GRADE126           | 42,885                                  | 58,349           | 58,349           | 0.75            | 1.00            | 1.00           |  |
| Customer Support Analyst                          | 253        | GRADE126           | 10,242                                  | 10,504           | 10,504           | 0.24            | 0.24            | 0.24           |  |
| Intensive Supervision Officer III                 | 253        | GRADE126           | 265,552                                 | 257,295          | 257,295          | 5.00            | 5.00            | 5.00           |  |
| Corrections Shift Supervisor                      | 253        | GRADE125           | 115,354                                 | 117,210          | 117,210          | 3.00            | 3.00            | 3.00           |  |
| Intensive Supervision Officer II                  | 253        | GRADE125           | 325,273                                 | 320,069          | 320,069          | 7.00            | 7.00            | 7.00           |  |
| Administrative Officer                            | 253        | GRADE124           | 11,411                                  | 12,195           | 12,195           | 0.24            | 0.24            | 0.24           |  |
| Administrative Specialist                         | 253        | GRADE123           | 81,394                                  | 81,683           | 81,683           | 1.75            | 1.75            | 1.75           |  |
| Assistant Corrections Shift Supervisor            | 253        | GRADE123           | 72,887                                  | 66,499           | 66,499           | 2.00            | 2.00            | 2.00           |  |
| Intensive Supervision Officer I                   | 253        | GRADE123           | 1,629,051                               | 1,675,825        | 1,675,825        | 43.75           | 45.00           | 45.00          |  |
| Intensive Supervision Officer III                 | 253        | GRADE123           | -                                       | 91,931           | 91,931           | -               | 2.00            | 2.00           |  |
| Intensive Supervsion Officer III                  | 253        | GRADE123           | -                                       | 32,919           | 32,919           | -               | 1.00            | 1.00           |  |
| Senior Corrections Worker                         | 253        | GRADE122           | -                                       | -                | -                | 2.00            |                 |                |  |
| Administrative Assistant                          | 253        | GRADE120           | 18,602                                  | 22,394           | 22,394           | 0.48            | 0.72            | 0.72           |  |
| Corrections Worker                                | 253        | GRADE120           | 395,814                                 | 399,533          | 399,533          | 12.00           | 12.00           | 12.00          |  |
| Office Specialist                                 | 253        | GRADE117           | 110,856                                 | 102,935          | 102,935          | 4.00            | 3.75            | 3.75           |  |
|   |            |                    |   |                  |                  |                 |                 |                |  |
|   |            |                    |   |                  |                  |                 |                 |                |  |
|   |            |                    |   |                  |                  |                 |                 |                |  |
|   |            |                    |   |                  |                  |                 |                 |                |  |
|   | Subtot     | al                 |   |                  | 4,634,403        |                 |                 |                |  |
|   |            | Add:               |   |                  | .,, 1, 100       |                 |                 |                |  |
|   |            |                    | Personnel Savin                         | igs I            | (8,420)          |                 |                 |                |  |
|   |            |                    | ation Adjustment                        |                  | 56,867           |                 |                 |                |  |
|   |            |                    | On Call/Holiday                         |                  | 66,896           |                 |                 |                |  |
|   |            | Benefits           | -                                       |                  | 2,422,793        |                 |                 |                |  |
|   | Total P    | ersonnel B         | udget                                   |                  | 7,172,539        | 111.06          | 115.15          | 115.15         |  |

## Sedgwick County Drug Court

The Sedgwick County Drug Court is designed to achieve a reduction in recidivism and substance abuse among drug dependent offenders and increase the offenders' likelihood of successful rehabilitation through timely, continuous, and intense judicially supervised treatment, mandatory periodic drug testing, and use of appropriate sanctions and other rehabilitation services. The integration of drug treatment services with justice system case processing and ongoing judicial interaction with each drug court participant are key components.

| Fund(s): | County ( | General I | Fund 110 |
|----------|----------|-----------|----------|
|----------|----------|-----------|----------|

|                              | 2012    | 2013    | 2014    | 2014    | 2015    | Amnt. Chg. | % Chg.    |
|------------------------------|---------|---------|---------|---------|---------|------------|-----------|
| Expenditures                 | Actual  | Actual  | Adopted | Revised | Budget  | '14 - '15  | '14 - '15 |
| Personnel                    | 369,982 | 380,655 | 411,637 | 414,401 | 387,450 | (26,951)   | -6.5%     |
| Contractual Services         | 235,144 | 235,582 | 250,553 | 267,553 | 246,680 | (20,873)   | -7.8%     |
| Debt Service                 | -       | -       | -       | -       | -       | -          | -         |
| Commodities                  | 10,950  | 29,525  | 11,280  | 15,280  | 30,264  | 14,984     | 98.1%     |
| Capital Improvements         | -       | -       | -       | -       | -       | -          | -         |
| Capital Equipment            | -       | -       | -       | -       | -       | -          | -         |
| Interfund Transfers          | -       | -       | -       | -       | -       | -          | -         |
| Total Expenditures           | 616,076 | 645,763 | 673,470 | 697,234 | 664,394 | (32,840)   | -4.7%     |
| Revenues                     |         |         |         |         |         |            |           |
| Taxes                        | -       | -       | -       | -       | -       | -          | -         |
| Intergovernmental            | -       | -       | -       | -       | -       | -          | -         |
| Charges For Service          | 15,239  | 15,731  | 15,776  | 15,776  | 16,092  | 316        | 2.0%      |
| All Other Revenue            | 133     | 963     | 141     | 141     | 145     | 4          | 3.0%      |
| Total Revenues               | 15,372  | 16,694  | 15,917  | 15,917  | 16,237  | 320        | 2.0%      |
| Full-Time Equivalents (FTEs) | 7.00    | 7.00    | 7.00    | 7.00    | 7.00    | -          | -         |

# Day Reporting Program

The Day Reporting Program is a non-residential sentencing alternative to incarceration in the local detention facility. The program provides outpatient substance abuse treatment, drug testing, cognitive skills development classes, domestic violence programming and case management. The facility is open six days a week, in order to accommodate clients in the program.

| Fund(s): | County | Genera | l Fund | 110 |
|----------|--------|--------|--------|-----|
|----------|--------|--------|--------|-----|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | -                   |
| Contractual Services         | 1,012,120      | 924,171        | 1,036,665       | 976,044         | 1,067,765      | 91,721                  | 9.4%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 1,012,120      | 924,171        | 1,036,665       | 976,044         | 1,067,765      | 91,721                  | 9.4%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | -                   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | -                   |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | -                   |

## • Pretrial Program

The Pretrial Services Program diverts inmates from the Adult Detention Facility to their own homes under supervision of program staff. Electronic monitoring is also provided, as needed, to strengthen supervision and help ensure clients abide by the conditions of their release and appear before the court as directed. Inmates are assigned to the Pretrial Program as a condition of bond, as ordered by a District or Municipal Court in Sedgwick County.

| Fund(s): | County | General | Fund | 110 |
|----------|--------|---------|------|-----|
|----------|--------|---------|------|-----|

|                              | 2012    | 2013    | 2014    | 2014    | 2015    | Amnt. Chg. | % Chg.    |
|------------------------------|---------|---------|---------|---------|---------|------------|-----------|
| Expenditures                 | Actual  | Actual  | Adopted | Revised | Budget  | '14 - '15  | '14 - '15 |
| Personnel                    | 634,504 | 660,729 | 677,758 | 681,042 | 698,972 | 17,930     | 2.6%      |
| Contractual Services         | 55,319  | 56,550  | 76,645  | 55,645  | 61,793  | 6,148      | 11.0%     |
| Debt Service                 | -       | -       | -       | -       | -       | -          | -         |
| Commodities                  | 6,327   | 18,304  | 6,520   | 6,520   | 18,761  | 12,241     | 187.7%    |
| Capital Improvements         | -       | -       | -       | -       | -       | -          | -         |
| Capital Equipment            | -       | -       | -       | -       | -       | -          | -         |
| Interfund Transfers          | -       | -       | -       | -       | -       | -          | -         |
| Total Expenditures           | 696,150 | 735,583 | 760,923 | 743,207 | 779,526 | 36,319     | 4.9%      |
| Revenues                     |         |         |         |         |         |            |           |
| Taxes                        | -       | -       | -       | -       | -       | -          | -         |
| Intergovernmental            | -       | -       | -       | -       | -       | -          | -         |
| Charges For Service          | 14,802  | 7,654   | 15,399  | 15,399  | 7,654   | (7,745)    | -50.3%    |
| All Other Revenue            | 10      | -       | 11      | 11      | -       | (11)       | -100.0%   |
| Total Revenues               | 14,812  | 7,654   | 15,410  | 15,410  | 7,654   | (7,756)    | -50.3%    |
| Full-Time Equivalents (FTEs) | 11.00   | 11.00   | 11.00   | 11.00   | 11.00   | -          | -         |

# • Adult Intensive Supervision Program General Fund

Through the Adult Intensive Supervision Program (AISP), court-ordered adult offenders are allowed to live at home under strict guidelines. Frequent drug testing and contact with family members, employers and treatment providers ensures the court's criteria for placement are followed. The degree of supervision received by adult offenders is based on their identified risk to reoffend, needs and individual progress.

