

Financial Forecast



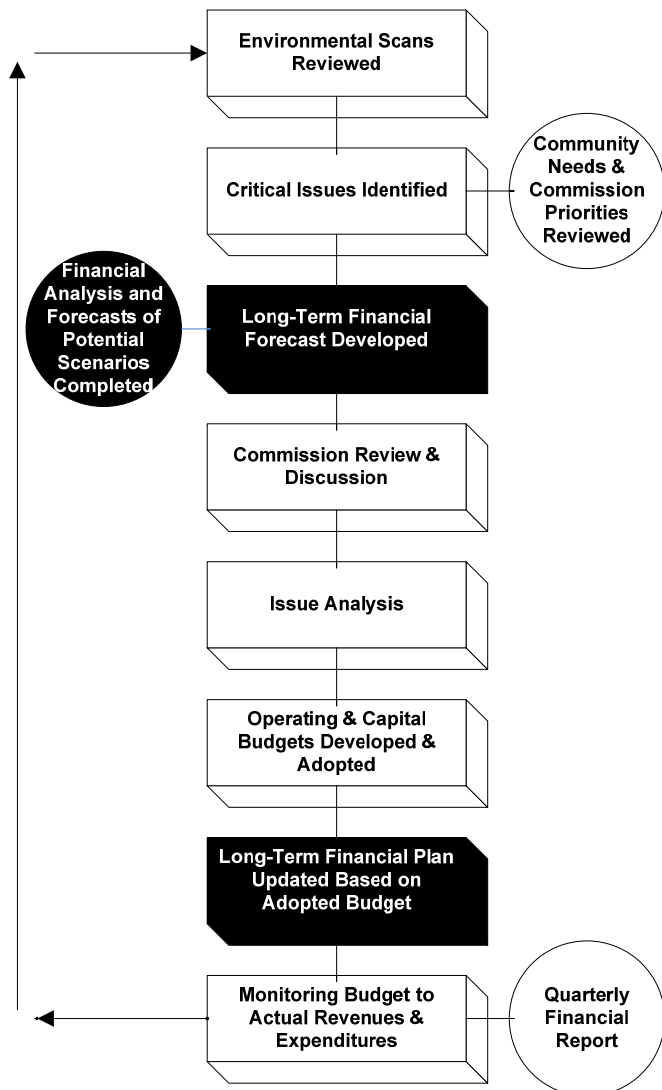
For the Period of 2011 - 2016



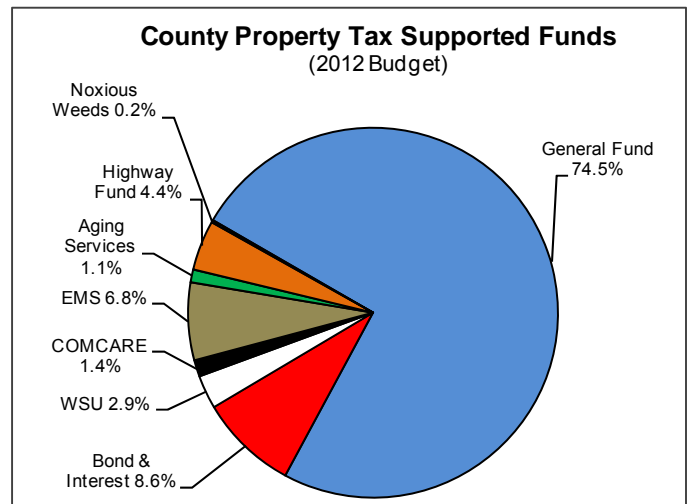
Introduction

Sedgwick County prepares an annual long-term financial forecast as a fundamental element of the budget process. The purpose of the forecast is to evaluate current and future fiscal conditions to guide policy and programmatic decisions. A financial forecast is a fiscal management tool that presents estimated information based on current and projected financial conditions to identify future revenue and expenditure trends that may have an immediate or long-term influence on County policies, strategic goals, or community services. The forecast assists in the formation of decisions that exercise fiscal discipline and deliver essential community services as an integral part of the annual budgeting process.

Financial Plan and the Budget Process



The revenue and expenditure estimates included in this financial forecast pertain only to County property tax supported funds. These funds are outlined in the pie chart below.



Forecasting Methodology

The estimates included in the forecast are based on estimates formulated through the utilization of both quantitative and qualitative methods. Quantitatively, historical revenues and expenditures were analyzed primarily through trend analysis and percentage growth patterns. In addition, national, state, and local economic conditions were evaluated to determine what impact they may have on the County’s ability to generate specific types of revenue. Qualitatively, the forecast draws upon the experience and knowledge of finance staff to outline the most likely results.

Whenever forecasts are performed, such as your local weather forecast, we often lose sight that these forecasts are performed based on the most recently available variables. For the Financial Plan, these variables include economic data, decisions by the Board of County Commissioners (BoCC) as of the first of November 2011, and operational changes included in the adopted budget for 2012.

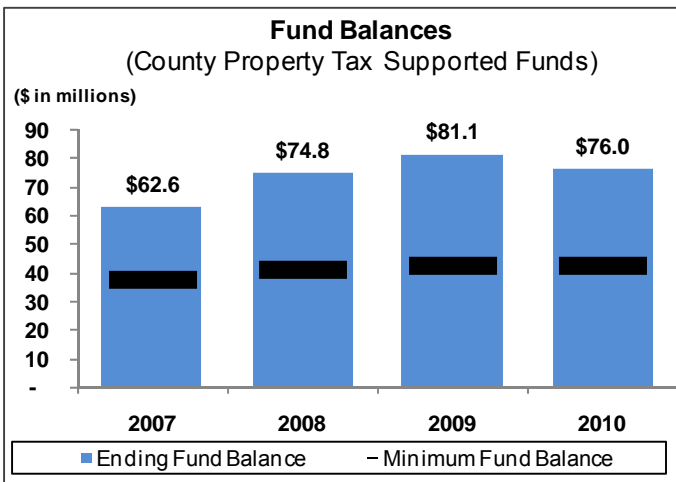
Unfortunately, finance variables, just like the weather, are constantly changing. The forecasts included here are subject to unforeseen and uncontrollable national, state, and local events, in addition to the timing of large capital projects that may make the forecasts less accurate.



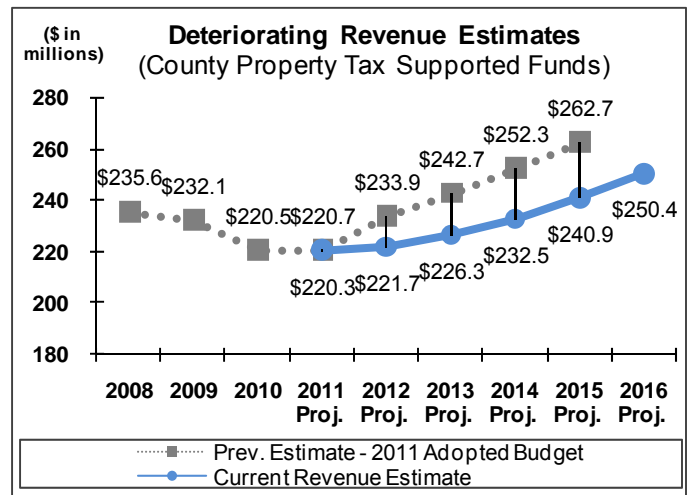
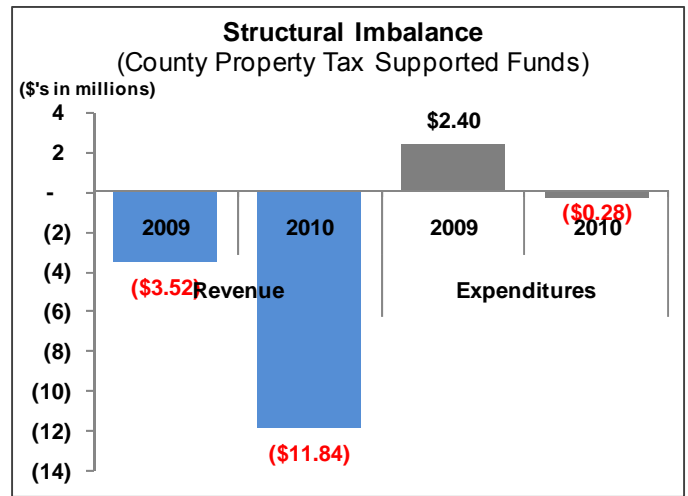
Executive Summary

Within our community, Sedgwick County has a strong reputation for delivering a mix of high quality public services in which the need for those services grows when the economy stumbles. To ensure the continuity of essential services, Sedgwick County proactively implemented, prior to the Great Recession, an initiative to increase its fund balances during the good times to weather significant economic downturns later. As a result, although the County ended 2010 with an operating loss of \$5.3 million in County property tax supported funds, those funds retained strong fund balances of \$76.0 million, exceeding County policy at the end of the year.

The minimum fund balance policy outlines that balances are not to fall below 20% of budgeted expenditures for the General Fund.



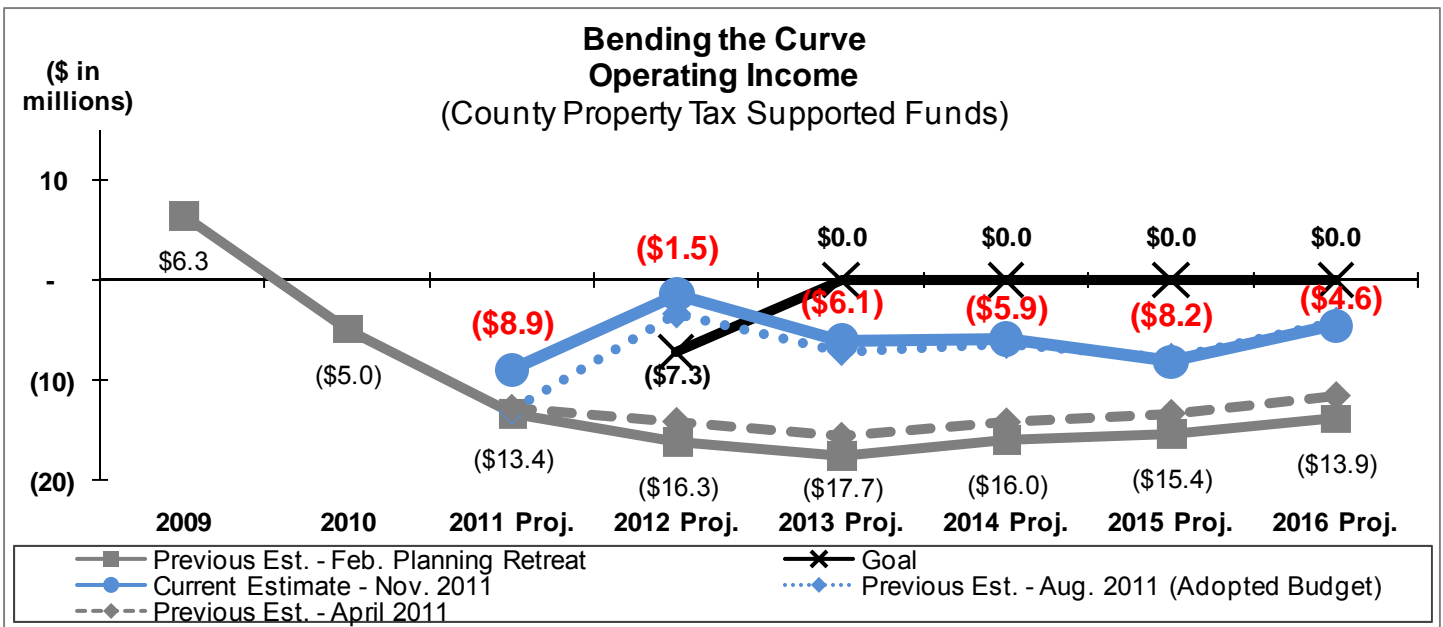
Unfortunately, the Great Recession and the economic fallout left in its wake have exceeded our original expectations. Early in 2011, updates to our financial forecast reinforced past expectations that County finances were not on a sustainable path; but in addition, the structural imbalance between revenues and expenditures was accelerating as key revenue collections continued to decline. In 2010, revenues declined by \$11.9 million while expenditures declined by \$0.3 million. Although the County effectively mitigated expenditure growth, a significant gap was emerging between expectations, actual collections, and when the local economy would begin to show signs of improvement.



As a result of the deteriorating revenue environment, new financial estimates shared with the BoCC during its planning retreat outlined that expected deficits had grown to unacceptable levels. During the retreat, the BoCC communicated to staff the following goals to be achieved in two phases:

- Phase I: Reduce the estimated deficit by \$9.0 million within the 2012 budget.
- Phase II: Eliminate the remaining deficit within the 2013 budget.

The Manager’s 2012 recommended budget and the BoCC’s adoption of that budget are structured to achieve those goals. The recommended budget encompasses difficult decisions by both departments and the Manager to begin “bending the curve” on operating deficits to restore Sedgwick County to a sustainable financial organization capable of continuing to address the challenging needs of our diverse, changing, and growing community.

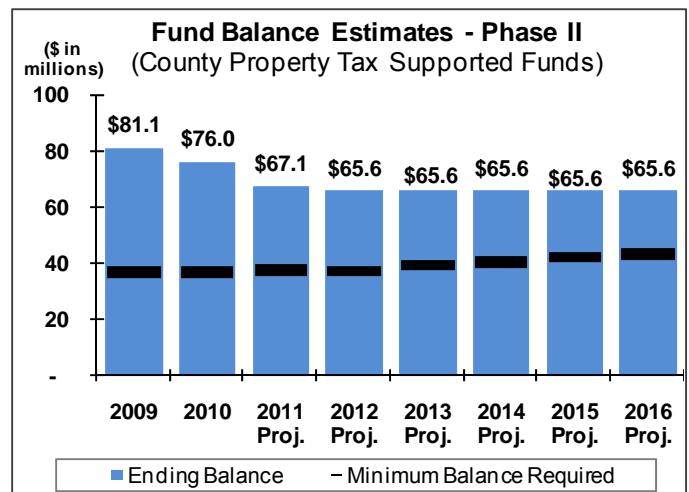
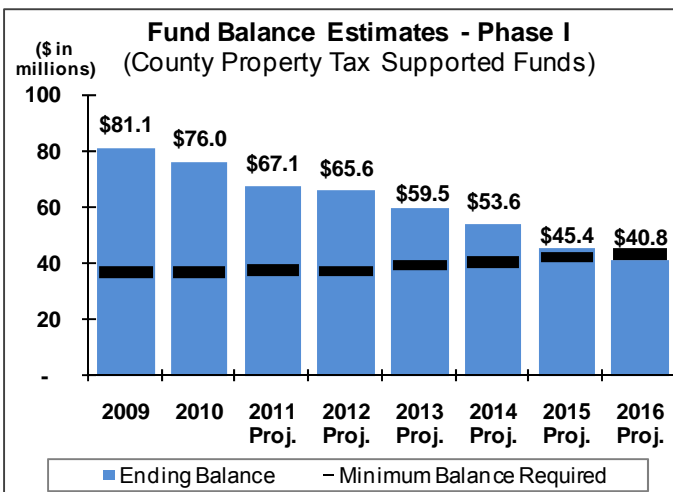


With adoption of the 2012 budget and financial updates through November of 2011, this forecast estimates an operating deficit of \$1.5 million for 2012, well achieving the phase I goal of reducing the deficit to no more than \$7.3 million from the initial estimated deficit of \$16.3 million.

Nevertheless, the actions recommended in the 2012 budget do not eliminate future operating deficits. As outlined above, estimates indicate operating deficits will continue over the entire planning horizon from \$6.1 million in 2013 to \$4.6 million by 2016. With these operating deficits in mind, if the County chooses not to take further action to eliminate them, the County's fund balances would continue to fall in order to fund operations. By 2016, the County would inevitably fall below its minimum fund balance policy by \$2.5 million, ending the year with a fund balance of \$40.9 million.

Nevertheless, the phase I reductions included within this budget represents only the first step in achieving the Board's goal of eliminating operating deficits within the 2013 budget. Pursuit of that goal has begun immediately following adoption of the 2012 budget with a program prioritization and restructuring process. Although the exact timing of those additional operational changes is not currently known, the graph below outlines the expectations of County property tax supported Fund Balances when the phase II goal of eliminating all operating deficits is achieved within the 2013 fiscal year.

Sedgwick County has a long record of making effective management decisions during periods of fiscal stress. This occurred in 2002 through 2005 during the last economic downturn. And, as the Great Recession began, the BoCC made several budgetary adjustments to fund almost 2.0 mills of property tax relief for the community



over the past three years.

The reductions outlined on this page detail the budgetary changes made in early April of 2011 and through the adopted budget to bend the curve on operating deficits. Overall, the 2012 operating budget for all funds represents a \$9.8 million decrease and includes the net removal of 106.6 FTE positions from departmental staffing tables in comparison to the 2011 revised budget. (The FTE net reduction will not match to the aggregate total in the itemized table to the right due to the exclusion of some position additions primarily resulting from the adoption of new grant programs in 2011. For a comprehensive listing of position changes, reference the “Full-Time Equivalents Comparison by Department for All Operating Funds” table included in the Budget Summaries section of this document.)