| Fund(s): | County | Genera | l Fund | 110 |
|----------|--------|--------|--------|-----|
|----------|--------|--------|--------|-----|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | -                   |
| Contractual Services         | -              | 4,161          | -               | -               | -              | -                       | -                   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | 39,587         | -               | 24,588          | -              | (24,588)                | -100.0%             |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | 335,163        | 405,000        | 405,000         | 361,276         | 405,000        | 43,724                  | 12.1%               |
| Total Expenditures           | 335,163        | 448,748        | 405,000         | 385,864         | 405,000        | 19,136                  | 5.0%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | -                   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | -                   |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | -                   |

### Adult Residential

Adult Residential Services (AR) was reduced from a 120-bed facility to a 65-bed facility in 2011. The purpose of the facility is to emphasize intense supervision and accountability by monitoring offenders' daily activities in the community and treatment. Residents are court-ordered to complete Residential as a sanction for violating conditions of their probation. Residents are expected to maintain full-time employment, placement in educational/vocational programming in the community, and/or enrollment in treatment. Emphasis is placed on daily living skills, budgeting of personal income, completing court-ordered requirements, and preparing for re-entry into the community. Case management and evidence-based intervention services are provided based on the needs of the offender and are designed to reduce the risk of the resident violating terms of probation or committing additional crimes.

| Fund(s): C | orrections - | Grants 253 / | County | General | Fund 110 |
|------------|--------------|--------------|--------|---------|----------|
|------------|--------------|--------------|--------|---------|----------|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 1,323,407      | 1,403,067      | 1,511,808       | 1,531,808       | 1,524,818      | (6,990)                 | -0.5%               |
| Contractual Services         | 139,110        | 195,484        | 179,182         | 200,110         | 236,302        | 36,192                  | 18.1%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 51,236         | 124,626        | 144,300         | 75,319          | 209,400        | 134,081                 | 178.0%              |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | 125,679        | 105,025        | -               | 227,310         | -              | (227,310)               | -100.0%             |
| Total Expenditures           | 1,639,432      | 1,828,202      | 1,835,290       | 2,034,547       | 1,970,520      | (64,026)                | -3.1%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 1,199,452      | 1,199,452      | 1,199,452       | 1,349,452       | 1,203,601      | (145,851)               | -10.8%              |
| Charges For Service          | 226,490        | 262,610        | 238,915         | 238,915         | 300,000        | 61,085                  | 25.6%               |
| All Other Revenue            | 136,083        | 60,567         | 145,989         | 145,989         | 80,531         | (65,458)                | -44.8%              |
| Total Revenues               | 1,562,025      | 1,522,629      | 1,584,356       | 1,734,356       | 1,584,132      | (150,224)               | -8.7%               |
| Full-Time Equivalents (FTEs) | 28.00          | 28.00          | 28.00           | 26.50           | 26.50          | -                       | -                   |

# Adult Administration

Administrative services within the Adult Services program provide program review, organizational development and direction, quality assurance, financial services and the monitoring of grant applications and performance.

| Fund(s): | Corrections - Grants 253 |
|----------|--------------------------|
|----------|--------------------------|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 159,162        | 185,376        | 187,693         | 187,693         | 196,195        | 8,502                   | 4.5%                |
| Contractual Services         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 159,162        | 185,376        | 187,693         | 187,693         | 196,195        | 8,502                   | 4.5%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 158,212        | 174,908        | 179,963         | 179,963         | 195,921        | 15,958                  | 8.9%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | 8,736          | -               | -               | -              | -                       | -                   |
| Total Revenues               | 158,212        | 183,644        | 179,963         | 179,963         | 195,921        | 15,958                  | 8.9%                |
| Full-Time Equivalents (FTEs) | 2.32           | 2.40           | 2.16            | 2.40            | 2.40           | •                       |                     |

## • Adult Intensive Supervision Program

Through the Adult Intensive Supervision Program (AISP), court-ordered adult offenders are allowed to live at home under strict guidelines. Frequent drug testing and contact with family members, employers and treatment providers ensures the court's criteria for placement are followed. The degree of supervision received by adult offenders is based on their identified needs and individual progress.

Fund(s): Comprehensive Community Care 202 / Corrections - Grants 253 / JAG Grants 263

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 3,063,426      | 3,094,074      | 3,392,477       | 3,575,810       | 3,626,553      | 50,743                  | 1.4%                |
| Contractual Services         | 123,590        | 162,665        | 75,782          | 289,060         | 462,726        | 173,666                 | 60.1%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 37,106         | 80,989         | 25,861          | 84,173          | 35,300         | (48,873)                | -58.1%              |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | 15,979          | -              | (15,979)                | -100.0%             |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 3,224,122      | 3,337,728      | 3,494,120       | 3,965,022       | 4,124,579      | 159,557                 | 4.0%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 2,802,004      | 3,202,832      | 2,809,829       | 3,263,295       | 3,486,781      | 223,486                 | 6.8%                |
| Charges For Service          | 147,911        | 201,214        | 153,302         | 153,302         | 220,000        | 66,698                  | 43.5%               |
| All Other Revenue            | 335,211        | 441,452        | 270,049         | 270,049         | 405,150        | 135,101                 | 50.0%               |
| Total Revenues               | 3,285,127      | 3,845,498      | 3,233,180       | 3,686,646       | 4,111,931      | 425,285                 | 11.5%               |
| Full-Time Equivalents (FTEs) | 56.00          | 59.00          | 55.00           | 58.75           | 58.75          | -                       | -                   |

# DOC Administration

The purpose of DOC Administration is to support and administer the planning, implementation and monitoring of community-based offender programming and to provide administrative services that enable the department to fulfill its mission.

| Fund(s):( | County Genera | l Fund 110 |
|-----------|---------------|------------|
|-----------|---------------|------------|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | 445,730        | 443,876         | 445,966         | 557,429        | 111,463                 | 25.0%               |
| Contractual Services         | -              | 6,845          | 22,500          | 18,000          | 59,575         | 41,575                  | 231.0%              |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | 8,779          | 5,000           | 10,000          | 9,102          | (898)                   | -9.0%               |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | -              | 461,354        | 471,376         | 473,966         | 626,106        | 152,140                 | 32.1%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | -                   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | 637            | -               | -               | -              | -                       | -                   |
| Total Revenues               | -              | 637            | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | -              | 5.90           | 5.30            | 6.90            | 6.90           | -                       | -                   |

Fund(s): County General Fund 110

# DOC Training

DOC Training implements a consolidated development-wide staff training program. The intent of the Training Department is to foster staff who are highly motivated, competent and productive.

| Expenditures         | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|----------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel            | -              | 113,912        | 152,918         | 154,350         | 181,121        | 26,771                  | 17.3%               |
| Contractual Services | -              | 4,801          | 5,900           | 5,290           | 8,945          | 3,655                   | 69.1%               |
| Debt Service         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities          | -              | 15,726         | 13,400          | 18,210          | 16,125         | (2,085)                 | -11.4%              |
| Capital Improvements | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures   | -              | 134,439        | 172,218         | 177,850         | 206,191        | 28,341                  | 15.9%               |
| Revenues             |                |                |                 |                 |                |                         |                     |

# JAG Grants

Intergovernmental

All Other Revenue

**Total Revenues** 

Charges For Service

Full-Time Equivalents (FTEs)

Fund(s): JAG Grants 263

Taxes

The Edward J. Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multi-jurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment and justice information sharing initiatives. In June 2014, the Board of County Commissioners authorized a JAG Grant award for the Department.

2.10

2.60

2.60

2.60

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|--------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Contractual Services         | -              | -              | -               | 72,131          | -              | (72,131)                | -100.0%            |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Total Expenditures           | -              | -              | -               | 72,131          | -              | (72,131)                | -100.0%            |
| Revenues                     |                |                |                 |                 |                |                         |                    |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Intergovernmental            | -              | -              | -               | 40,131          | -              | (40,131)                | -100.0%            |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%               |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%               |
| Total Revenues               | -              | -              | -               | 40,131          | -              | (40,131)                | -100.0%            |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%               |

0.0%

0.0%

0.0%

0.0%

0.0%

0.0%

# **Corrections — Juvenile Services**

<u>Mission</u>: To provide a continuum of community-based correctional services which promotes public safety, holds offenders accountable and improves their ability to live productively and lawfully in the community.

# Mark Masterson Director

700 S. Hydraulic Wichita, KS 67211 316.660.9750 mark.masterson@sedgwick.gov

# **Overview**

Juvenile Services works in partnership with the State of Kansas to provide community-based services to prevent and address juvenile delinquency. The Board of County Commissioners administers juvenile justice services for the State in the 18th Judicial District.

The Department operates three required core programs for the State: Juvenile Intake and Assessment Center (JIAC), Juvenile Intensive Supervision Program (JISP) and Juvenile Case Management (JCM).

Juveniles arrested in Sedgwick County are brought to the JIAC where they are assessed for placement in a shelter, detention facility or returned to their families. JISP serves offenders on probation and at risk of entering state custody, while JCM provides supervision for offenders already in custody with the State of Kansas.

# Department of Corrections Juvenile Services

# **Strategic Goals:**

- Reduce recidivism through use of proven behavior change strategies to increase client success and reduce risk to public safety
- Seek out and promote less costly alternatives to incarceration that do not jeopardize public safety

# **Highlights**

- Restructured departmental leadership to place Juvenile Services under a Deputy Director to encourage systemwide thinking and coordination among the programs
- Implemented personal telephone reminders from JIAC to juveniles pending initial court appearances to reduce bench warrants for failing to appear in court



# **Accomplishments and Priorities**

# **Accomplishments**

Several notable accomplishments have occurred in Juvenile Services. First, the number of juveniles admitted to the State's custody was maintained at a historically low level for a second consecutive year. Second, successful completions of juvenile case management increased by 13 percent.

Third, in order to deliver quality services and facilitate behavior change, all programs incorporate numerous evidence-based practices, such as Motivational Interviewing (MI). Three staff members have been admitted to the prestigious Motivational Interviewing Network of Trainers (MINT). MINT is an international organization that seeks to improve the quality and effectiveness of counseling and consulting with clients about behavior change.

# **Priorities**

Several priorities exist for Juvenile Services. First, programs will continue to use approved evidence-based strategies geared at increasing client success and will track and report outcomes on a regular basis. Second, the Department will seek funding and programmatic opportunities at all levels to ensure that clients have access to resources that will make them productive citizens. Third, to continue to participate in the Annie E. Casey Juvenile Detention Alternatives Initiative (JDAI), the Department will work collaboratively with community and justice system stakeholders to collect and analyze data and make agreed-upon improvements.

Finally, the Department will continue to maintain and promote respectful and inclusive workplaces through use of the M.E.E.T. model, a model designed to help team members recognize, respond to and resolve day-to-day workplace conflicts.



# Significant Budget Adjustments

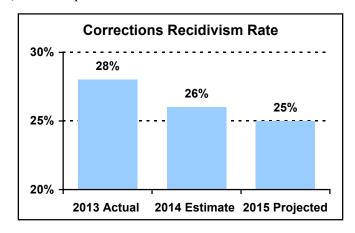
There are no significant adjustments to the Corrections-Juvenile Services' 2015 adopted budget.

# PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of the Department of Corrections – Juvenile Services.

# **Recidivism Rate All Corrections Programs -**

• Rate of program discharges that return to the Corrections system.



|   | 2013                       | 2014                 | 2015             |
|---|----------------------------|----------------------|------------------|
| Department Performance Measures   | Actual                     | Est.                 | Proj.            |
| <b>Goal:</b> Reduce recidivism through use of proven behavior cha public safety | nge strategies to increase | e client success and | d reduce risk to |
| Corrections recidivism rate (KPI)   | 28%                        | 26%                  | 25%              |
| Juvenile intake and assessment recidivism                                       | 17%                        | 18%                  | 18%              |
| Juvenile Justice Authority prevention grants recidivism                         | 20%                        | 20%                  | 20%              |
| Juvenile Intensive Supervision recidivism                                       | 46%                        | 35%                  | 35%              |
| Juvenile Case Management recidivism   | 33%                        | 40%                  | 40%              |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |
|   |                            |                      |                  |

# **Departmental Graphical Summary**

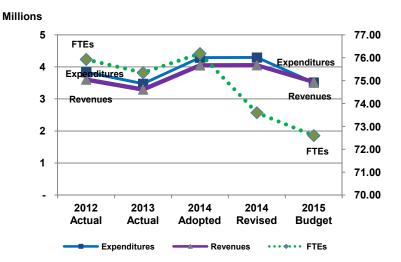
# **Corrections - Juvenile Services**

Percent of Total County Operating Budget

# 0.83%

# **Expenditures, Program Revenue & FTEs**

All Operating Funds



|                              | 2012      | 2013      | 2014      | 2014      | 2015      | Amount Chg | % Chg      |
|------------------------------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| Expenditures                 | Actual    | Actual    | Adopted   | Revised   | Budget    | '14 Rev'15 | '14 Rev'15 |
| Personnel                    | 3,316,615 | 3,026,649 | 3,711,811 | 3,711,811 | 2,891,915 | (819,896)  | -22.09%    |
| Contractual Services         | 364,667   | 417,024   | 486,247   | 482,947   | 531,903   | 48,956     | 10.14%     |
| Debt Service                 | -         | -         | -         | -         | -         | -          |            |
| Commodities                  | 99,909    | 30,861    | 37,150    | 44,350    | 34,417    | (9,933)    | -22.40%    |
| Capital Improvements         | -         | -         | -         | -         | -         | -          |            |
| Capital Equipment            | -         | -         | -         | -         | -         | -          |            |
| Interfund Transfers          | 54,687    | 2         | 55,404    | 55,404    | 55,404    | -          | 0.00%      |
| Total Expenditures           | 3,835,877 | 3,474,536 | 4,290,612 | 4,294,512 | 3,513,639 | (780,873)  | -18.18%    |
| Revenues                     |           |           |           |           |           |            |            |
| Tax Revenues                 | -         | -         | -         | -         | -         | -          |            |
| Licenses and Permits         | -         | -         | -         | -         | -         | -          |            |
| Intergovernmental            | 3,533,116 | 3,274,554 | 3,952,234 | 3,956,134 | 3,509,685 | (446,449)  | -11.28%    |
| Charges for Services         | 18,018    | 18,015    | 17,709    | 17,709    | 18,760    | 1,051      | 5.94%      |
| All Other Revenue            | 55,054    | 3,539     | 81,355    | 81,355    | 1,384     | (79,971)   | -98.30%    |
| Total Revenues               | 3,606,188 | 3,296,108 | 4,051,298 | 4,055,198 | 3,529,829 | (525,369)  | -12.96%    |
| Full-Time Equivalents (FTEs) |           |           |           |           |           |            |            |
| Property Tax Funded          | -         | -         | -         | -         | -         | -          |            |
| Non-Property Tax Funded      | 75.93     | 75.35     | 76.19     | 73.60     | 72.60     | (1.00)     | -1.36%     |
| Total FTEs                   | 75.93     | 75.35     | 76.19     | 73.60     | 72.60     | (1.00)     | -1.36%     |

| Budget Summary by Fund Fund | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amount Chg | % Chg   |
|-----------------------------|----------------|----------------|-----------------|-----------------|----------------|------------|---------|
|                             |                | Actual         |                 |                 |                |            |         |
| General Fund                | 54,687         | 2              | 55,404          | 55,404          | 55,404         | -          | 0.00%   |
| Corrections Grants          | 3,781,190      | 3,474,534      | 4,235,208       | 4,239,108       | 3,458,235      | (780,873)  | -18.42% |
| Total Expenditures          | 3,835,877      | 3,474,536      | 4,290,612       | 4,294,512       | 3,513,639      | (780,873)  | -18.18% |

# Significant Budget Adjustments from Prior Year Revised Budget

Reduction of 1.0 FTE Assistant Corrections Shift Supervisor in JIAC

| Expenditures | Revenues | FTEs   |
|--------------|----------|--------|
| (60.335)     |          | (1.00) |

**Total** (60,335) - (1.00)

| <b>Budget Summary b</b> |      |           |           |           |           |           |            |       |
|-------------------------|------|-----------|-----------|-----------|-----------|-----------|------------|-------|
|                         |      | 2012      | 2013      | 2014      | 2014      | 2015      | % Chg      | 2015  |
| Program                 | Fund | Actual    | Actual    | Adopted   | Revised   | Budget    | '14 Rev'15 | FTEs  |
| JJA Incentive Gr. Match | 110  | 54,687    | 2         | 55,404    |           |           | 0.00%      | -     |
| JIAC                    | 253  | 801,085   | 792,488   |           |           | -12.37%   | 18.90      |       |
| JJA Administration      | 253  | 17,253    | 130       | 220       | 220       | 183       | -17.00%    | 0.83  |
| JJA Contracts           | 253  | 146,423   | 167,327   | 241,732   | 241,732   | 291,327   | 20.52%     | -     |
| DMC Action Network      | 253  | 65,785    | -         | -         | -         | 2,801     | 0.00%      | 0.67  |
| JFS STAR Project        | 253  | 11,142    | -         | -         | -         | -         | 0.00%      | -     |
| Juvenile Field Services | 253  | 2,590,197 | 2,489,426 | 2,933,357 | 2,933,357 | 2,327,010 | -20.67%    | 50.20 |
| Juv. Account. Block Gr. | 253  | 99,081    | 3,676     | 123,077   | 123,077   | 60,806    | -50.60%    | 2.00  |
| JABG Weekend ADP        | 253  | 28,943    | 9,327     | 55,043    | 55,043    | -         | -100.00%   | -     |
| Title V Art Family      | 253  | 21,281    | 12,161    | -         | -         | -         | 0.00%      | -     |
|                         |      |           |           |           |           |           |            |       |
| Total                   |      | 3,835,877 | 3,474,536 | 4,290,612 | 4,294,512 | 3,513,639 | -18.18%    | 72.60 |