April 2011 Reductions		
Adjustments	Annual Impact	
	Prop. Tax Supported	Non-Prop. Tax Supported
<ul style="list-style-type: none"> Reduce Adult Residential Facility bed capacity from 120 to 65 beds, eliminating 13.5 FTE positions and shifting 2.0 FTE positions to grant supported funds by September of 2011. 	(\$823,681)	\$112,419
<ul style="list-style-type: none"> Eliminate 6.0 FTE positions 	(\$400,390)	
<ul style="list-style-type: none"> Shift 6.0 FTE positions from tax supported to grant supported funds 	(\$335,474)	\$335,474
<ul style="list-style-type: none"> Eliminate recurring operating expenditures (software maint., CDDO safety net funding, and park stores) 	(\$619,571)	
<ul style="list-style-type: none"> Defer one-time capital project for replacement of Sedg. Co. Park maintenance building 	(\$405,151)	
<ul style="list-style-type: none"> Pursue consolidation of maintenance operations to be implemented Nov. 1, 2011 	(\$307,329)	

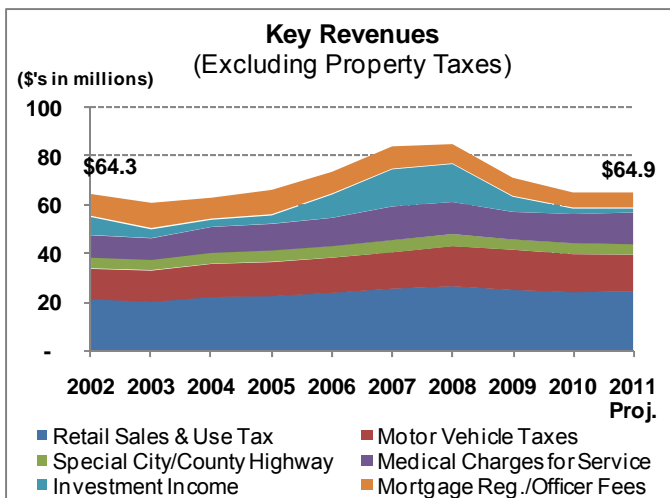
2012 Key Budgetary Changes		
Adjustments	Annual Impact	
	Prop. Tax Supported	Non-Prop. Tax Supported
<ul style="list-style-type: none"> Eliminate 62 FTE positions in property tax supported funds and 24.7 in other funds 	(\$3,625,244)	(\$1,157,650)
<ul style="list-style-type: none"> Eliminate 29.4 FTE positions that have experienced extended vacancies 		(\$1,323,934)
<ul style="list-style-type: none"> Hold 28.0 FTE positions vacant in property tax supported funds and 9.5 FTE in other funds (positions remain authorized, but no allocated funding) 	(\$1,616,455)	(\$476,503)
<ul style="list-style-type: none"> Shift 3.00 FTE positions from tax supported to other funds 	(\$200,570)	\$200,570
<ul style="list-style-type: none"> Fund increases in Health Benefit and Retirement (KPERS & KP&F) rates 	\$2,080,285	\$1,013,159
<ul style="list-style-type: none"> Departmental reductions in contractals, commodities, equipment 	(\$1,924,803)	
<ul style="list-style-type: none"> Increase funding allocation for the medical contract in the Jail 	\$140,634	
<ul style="list-style-type: none"> Add a Government Relations Officer in Communications and a Civillion Supervisor in the Sheriff's Office 	\$134,275	
<ul style="list-style-type: none"> Earmark \$110,000 in the Public Safety contingency for 2.0 FTE Jail expeditor positions 	\$0	
<ul style="list-style-type: none"> Addition of 1.0 FTE position and increased disposal costs for HHW by reducing funding for special projects within the solid waste fund 		\$0
<ul style="list-style-type: none"> Implement EMS base fee increase of \$100 and increase mileage from \$7 to \$10 	\$648,540	
<ul style="list-style-type: none"> Budget a \$10.0 million Rainy Day Reserve per adoption of the new fund balance policy 	\$10,000,000	

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Due to the County’s previous actions to develop a “rainy day reserve,” the County has been able to minimize the impact on community services. But, with the extended recovery, the sustainability of the County is placed in significant risk if existing operations are not changed to address current economic conditions and changing



revenue collections. As outlined in the Key Revenues graph below, when excluding property taxes, the County is projected to collect almost the same amount of revenue from these key sources in 2011 as it did nine



years ago in 2002.

Over the next five years, the County will confront a variety of challenges. None, however, will be more testing than the economy, in which the only certainty is that the immediate financial environment will not resemble those prior to the national recession.

In order to implement phase II operational changes and achieve the goals outlined by the BoCC, the County will be required to continue to pursue significant operational changes while remaining cognizant of its broad-based community goals and organizational priorities. Such changes will require the County to continue to concentrate on a variety of core financial principles, as outlined in the adjacent section.

• **Revenues**

- A diversified revenue base is key to fiscal health. Continue to seek new revenue sources, balancing between those receiving the public benefit and those paying for the service.
- Maintaining a diversified revenue base requires diligence. Adjust current fees when appropriate.
- Effective governance is the result of effective partnerships. Ensure the State maintains its revenue sharing promises. County services mandated by another government should be funded by that government.

• **Expenditures**

- Concentrate public services on those considered core County services and vital to the development of the community.

- Seek innovative programs for delivering public services beyond current operating standards.
- Educate State Legislators on the impact of new and pending State mandates, particularly as they relate to Public Safety.
- Continue to seek and implement opportunities to minimize growth in the jail population.

Previous Management Decisions

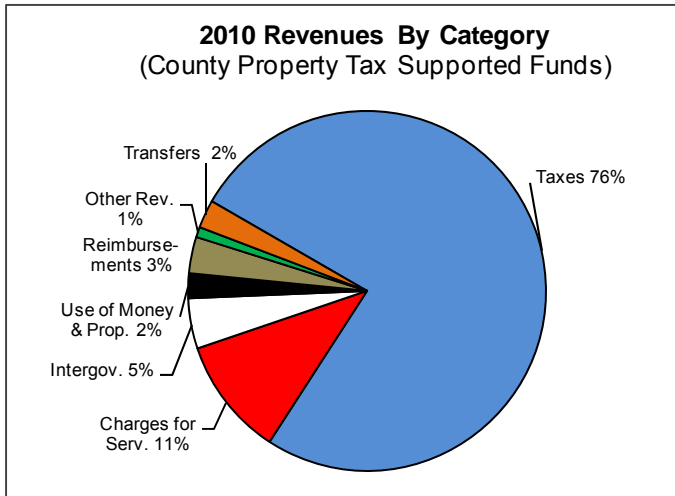
- **2002:** \$1.0 million in operating costs are eliminated.
- **2003:** County eliminates 41 positions and freezes 10.5. In addition, it eliminates \$2.8 million in operating costs, reduces funding to local partners by \$406,000, and defers \$1.1 million in capital projects.
- **2004:** County eliminates 42.8 positions and departments' base budgets are maintained at the 2002 level.
- **2005:** County reallocates funding to meet critical needs — 14 positions eliminated and 10 frozen, departmental base budgets set at a 4 percent reduction.
- **2006:** County maintains 8th year of no increase in the property tax levy. The new Juvenile Detention Facility opens and alternative jail programs are implemented to mitigate population growth in the jail.
- **2007:** 2.5 mill increase to address public safety issues with a growing jail population, maintaining other public safety services, and construction of the Center for Aviation Training.
- **2008:** Implementation of Drug Court Jail Alternative.
- **2009:** County eliminates 1.0 mill from the property tax levy by deferring a 384 bed expansion to the jail.
- **2010:** Suspended performance compensation and implemented a general pay adjustment of 2.0% for eligible employees with salaries below \$75,000. Implemented a ½ mill reduction in the property tax rate, combined with \$3.3 million in budget reductions. In May, deferred and/or reduced capital projects totaling \$1.8 million and established a position review team.
- **2011:** Implemented a ½ mill reduction in the property tax rate, 2.0% Performance Compensation Pool combined with adjustments to employee benefits, deferred a capital project, implemented \$2.5 in annual recurring operating reductions in April, and initiated a voluntary retirement program.

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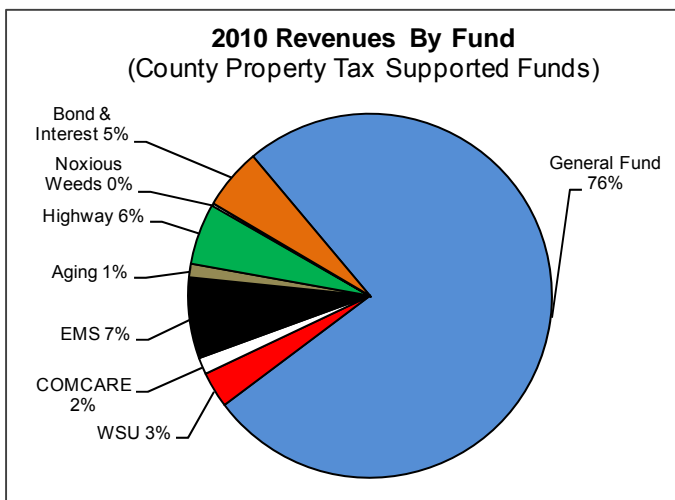


Revenues & Transfers In

Sedgwick County’s revenue structure related to property tax supported funds is grouped into seven primary revenue categories, with aggregate tax collections as the largest revenue source, followed by charges for service and use of money and property. In 2010, a total of \$220.2 million in revenue and transfers was received in these funds, with 76 percent collected from multiple tax sources.



Of the funds receiving property tax support, the largest is the General Fund with 76 percent of total revenue collections in 2010, followed by the EMS, Highway, and Bond and Interest funds.



Specific Revenue Projections in the Financial Forecast

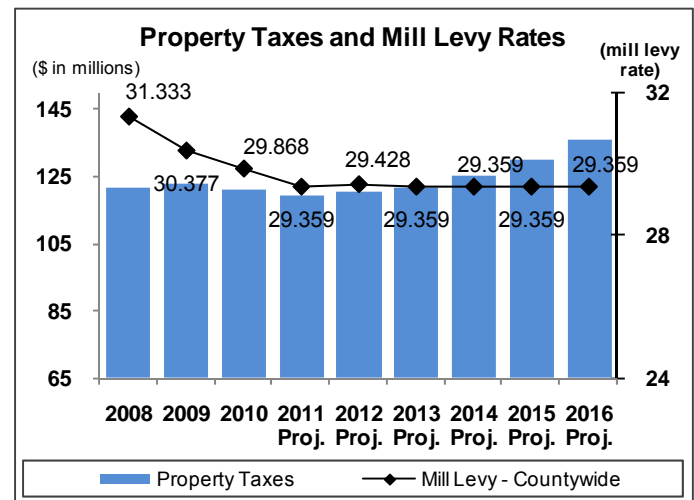
Of the total revenue collections and transfers from other

Major Revenues		
County Property Tax Supported Funds*		
	2010	% of Total
Total Revenues & transfers in	\$220,491,390	100%
Property taxes	\$120,583,782	55%
Local sales & use tax	\$ 21,886,123	10%
Motor vehicle tax	\$ 15,534,618	7%
Medical charges for service	\$ 11,890,653	5%
Mortgage registration & officer fees	\$ 5,264,461	2%
Investment income	\$ 2,188,898	1%
Special city/county highway	\$ 4,757,566	2%
Total	\$182,106,100	83%

*General Fund, Wichita State University, COMCARE, EMS, Aging, Highway, Noxious Weeds, Bond & Interest

funds in 2010, 83 percent was collected from seven distinct revenue sources. The following discussion on revenue projections included in the financial plan will concentrate on these revenues as outlined in the table below.

Property Taxes



Property taxes play a vital role in financing essential public services. Property tax revenues are primarily used to fund services County-wide in the General Fund and various special revenue funds that do not have the capacity to self-finance their services, in addition to retiring the County’s long-term debt on capital projects for facilities and infrastructure. This reliable revenue source has no attached mandates as many other state and federal revenues often do.



For three consecutive years, the BoCC reduced the County-wide property tax rate, expressed in mills, as demonstrated on the previous graph. In 2009, the BoCC reduced the rate by nearly a full mill (.956 mills), followed by slightly over half a mill (.509 mills) in 2010, and by slightly over half a mill again in 2011 (.509 mills). This plan assumes that the property tax rate will remain relatively unchanged (absent technical adjustments based on State property tax statutory provisions) at 29.4 mills over the planning horizon.

In all three previous property tax reductions, the Commission offset the reduction with budgetary adjustments comparable to the amount of eliminated revenue. The property tax reduction in 2009 was accomplished by deferring indefinitely construction of a planned 384 bed expansion to the County Jail previously expected to open in 2011. In 2010, the half-mill reduction was offset by a variety of budgetary reductions totaling \$3.3 million. And in 2011, the BoCC reduced property taxes by 0.509 mills by reducing budgeted employee compensation.

Projected revenue from property tax collections in this financial plan are based on:

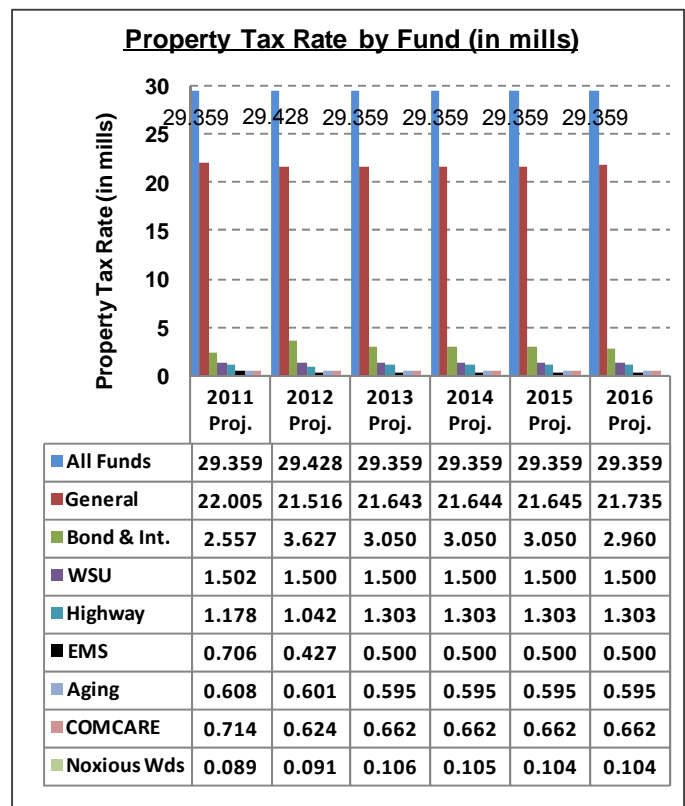
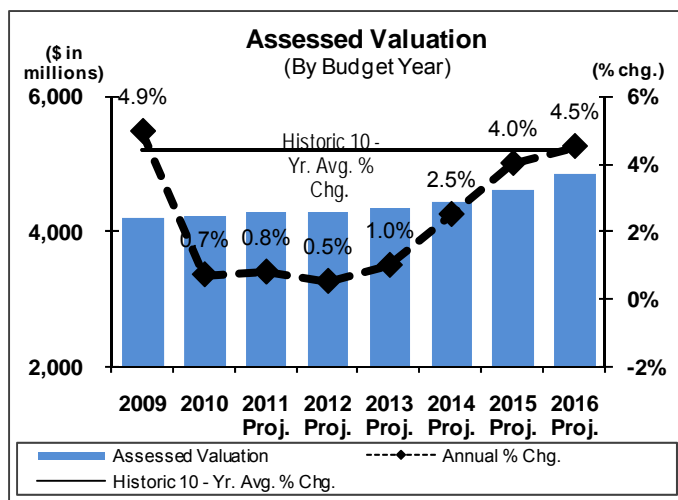
- An assumption that the property tax rate will remain relatively unchanged through the rest of the planning period at 29.4 mills (absent technical adjustments)
- Increases or decreases in property tax revenues following 2012 will result from an estimated increase or decrease in assessed valuations and not an increase in the mill levy rate
- An assumption that collection delinquencies will be slightly higher than historical standards, but improve from our experience in 2010.

Over the past 10 years, Sedgwick County’s assessed valuation has grown an average of 4.4 percent annually. Like many other jurisdictions, the County experienced strong valuation growth between the years of 2000 to 2008 with an average growth rate of 5.6 percent. But, that trend changed significantly in 2010 when the County experienced a significant decrease from past experiences. Since then, marginal growth has continued with a 0.5 percent increase for the 2012 budget year.

This plan estimates that future growth will not be as strong as the past decade, but as economic conditions improve during the latter portion of the planning horizon, more traditional rates of growth will occur.