# **Personnel Summary By Fund**

|   |            |                   | Budgeted Con       | pensation (      | Comparison               | FT              | E Comparis      | on             |
|---|------------|-------------------|--------------------|------------------|--------------------------|-----------------|-----------------|----------------|
| Position Titles                                     | Fund       | Grade             | 2014<br>Adopted    | 2014<br>Revised  | 2015<br>Budget           | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget |
| Corrections Director                                | 253        | GRADE141          | 18,893             | 19,168           | 19,168                   | 0.16            | 0.16            | Budget<br>0.16 |
| Dep. Director of Corrections Programs               | 253        | GRADE137          | 14,279             | 11,465           | 11,465                   | 0.16            | 0.16            | 0.16           |
| DOC Budget & Support Services Admin.                | 253        | GRADE135          | 10,407             | 10,823           | 10,823                   | 0.16            | 0.16            | 0.16           |
| Juvenile Field Services Administrator               | 253        | GRADE134          | 61,983             | 56,252           | 56,252                   | 1.00            | 1.00            | 1.00           |
| Administrative Manager                              | 253        | GRADE132          | 58,994             | 52,325           | 52,325                   | 0.80            | 1.00            | 1.00           |
| Prof. Development Section Manager                   | 253        | GRADE132          | 9,373              | 10,139           | 10,139                   | 0.16            | 0.16            | 0.16           |
| Project Manager                                     | 253        | GRADE129          | 7,575              | 7,244            | 7,244                    | 0.16            | 0.16            | 0.16           |
| Customer Support Analyst                            | 253        | GRADE126          | 6,828              | 7,003            | 7,003                    | 0.16            | 0.16            | 0.16           |
| Intensive Supervision Officer III                   | 253        | GRADE126          | 39,108             | 40,281           | 40,281                   | 1.00            | 1.00            | 1.00           |
| Juvenile Programs Coordinator                       | 253        | GRADE126          | 98,244             | 101,171          | 101,171                  | 2.00            | 2.00            | 2.00           |
| Intensive Supervision Officer II                    | 253        | GRADE125          | 251,418            | 221,344          | 221,344                  | 7.00            | 6.00            | 6.00           |
| Administrative Officer                              | 253        | GRADE124          | 7,608              | 8,129            | 8,129                    | 0.16            | 0.16            | 0.16           |
| HELD - Social Worker                                | 253        | GRADE124          | -                  | -                | -                        | 1.00            | -               | -              |
| Administrative Specialist                           | 253        | GRADE123          | 33,249             | 34,247           | 34,247                   | 1.00            | 1.00            | 1.00           |
| Asst. Corrections Shift Supervisor                  | 253        | GRADE123          | 158,405            | 193,453          | 119,858                  | 4.00            | 4.00            | 3.00           |
| HELD - Grant Coordinator                            | 253        | GRADE123          | -                  | -                | -                        | 1.00            | 1.00            | 1.00           |
| HELD - Intensive Supervision Officer I              | 253        | GRADE123          | -                  | -                | -                        | 2.00            | 2.00            | 2.00           |
| Intensive Supervision Officer I                     | 253        | GRADE123          | 895,712            | 715,314          | 715,314                  | 25.00           | 25.00           | 25.00          |
| Senior Corrections Worker                           | 253        | GRADE122          | 30,861             | -                | -                        | 0.95            | -               | -              |
| Administrative Assistant                            | 253        | GRADE120          | 45,227             | 14,929           | 14,929                   | 1.32            | 1.48            | 1.48           |
| Corrections Worker                                  | 253        | GRADE120          | 296,976            | 297,972          | 297,972                  | 9.00            | 9.00            | 9.00           |
| HELD - Bookkeeper                                   | 253        | GRADE119          | -                  | -                | -                        | 1.00            | 1.00            | 1.00           |
| Asst. Intensive Supervision Officer                 | 253        | GRADE117          | 136,941            | 60,153           | 60,153                   | 6.00            | 6.00            | 6.00           |
| Office Specialist                                   | 253        | GRADE117          | 79,001             | 57,175           | 57,175                   | 3.00            | 3.00            | 3.00           |
| HELD - KZ2 Professional B327                        | 253        | EXCEPT            | -                  | 2,500            | 2,500                    | 0.50            | 0.50            | 0.50           |
| KZ5 Para Professional B217<br>Court Service Officer | 253<br>253 | EXCEPT<br>18THJUD | 32,278<br>72,838   | 13,448<br>22,000 | 13,448<br>22,000         | 5.50<br>2.00    | 5.50<br>2.00    | 5.50<br>2.00   |
|   | Subtota    | Add:<br>Budgeted  | Personnel Saving   | s                | 1,882,940<br>-<br>13,730 |                 |                 |                |
|   |            | Benefits          | On Call/Holiday Pa | ay               | 27,409<br>967,836        |                 |                 |                |
|   | Total P    | ersonnel B        | udget              |                  | 2,891,915                | 76.19           | 73.60           | 72.60          |

Fund(s): County General Fund 110

Intergovernmental Charges For Service All Other Revenue Total Revenues

Full-Time Equivalents (FTEs)

## • Juvenile Justice Authority Incentive Grant Match

The County provides the necessary grant matches for the Juvenile Accountability Block Grant funded programs, the Weekend Alternative Detention Program and Court Services use of the YLS/CMI (Youthful Level of Service / Case Management Inventory) assessment tool.

| F                    | 2012   | 2013   | 2014    | 2014    | 2015   | Amnt. Chg. | % Chg.    |
|----------------------|--------|--------|---------|---------|--------|------------|-----------|
| Expenditures         | Actual | Actual | Adopted | Revised | Budget | '14 - '15  | '14 - '15 |
| Personnel            | -      | -      | -       | -       | -      | -          | -         |
| Contractual Services | -      | -      | -       | -       | -      | -          | -         |
| Debt Service         | -      | -      | -       | -       | -      | -          | -         |
| Commodities          | -      | -      | -       | -       | -      | -          | -         |
| Capital Improvements | -      | -      | -       | -       | -      | -          | -         |
| Capital Equipment    | -      | -      | -       | -       | -      | -          | -         |
| Interfund Transfers  | 54,687 | 2      | 55,404  | 55,404  | 55,404 | -          | -         |
| Total Expenditures   | 54,687 | 2      | 55,404  | 55,404  | 55,404 | -          | -         |
| Revenues             |        |        |         |         |        |            |           |
| Taxes                | -      | -      | -       | -       | -      | -          | -         |

# • Juvenile Intake & Assessment Center

The Juvenile Intake and Assessment Center (JIAC) is a 24-hour-a-day operation that serves 22 law enforcement agencies in Sedgwick County. Law enforcement officials may bring juveniles arrested for criminal activity to JIAC where they are assessed for placement with a shelter, detention facility or returned to their families. JIAC works with an average of 248 youth each month. When a youth arrives at JIAC, an assessment is completed in consultation with law enforcement and the youth's parents. Based on the assessment, recommendations and referrals are made that could be helpful for the youth. In 1995, an Administrative Order from the Kansas Supreme Court established JIACs across the State. In the State of Kansas, JIACs are viewed as the "gatekeepers" to the juvenile justice system. In April 2006, the program was moved to colocate at the new Juvenile Detention Facility to improve work efficiencies.

| Fund(s): | Corrections - | Grants | 253 |
|----------|---------------|--------|-----|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 795,775        | 781,682        | 867,351         | 867,351         | 755,214        | (112,137)               | -12.9%              |
| Contractual Services         | 1,568          | 3,501          | 7,828           | 4,528           | 11,527         | 6,999                   | 154.6%              |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 3,742          | 7,305          | 6,600           | 13,800          | 9,367          | (4,433)                 | -32.1%              |
| Capital Improvements         | -              | -              | -               | -               | -              | · -                     | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 801,085        | 792,488        | 881,779         | 885,679         | 776,108        | (109,571)               | -12.4%              |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 794,306        | 757,699        | 846,219         | 850,119         | 829,733        | (20,386)                | -2.4%               |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | -                   |
| Total Revenues               | 794,306        | 757,699        | 846,219         | 850,119         | 829,733        | (20,386)                | -2.4%               |
| Full-Time Equivalents (FTEs) | 19.78          | 19.70          | 19.66           | 19.90           | 18.90          | (1.00)                  | -5.0%               |

## • Juvenile Services Administration

Juvenile Services Administration provides oversight to programs funded by the State of Kansas Juvenile Justice Authority. Administration services provide administrative support for such activities as the Juvenile Corrections Advisory Board, grant writing, performance monitoring, contract monitoring and quality assurance.

| Fund(s): | Corrections - | Grants 253 |
|----------|---------------|------------|
|          |               |            |

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 17,253         | 130            | 220             | 220             | 183            | (37)                    | -17.0%              |
| Contractual Services         | -              | -              | -               | -               | -              | -                       | -                   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 17,253         | 130            | 220             | 220             | 183            | (37)                    | -17.0%              |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 19,439         | 12,087         | -               | -               | -              | -                       | -                   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | -                   |
| Total Revenues               | 19,439         | 12,087         | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | 1.33           | 0.83           | 1.00            | 0.83            | 0.83           | -                       | -                   |

# Juvenile Justice Authority Contracts

Sedgwick County is the administrator of the Juvenile Justice Authority block grant within the local community. Prevention and early intervention services funded by the JJA block grant are provided by agencies in the community through contractual arrangements with Sedgwick County. The County selects agencies that can effectively address risk factors for future delinquency as prioritized in the Community Comprehensive Plan. The agencies the County contracts with to provide these services include Kansas Legal Services and the District Attorney's Office.