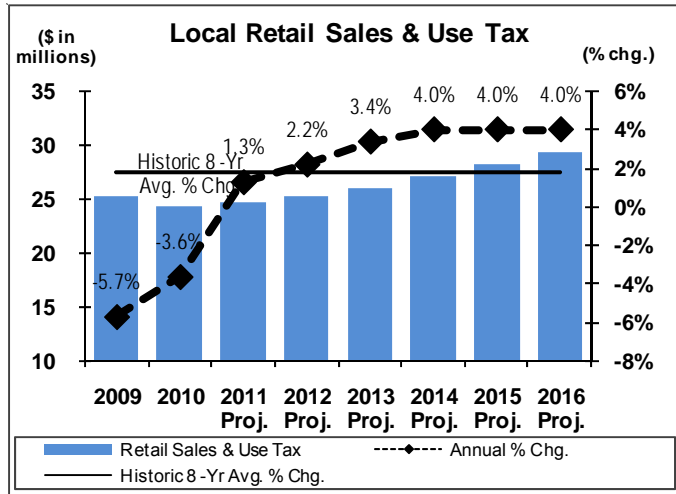
Although the County hasn’t experienced declining valuations like many other jurisdictions, it is important to recognize that a portion of the disappointing growth in aggregate assessed valuations is related to the State’s exemption of qualifying commercial personal property acquired or transported into the state after June 30, 2006.

Within the financial plan, property tax rates among different County property tax supported funds can and are distributed based on the total available resources to achieve the greatest outcomes in service delivery. In some instances, distribution of the total property tax rate – 29.4 mills in 2012 through 2016 – are adjusted due to



changing operations, one-time projects such as capital improvements, or the availability of unexpected resources. The table below outlines the property tax rate movements estimated within this plan.

Local Retail Sales and Use Tax



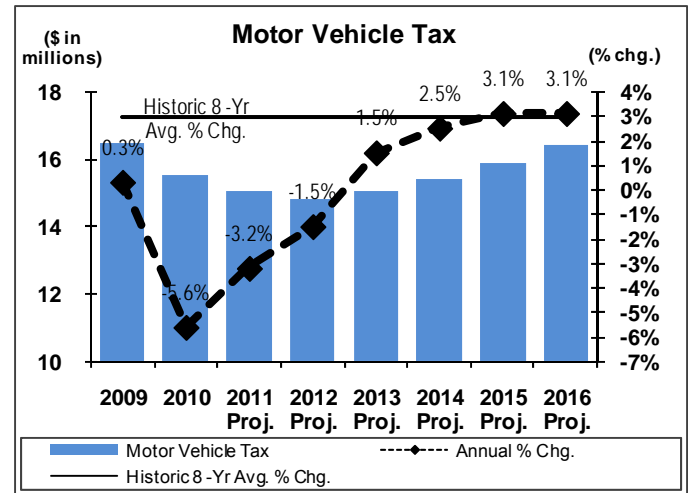
Local retail sales tax is generated from a County-wide 1.0 percent tax on retail sales, imposed pursuant to voter approval in July of 1985. Distribution of sales tax revenue to the County and cities is based half on their individual population levels and half on property tax levies per State statute K.S.A 12-187. There are three principal factors that influence the County’s collection of local retail sales tax revenue:

- Total taxable retail sales in Sedgwick County
- Population in the unincorporated areas of the County as a percentage of total County population
- The County’s property tax levies as a percentage of total taxes levied by all governmental entities

Local use tax, per State statute K.S.A. 12-198, is a tax paid on tangible personal property purchased from other states and used, stored, or consumed in Kansas on which no sales tax was paid. Use tax is also applied if the other state’s sales tax rate is less than the Kansas rate.

Historically, retail sales and use tax collections experienced an average growth rate of 5.7 percent between 2004 and 2008. As a result of economic stress and the County’s reduction in its mill levy over the past three years, collections have fallen over the past two years. Collections are projected to experience a moderate increase of 1.3 percent in 2011, followed by gradually increasing trends over the planning horizon until 4.0 percent annual growth is reached in 2014.

Motor Vehicle Taxes



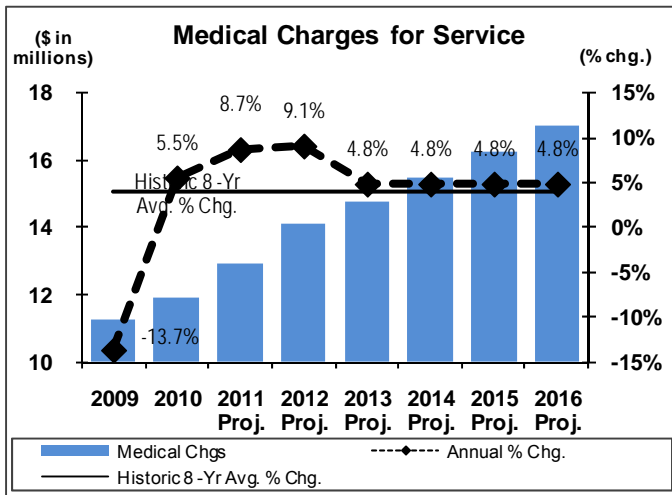
The State statute describing the collection and distribution of Motor Vehicle Taxes is outlined in K.S.A. 79-5101 et seq.

- Motor vehicles are distinguished by 20 different vehicle classes, and then taxed at 20 percent of the class value based on the average county-wide mill levy during the previous year. State statutes define the average county-wide mill levy as the amount of general property taxes levied within the county by the State, county, and all other property taxing subdivisions; and then divided by the total assessed valuation of the county.
- Collected taxes are distributed by the County Treasurer to the taxing jurisdictions based on the owner’s residency, and the ratio of levied taxes by the jurisdiction to the total taxes levied.

As a result, collections are dependent not only on economic conditions and vehicle sales, but also on the ratio of County property taxes to all of the other property taxing jurisdictions.

Motor vehicle taxes have in the past been a consistent and reliable revenue source. However, with the changing economy and impact of tax reductions in 2009 and 2010, it is estimated to become less consistent over the next several years. For example, at the end of 2010, collections had declined by 5.6 percent and are projected to decline by 3.2 percent in 2011.

Medical Charges for Service



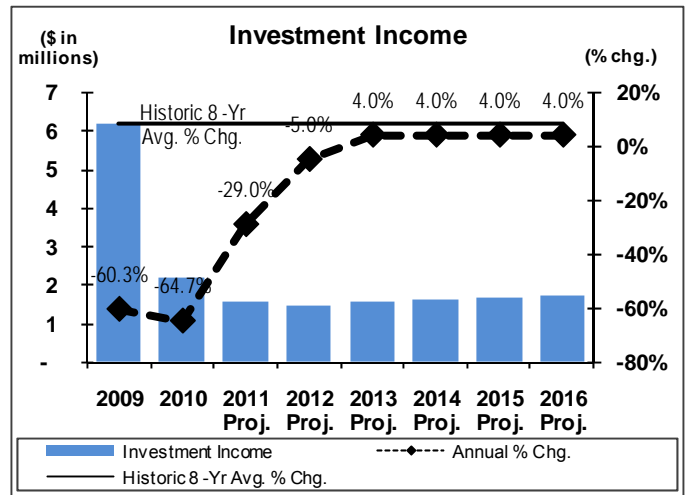
Medical charges for service include Medicaid, Medicare, insurance, and patient fees for delivered medical services. In the tax supported funds, these services are predominately delivered through EMS, generating 92 percent of the total 2010 collections, followed by the Health Department and the Sedgwick County Offender Assessment Program (SCOAP).

The County also receives substantial amounts of medical charges for service revenue in grant funds delivering mental health, developmentally disabled, and aging services. Because those revenues are not received within property tax supported funds, they are not included within this financial plan.

In 2010, collections grew by 5.5 percent and are projected to grow by 8.7 percent in 2011 due to growing call volume in EMS and increased efforts in collecting delinquent accounts through the State’s “setoff” program. In 2012 collections are projected to register a sizable 9.1 percent increase, largely due to the change in EMS rates included in the adopted budget. The increase will generate approximately \$648,000 in additional revenue annually. Beginning in 2013, collections are expected to return to a traditional rate of growth.

The significant decline shown in the table for 2009 is a result of re-categorizing of approximately \$2.0 million in annual revenue from the Kansas Department of Social and Rehabilitation Services for the Judge Riddell Boys Ranch to the category of intergovernmental revenue instead of medical charges for service. It does not reflect an actual overall revenue decline.

Investment Income

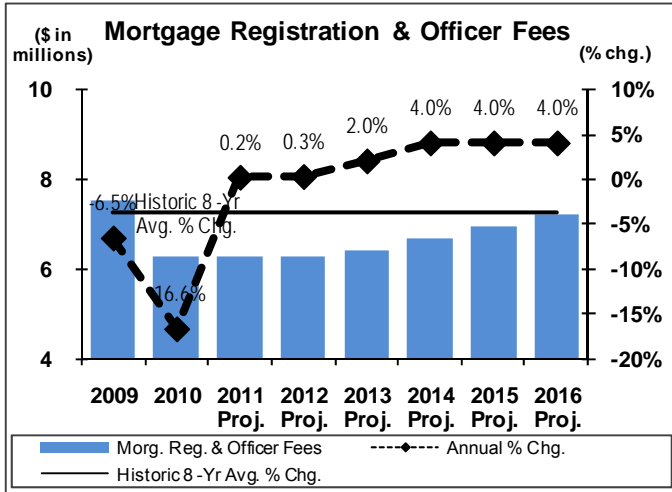


Investment income accounts for revenues generated from the investment of idle County funds. Traditionally, this revenue source can be volatile with collections dependent on interest rates in investment markets, the timing in which investments mature, and the size of the investment portfolio.

Prior to 2009, investment income had grown substantially as a result of increasing interest rates and a growing investment portfolio. The size of the investment portfolio was largely related to construction of the downtown INTRUST Bank Arena. The downtown arena project, funded with a 30-month, one-percent sales tax, received legislative approval following a local election. As required by State statute, investment income generated by investing the sales tax receipts was deposited in the General Fund. State law outlines that all investment income is to be deposited in the General Fund unless otherwise directed by statute.

Following the substantial completion of the downtown arena and declining investment yields, the County’s investment income began to experience significant declines. For 2011, this trend is expected to continue with a 29.0 percent decrease, with more moderate decreases, followed by increases experienced in the subsequent years.

Mortgage Registration & Officer Fees

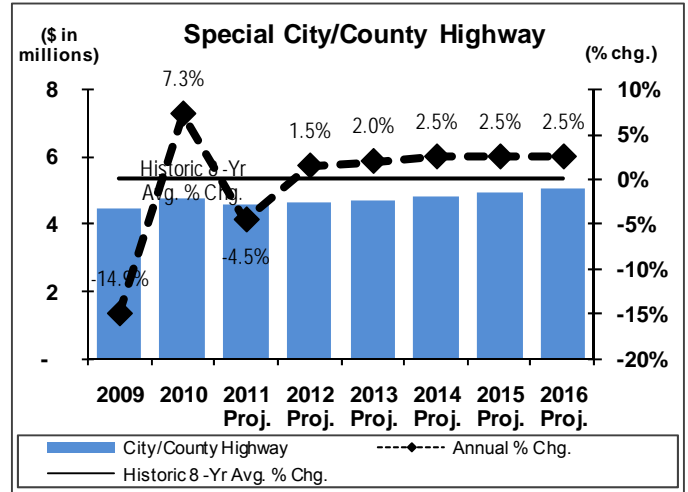


Mortgage registration and officer fees are collected by the Register of Deeds.

- Officer fees are established under K.S.A. 28-115 and include various filing fees for the recording of deeds and mortgages.
- Mortgage registration fees are established under K.S.A. 79-3102 and set the fee rate at 26 cents per \$100 of mortgage principal registered.

Within this revenue source, collection levels are strongly correlated with the strength of the local real estate and refinancing market. This is predominately the basis for the falling collections that have occurred between 2008 to 2010. In 2010, collections of \$6.3 million were \$4.2 million less than what was experienced in the highest collection year – 2003. Collections are projected to grow by 0.2 percent in 2011 due to the registration of several individually large mortgages during the first half of 2011. For 2012, collections are again projected to experience marginal growth of only 0.3 percent.

Special City/County Highway

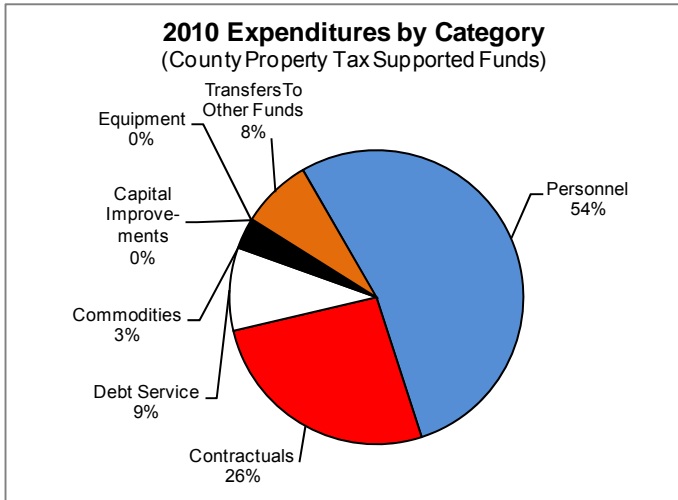


The Highway Department is financed through the Highway Fund to construct and maintain the County’s roads, bridges, and intersections. Of the revenues used to fund these operations, the largest is the State’s special city/county highway fund authorized under K.S.A. 79-3425. Through the Fund, the State distributes motor-fuel taxes among local jurisdictions based on a distribution formula that includes:

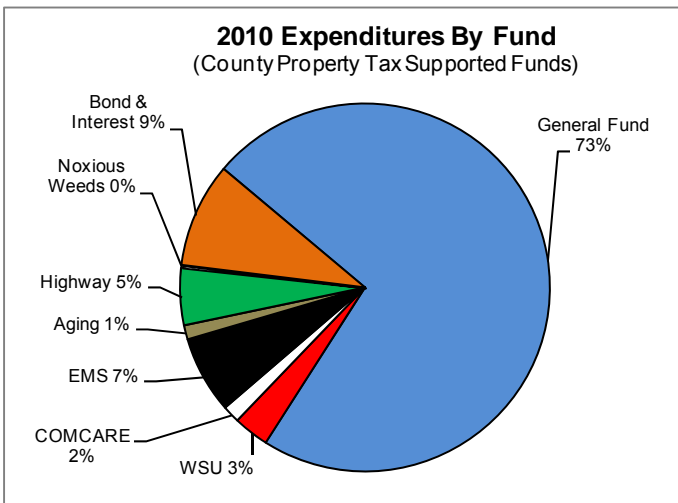
- Each county shall receive a payment of \$5,000.
- Remaining 50 percent is allocated based on the portion of collected motor vehicle registration fees in the county compared to the amount collected in all counties.
- Remaining 50 percent is allocated based on the portion of average daily vehicle miles traveled in the county compared to the amount traveled in all counties.

This revenue source has demonstrated considerable variability over the past several years as State Motor Fuel Gas Tax collections fluctuated, the Legislature altered its demand transfer contribution, and the State corrected previous distributions made in error. The County anticipates a decline of 4.5 percent in 2011, followed by moderate growth of 1.5 percent to 2.5 percent between 2012 and 2016.

Expenditures



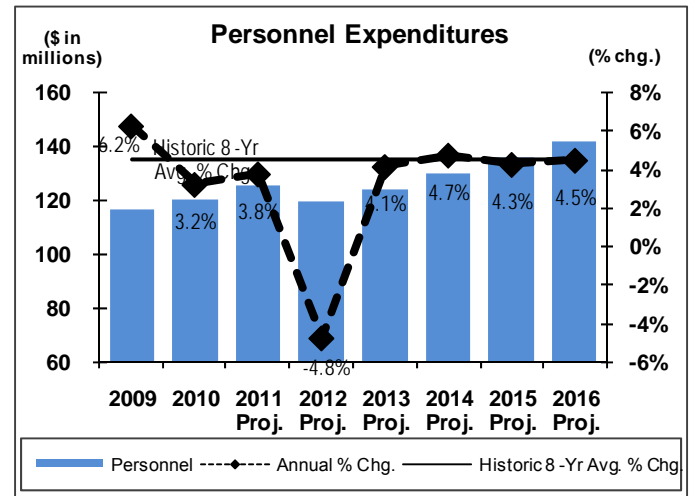
Sedgwick County’s expenditure structure is divided into seven primary categories: personnel, contractuals, debt service, commodities, capital improvements, equipment, and interfund transfers. Of the total expenditures incurred in 2010 for property tax supported funds, 54 percent was attributed to personnel and 26 percent to contractuals.



Of the funds receiving property tax support, the largest is the General Fund with 73 percent of total 2010 expenditures, followed by the Bond & Interest Fund and Emergency Medical Services.

Specific Expenditure Projections in the Financial Forecast

Personnel



Similar to most government and proprietary entities, personnel expenditures represent the largest cost in delivering services. Historically, significant increases in personnel costs have largely been related to service expansions. For example, in 2009, a 6.2 percent increase was partially the result of the full implementation of the new Drug Court program. However, the projected 3.8 percent increase in 2011 is the result of a 2.0 percent allocated employee compensation adjustment pool, increases in retirement rates through the Kansas Public Employees Retirement System (KPERs) and the Kansas Police and Firemen’s Retirement System (KP&F), increases in costs for employee health benefits, leave costs related to the voluntary retirement program, and the occurrence of an additional payroll posting period in 2011. In addition, the overall increase is mitigated by the early implementation of budgetary reductions in 2011 and positions to be eliminated for the 2012 budget that have been vacated and remained unfilled.

For the 2012 budget, personnel costs are projected to decline by 4.8 percent. The decline is caused by a variety of variations.

- First, the 2012 budget includes one less payroll posting period than 2011 due to the additional payroll posting period in that year. Sedgwick County utilizes a two-week payroll cycle. Traditionally, when utilizing such a cycle, approximately every 11 years an extra payroll posting period occurs. Ours occurs in 2011. The budget for 2011, however, is not reflective of an individual employee’s annual salary due to the

timing variance between the posting of payroll and the employee’s receipt of compensation.

- Second, the plan includes the elimination/holding open of 92 FTE positions in property tax supported funds.
- Third, the 2012 recommended budget does not include a compensation pool for employee performance compensation adjustments.
- Fourth, the 2012 budget includes additional costs for retirement rate increases for employees in KPERS and KP&F. Historically, KPERS retirement rates reached their lowest in 2004 at 3.52 percent of wages and have gradually increased each year to the 2012 rate of 8.34 percent.

	2007	2008	2009	2010	2011	2012
KPERS - Retirement Rates	5.31%	5.93%	6.54%	7.14%	7.74%	8.34%
KP&F - Retirement Rates						
Sheriff	13.66%	14.23%	13.86%	13.20%	14.91%	16.88%
Fire	13.32%	13.88%	13.51%	12.86%	14.57%	16.54%
EMS	13.76%	14.33%	13.93%	13.25%	14.93%	16.88%

may include utility services, insurance services, billing contracts, software agreements, forgivable economic development loans, social services delivered by other community providers, or internal fleet and administrative charges.

Historically, growth in contractual expenditures has averaged 3.6 percent over the past eight years, with the most significant growth occurring due to the implementation of alternative jail programs and economic development funding.

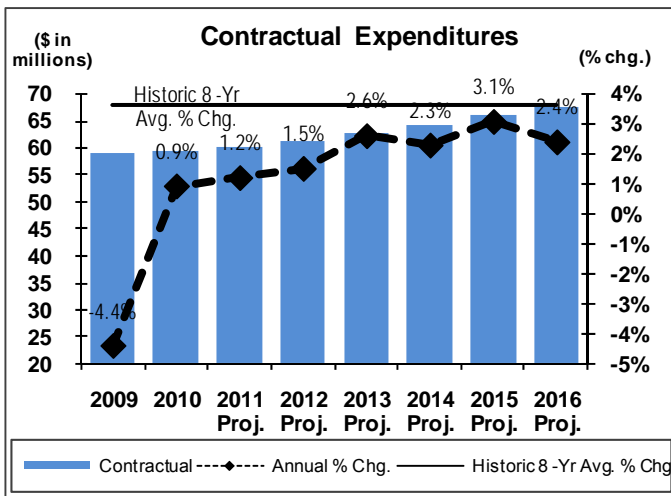
As outlined in the graph above, the County has effectively mitigated contractual expenditure growth during the economic downturn and will continue to do so over the planning horizon. In 2016, the decline in contractual expenditure growth from the previous year is related to the completion of the forgivable loan of \$500,000 annually related to Hawker Beechcraft.

In 2012, contractual expenditures are estimated to increase by 1.5 percent and is largely attributed to departmental fleet charges returning to traditional levels and inflationary growth.

For 2013 through 2016, this financial plan does include an expectation of a 4.0% annual compensation pool, along with increasing retirement and health benefit rates. The variation in growth rates in even years is principally related to personnel costs related to gubernatorial and presidential election cycles.

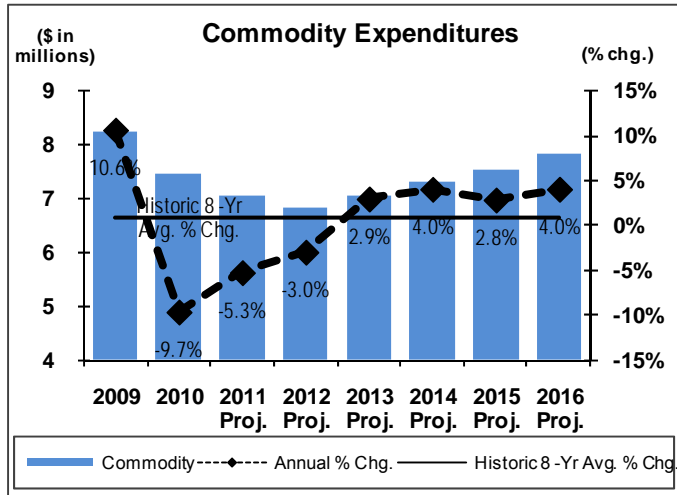
Contractual

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Contractual expenditures, the second largest expenditure category, include those services purchased from and delivered by an external entity and internal departmental charges to other non-property tax supported funds. These

Commodities

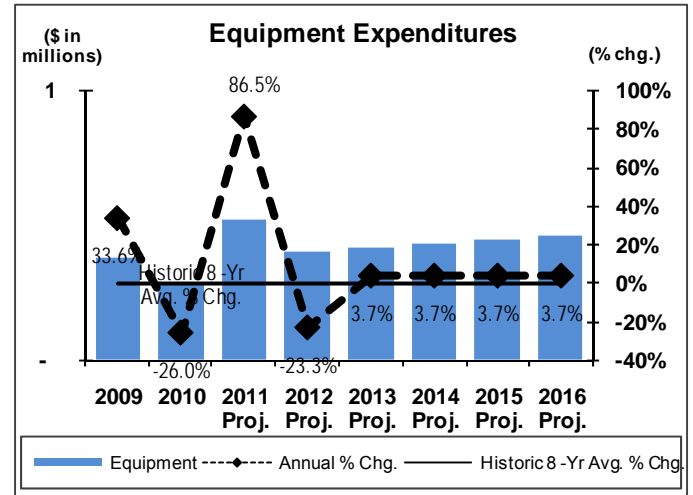


This category includes expenditures for the purchase of common tangible items. This may include office supplies, fuel, food, clothing, software, and equipment with acquisition costs of less than \$10,000.

Commodity expenditures increased in 2008 and 2009 due to the implementation of the Sheriff’s Offender Registration Unit and the new Drug Court alternative jail program. Similar to contractual expenditures, the County has effectively managed these expenditures, demonstrating a 9.7 percent decline in 2010 and projected declines in 2011 and 2012. Growth in 2013 through 2016 is largely related to inflationary influences.

Similar to personnel, the swings in growth between the odd and even years for 2014 through 2016 is largely related to election related costs for gubernatorial and presidential election cycles.

Equipment (Capital Outlay)

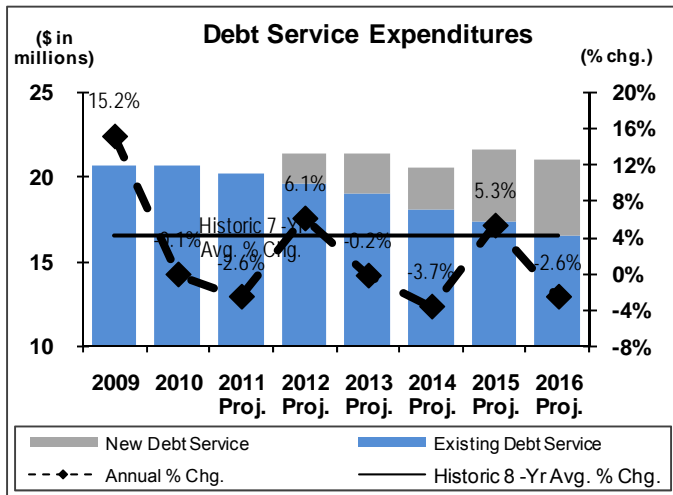


Equipment includes expenditures for office, technical, operating, and vehicular equipment that are more than \$10,000. Overall, the County spends relatively small amounts for equipment in the tax-supported funds, so isolated purchases can often result in sizable year-to-year percentage changes. Over the last several years, those increases have largely been related to enhancements to EMS services.

In 2009, expenditures grew by 33.6 percent largely as a result of a one-time expenditure of \$0.2 million to add an additional ambulance to the EMS fleet. In 2011, expenditures are again expected to experience substantial growth due to the addition of another ambulance to the EMS fleet in correlation to the addition of a new ambulance crew.

Over the remaining planning period, growth is projected to be more consistent with historical patterns with an annual increase of approximately 3.7 percent annually.

Debt Service



The financial plan incorporates debt service payments on current debt obligations and includes forecasted debt payments for capital improvement projects, as outlined in the recommended five-year Capital Improvement Program (CIP). Sedgwick County continues to enjoy the highest bond ratings from all three rating agencies. In a previous rating evaluation, Fitch outlined that “financial performance has benefited from strong management systems, including extensive long-term financial and capital planning efforts.”

Bond Ratings	
Rating Agency	Rating
Standard & Poor’s	AAA
Moody’s	Aaa
Fitch	AAA

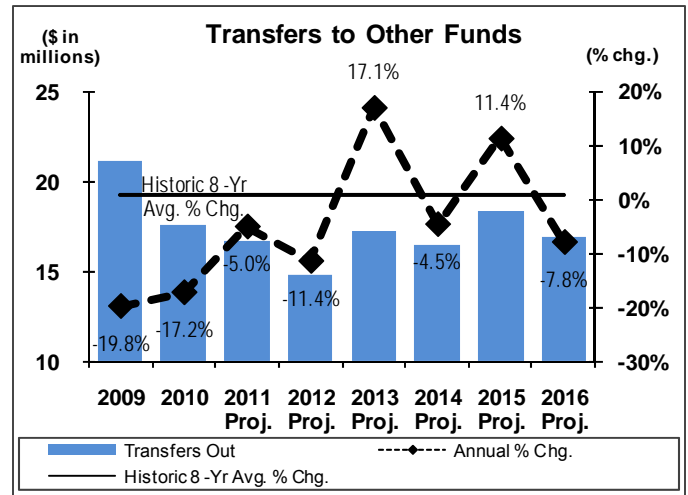
The debt service calculations in the financial plan include the following projects as outlined in the table below.

Capital Projects Funded with Debt Proceeds		
Year	Project	Amount
● 2011	Replace Public Safety Radio System	10,573,000
● 2011	EMS Post Replacement/Remodel	2,080,000
● 2012	Lake Afton Spillway	3,380,000
● 2014	Heartland Fire/Law Enforcement Training Center	15,000,000
● 2011-2014	Courthouse Improvements	9,985,000
● 2011-2014	Special Assessments	1,778,000
● 2011-2016	Road/Bridge Improvements	24,360,000

Includes issuance costs. Please review the Capital Improvement Program (CIP) for a list of all projects.

Existing and planned new debt to be issued during the five-year planning horizon is expected to result in County debt levels on a per capita basis to reach the highest amount in 2011 at \$344, which is well below existing policy cap of \$500 per capita.

Transfers to Other Funds



Within statutory limitations, the County is allowed to transfer funding from property tax supported funds to other funds to finance equipment purchases, capital improvements, or grant matches. Traditionally, transfers to other funds are relatively consistent from one year to the next with the exception of transfers for capital improvement projects and transfers for one-time equipment and software purchases to the Equipment Reserve Fund.

Recurring annual transfers to other funds include the following:

- \$1,597,566 annually in collected retail sales and use tax revenues from the General Fund to the Bond and Interest Fund to mitigate the cost of debt service on road and bridge projects.
- Approximately \$10.8 million annually in collected retail sales and use tax revenues from the General Fund to the Sales Tax Road and Bridge Fund for related capital projects.
- Approximately \$1.0 million annually from the General Fund to the Risk Management Fund.
- Annual transfers of varying amounts for cash-funded capital projects as included in the recommended capital improvement program (CIP).



Primary Recurring Transfers				
	Sales Tax To LST Road & Bridge Fund	Sales Tax To Bond & Interest Fund	Other Cash Funded Capital Projects*	General Fund to Risk Mgmt.
● 2009 Actual	11,018,825	1,597,566	5,252,802	1,011,671
● 2010 Actual	10,561,985	1,597,566	3,446,027	936,643
● 2011 Proj.	10,716,356	1,597,566	2,791,281	1,025,494
● 2012 Proj.	10,985,033	1,597,566	757,285	1,066,514
● 2013 Proj.	11,408,804	1,597,566	2,823,732	1,109,174
● 2014 Proj.	11,929,059	1,597,566	1,488,735	1,153,541
● 2015 Proj.	12,470,124	1,597,566	2,791,918	1,199,683
● 2016 Proj.	13,032,832	1,597,566	751,856	1,247,670

* Includes capital projects deferred in 2010 & 2011, proceeds returned.

As outlined in the table above, significant changes in transfers from one year to the next are largely related to cash-funded capital projects included in the County’s Capital Improvement Plan (CIP).

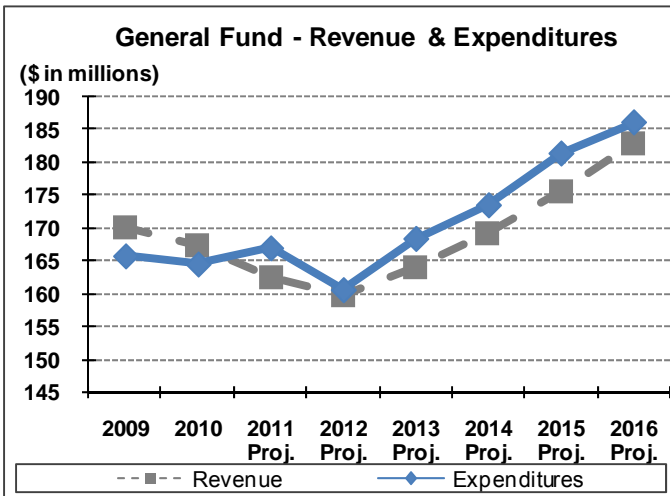
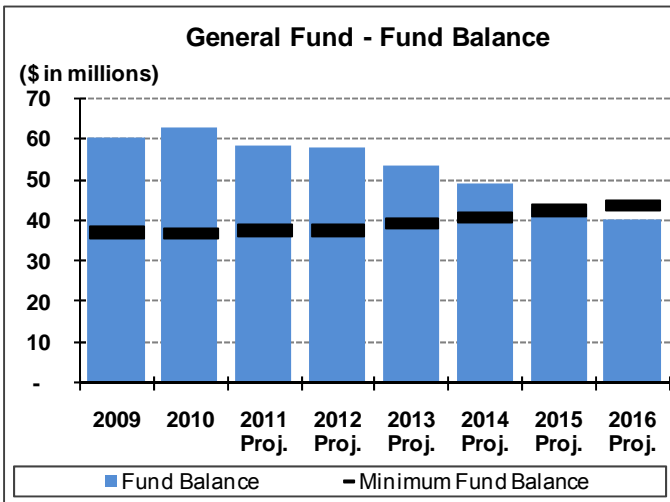
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Summary by Fund

The following section will provide a brief discussion of each property tax supported fund included in the forecast, outline current and future fund balance projections, and discuss major fiscal challenges anticipated to impact the fund over the planning period.

General Fund



The General Fund is the County’s primary operating fund and accounts for County services that do not have a designated fund of their own. The General Fund includes most general government and law enforcement functions and receives the broadest variety of revenues. Currently, the operations of 44 different departments are funded from the General Fund.

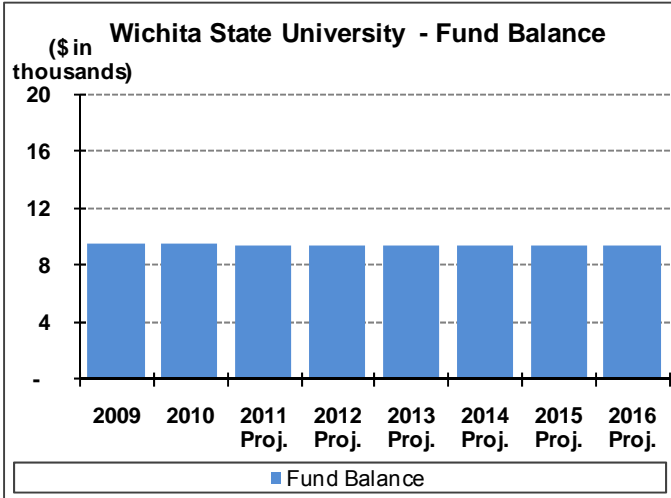
The County’s fund balance policy requires the General Fund to maintain a minimum balance equal to 20 percent of the adopted budget. Currently, the fund has built a balance exceeding this amount, which is projected to continue over the planning horizon until 2015 when the fund is projected to fall below the minimum balance requirement.