Fund(s): Corrections - Grants 253

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | -                   |
| Contractual Services         | 146,423        | 167,327        | 241,732         | 241,732         | 291,327        | 49,595                  | 20.5%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 146,423        | 167,327        | 241,732         | 241,732         | 291,327        | 49,595                  | 20.5%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 101,825        | 167,327        | 241,732         | 241,732         | 291,327        | 49,595                  | 20.5%               |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | 2,229          | -               | -               | -              | -                       | -                   |
| Total Revenues               | 101,825        | 169,556        | 241,732         | 241,732         | 291,327        | 49,595                  | 20.5%               |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | -                   |

## DMC Action Network

This program worked with the MacArthur Foundation Models for Change, Disproportionate Minority Contact Action Network, and state and local partners to study, design and implement strategies to address the over-representation of minority youth who come into contact with the juvenile justice system. This program ended in June of 2012.

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 49,438         | -              | -               | -               | 2,801          | 2,801                   | -                   |
| Contractual Services         | 15,057         | -              | -               | -               | -              | -                       | -                   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 1,289          | -              | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | 1              | -                       | -                   |
| Total Expenditures           | 65,785         | -              | -               | -               | 2,801          | 2,801                   | -                   |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | -                   |
| Charges For Service          | 965            | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | -              | -               | -               | 1              | -                       | -                   |
| Total Revenues               | 965            | -              | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | 0.67           | 0.67           | 0.50            | 0.67            | 0.67           | •                       | -                   |

# • Juvenile Field Services Success Through Achieving Reentry Project

Project Success through Achieving Reentry Project (STAR) seeks to create a seamless evidence-based system throughout the entire length of supervision for juvenile offenders. High and moderate risk offenders are targeted for transition from the Juvenile Correctional Facilities. The grant concluded February 29, 2012.

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|--------------------|
| Personnel                    | 10,302         | -              | -               | -               | -              | -                       | -                  |
| Contractual Services         | 841            | -              | -               | -               | -              | -                       | -                  |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                  |
| Commodities                  | -              | -              | -               | -               | -              | -                       | -                  |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                  |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                  |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                  |
| Total Expenditures           | 11,142         | -              | -               | =               | -              | -                       |                    |
| Revenues                     |                |                |                 |                 |                |                         |                    |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                  |
| Intergovernmental            | 17,793         | -              | -               | -               | -              | -                       | -                  |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                  |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | -                  |
| Total Revenues               | 17,793         | -              | -               | -               | -              | -                       | -                  |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | -                  |

### • Juvenile Field Services

Juvenile Field Services operates two core juvenile justice programs: Juvenile Case Management and Juvenile Intensive Supervision Program. Juvenile Intensive Supervision serves offenders on probation and at risk of entering state custody or a Juvenile Corrections Facility and Juvenile Case Management provides supervision for juveniles in the custody of the Kansas Department of Corrections--Juvenile Services. Offenders are supervised according to a level system based on their risk to reoffend. Frequent contacts with employers, educators, treatment providers, and the offender are hallmarks of these programs. In some cases, electronic monitoring and drug and alcohol testing are used in the program. The program operates with an emphasis on five priorities: public safety, preventing future offenses, education, employment and enhancing the impact a positive family can have on an offender's behavior.

|                              | 2012      | 2013      | 2014      | 2014      | 2015      | Amnt. Chg. | % Chg.    |
|------------------------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|
| Expenditures                 | Actual    | Actual    | Adopted   | Revised   | Budget    | '14 - '15  | '14 - '15 |
| Personnel                    | 2,315,822 | 2,232,217 | 2,666,120 | 2,666,120 | 2,072,911 | (593,209)  | -22.2%    |
| Contractual Services         | 179,498   | 233,652   | 236,687   | 236,687   | 229,049   | (7,638)    | -3.2%     |
| Debt Service                 | -         | -         | -         | -         | -         | -          | -         |
| Commodities                  | 94,877    | 23,556    | 30,550    | 30,550    | 25,050    | (5,500)    | -18.0%    |
| Capital Improvements         | -         | -         | -         | -         | -         | -          | -         |
| Capital Equipment            | -         | -         | -         | -         | -         | -          | -         |
| Interfund Transfers          | -         | -         | -         | -         | -         | -          | -         |
| Total Expenditures           | 2,590,197 | 2,489,426 | 2,933,357 | 2,933,357 | 2,327,010 | (606,347)  | -20.7%    |
| Revenues                     |           |           |           |           |           |            |           |
| Taxes                        | -         | -         | -         | -         | -         | -          | -         |
| Intergovernmental            | 2,502,102 | 2,301,368 | 2,775,572 | 2,775,572 | 2,303,280 | (472,292)  | -17.0%    |
| Charges For Service          | 17,053    | 18,015    | 17,709    | 17,709    | 18,760    | 1,051      | 5.9%      |
| All Other Revenue            | 367       | 1,308     | 25,951    | 25,951    | 1,384     | (24,567)   | -94.7%    |
| Total Revenues               | 2,519,523 | 2,320,691 | 2,819,232 | 2,819,232 | 2,323,424 | (495,808)  | -17.6%    |
| Full-Time Equivalents (FTEs) | 50.20     | 50.20     | 51.08     | 50.20     | 50.20     | -          | -         |

# • Juvenile Accountability Block Grant - Court Service Officer

The Court Services grant is meant to enhance services exclusively for juvenile offenders. This grant is a dollar for dollar federal/county match and funds two Court Service Officer positions that administer the Youth Level of Service / Case Management Inventory (YLS/CMI). The YLS/CMI is a standardized risk and needs instrument that helps agencies predict which youth are more likely to reoffend. The YLS/CMI also helps officers determine what factors they should be targeting to reduce recidivism.

| Fund(s): | Correct | ions - ( | Grants | 253 |
|----------|---------|----------|--------|-----|
|----------|---------|----------|--------|-----|

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 99,081         | 3,293          | 123,077         | 123,077         | 60,806         | (62,271)                | -50.6%              |
| Contractual Services         | -              | 383            | -               | -               | -              | -                       | -                   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 99,081         | 3,676          | 123,077         | 123,077         | 60,806         | (62,271)                | -50.6%              |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 52,000         | (338)          | 54,207          | 54,207          | 85,345         | 31,138                  | 57.4%               |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | 52,000         | -              | 52,717          | 52,717          | -              | (52,717)                | -100.0%             |
| Total Revenues               | 104,000        | (338)          | 106,924         | 106,924         | 85,345         | (21,579)                | -20.2%              |
| Full-Time Equivalents (FTEs) | 2.00           | 2.00           | 2.00            | 2.00            | 2.00           | -                       |                     |

## • JABG Weekend Alternative Detention Program

The Weekend Alternative Detention Program is an interactive, two-day program developed as an alternative to secure detention. The target population is 300 Sedgwick County youth age 10-17 that are juvenile offenders or Child in Need of Care (CINC) youth that have violated their court orders (for example truancy, curfew, runaway or positive urinalysis). Youth participate in the Weekend Alternative Detention Program in lieu of serving a sanction in the Sedgwick County Juvenile Detention Facility.

| Fund(s) | : Corrections - | Grants 253 |
|---------|-----------------|------------|
|---------|-----------------|------------|

|                              | 2012   | 2013   | 2014    | 2014    | 2015   | Amnt. Chg. | % Chg.    |
|------------------------------|--------|--------|---------|---------|--------|------------|-----------|
| Expenditures                 | Actual | Actual | Adopted | Revised | Budget | '14 - '15  | '14 - '15 |
| Personnel                    | 28,943 | 9,327  | 55,043  | 55,043  | -      | (55,043)   | -100.0%   |
| Contractual Services         | -      | -      | -       | -       | -      | -          | -         |
| Debt Service                 | -      | -      | -       | -       | -      | -          | -         |
| Commodities                  | -      | -      | -       | -       | -      | -          | -         |
| Capital Improvements         | -      | -      | -       | -       | -      | -          | -         |
| Capital Equipment            | -      | -      | -       | -       | -      | -          | -         |
| Interfund Transfers          | -      | -      | 1       | -       | -      | -          | -         |
| Total Expenditures           | 28,943 | 9,327  | 55,043  | 55,043  | -      | (55,043)   | -100.0%   |
| Revenues                     |        |        |         |         |        |            |           |
| Taxes                        | -      | -      | -       | -       | -      | -          | -         |
| Intergovernmental            | 27,410 | 12,090 | 34,504  | 34,504  | -      | (34,504)   | -100.0%   |
| Charges For Service          | -      | -      | -       | -       | -      | -          | -         |
| All Other Revenue            | 2,687  | 2      | 2,687   | 2,687   | -      | (2,687)    | -100.0%   |
| Total Revenues               | 30,097 | 12,092 | 37,191  | 37,191  | -      | (37,191)   | -100.0%   |
| Full-Time Equivalents (FTEs) | 1.95   | 1.95   | 1.95    | -       | -      | -          | -         |

# • Tilte V Art Family

Title V Episcopal Social Services – The Family Aggression Replacement Training Program (Family ART) is an extension of Episcopal Social Services Venture House's Aggression Replacement Training program. Family ART is a dual component program, consisting of a youth group and a parent/guardian group, utilizing an evidence-based curriculum. ART is multi-modal cognitive behavioral intervention designed to alter the behavior of chronically aggressive adolescents and children. The Family ART program targets the families of youth in Sedgwick County between the ages of 12-17 who have a history of anti-social behaviors and have previously committed a juvenile offense. The grant ended in September of 2013.