Major fiscal challenges:

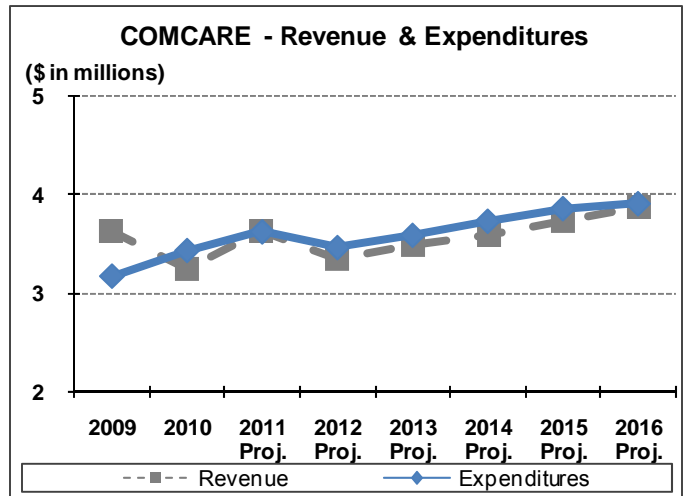
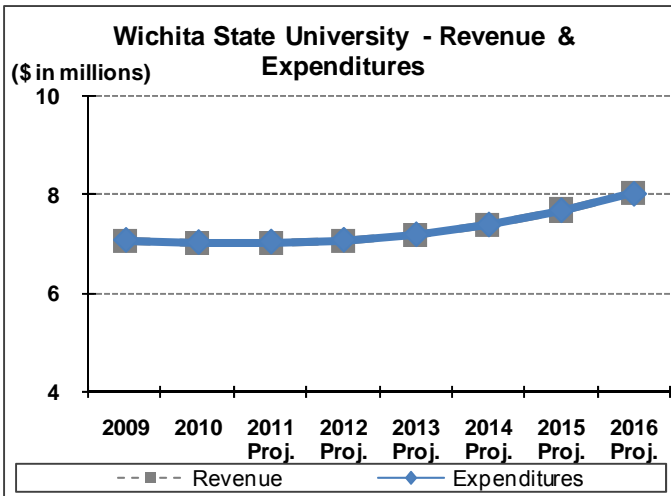
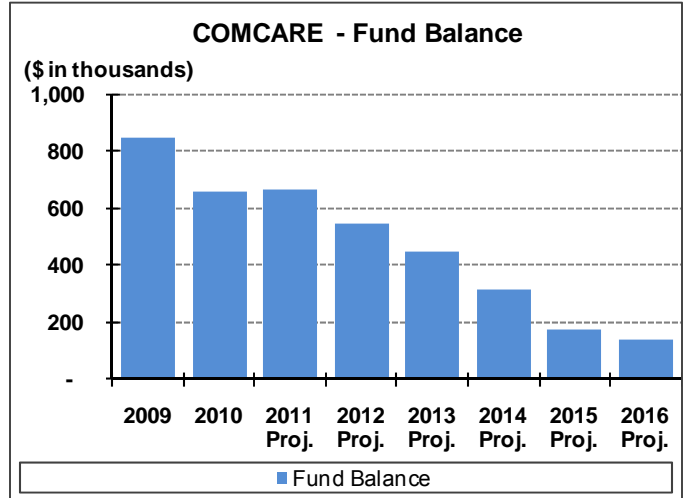
- Absorbing over the next several years the impact of economic conditions on various key revenues, such as property taxes, retail sales tax, mortgage registration fees, and investment income.
- Maintaining services and/or service levels as the availability of funding diminishes due to the economic environment.
- Limitations in the ability to address unplanned, emergency funding needs when they arise as the fund balance declines.



Wichita State University



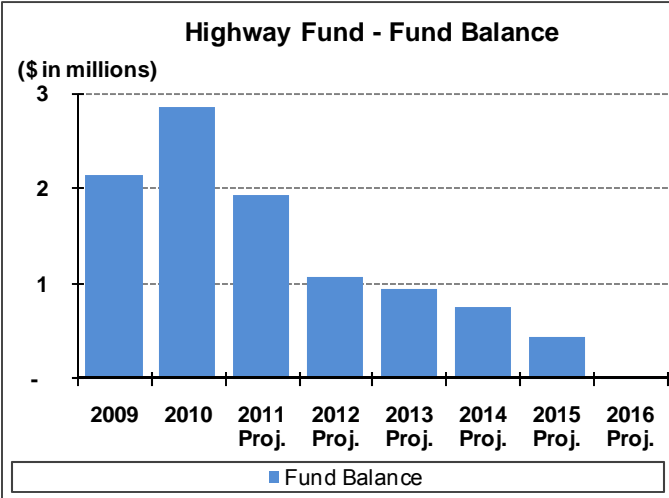
COMCARE



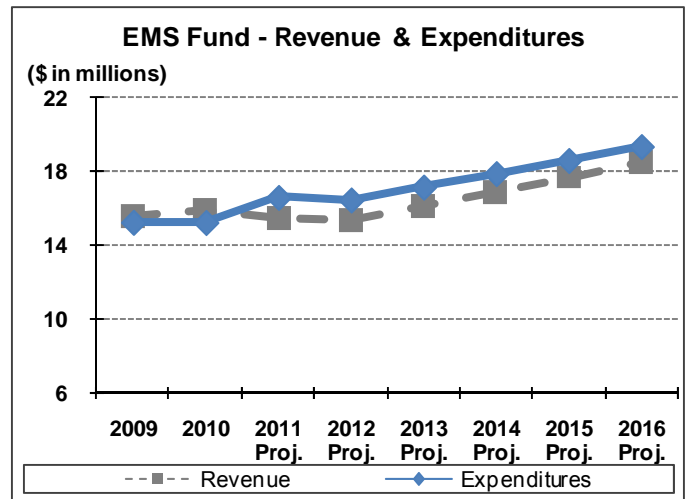
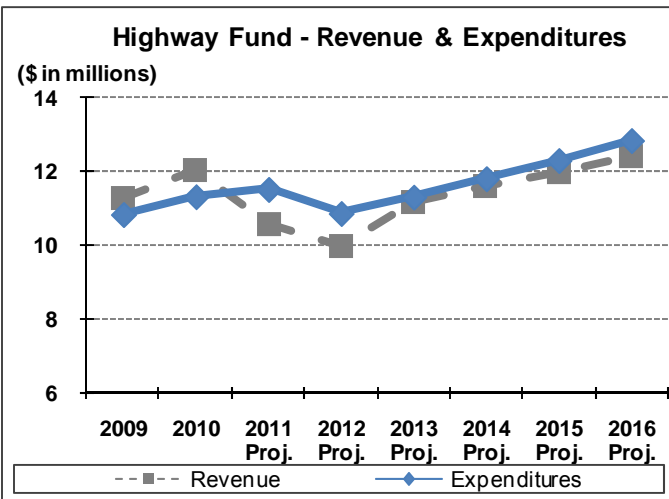
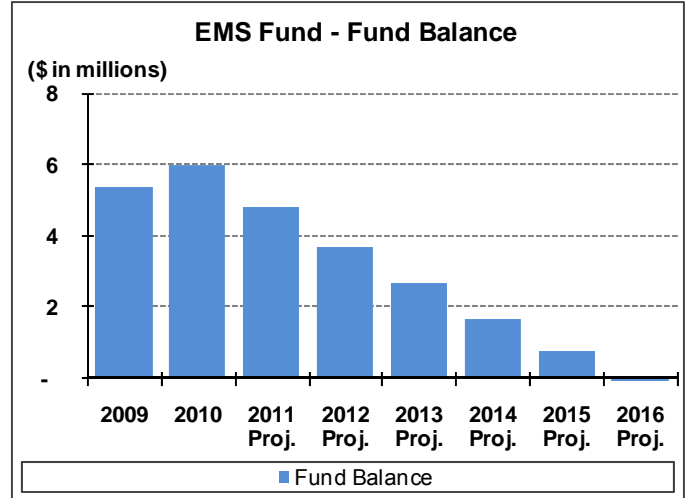
In June 1987, the Board of County Commissioners and the Wichita City Council approved an inter-local agreement in which the City agreed to stop levying its 1.5 mill property tax and the County created a County-wide levy of an equal amount.

Comprehensive Community Care (COMCARE) provides mental health services and substance abuse treatment to adults, families, and children. COMCARE was established after the passage of the State's Mental Health Reform Act in 1990 and is one of 29 agencies in the State of Kansas. This fund supports the majority of administrative costs related to the delivery of mental health services, while a separate grant fund supports the majority of direct services.

Highway Fund



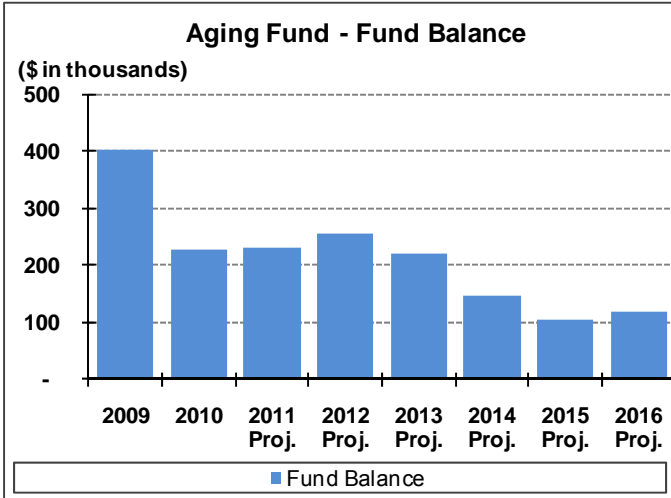
Emergency Medical Services Fund



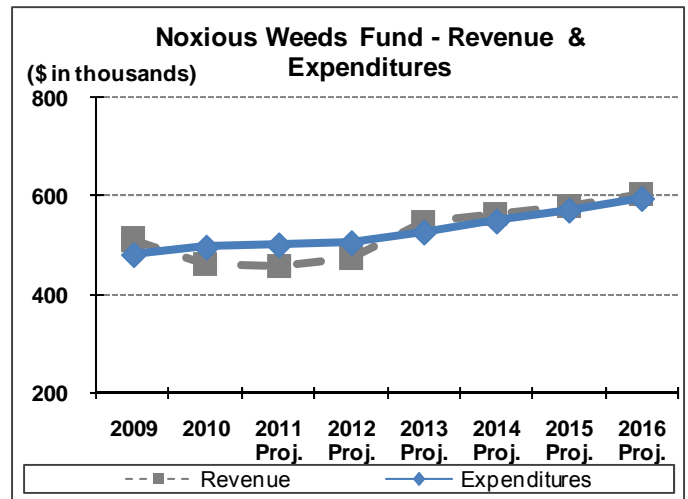
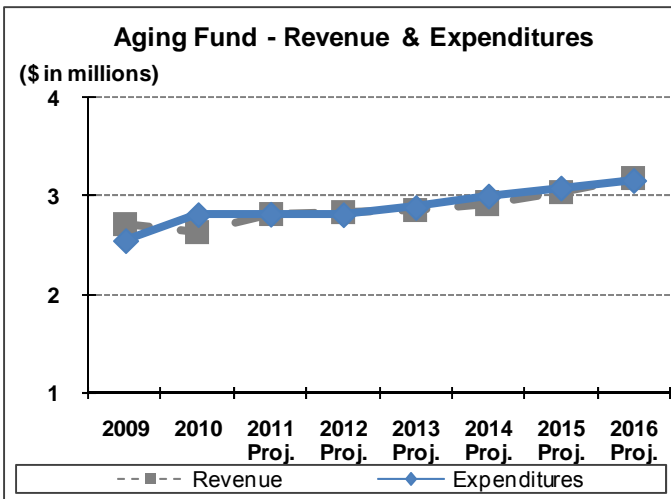
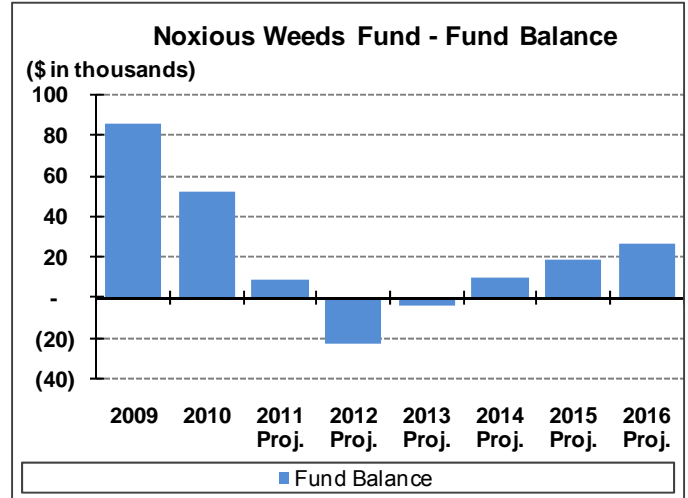
The Highway Department is financed through the Highway Fund to construct and maintain the County's roads, bridges and intersections. The Fund is primarily supported through a property tax levy and revenue from the State's Special City/County Highway Fund.

Emergency Medical Services (EMS) was created in 1974 per a City/County agreement to provide emergency response and scheduled ambulatory transfers. Prior to 1974 a private provider delivered EMS services to the community.

Aging Fund



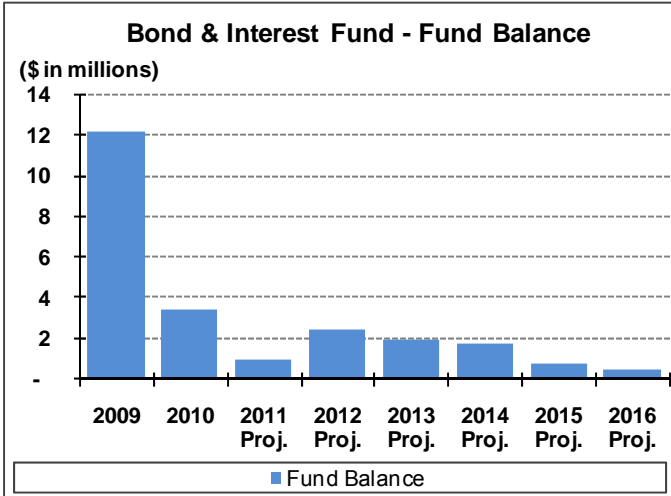
Noxious Weeds Fund



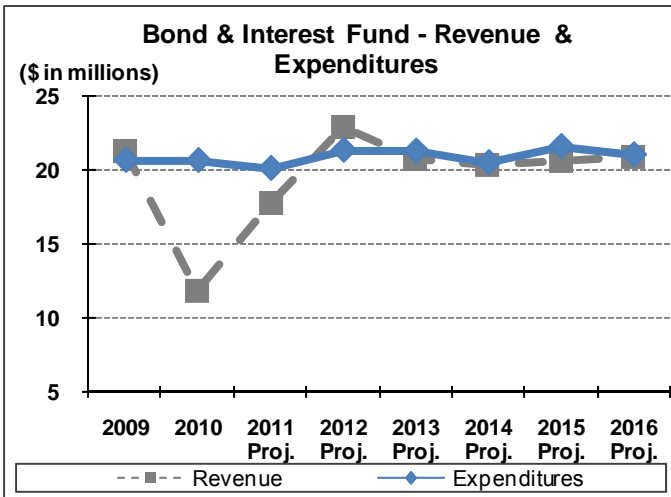
The Department on Aging was created in 1980 to serve older citizens of the County and advocate independence and quality of life. This fund supports the majority of administrative costs and a variety of direct services, such as funding to local senior centers. The Department also operates within a grant fund in which direct services are also funded.

The Noxious Weeds Department was established to eradicate and control noxious weeds as required by K.S.A. 2-1318.

Bond & Interest Fund



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The Bond and Interest Fund provides for the retirement of the County’s General obligation bonds. Each year, the County levies taxes, together with special assessments credited to the Fund, which are sufficient to pay the principal and interest payment due throughout the year. As outlined above, by 2010, the Fund has built a significant fund balance due to the tax increase to debt finance an expansion of the County Jail, which was later canceled. As a result, the tax rate in this Fund was lowered in 2010 in order to draw down the fund balance.



Financial Forecast 2008 - 2016

Modified Accrual Basis

All County-Wide Property Tax Supported Funds

	Actual				Estimated					
	2008	2009	2010	2011	2012	2013	2014	2015	2016	
1 Beginning Fund Balance	62,587,355	74,779,407	81,056,645	76,019,847	67,101,228	65,611,118	59,504,531	53,593,874	45,430,094	
2 Operating Revenue										
3 Taxes	171,369,753	171,756,948	166,928,993	165,726,216	166,994,452	169,232,643	174,044,500	180,563,359	188,190,123	
4 Current property taxes	121,177,463	122,911,187	120,583,782	119,290,492	120,286,413	121,758,472	124,970,090	130,027,927	135,945,596	
5 Back property taxes & warrants	2,505,118	2,629,648	2,401,086	2,896,376	3,125,224	3,372,295	3,639,043	3,819,744	3,971,890	
6 Special assessment property taxes	3,527,804	3,614,658	3,176,394	2,967,218	2,700,168	2,133,133	2,026,476	1,722,505	1,636,380	
7 Motor vehicle taxes	17,137,281	17,169,433	16,241,518	15,740,108	15,510,772	15,746,797	16,143,873	16,643,441	17,158,473	
8 Local retail sales tax	24,064,479	22,831,719	21,886,123	22,389,503	22,949,241	23,752,464	24,702,563	25,690,665	26,718,292	
9 Local use tax	2,689,802	2,401,064	2,432,980	2,238,341	2,215,958	2,260,277	2,350,688	2,444,715	2,542,504	
10 Other taxes	267,806	199,239	207,110	204,178	206,676	209,206	211,767	214,362	216,988	
11 Intergovernmental	8,987,889	9,586,667	10,010,600	9,876,729	10,080,390	10,257,575	10,462,102	10,669,795	10,882,473	
12 Charges for service	27,156,263	25,227,100	23,508,138	28,752,328	29,424,836	30,608,728	31,953,715	33,361,632	34,765,557	
13 Reimbursements	4,196,578	9,670,058	7,225,309	4,604,671	4,634,609	4,793,573	4,931,779	5,073,959	5,195,476	
14 Use of money and property	18,284,098	9,466,408	4,931,913	5,688,622	4,705,436	4,915,589	5,013,381	5,114,032	5,217,645	
15 Other revenues	2,149,134	3,418,948	2,296,288	2,753,237	2,512,151	3,103,814	3,124,374	3,145,249	3,166,446	
16 Transfers from other funds	3,457,682	2,955,975	5,590,149	2,881,996	3,332,016	3,345,980	2,943,778	2,959,815	2,976,138	
17 Total Revenue	235,601,398	232,082,104	220,491,390	220,283,799	221,683,892	226,257,901	232,473,628	240,887,841	250,393,859	
18 Operating Expenditures										
19 Personnel and benefits	109,727,465	116,585,264	120,330,578	124,853,795	118,918,752	123,842,021	129,703,780	135,218,403	141,260,464	
20 Contractual services	61,502,850	58,783,828	59,321,531	60,029,493	60,931,276	62,512,638	63,938,710	65,902,823	67,476,761	
21 Debt service	17,945,093	20,673,243	20,650,683	20,119,274	21,347,251	21,297,085	20,515,114	21,604,942	21,047,503	
22 Commodities	7,436,677	8,222,398	7,428,902	7,037,104	6,826,106	7,025,055	7,305,356	7,509,929	7,810,326	
23 Capital improvements	153,576	9,521	2,492	(1,399)	-	-	-	-	-	
24 Capital outlay	281,706	376,255	278,334	519,025	398,092	412,642	427,747	443,428	459,708	
25 Transfers to other funds	26,361,978	21,154,357	17,515,667	16,645,124	14,752,526	17,275,047	16,493,577	18,372,096	16,930,040	
26 Total Expenditures	223,409,346	225,804,866	225,528,188	229,202,418	223,174,002	232,364,488	238,384,285	249,051,621	254,984,802	
27 Operating Income	12,192,052	6,277,238	(5,036,798)	(8,918,619)	(1,490,110)	(6,106,587)	(5,910,657)	(8,163,780)	(4,590,944)	
28 Ending Fund Balance	74,779,407	81,056,645	76,019,847	67,101,228	65,611,118	59,504,531	53,593,874	45,430,094	40,839,150	
29 Less: minimum fund balance	(38,558,443)	(40,908,693)	(40,671,319)	(37,480,428)	(37,402,381)	(39,211,847)	(40,397,128)	(42,224,203)	(43,320,791)	
30 Available Fund Balance	36,220,964	40,147,952	35,348,528	29,620,800	28,208,737	20,292,685	13,196,746	3,205,891	(2,481,641)	
31 Assessed valuation	\$ 4,016,400,804	\$ 4,214,913,405	\$ 4,245,446,780	\$ 4,279,583,271	\$ 4,302,212,481	\$ 4,345,234,606	\$ 4,453,865,471	\$ 4,632,020,090	\$ 4,840,460,994	
32 Assessed valuation % chg.	5.9%	4.9%	0.7%	0.8%	0.5%	1.0%	2.5%	4.0%	4.5%	
33 Mill levy	31.333	30.377	29.868	29.359	29.428	29.359	29.359	29.359	29.359	
34 Mill levy change		(0.956)	(0.509)	(0.509)	0.069	(0.069)	0.000	0.000	0.000	

Multiple Year Summary by Operating Fund (Budgetary Basis)

	2010 Actual		2011 Adopted		2011 Revised		2012 Budget	
	Revenue	Expenditures	Revenue	Expenditures	Revenue	Expenditures	Revenue	Expenditures
General Fund	\$ 167,343,957	\$ 164,524,588	\$ 163,508,224	\$ 187,402,139	\$ 163,555,915	\$ 187,402,139	\$ 158,880,025	\$ 187,011,906
Debt Service Funds								
Bond & Interest	11,893,577	20,668,556	17,995,204	20,493,736	17,320,717	20,493,736	22,410,382	21,581,554
Fire Dist. Bond & Interest	3	-	-	-	-	-	-	-
Special Revenue Funds								
County-wide Property Tax Supported Funds								
W.S.U.	7,031,298	7,031,298	7,338,566	7,338,566	7,338,566	7,338,566	7,352,259	7,352,259
COMCARE	3,248,729	3,433,992	3,613,847	3,915,797	3,613,847	3,771,829	3,306,353	3,611,854
EMS	15,865,056	15,252,415	14,483,314	17,409,656	14,483,314	17,409,656	14,708,542	17,025,275
Aging Services	2,637,152	2,811,972	2,815,931	2,861,989	2,815,931	2,861,989	2,807,320	2,824,153
Highway Fund	12,009,261	11,309,332	10,604,288	11,754,383	10,604,288	11,754,383	9,973,623	10,972,185
Noxious Weeds	462,360	496,036	481,952	496,568	481,952	496,568	500,305	510,400
Fire Dist. General Fund	15,511,275	14,616,871	15,705,341	16,664,981	15,705,341	16,664,981	16,107,891	16,540,320
Non-Property Tax Supported Funds								
Solid Waste	1,252,413	1,219,521	1,570,594	2,188,197	1,570,594	2,188,197	1,563,010	2,048,749
Special Parks & Rec.	31,779	31,862	47,846	47,846	47,846	47,846	32,035	32,035
9-1-1 Services	2,750,687	3,075,643	2,735,664	2,735,664	2,735,664	2,735,664	2,693,608	2,693,608
Spec Alcohol/Drug	58,269	46,908	68,721	68,721	68,721	68,721	56,590	56,590
Auto License	4,037,605	4,037,605	4,036,822	4,074,259	4,036,822	4,074,259	4,034,363	4,063,907
Pros Attorney Training	40,496	48,171	34,354	34,354	34,354	34,354	38,020	57,000
Court Trustee	3,409,530	3,165,393	3,730,933	4,126,803	3,730,933	4,126,803	3,475,803	3,801,860
Court A/D Safety Pgm.	151,768	148,878	194,105	194,336	194,105	194,336	157,899	197,334
Land Tech. Fund	-	389,779	-	616,853	-	705,649	-	128,000
Township Dissolution	-	-	17,542	80,000	17,542	80,000	-	-
Fire District Res./Dev.	1,508	27,043	37,421	37,439	37,421	43,059	37,409	35,683
Federal/State Assistance Funds								
CDDO - Grants	2,767,656	2,245,297	3,180,448	3,240,640	3,287,171	3,347,363	2,964,557	3,006,446
COMCARE - Grants	32,185,158	38,369,811	39,582,940	42,456,447	43,931,705	46,804,797	41,989,634	44,885,685
Corrections - Grants	8,377,635	8,455,730	7,972,166	8,694,003	8,210,623	8,933,960	9,346,388	9,243,599
Aging - Grants	5,891,553	5,972,112	6,251,466	6,423,191	6,272,966	6,444,691	6,382,631	6,605,065
Coroner - Grants	3,091	31,634	-	-	126,234	126,234	25,000	25,000
Emer Mgmt - Grants	111,946	84,343	68,539	68,976	82,108	128,889	77,058	76,644
Dist Atty - Grants	592,308	599,364	944,647	951,013	944,647	1,137,639	773,180	778,491
Sheriff - Grants	845,268	1,000,017	853,611	855,854	933,677	935,920	887,285	861,286
Law Enforce - Grants	-	(50)	-	-	-	-	-	-
Dist Court - Grants	-	(180)	-	-	-	-	-	-
JAG - Grants	80,337	259,367	21,505	21,505	826,431	826,431	35,251	35,251
DIO - Grants	33,906	-	-	-	-	-	-	-
Econ Dev - Grants	28,569	1,252	33,000	33,000	33,000	33,000	40,000	40,000
HUD - Grants	1,327,760	1,398,267	1,531,812	1,366,591	1,531,812	1,366,591	1,407,741	1,372,251
Housing - Grants	4,154,505	4,143,036	286,360	286,360	1,883,893	1,883,700	899,401	738,125
Health Dept - Grants	6,745,608	7,018,359	7,052,310	7,517,683	8,327,501	8,792,874	7,201,433	7,383,721
Affordable Airfares	6,921,667	6,838,505	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000
Misc Grants	699,086	666,025	81,899	90,246	318,580	326,927	294,785	298,719
Stimulus Grants	2,947,860	3,423,276	3,938,195	3,963,748	4,525,719	4,538,031	1,043,911	1,039,778
Total Special Revenue	142,213,100	147,648,883	146,316,139	157,615,669	155,753,307	167,223,905	147,213,285	155,341,273
Enterprise Fund								
Kansas Pavillions	1,396,738	1,342,753	1,375,235	1,374,082	1,375,235	1,374,082	1,375,235	1,323,367
Downtown Arena	19,286	782,656	590,000	977,889	590,000	1,236,047	790,000	907,489
Internal Service Funds								
Fleet Management	8,410,695	8,868,365	7,814,540	11,728,115	7,814,540	11,728,115	8,726,543	10,358,988
Hlth/Dntl Ins Reserve	27,621,903	27,090,899	28,842,625	28,840,908	28,842,625	28,840,908	31,286,351	32,058,148
Workers Comp. Reserve	2,059,805	1,591,182	1,992,546	1,990,401	1,992,546	1,990,401	1,845,273	2,003,626
Risk Mgmt Reserve	1,037,972	1,037,972	1,356,090	1,352,461	1,356,090	1,352,461	1,298,032	1,297,059
Total Internal Serv.	39,130,374	38,588,418	40,005,801	43,911,885	40,005,801	43,911,885	43,156,199	45,717,821
Total	\$ 361,997,036	\$ 373,555,855	\$ 369,790,603	\$ 411,775,400	\$ 378,600,976	\$ 421,641,794	\$ 373,825,126	\$ 411,883,410

* Revenue & expenditures include Interfund Transfers From and To Other Funds

2012 Summary by Operating Fund and Category (Budgetary Basis)

	Budgeted Revenues & Transfers In							
	Mill Levy	Taxes	Inter-governmental	Charges for Service	Other Revenue	Money & Property	Interfund Transfers	Total Revenue
General Fund	21.516	\$ 126,255,601	\$ 4,729,776	\$ 16,562,147	\$ 6,526,104	\$ 4,312,890	\$ 493,507	\$ 158,880,025
Debt Service Funds								
Bond & Interest	3.627	18,646,435	205,277	720,651	-	-	2,838,019	22,410,382
Fire Dist. Bond & Interest		-	-	-	-	-	-	-
Special Revenue Funds								
County-wide Property Tax Supported Funds								
W.S.U	1.500	7,052,259	-	-	300,000	-	-	7,352,259
COMCARE	0.624	2,957,463	348,890	-	-	-	-	3,306,353
EMS	0.427	2,208,043	-	12,491,510	8,989	-	-	14,708,542
Aging Services	0.601	2,807,167	-	-	153	-	-	2,807,320
Highway Fund	1.042	4,897,371	5,012,960	29,893	33,399	-	-	9,973,623
Noxious Weeds	0.091	423,318	-	76,987	-	-	-	500,305
Fire Dist. General Fund	18.39681	15,693,765	-	372,256	32,412	9,458	-	16,107,891
Non-Property Tax Supported Funds								
Solid Waste		-	-	1,505,719	57,291	-	-	1,563,010
Special Parks & Rec.		32,035	-	-	-	-	-	32,035
9-1-1 Services		2,692,265	-	-	521	822	-	2,693,608
Special Alcohol/Drug		56,590	-	-	-	-	-	56,590
Auto License		-	20,568	4,009,069	4,726	-	-	4,034,363
Pros Attorney Training		-	-	36,000	2,020	-	-	38,020
Court Trustee		-	2,611,427	864,276	100	-	-	3,475,803
Conv/Tourism/Visitor		-	-	-	-	-	-	-
Court A/D Safety Pgm		-	-	157,899	-	-	-	157,899
Land Tech. Fund		-	-	-	-	-	-	-
Township Dissolution		-	-	-	-	-	-	-
Fire District Res./Dev.		-	-	-	37,300	109	-	37,409
Federal/State Assistance Funds								
CDDO - Grants		-	2,834,557	130,000	-	-	-	2,964,557
COMCARE - Grants		-	5,567,197	36,294,777	71,370	-	56,290	41,989,634
Corrections - Grants		-	8,950,662	392,505	3,221	-	-	9,346,388
Aging - Grants		-	5,080,203	928,668	29,304	-	344,456	6,382,631
Coroner - Grants		-	25,000	-	-	-	-	25,000
Emer Mgmt - Grants		-	77,058	-	-	-	-	77,058
Dist Atty - Grants		-	616,361	23,972	100,990	460	31,397	773,180
Sheriff - Grants		28,642	426,922	168,793	262,769	159	-	887,285
Dist Court - Grants		-	-	-	-	-	-	-
JAG - Grants		-	35,251	-	-	-	-	35,251
Econ Dev - Grants		-	-	-	-	40,000	-	40,000
HUD - Grants		-	1,393,048	-	14,693	-	-	1,407,741
Housing - Grants		-	793,742	30,300	359	-	75,000	899,401
Health Dept - Grants		-	6,909,332	270,396	21,705	-	-	7,201,433
Affordable Airfares		-	-	-	7,000,000	-	-	7,000,000
Misc Grants		-	62,004	232,781	-	-	-	294,785
Stimulus Grants		-	1,043,911	-	-	-	-	1,043,911
Total Special Revenue		38,848,918	41,809,093	58,015,801	7,981,322	51,008	507,143	147,213,285
Enterprise Fund								
Kansas Pavilions		-	-	790,246	-	-	584,989	1,375,235
Downtown Arena		-	-	590,000	200,000	-	-	790,000
Internal Service Funds								
Fleet Management		-	-	8,465,849	260,694	-	-	8,726,543
Hlth/Dntl Ins Reserve		-	-	31,281,806	-	4,545	-	31,286,351
Workers Comp Reserve		-	-	1,800,000	41,820	3,453	-	1,845,273
Risk Mgmt Reserve		-	-	-	103,528	2,497	1,192,007	1,298,032
Total Internal Serv.		-	-	41,547,655	406,042	10,495	1,192,007	43,156,199
Total		\$ 183,750,954	\$ 46,744,146	\$ 118,226,500	\$ 15,113,468	\$ 4,374,393	\$ 5,615,665	\$ 373,825,126