Fund(s): Corrections - Grants 253

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | -                   |
| Contractual Services         | 21,281         | 12,161         | -               | -               | -              | -                       | -                   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 21,281         | 12,161         | -               | -               | -              | -                       | -                   |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 18,240         | 24,321         | -               | -               | -              | -                       | -                   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | -                   |
| Total Revenues               | 18,240         | 24,321         | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | -                   |

# **Corrections — Juvenile Facilities**

<u>Mission</u>: To provide a continuum of community-based correctional services which promotes public safety, holds offenders accountable and improves their ability to live productively and lawfully in the community.

# Mark Masterson Director

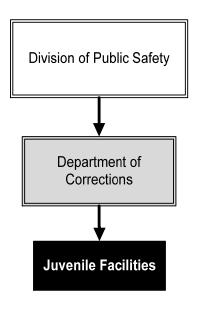
700 S. Hydraulic Wichita, KS 67211 316.660.9750 mark.masterson@sedgwick.gov

# Overview

Juvenile Facilities delivers a continuum of juvenile detention and residential rehabilitation programs and services for juvenile offenders. Juveniles who are arrested and ordered to be detained for court hearings are held in a range of secure (locked) and non-secure options to protect the community and ensure that accused juveniles appear for court.

The system begins with prevention efforts and includes programs to handle the most violent juveniles in locked facilities to protect the public. The costs of services increases as the services become more intensive and restrictive.

A balanced approach is the goal, so the Department can intervene early with at-risk youth and help get them back on track with services less costly than incarceration.



# **Strategic Goals:**

- Reduce recidivism through use of proven behavior change strategies to increase client success and reduce risk to public safety
- Seek out and promote less costly alternatives to incarceration that do not jeopardize public safety

# **Highlights**

- Reduced utilization of of detention services by 9.2 percent overall and 8.3 percent for the Juvenile Detention Facility
- Conducted successful USD 259 summer school services at the Juvenile Detention Facility, the Judge Riddel Boys Ranch and the Juvenile Residential Facility
- Received zero violations during the Kansas Department of Health and Environment's annual inspections of the Juvenile Detention Facility, the Judge Riddel Boys Ranch and the Juvenile Residential Facility



# **Accomplishments and Priorities**

# **Accomplishments**

Juvenile Facilities marked several recent accomplishments. First, the Department received zero violations during the Kansas Department of Health and Environment's annual inspections of the Juvenile Detention Facility (JDF), the Juvenile Residential Facility (JRF) and the Judge Riddel Boys Ranch (JRBR).

Second, the utilization of detention services was reduced by 9.2 percent overall and 8.3 percent for JDF.

Third, summer school services were again conducted successfully by USD 259 staff at JDF, JRF and JRBR.

# **Priorities**

Several priorities exist for Juvenile Facilities. First, programs will continue to use approved evidence-based strategies geared at increasing client success and will track and report program outcomes on a regular basis. Second, the Department will seek funding and programmatic opportunities to ensure that clients have access to resources that will make them productive citizens. The Department will continue to provide an education liaison position housed at the juvenile court offices to improve the student success of youth involved with the juvenile justice system. In addition, the Department will maintain summer schools provided by USD 259 at various facilities, so that students can earn credits and improve their academic skills while in placement.

Finally, the Department will continue to maintain and promote respectful and inclusive workplaces through use of the M.E.E.T. model, a model designed to help team members recognize, respond to and resolve day-to-day workplace conflicts.



# **Significant Budget Adjustments**

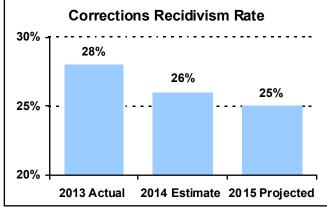
Changes to the Corrections-Juvenile Facilities' 2015 adopted budget include the elimination of funding for the Judge Riddel Boys Ranch.

# PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of the Department of Corrections – Juvenile Facilities.

# **Recidivism Rate All Corrections Programs -**

• Rate of program discharges that return to the Corrections system.



|   | 2013                   | 2014                 | 2015             |
|---|------------------------|----------------------|------------------|
| Department Performance Measures                               | Actual                 | Est.                 | Proj.            |
| Goal: Reduce recidivism through use of proven behavior change | strategies to increase | e client success and | d reduce risk to |
| public safety   | • 00 /                 | 260/                 | 2.50/            |
| Corrections recidivism rate (KPI)                             | 28%                    | 26%                  | 25%              |
| Juvenile Detention Facility recidivism                        | 1%                     | 1%                   | 1%               |
| Judge Riddel Boys Ranch recidivism                            | 54%                    | 45%                  |                  |
| Sedgwick County Youth Program recidivism                      | 63%                    | 50%                  | 50%              |
| Juvenile Residential Facility recidivism                      | 22%                    | 12%                  | 12%              |
| Juvenile Detention Home-based Services recidivism             | 24%                    | 20%                  | 20%              |
| Weekend Alternative to Detention recidivism                   | 19%                    | 15%                  | 15%              |
|   |                        |                      |                  |
|   |                        |                      |                  |
|   |                        |                      |                  |
|   |                        |                      |                  |
|   |                        |                      |                  |
|   |                        |                      |                  |
|   |                        |                      |                  |
|   |                        |                      |                  |

# **Departmental Graphical Summary**

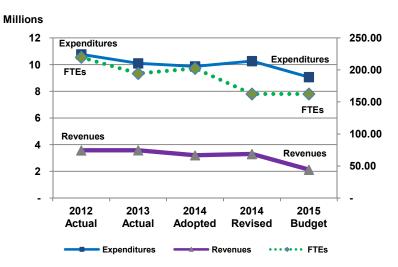
# **Corrections - Juvenile Facilities**

Percent of Total County Operating Budget

# 2.15%

# **Expenditures, Program Revenue & FTEs**

All Operating Funds



| <b>Budget Summary by Cate</b> | gory       |            |           |            |           |             |            |
|-------------------------------|------------|------------|-----------|------------|-----------|-------------|------------|
|                               | 2012       | 2013       | 2014      | 2014       | 2015      | Amount Chg  | % Chg      |
| Expenditures                  | Actual     | Actual     | Adopted   | Revised    | Budget    | '14 Rev'15  | '14 Rev'15 |
| Personnel                     | 9,537,397  | 8,836,372  | 8,667,278 | 8,978,280  | 8,002,041 | (976,239)   | -10.87%    |
| Contractual Services          | 394,122    | 461,137    | 400,274   | 445,332    | 501,136   | 55,804      | 12.53%     |
| Debt Service                  | -          | -          | -         | -          | -         | -           |            |
| Commodities                   | 837,239    | 786,076    | 783,115   | 822,207    | 562,676   | (259,531)   | -31.57%    |
| Capital Improvements          | -          | -          | -         | -          | -         | -           |            |
| Capital Equipment             | -          | -          | 20,000    | 20,000     | -         | (20,000)    | -100.00%   |
| Interfund Transfers           | -          | 11,440     | -         | 0          | -         | (0)         | -100.00%   |
| Total Expenditures            | 10,768,757 | 10,095,025 | 9,870,667 | 10,265,819 | 9,065,853 | (1,199,966) | -11.69%    |
| Revenues                      |            |            |           |            |           |             |            |
| Tax Revenues                  | -          | -          | -         | -          | -         | -           |            |
| Licenses and Permits          | -          | -          | -         | -          | -         | -           |            |
| Intergovernmental             | 3,549,673  | 3,536,395  | 3,186,892 | 3,282,120  | 2,092,228 | (1,189,892) | -36.25%    |
| Charges for Services          | 13,136     | 23,771     | 12,639    | 12,639     | 12,878    | 239         | 1.89%      |
| All Other Revenue             | 10,030     | 16,301     | 3,490     | 3,490      | 15,066    | 11,576      | 331.69%    |
| Total Revenues                | 3,572,839  | 3,576,467  | 3,203,021 | 3,298,249  | 2,120,172 | (1,178,077) | -35.72%    |
| Full-Time Equivalents (FTEs   | )          |            |           |            |           |             |            |
| Property Tax Funded           | 204.80     | 179.50     | 188.50    | 146.75     | 146.75    | -           | 0.00%      |
| Non-Property Tax Funded       | 15.00      | 15.00      | 14.00     | 15.75      | 15.75     | -           | 0.00%      |
| Total FTEs                    | 219.80     | 194.50     | 202.50    | 162.50     | 162.50    | -           | 0.00%      |

| Budget Summary by Fu | ınd            |                |                 |                 |                |                          |                     |
|----------------------|----------------|----------------|-----------------|-----------------|----------------|--------------------------|---------------------|
| Fund                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amount Chg<br>'14 Rev'15 | % Chg<br>'14 Rev'15 |
| General Fund         | 10,109,421     | 9,523,680      | 9,216,615       | 9,497,039       | 8,327,220      | (1,169,819)              | -12.32%             |
| Corrections Grants   | 659,337        | 571,345        | 654,052         | 768,780         | 738,633        | (30,148)                 | -3.92%              |
| Total Expenditures   | 10,768,757     | 10,095,025     | 9,870,667       | 10,265,819      | 9,065,853      | (1,199,966)              | -11.69%             |

# Significant Budget Adjustments from Prior Year Revised Budget

Closure of Judge Riddel Boys Ranch in July 2014

| Expenditures | Revenues | FTEs |
|--------------|----------|------|
| (1,334,179)  |          | •    |

**Total** (1,334,179) - -

| Program            | Fund   | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | % Chg<br>'14 Rev'15 | 2015<br>FTEs |
|--------------------|--------|----------------|----------------|-----------------|-----------------|----------------|---------------------|--------------|
| JDF                | Multi. | 6,060,197      | 5,886,035      | 6,711,994       | 6,876,899       | 6,805,831      | -1.03%              | 120.75       |
| JRBR               | 110    | 2,730,117      | 2,359,040      | 1,153,019       | 1,334,179       | -              | -100.00%            | -            |
| JRF                | 110    | 1,427,094      | 1,359,688      | 1,461,309       | 1,484,896       | 1,521,390      | 2.46%               | 26.00        |
| Permanency Council | 253    | 70,556         | 41,318         | -               | -               | -              | 0.00%               | -            |
| SCYP               | 253    | 480,793        | 448,944        | 544,345         | 569,845         | 738,633        | 29.62%              | 15.75        |
|                    |        |                |                |                 |                 |                |                     |              |
| Total              |        | 10,768,757     | 10,095,025     | 9,870,667       | 10,265,819      | 9,065,853      | -11.69%             | 162.50       |

# **Personnel Summary By Fund**

|  |            | _  | Budgeted Con   | FT              | E Comparis                                |                 |                 |                |
|--|------------|--|--|-----------------|---|-----------------|-----------------|----------------|
| Position Titles                            | Fund       | Grade                                      | 2014<br>Adopted  | 2014<br>Revised | 2015<br>Budget                            | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget |
| Juvenile Detention & Alternatives Mgr      | 110        | GRADE133                                   | 78,191   | 83,913          | 83,913                                    | 1.00            | 1.00            | 1.00           |
| Administrative Manager                     | 110        | GRADE132                                   | 14,749   | -               | -   | 0.20            | -               | -              |
| Corrections Program Manager                | 110        | GRADE129                                   | 55,576   | 57,965          | 57,965                                    | 1.00            | 1.00            | 1.00           |
| Youth Facility Manager                     | 110        | GRADE129                                   | 74,503   | 50,998          | 50,998                                    | 2.00            | 1.00            | 1.00           |
| Community Outreach Coordinator             | 110        | GRADE126                                   | 48,350   | -               | -   | 1.00            | -               | -              |
| Corrections Coordinator                    | 110        | GRADE126                                   | 198,828  | 156,554         | 156,554                                   | 5.00            | 3.00            | 3.00           |
| Senior Social Worker                       | 110        | GRADE126                                   | 130,500  | 135,715         | 135,715                                   | 3.00            | 3.00            | 3.00           |
| Corrections Shift Supervisor               | 110        | GRADE125                                   | 210,136  | 173,147         | 173,147                                   | 6.00            | 4.00            | 4.00           |
| Administrative Officer                     | 110        | GRADE124                                   | 49,410   | 51,534          | 51,534                                    | 1.00            | 1.00            | 1.00           |
| Social Worker                              | 110        | GRADE124                                   | 38,175   | -               | -   | 2.00            | -               | -              |
| Administrative Specialist                  | 110        | GRADE123                                   | 25,262   | 33,841          | 33,841                                    | 1.00            | 1.00            | 1.00           |
| Assistant Corrections Shift Supervisor     | 110        | GRADE123                                   | 274,405  | 228,463         | 228,463                                   | 9.00            | 6.00            | 6.00           |
| Intensive Supervision Officer I            | 110        | GRADE123                                   | 245,848  | 249,144         | 249,144                                   | 6.00            | 6.00            | 6.00           |
| Senior Corrections Worker                  | 110        | GRADE122                                   | 471,847  | 419,399         | 419,399                                   | 16.05           | 13.00           | 13.00          |
| Administrative Assistant                   | 110        | GRADE120                                   | 82,982   | 29,224          | 29,224                                    | 3.00            | 1.00            | 1.00           |
| Case Manager II                            | 110        | GRADE120                                   | 30,114   | 31,408          | 31,408                                    | 1.00            | 1.00            | 1.00           |
| Corrections Worker                         | 110        | GRADE120                                   | 2,431,243  | 2,289,607       | 2,289,607                                 | 98.00           | 79.00           | 79.00          |
| Food Service Coordinator                   | 110        | GRADE120                                   | 22,790   | 32,640          | 32,640                                    | 1.00            | 1.00            | 1.00           |
| Office Specialist                          | 110        | GRADE117                                   | 83,091   | 86,555          | 86,555                                    | 3.00            | 3.00            | 3.00           |
| Control Booth Operator                     | 110        | GRADE116                                   | 220,332  | 225,732         | 225,732                                   | 8.00            | 8.00            | 8.00           |
| Food Service Worker II                     | 110        | GRADE113                                   | 65,730   | 67,029          | 67,029                                    | 3.00            | 3.00            | 3.00           |
| Food Service Worker                        | 110        | GRADE111                                   | 18,416   | 18,845          | 18,845                                    | 1.00            | 1.00            | 1.00           |
| Food Service Worker I                      | 110        | GRADE111                                   | 71,709   | 42,813          | 42,813                                    | 5.00            | 2.00            | 2.00           |
| Housekeeper                                | 110        | GRADE110                                   | 21,817   | 22,534          | 22,534                                    | 1.00            | 1.00            | 1.00           |
| KZ4 - Protective Services                  | 110        | EXCEPT                                     | -  | -               | -   | 1.50            | -               | -              |
| KZ4 Protective Services B115               | 110        | EXCEPT                                     | -  | <del>-</del>    |   | -               | 1.00            | 1.00           |
| KZ4 Protective Services B217               | 110        | EXCEPT                                     | 45,719   | 23,384          | 23,384                                    | 2.25            | 2.25            | 2.25           |
| KZ5 - Para Professional                    | 110        | EXCEPT                                     |  | -               | -   | 1.00            | -               | -              |
| KZ5 Para Professional B217                 | 110        | EXCEPT                                     | 56,265   | 43,900          | 43,900                                    | 3.00            | 2.00            | 2.00           |
| Part Time - Paraprofessional               | 110        | EXCEPT                                     | -  | -               | -   | -               | 1.00            | 1.00           |
| Poll Worker                                | 110        | EXCEPT                                     | -  | -               | -   | -               | 0.50            | 0.50           |
| KZA: JRBR Life Skills                      | 110        | JRBRMIN                                    | 18,850   | -               | - 44.070                                  | 2.50            | -               | -              |
| Adult Residential Center Manager           | 253        | GRADE132                                   | 13,826   | 14,379          | 14,379                                    | 0.25            | 0.25            | 0.25           |
| Corrections Coordinator                    | 253        | GRADE126                                   | 14,295   | 38,042          | 38,042                                    | 2.25            | 2.00            | 2.00           |
| Administrative Specialist                  | 253        | GRADE123                                   | 11,669   | 11,669          | 11,669                                    | 0.25            | 0.25            | 0.25           |
| Assistant Corrections Shift Supervisor     | 253        | GRADE123                                   | 32,919   | 35,140          | 35,140                                    | 1.00            | 1.00            | 1.00           |
| HELD - Intensive Supervision Officer I     | 253        | GRADE123                                   | -  | - 07.000        | - 07.000                                  | 1.00            | 1.00            | 1.00           |
| Intensive Supervision Officer I            | 253        | GRADE123                                   | 53,205   | 37,238          | 37,238                                    | 1.25            | 1.00            | 1.00           |
| Senior Corrections Worker                  | 253        | GRADE122                                   | 470 500  | 61,238          | 61,238                                    | 7.00            | 2.00            | 2.00           |
| Corrections Worker                         | 253        | GRADE120                                   | 173,509  | 197,125         | 197,125                                   | 7.00            | 7.00            | 7.00           |
| HELD - Office Specialist Office Specialist | 253<br>253 | GRADE117<br>GRADE117                       | -  | -<br>6,224      | 6,224                                     | 1.00            | 1.00<br>0.25    | 1.00<br>0.25   |
|  | Subtot     | Add:<br>Budgeted<br>Compensa<br>Overtime/0 | Personnel Saving<br>ation Adjustments<br>On Call/Holiday P |                 | <b>4,955,399</b> (59,758) 148,600 266,177 |                 |                 |                |
|  |            | Benefits                                   |  |                 | 2,691,622                                 |                 |                 |                |
|  | Total P    | ersonnel Bu                                | udget  |                 | 8,002,041                                 | 202.50          | 162.50          | 162.50         |

# • Juvenile Detention Facility

The Juvenile Detention Facility (JDF) is a 24-hour facility for male and female offenders and alleged offenders who are awaiting court hearings or placement by the state into out-of-home placements and juvenile correctional facilities. The bed capacity of the facility is 108 and the basic services provided include secure confinement, education, life skills classes, recreation and mental health counseling.