2012 Summary by Operating Fund and Category (Budgetary Basis)

Budgeted Expenditures & Transfers Out

Personnel	Contractual	Debt Service	Commodities	Capital Improvement	Capital Outlay	Interfund Transfers	Total Expenditures	Fund Balance Budgeted Impact
\$ 100,861,600	\$ 65,072,522	\$ -	\$ 5,649,338	\$ 757,285	\$ 430,680	\$ 14,240,481	\$ 187,011,906	\$ (28,131,881)
-	10,804	21,570,750	-	-	-	-	21,581,554	828,828
-	-	-	-	-	-	-	-	-
-	7,352,259	-	-	-	-	-	7,352,259	-
2,065,935	1,428,347	-	117,572	-	-	-	3,611,854	(305,501)
12,697,613	3,271,123	-	1,056,539	-	-	-	17,025,275	(2,316,733)
692,810	1,948,577	-	6,379	-	-	176,387	2,824,153	(16,833)
6,440,549	4,212,527	-	319,109	-	-	-	10,972,185	(998,562)
304,889	105,349	-	100,162	-	-	-	510,400	(10,095)
13,247,667	1,278,143	1,208,056	756,653	49,801	-	-	16,540,320	(432,429)
727,656	1,190,262	-	50,986	-	-	79,845	2,048,749	(485,739)
-	203	-	-	-	-	31,832	32,035	-
-	1,294,500	-	71,500	-	167,000	1,160,608	2,693,608	-
-	300	-	-	-	-	56,290	56,590	-
2,538,281	1,397,126	-	128,500	-	-	-	4,063,907	(29,544)
-	57,000	-	-	-	-	-	57,000	(18,980)
3,192,406	444,204	-	65,250	-	100,000	-	3,801,860	(326,057)
-	-	-	-	-	-	-	-	-
46,494	150,840	-	-	-	-	-	197,334	(39,435)
-	128,000	-	-	-	-	-	128,000	(128,000)
-	-	-	-	-	-	-	-	-
25,241	2,000	-	8,442	-	-	-	35,683	1,726
1,330,984	1,626,416	-	49,046	-	-	-	3,006,446	(41,889)
22,730,619	21,346,948	-	808,118	-	-	-	44,885,685	(2,896,051)
7,966,373	859,990	-	417,236	-	-	-	9,243,599	102,789
1,469,923	5,106,364	-	20,187	-	-	8,591	6,605,065	(222,434)
-	-	-	-	-	25,000	-	25,000	-
66,644	3,000	-	7,000	-	-	-	76,644	414
430,956	112,492	-	235,043	-	-	-	778,491	(5,311)
263,984	360,593	-	215,739	-	20,970	-	861,286	25,999
-	-	-	-	-	-	-	-	-
-	9,720	-	23,663	-	1,868	-	35,251	-
-	40,000	-	-	-	-	-	40,000	-
162,276	1,202,580	-	7,395	-	-	-	1,372,251	35,490
49,748	688,377	-	-	-	-	-	738,125	161,276
5,269,036	1,097,835	-	991,850	-	25,000	-	7,383,721	(182,288)
-	7,000,000	-	-	-	-	-	7,000,000	-
63,155	233,041	-	2,523	-	-	-	298,719	(3,934)
128,153	423,586	-	110,782	-	377,257	-	1,039,778	4,133
81,911,392	64,371,702	1,208,056	5,569,674	49,801	717,095	1,513,553	155,341,273	(8,127,988)
548,010	606,803	-	168,554	-	-	-	1,323,367	51,868
-	72,500	-	-	250,000	-	584,989	907,489	(117,489)
1,302,588	444,319	-	3,293,943	-	5,318,138	-	10,358,988	(1,632,445)
189,375	31,868,773	-	-	-	-	-	32,058,148	(771,797)
297,828	1,705,048	-	750	-	-	-	2,003,626	(158,353)
205,888	1,035,866	-	12,100	-	43,205	-	1,297,059	973
1,995,679	35,054,006	-	3,306,793	-	5,361,343	-	45,717,821	(2,561,622)
\$ 185,316,681	\$ 165,188,337	\$ 22,778,806	\$ 14,694,359	\$ 1,057,086	\$ 6,509,118	\$ 16,339,023	\$ 411,883,410	\$ (38,058,284)

Summary of Revenue, Expenditures and Fund Balances (Budgetary Basis)

	General Fund			Debt Service Funds			Special Revenue Funds		
							Property Tax Supported		
	2010 Actual	2011 Revised	2012 Budget	2010 Actual	2011 Revised	2012 Budget	2010 Actual	2011 Revised	2012 Budget
Revenue & Transfers From Other Funds by Source									
Property taxes	\$ 96,819,058	\$ 90,569,358	\$ 89,773,076	\$ 4,718,962	\$ 10,597,623	\$ 14,942,644	\$ 35,122,001	\$ 33,771,725	\$ 32,231,867
Motor vehicle taxes	11,707,506	12,880,286	11,112,768	1,681,426	606,785	1,271,618	4,322,257	4,348,355	3,807,519
Local retail sales & use tax	24,319,103	25,045,905	25,165,199	-	-	-	-	-	-
Other taxes	207,110	208,867	204,558	3,176,394	3,012,836	2,432,173	-	-	-
Licenses & permits	440,090	465,330	451,030	-	-	-	11,835	14,337	12,073
Intergovernmental	4,632,148	5,048,474	4,729,776	86,672	127,992	205,277	5,291,777	5,230,302	5,361,850
Charges for service	12,363,390	15,294,768	16,562,147	84,000	882,483	720,651	11,369,177	11,270,869	12,970,646
Fines & forfeitures	140,659	125,749	82,560	-	-	-	-	-	-
Miscellaneous	1,694,418	1,169,438	1,243,560	-	-	-	26,517	379,632	347,065
Reimbursements	7,203,417	4,741,440	4,748,954	-	-	-	22,236	10,332	15,815
Uses of money & property	4,931,913	7,367,413	4,312,890	-	-	-	8,657	17,687	9,458
Transfers in from other funds	2,885,146	638,887	493,507	2,146,123	2,092,998	2,838,019	590,673	-	-
Total	167,343,957	163,555,915	158,880,025	11,893,577	17,320,717	22,410,382	56,765,131	55,043,239	54,756,293
Expenditures & Transfers To Other Funds by Functional Area									
General government	38,675,790	53,036,799	60,526,613	-	-	-	7,031,298	7,338,592	7,352,259
Bond & interest	-	-	-	20,668,556	20,493,736	21,581,554	-	-	-
Public safety	86,898,122	92,383,249	87,748,547	-	-	-	29,869,285	34,074,635	33,565,595
Public works	14,997,766	15,382,724	14,697,331	-	-	-	11,805,368	12,250,931	11,482,585
Health & welfare	9,846,868	10,586,866	10,167,436	-	-	-	6,245,963	6,633,814	6,436,007
Culture & recreation	10,013,640	11,165,233	9,814,797	-	-	-	-	-	-
Community development	4,092,401	4,847,269	4,057,182	-	-	-	-	-	-
Total	164,524,588	187,402,139	187,011,906	20,668,556	20,493,736	21,581,554	54,951,915	60,297,972	58,836,446
Revenues over (under) expenditures	2,819,369	(23,846,224)	(28,131,881)	(8,774,979)	(3,173,019)	828,828	1,813,216	(5,254,733)	(4,080,153)
Fund Balances									
Fund balances, beginning	60,024,751	62,844,120	38,997,896	12,187,752	3,412,773	239,754	11,054,171	12,867,387	7,612,654
Fund balances, ending	\$ 62,844,120	\$ 38,997,896	\$ 10,866,015	\$ 3,412,773	\$ 239,754	\$ 1,068,582	\$ 12,867,387	\$ 7,612,654	\$ 3,532,501

* Enterprise Funds exclude Downtown Arena construction

Summary of Revenue, Expenditures and Fund Balances (Budgetary Basis)

Special Revenue Funds								
Non-Property Tax Supported			Enterprise/Internal Service Funds*			Total - All Operating Funds		
2010 Actual	2011 Revised	2012 Budget	2010 Actual	2011 Revised	2012 Budget	2010 Actual	2011 Revised	2012 Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,660,021	\$ 134,938,706	\$ 136,947,587
-	-	-	-	-	-	17,711,188	17,835,426	16,191,905
-	-	-	-	-	-	24,319,103	25,045,905	25,165,199
2,939,060	2,879,593	2,809,532	-	-	-	6,322,564	6,101,296	5,446,263
78,191	57,281	57,281	-	-	-	530,116	536,948	520,384
37,901,989	41,645,206	36,447,243	-	-	-	47,912,586	52,051,974	46,744,146
35,238,259	47,948,382	45,045,155	37,908,665	39,732,940	42,927,901	96,963,490	115,129,442	118,226,500
117,742	270,299	275,705	-	-	-	258,401	396,048	358,265
350,557	226,490	141,854	644,814	216,455	220,717	2,716,306	1,992,015	1,953,196
7,653,405	7,128,119	7,131,529	230,387	234,363	385,325	15,109,445	12,114,254	12,281,623
29,748	34,625	41,550	11,438	10,282	10,495	4,981,756	7,430,007	4,374,393
1,139,020	520,074	507,143	1,751,096	1,776,996	1,776,996	8,512,058	5,028,955	5,615,665
85,447,969	100,710,068	92,456,992	40,546,399	41,971,036	45,321,434	361,997,033	378,600,976	373,825,126
4,624,388	5,206,756	4,197,520	38,588,418	43,911,887	45,717,821	88,919,895	109,494,034	117,794,213
-	-	-	-	-	-	20,668,556	20,493,736	21,581,554
20,146,679	23,615,468	19,138,640	-	-	-	136,914,087	150,073,352	140,452,782
1,818,732	2,289,791	2,048,749	-	-	-	28,621,866	29,923,446	28,228,665
53,694,249	65,482,783	61,937,507	-	-	-	69,787,080	82,703,462	78,540,950
31,862	47,846	32,035	2,125,410	2,610,127	2,230,856	12,170,911	13,823,206	12,077,688
12,381,059	10,283,289	9,150,376	-	-	-	16,473,461	15,130,558	13,207,558
92,696,968	106,925,933	96,504,827	40,713,828	46,522,014	47,948,677	373,555,855	421,641,794	411,883,410
(7,248,999)	(6,215,865)	(4,047,835)	(167,429)	(4,550,978)	(2,627,243)	(11,558,822)	(43,040,819)	(38,058,284)
29,705,308	22,456,309	16,240,444	14,043,271	13,875,842	9,324,864	127,015,253	115,456,431	72,415,612
\$ 22,456,309	\$ 16,240,444	\$ 12,192,609	\$ 13,875,842	\$ 9,324,864	\$ 6,697,621	\$ 115,456,431	\$ 72,415,612	\$ 34,357,328

Multiple Year Departmental Summary for All Operating Funds (Budgetary Basis)

Department	2010 Actual		2011 Adopted		2011 Revised		2012 Budget		11 Revised - 12 Budget % Change	
	Expenditures*	FTEs	Expenditures*	FTEs	Expenditures*	FTEs	Expenditures*	FTEs	Expenditures*	FTEs
<u>General Government</u>										
County Commissioners	\$ 735,509	7.00	\$ 760,704	7.00	\$ 762,969	7.00	\$ 755,105	7.00	-1.0%	0.0%
County Manager	2,037,198	16.00	2,329,284	16.00	2,314,709	15.00	1,943,164	15.00	-16.1%	0.0%
County Counselor	1,679,479	15.50	1,687,642	15.50	1,710,729	15.50	1,586,681	15.50	-7.3%	0.0%
County Clerk	934,560	18.50	1,017,701	18.50	1,034,572	18.50	948,111	18.50	-8.4%	0.0%
Register of Deeds	900,052	20.50	1,002,938	20.50	1,016,817	20.50	863,900	19.50	-15.0%	-4.9%
Election Commissioner	841,624	10.00	680,369	9.00	688,459	18.52	695,582	15.52	1.0%	-16.2%
Human Resources	28,413,110	15.50	30,266,499	15.50	30,302,719	16.10	33,416,653	17.10	10.3%	6.2%
Financial Management	6,225,675	43.00	7,808,027	43.00	7,725,696	40.00	7,393,858	38.00	-4.3%	-5.0%
Budgeted Transfers	995,327	-	1,500,000	-	1,500,000	-	1,500,000	-	0.0%	-
General Fund Reserves	-	-	12,700,000	-	11,270,645	-	22,783,000	-	102.1%	-
Wichita State University	7,031,298	-	7,338,566	-	7,338,566	-	7,352,259	-	0.2%	-
Sedgwick County Appraiser	4,427,914	73.00	4,994,018	73.00	5,062,037	73.00	4,370,371	69.00	-13.7%	-5.5%
Sedgwick County Treasurer	5,067,098	76.00	5,200,683	76.00	5,261,357	76.00	5,115,058	75.50	-2.8%	-0.7%
Metropolitan Planning Dept.	859,930	-	880,536	-	880,536	-	822,601	-	-6.6%	-
Facilities Department	7,026,362	59.97	6,261,631	59.97	7,605,475	59.97	6,109,164	52.97	-19.7%	-11.7%
Information Services	12,558,647	110.61	12,620,042	111.11	12,767,072	109.11	11,450,514	97.50	-10.3%	-10.6%
Fleet Management	9,186,112	27.00	12,118,630	27.00	12,148,253	27.00	10,688,192	24.00	-12.0%	-11.1%
General Government Total	88,919,895	492.58	109,167,270	492.08	109,390,611	496.20	117,794,213	465.09	7.7%	-6.3%
<u>Bond & Interest-Debt Service</u>	20,668,556	-	20,493,736	-	20,493,736	-	21,581,554	-	5.3%	-
<u>Employee Compensation Pool</u>	-	-	3,093,337	-	103,423	-	-	-	-	-
<u>Public Safety</u>										
Public Safety Director's Office	642,918	6.00	755,519	6.00	768,544	6.00	674,431	5.00	-12.2%	-16.7%
Emergency Communications	6,853,497	82.50	7,375,280	84.50	7,690,160	84.00	7,554,538	86.00	-1.8%	2.4%
Emergency Medical Services	15,252,415	169.90	17,188,266	173.90	17,409,654	173.90	17,025,275	173.90	-2.2%	0.0%
Emergency Management	514,309	4.00	486,006	4.00	551,134	4.00	469,690	4.00	-14.8%	0.0%
Fire District 1	14,643,856	143.00	16,702,420	143.00	16,708,040	143.00	16,576,003	143.00	-0.8%	0.0%
Regional Forensic Science	3,610,194	37.00	3,732,868	37.00	4,162,031	37.00	3,932,309	37.00	-5.5%	0.0%
Dept. of Corrections	27,466,741	477.75	28,806,552	474.25	29,499,198	477.75	25,429,171	436.50	-13.8%	-8.6%
Sedgwick County Sheriff	50,485,125	539.00	51,856,025	539.00	53,341,827	539.00	50,054,589	539.00	-6.2%	0.0%
District Attorney	9,205,780	133.00	10,046,967	133.00	10,407,265	133.00	9,703,177	131.00	-6.8%	-1.5%
18th Judicial District	6,126,151	66.50	7,212,308	64.50	7,292,047	66.50	6,838,438	63.00	-6.2%	-5.3%
Crime Prevention Fund	846,602	-	900,000	-	900,000	-	870,000	-	-3.3%	-
Code Enforcement	1,266,499	17.00	1,324,251	17.00	1,343,453	17.00	1,325,161	16.00	-1.4%	-5.9%
Public Safety Total	136,914,087	1,675.65	146,386,462	1,676.15	150,073,352	1,681.15	140,452,782	1,634.40	-6.4%	-2.8%

Department	2010 Actual		2011 Adopted		2011 Revised		2012 Budget		11 Revised - 12 Budget	
	Expenditures*	FTEs	Expenditures*	FTEs	Expenditures*	FTEs	Expenditures*	FTEs	Expenditures*	FTEs
Public Works										
Highways	24,058,034	117.72	24,451,216	117.72	24,587,329	117.72	23,754,784	104.00	-3.4%	-11.7%
Noxious Weeds	496,036	5.00	491,480	5.00	496,566	5.00	510,400	5.00	2.8%	0.0%
Household Hazardous Waste	719,106	6.00	1,286,802	6.00	1,292,084	6.00	1,399,130	7.00	8.3%	16.7%
Environmental Resources	649,082	6.10	1,035,292	6.10	1,045,662	6.10	766,567	6.00	-26.7%	-1.6%
Storm Drainage	2,699,608	6.00	2,281,024	6.00	2,501,805	6.00	1,797,784	6.00	-28.1%	0.0%
Public Works Total	28,621,866	140.82	29,545,814	140.82	29,923,446	140.82	28,228,665	128.00	-5.7%	-9.1%
Health & Welfare										
Human Services Director	703,569	4.00	1,328,667	4.00	1,227,926	3.00	712,010	3.00	-42.0%	0.0%
COMCARE	42,387,515	500.05	46,359,439	498.55	50,986,797	500.55	49,503,622	497.05	-2.9%	-0.7%
CDDO	4,811,989	22.50	6,073,359	22.00	5,852,730	23.00	5,511,814	23.00	-5.8%	0.0%
Department on Aging	9,314,701	42.50	9,781,345	42.50	9,840,626	42.50	9,926,105	42.50	0.9%	0.0%
Health Department	12,117,346	162.04	12,975,956	159.29	14,310,481	162.04	12,400,687	153.55	-13.3%	-5.2%
Animal Control	451,960	6.00	479,668	6.00	484,902	6.00	486,712	6.00	0.4%	0.0%
Health & Welfare Total	69,787,080	737.09	76,998,434	732.34	82,703,462	737.09	78,540,950	725.10	-5.0%	-1.6%
Culture & Recreation										
Lake Afton Park	675,909	8.50	857,984	8.50	812,498	8.50	644,558	8.50	-20.7%	0.0%
Sedgwick County Park	405,195	4.10	942,340	4.10	909,290	4.10	405,809	4.10	-55.4%	0.0%
Kansas Pavilions	1,342,753	17.50	1,365,991	18.00	1,374,080	17.50	1,323,367	17.50	-3.7%	0.0%
Downtown Arena	782,656	-	977,889	-	1,236,047	-	907,489	-	-26.6%	
Sedgwick County Zoo	5,147,057	102.50	5,478,238	102.50	5,478,238	102.50	5,117,770	99.50	-6.6%	-2.9%
Community Programs	408,877	-	356,377	-	381,377	-	333,256	-	-12.6%	
Exploration Place	2,408,464	1.00	2,400,000	1.00	2,400,000	1.00	2,242,090	1.00	-6.6%	0.0%
Culture & Recreation Total	11,170,912	133.60	12,378,819	134.10	12,591,530	133.60	10,974,339	130.60	-12.8%	-2.2%
Community Development										
Community Dev. Director	182,428	1.90	189,036	1.90	192,165	1.90	80,832	1.00	-57.9%	-47.4%
Extension Council	1,087,473	-	1,098,348	-	1,098,348	-	937,348	-	-14.7%	
Housing	5,680,298	4.00	1,759,935	4.00	3,361,349	5.00	2,210,288	5.00	-34.2%	0.0%
Economic Development	9,386,422	1.00	9,510,516	1.00	10,325,003	1.00	9,904,876	1.00	-4.1%	0.0%
Community Programs	136,839	-	153,693	-	153,693	-	74,214	-	-51.7%	
Technical Education	1,000,000	-	1,000,000	-	1,231,676	-	1,103,349	-	-10.4%	
Community Develop. Total	17,473,461	6.90	13,711,528	6.90	16,362,234	7.90	14,310,907	7.00	-12.5%	-11.4%
Total	\$ 373,555,856	3,186.64	\$ 411,775,400	3,182.39	\$ 421,641,794	3,196.76	\$ 411,883,410	3,090.19	-2.3%	-3.3%