| Fund(s): | Corrections - | - Grants 253 | / County Genera | al Fund 110 |
|----------|---------------|--------------|-----------------|-------------|
|----------|---------------|--------------|-----------------|-------------|

|                              | 2012      | 2013      | 2014      | 2014      | 2015      | Amnt. Chg. | % Chg.    |
|------------------------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|
| Expenditures                 | Actual    | Actual    | Adopted   | Revised   | Budget    | '14 - '15  | '14 - '15 |
| Personnel                    | 5,266,102 | 5,092,260 | 5,819,236 | 5,899,612 | 5,937,873 | 38,260     | 0.6%      |
| Contractual Services         | 201,776   | 279,794   | 259,707   | 288,607   | 415,150   | 126,543    | 43.8%     |
| Debt Service                 | -         | -         | -         | -         | -         | -          | -         |
| Commodities                  | 592,319   | 502,541   | 613,051   | 668,679   | 452,808   | (215,871)  | -32.3%    |
| Capital Improvements         | -         | -         | -         | -         | -         | -          | -         |
| Capital Equipment            | -         | -         | 20,000    | 20,000    | -         | (20,000)   | -100.0%   |
| Interfund Transfers          | -         | 11,440    | -         | 0         | -         | (0)        | -100.0%   |
| Total Expenditures           | 6,060,197 | 5,886,035 | 6,711,994 | 6,876,899 | 6,805,831 | (71,068)   | -1.0%     |
| Revenues                     |           |           |           |           |           |            |           |
| Taxes                        | -         | -         | -         | -         | -         | -          | -         |
| Intergovernmental            | 1,213,233 | 1,005,668 | 1,231,691 | 1,326,919 | 1,257,241 | (69,678)   | -5.3%     |
| Charges For Service          | 12,309    | 23,076    | 12,639    | 12,639    | 12,878    | 239        | 1.9%      |
| All Other Revenue            | 2,255     | 15,204    | 1,477     | 1,477     | 15,066    | 13,589     | 920.0%    |
| Total Revenues               | 1,227,797 | 1,043,947 | 1,245,807 | 1,341,035 | 1,285,185 | (55,850)   | -4.2%     |
| Full-Time Equivalents (FTEs) | 120.55    | 113.00    | 120.70    | 120.75    | 120.75    | -          | -         |

# Judge Riddel Boys Ranch

The Judge James Riddel Boys Ranch (JRBR) was licensed to provide 24-hour residential care and programming for male juvenile offenders, ages 14 through 20, who had been placed in State custody. Care and programs included opportunities for each youth to develop behavioral, educational, occupational, recreational and daily living skills in a supervised and structured environment. Additional budget authority for maintenance and upkeep of the JRBR facility was included within the Facilities Maintenance Department. In June 2013, the State Legislature adopted a budget with an additional \$750,000 to be allocated to JRBR for State Fiscal Year 2014; however, no funding was included for State Fiscal Year 2015, which began July 1, 2014. The program was closed in mid-2014.

Fund(s): County General Fund 110

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 2,430,095      | 2,056,817      | 998,913         | 1,205,951       | -              | (1,205,951)             | -100.0%             |
| Contractual Services         | 113,040        | 117,123        | 57,367          | 61,425          | -              | (61,425)                | -100.0%             |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 186,982        | 185,100        | 96,739          | 66,803          | -              | (66,803)                | -100.0%             |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | _                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 2,730,117      | 2,359,040      | 1,153,019       | 1,334,179       | -              | (1,334,179)             | -100.0%             |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 1,672,524      | 1,827,276      | 1,329,670       | 1,329,670       | -              | (1,329,670)             | -100.0%             |
| Charges For Service          | 827            | 696            | -               | -               | -              | <u>-</u>                | -                   |
| All Other Revenue            | 3,670          | 628            | -               | -               | -              | -                       | -                   |
| Total Revenues               | 1,677,021      | 1,828,600      | 1,329,670       | 1,329,670       | -              | (1,329,670)             | -100.0%             |
| Full-Time Equivalents (FTEs) | 58.38          | 41.35          | 41.50           | -               | -              | -                       | -                   |

## Juvenile Residential Facility

The Juvenile Residential Facility (JRF) is a non-secure 24-bed licensed emergency shelter facility located adjacent to the Juvenile Detention Facility (JDF). JRF was opened in 1994 to relieve crowding at JDF. The program serves juveniles who require detention services but do not require secure confinement. A supervised living situation is provided for juveniles from the detention population that is less restrictive and promotes positive ties with the youth's family, school and community.

| Fund(s): | County ( | General | Fund | 110 |
|----------|----------|---------|------|-----|
|----------|----------|---------|------|-----|

|                              | 2012      | 2013      | 2014      | 2014      | 2015      | Amnt. Chg. | % Chg.    |
|------------------------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|
| Expenditures                 | Actual    | Actual    | Adopted   | Revised   | Budget    | '14 - '15  | '14 - '15 |
| Personnel                    | 1,325,164 | 1,228,429 | 1,359,084 | 1,382,671 | 1,381,387 | (1,284)    | -0.1%     |
| Contractual Services         | 53,563    | 43,321    | 53,500    | 53,500    | 43,135    | (10,365)   | -19.4%    |
| Debt Service                 | -         | -         | -         | -         | -         | -          | -         |
| Commodities                  | 48,368    | 87,938    | 48,725    | 48,725    | 96,868    | 48,143     | 98.8%     |
| Capital Improvements         | -         | -         | -         | -         | -         | -          | -         |
| Capital Equipment            | -         | -         | -         | -         | -         | -          | -         |
| Interfund Transfers          | -         | -         | -         | -         | -         | -          | -         |
| Total Expenditures           | 1,427,094 | 1,359,688 | 1,461,309 | 1,484,896 | 1,521,390 | 36,494     | 2.5%      |
| Revenues                     |           |           |           |           |           |            |           |
| Taxes                        | -         | -         | -         | -         | -         | -          | -         |
| Intergovernmental            | 93,265    | 146,165   | 97,146    | 97,146    | 99,147    | 2,001      | 2.1%      |
| Charges For Service          | -         | -         | -         | -         | -         | -          | -         |
| All Other Revenue            | -         | 2         | -         | -         | -         | -          | -         |
| Total Revenues               | 93,265    | 146,167   | 97,146    | 97,146    | 99,147    | 2,001      | 2.1%      |
| Full-Time Equivalents (FTEs) | 25.87     | 25.15     | 26.30     | 26.00     | 26.00     | -          | -         |

# Permanency Council

The Permanency Council works to aid the Juvenile Courts by providing and coordinating information on Children in Need of Care. The program involves a variety of agencies that provide different support services. For example, the Kansas Department for Children and Family Services funds personnel expenditures while operating funds are provided by Sedgwick County. In addition, the Permanency Council is housed in the District Court, and is supervised by Corrections administration. This program ended in June of 2013.

Fund(s): Corrections - Grants 253

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 69,103         | 40,075         | -               | -               | -              | -                       | -                   |
| Contractual Services         | 195            | 125            | -               | -               | -              | -                       | -                   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 1,258          | 1,118          | -               | -               | -              | -                       | -                   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 70,556         | 41,318         | -               | -               | -              | -                       | -                   |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 87,440         | 60,720         | -               | -               | -              | -                       | -                   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | 2,200          | -              | -               | -               | -              | -                       | -                   |
| Total Revenues               | 89,640         | 60,720         | -               | -               | -              | -                       | -                   |
| Full-Time Equivalents (FTEs) | 1.00           | 1.00           | -               | -               | -              | -                       | -                   |

# • Sedgwick County Youth Program

The Sedgwick County Youth Program (SCYP) provides services to older male juveniles (16 to 22 years of age) who are making the transition from state juvenile correctional facilities to the community. The purpose of SCYP is to promote offender success and accountability by providing reentry programming in a work release setting. SCYP is capable of housing twenty clients and assists them in finding and maintaining employment, financial management, and self-sufficiency. SCYP staff work with residents to help them complete their high school education or GED and provide life skills classes to improve their ability to transition into independent living. The average length of stay is 122 days.

| Expenditures                 | 2012<br>Actual | 2013<br>Actual | 2014<br>Adopted | 2014<br>Revised | 2015<br>Budget | Amnt. Chg.<br>'14 - '15 | % Chg.<br>'14 - '15 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 446,932        | 418,791        | 490,045         | 490,045         | 682,782        | 192,737                 | 39.3%               |
| Contractual Services         | 25,548         | 20,774         | 29,700          | 41,800          | 42,851         | 1,051                   | 2.5%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | -                   |
| Commodities                  | 8,313          | 9,380          | 24,600          | 38,000          | 13,000         | (25,000)                | -65.8%              |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | -                   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | -                   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | -                   |
| Total Expenditures           | 480,793        | 448,944        | 544,345         | 569,845         | 738,633        | 168,788                 | 29.6%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | -                   |
| Intergovernmental            | 483,210        | 496,566        | 528,385         | 528,385         | 735,840        | 207,455                 | 39.3%               |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | -                   |
| All Other Revenue            | 1,905          | 467            | 2,013           | 2,013           | -              | (2,013)                 | -100.0%             |
| Total Revenues               | 485,115        | 497,033        | 530,398         | 530,398         | 735,840        | 205,442                 | 38.7%               |
| Full-Time Equivalents (FTEs) | 14.00          | 14.00          | 14.00           | 15.75           | 15.75          | -                       | -                   |