* Revenue & expenditures include Interfund Transfers From and To Other Funds

2012 Departmental Summary by Operating Fund Type (Budgetary Basis)

Department	General Fund		Debt Service Fund		Special Revenue Funds				Enterprise/Internal Serv.	
	Expenditures*	FTEs	Expenditures*	FTEs	Property Tax Supported Expenditures*	Property Tax Supported FTEs	Non-Property Tax Supported Expenditures*	Non-Property Tax Supported FTEs	Expenditures*	FTEs
General Government										
County Commissioners	\$ 755,105	7.00	\$ -	-	\$ -	-	\$ -	-	\$ -	-
County Manager	1,943,164	15.00	-	-	-	-	-	-	-	-
County Counselor	1,586,681	15.50	-	-	-	-	-	-	-	-
County Clerk	948,111	18.50	-	-	-	-	-	-	-	-
Register of Deeds	863,900	19.50	-	-	-	-	-	-	-	-
Election Commissioner	695,582	15.52	-	-	-	-	-	-	-	-
Human Resources	1,358,505	14.90	-	-	-	-	-	-	32,058,148	2.20
Financial Management	4,093,173	34.00	-	-	-	-	-	-	3,300,685	4.00
Budgeted Transfers	1,500,000	-	-	-	-	-	-	-	-	-
General Fund Reserves	22,783,000	-	-	-	-	-	-	-	-	-
Wichita State University	-	-	-	-	7,352,259	-	-	-	-	-
Sedgwick County Appraiser	4,370,371	69.00	-	-	-	-	-	-	-	-
Sedgwick County Treasurer	1,051,151	17.00	-	-	-	-	4,063,907	58.50	-	-
Metropolitan Planning Dept.	822,601	-	-	-	-	-	-	-	-	-
Facilities Department	6,103,551	52.97	-	-	-	-	5,613	-	-	-
Information Services	11,322,514	97.50	-	-	-	-	128,000	-	-	-
Fleet Management	329,204	3.00	-	-	-	-	-	-	10,358,988	21.00
General Government Total	60,526,613	379.39	-	-	7,352,259	-	4,197,520	58.50	45,717,821	27.20
Bond & Interest - Debt Service	-	-	21,581,554	-	-	-	-	-	-	-
Employee Compensation Pool	-	-	-	-	-	-	-	-	-	-
Public Safety										
Public Safety Director's Office	674,431	5.00	-	-	-	-	-	-	-	-
Emergency Communications	4,628,149	86.00	-	-	-	-	2,926,389	-	-	-
Emergency Medical Services	-	-	-	-	17,025,275	173.90	-	-	-	-
Emergency Management	393,046	3.00	-	-	-	-	76,644	1.00	-	-
Fire District 1	-	-	-	-	16,540,320	142.50	35,683	0.50	-	-
Regional Forensic Science	3,595,283	36.00	-	-	-	-	337,026	1.00	-	-
Dept. of Corrections	16,185,572	262.70	-	-	-	-	9,243,599	173.80	-	-
Sedgwick County Sheriff	48,448,746	534.50	-	-	-	-	1,605,843	4.50	-	-
District Attorney	8,854,853	123.00	-	-	-	-	848,324	8.00	-	-
18th Judicial District	2,839,244	3.40	-	-	-	-	3,999,194	59.60	-	-
Crime Prevention Fund	870,000	-	-	-	-	-	-	-	-	-
Code Enforcement	1,259,223	15.00	-	-	-	-	65,938	1.00	-	-
Public Safety Total	87,748,547	1,068.60	-	-	33,565,595	316.40	19,138,640	249.40	-	-

Department	General Fund		Debt Service Fund		Special Revenue Funds				Enterprise/Internal Serv.	
	Expenditures*	FTEs	Expenditures*	FTEs	Property Tax Supported Expenditures*	FTEs	Non-Property Tax Supported Expenditures*	FTEs	Expenditures*	FTEs
Public Works										
Highways	12,782,599	-	-	-	10,972,185	104.00	-	-	-	-
Noxious Weeds	-	-	-	-	510,400	5.00	-	-	-	-
Household Hazardous Waste	-	-	-	-	-	-	1,399,130	7.00	-	-
Environmental Resources	116,948	0.50	-	-	-	-	649,619	5.50	-	-
Storm Drainage	1,797,784	6.00	-	-	-	-	-	-	-	-
Public Works Total	14,697,331	6.50	-	-	11,482,585	109.00	2,048,749	12.50	-	-
Health & Welfare										
Human Services Director	-	-	-	-	707,010	3.00	5,000	-	-	-
COMCARE	1,661,503	27.50	-	-	2,904,844	32.50	44,937,275	437.05	-	-
CDDO	2,505,368	-	-	-	-	-	3,006,446	23.00	-	-
Department on Aging	496,887	0.40	-	-	2,824,153	12.00	6,605,065	30.10	-	-
Health Department	5,016,966	56.46	-	-	-	-	7,383,721	97.09	-	-
Animal Control	486,712	6.00	-	-	-	-	-	-	-	-
Health & Welfare Total	10,167,436	90.36	-	-	6,436,007	47.50	61,937,507	587.24	-	-
Culture & Recreation										
Lake Afton Park	644,558	8.50	-	-	-	-	-	-	-	-
Sedgwick County Park	373,774	4.10	-	-	-	-	32,035	-	-	-
Kansas Pavilions	-	-	-	-	-	-	-	-	1,323,367	17.50
Downtown Arena	-	-	-	-	-	-	-	-	907,489	-
Sedgwick County Zoo	5,117,770	99.50	-	-	-	-	-	-	-	-
Community Programs	333,256	-	-	-	-	-	-	-	-	-
Exploration Place	2,242,090	1.00	-	-	-	-	-	-	-	-
Culture & Recreation Total	8,711,448	113.10	-	-	-	-	32,035	-	2,230,856	17.50
Community Development										
Community Dev. Director	80,832	1.00	-	-	-	-	-	-	-	-
Extension Council	937,348	-	-	-	-	-	-	-	-	-
Housing	99,912	0.90	-	-	-	-	2,110,376	4.10	-	-
Economic Development	2,864,876	1.00	-	-	-	-	7,040,000	-	-	-
Community Programs	74,214	-	-	-	-	-	-	-	-	-
Technical Education	1,103,349	-	-	-	-	-	-	-	-	-
Community Dev. Total	5,160,531	2.90	-	-	-	-	9,150,376	4.10	-	-
Total	\$ 187,011,906	1,660.85	\$ 21,581,554	-	\$ 58,836,446	472.90	\$ 96,504,827	911.74	\$ 47,948,677	44.70

- Includes Interfund Transfers To Other Funds

Position Comparison by Department for All Operating Funds

Department	2011 Adopted FTE(s)	2011 Revised FTE(s)	2012 Budget FTE(s)	Adopted 2011- 2012 Net Change*	Positions Being Held	Position Funding
General Government						
County Commissioners	7.00	7.00	7.00	-	-	
County Manager	16.00	15.00	15.00	(1.00)	-	
<ul style="list-style-type: none"> • Shifted 1.0 FTE - Moved Systems Analyst from IT Department to Communications March, 27, 2011 consolidating video work • Eliminated 2.0 FTE - Communications Coordinator and Senior Admin Officer as budget reduction strategy announced April 6, 2011 • Unchanged 0.0 FTE - Added Government Relations Officer, while deleting an Assistant County Manager position in the 2012 budget 						General Fund General Fund General Fund
County Counselor	15.50	15.50	15.50	-	-	
County Clerk	18.50	18.50	18.50	-	1.00	
<ul style="list-style-type: none"> • Held 1.0 FTE - Holding Fiscal Associate vacant without funding to meet budget target 						General Fund
Register of Deeds	20.50	20.50	19.50	(1.00)	2.00	
<ul style="list-style-type: none"> • Shifted 1.0 FTE - Moved two part-time Administrative Support positions to Land Tech Fund to meet budget target • Held 2.0 FTE - Holding Fiscal Associate and Admin. Specialist vacant without funding to meet budget target 						General Fund General Fund
Election Commissioner	9.00	18.52	15.52	6.52	-	
<ul style="list-style-type: none"> • Added 9.52 FTE - IRS required County to treat poll workers as temp staff, rather than a contracted workforce (769 temp positions created) • Eliminated 3.0 FTE - Fiscal Associate, Office Specialist, and Office Assistant to meet budget target 						General Fund General Fund
Human Resources	15.50	16.10	17.10	1.60	-	
<ul style="list-style-type: none"> • Added 0.6 FTE - FTE has a net increase from a Department internal reorganization, but resulted in a net decrease in personnel costs • Added 1.0 FTE - Worksite Wellness Coordinator transferred from Health Department 						H & L Fund H & L Fund
Division of Finance	43.00	40.00	38.00	(5.00)	-	
<ul style="list-style-type: none"> • Eliminated 3.0 FTE - Admin Officer, Internal Auditor, and Special Projects Mgr. as budget reduction strategy announced April 6, 2011 • Eliminated 2.0 FTE - Fiscal Associate and Training Coordinator to meet budget target 						General Fund General Fund
Sedgwick County Appraiser	73.00	73.00	69.00	(4.00)	-	
<ul style="list-style-type: none"> • Eliminated 4.0 FTE - Three Problem Resolution Specialists and a Fiscal Associate to meet budget target 						General Fund
Sedgwick County Treasurer	76.00	76.00	75.50	(0.50)	-	
<ul style="list-style-type: none"> • Eliminated 0.5 FTE - Part-time Administrative Professional to meet budget target 						General Fund
Facilities	59.97	59.97	52.97	(7.00)	-	
<ul style="list-style-type: none"> • Eliminated 3.0 FTE - Senior Construction Manager, Asst. Building Superintendent, and Senior Trade Specialist to meet budget target • Eliminated 3.0 FTE - Two Senior Custodians, part-time Security Officer, and a part-time Paraprofessional to meet budget target • Eliminated 1.0 FTE - Energy Coordinator grant funding will end 						General Fund General Fund Stimulus Fund
Technology	111.11	109.11	97.50	(13.61)	-	
<ul style="list-style-type: none"> • Shifted 1.0 FTE - Moved Systems Analyst from IT Dept. to Communications in the Manager's Office March, 27, 2011 consolidating video work • Eliminated 1.0 FTE - IT Project Manager as budget reduction strategy announced April 6, 2011 • Eliminated 5.61 FTE - IT Manager, IT Architect, Project Manager, and Enterprise Developer work will be outsourced • Eliminated 6.0 FTE - Sr. Developer, GIS Technician, Sr. Operator, Call Center Specialist, and two Analysts to meet budget target 						General Fund General Fund General Fund General Fund
Fleet Management	27.00	27.00	24.00	(3.00)	-	
<ul style="list-style-type: none"> • Eliminated 1.0 FTE - Electronic Technician in the Radio Shop to meet budget target • Eliminated 2.0 FTE - Mechanic II to meet budget target 						General Fund Fleet Mgmt
General Government Total	492.08	496.20	465.09	(26.99)	3.00	
Public Safety						
Public Safety Director	6.00	6.00	5.00	(1.00)	-	
<ul style="list-style-type: none"> • Eliminated 1.0 FTE - Criminal Justice Analyst to meet budget target 						General Fund
Emergency Communications	84.50	84.00	86.00	1.50	-	
<ul style="list-style-type: none"> • Added 2.0 FTE - Dispatcher II to cover calls and dispatch duties for absorbing Derby and Haysville calls 						General Fund
Emergency Medical Services	173.90	173.90	173.90	-	-	
Emergency Management	4.00	4.00	4.00	-	-	
Fire District 1	143.00	143.00	143.00	-	-	
Regional Forensic Science Center	37.00	37.00	37.00	-	-	
Department of Corrections	474.25	477.75	436.50	(37.75)	9.50	
<ul style="list-style-type: none"> • Added 3.5 FTE - Various grant funded positions added during 2011 • Eliminated 15.5 FTE - Reduction in local property tax support for Adult Residential Facility to meet budget target • Eliminated 1.61 FTE - Reduction in grant funded positions for Adult Residential Facility • Eliminated 7.75 FTE - Reduction in grant funded positions for Adult Intensive Supervision Program • Eliminated 8.0 FTE - Reduction in grant funded positions for Juvenile Justice Authority • Eliminated 3.0 FTE - Elimination of the Disportionate Minority Contact Action Network • Eliminated 5.39 FTE - Grant funded positions eliminated due to extended vacancy • Held 9.5 FTE - Holding various positions vacant without funding to meet budget target 						Corr. Grants General Fund Corr. Grants Corr. Grants Corr. Grants Corr. Grants Corr. Grants Corr. Grants
Sheriff's Office	539.00	539.00	539.00	-	19.00	
<ul style="list-style-type: none"> • Added/Eliminated Net 0.0 FTE - Added Civilian Supervisor to Property & Evidence and deleted Sheriff Lieutenant position • Held 19.0 FTE - Holding various positions vacant without funding to meet budget target 						General Fund General Fund
District Attorney	133.00	133.00	131.00	(2.00)	4.00	
<ul style="list-style-type: none"> • Eliminated 2.0 FTE - Administrative Specialist and Office Specialist due to end of Byrne Justice Assistance grant • Held 4.0 FTE - Holding various positions vacant without funding to meet budget target 						DA Grants General Fund
18th Judicial District of Kansas	64.50	66.50	63.00	(1.50)	-	
<ul style="list-style-type: none"> • Added 2.0 FTE - Admin Officer and Attorney to comply with contract requirements of case/staff ratios in the Court Trustee's Office • Eliminated 3.5 FTE - Admin Assistant, Civil Processor, part-time Sr. Investigator, and part-time Admin Support due to extended vacancy 						Court Trustee Court Trustee
Code Enforcement	17.00	17.00	16.00	(1.00)	-	
<ul style="list-style-type: none"> • Eliminated 1.0 FTE - Environmental Inspector to meet budget target 						General Fund
Public Safety Total	1,676.15	1,681.15	1,634.40	(41.75)	32.50	

Department	2011 Adopted FTE(s)	2011 Revised FTE(s)	2012 Budget FTE(s)	Adopted 2011- 2012 Net Change*	Positions Being Held	Position Funding
Public Works						
Highways	117.72	117.72	104.00	(13.72)	-	
• Eliminated 6.5 FTE - Twelve part-time seasonal mowers, two full-time and a part-time Security Officers to meet budget target						Highway Fund
• Eliminated 3.0 FTE - Bridge Crewman, Utility Worker, and Traffic Technician to meet budget target						Highway Fund
• Eliminated 4.22 FTE - Engineer, CAD Technician, part-time Professional, and two Engineering Technicians to meet budget target						Highway Fund
Noxious Weeds	5.00	5.00	5.00	-	-	
Storm Drainage	6.00	6.00	6.00	-	-	
Household Hazardous Waste	6.00	6.00	7.00	1.00	-	
• Added 1.0 FTE - Household Hazardous Waste Technician to meet service demand						Solid Waste
Environmental Resources	6.10	6.10	6.00	(0.10)	-	
• Eliminated 0.1 FTE - Director of Community Development as part of Manager's reorganization						Solid Waste
Public Works Total	140.82	140.82	128.00	(12.82)	-	
Health & Welfare						
Human Services Director's Office	4.00	3.00	3.00	(1.00)	-	
• Shifted 1.0 FTE - Moved half of the HS Dir. and Dep. Dir. to CDDO and COMCARE Grant funds as a budget reduction announced April 6, 2011						COMCARE Tax
COMCARE	498.55	500.55	497.05	(1.50)	-	
• Shifted 0.50 FTE - Moved half of the HS Dir. and Dep. Dir. to CDDO and COMCARE Grant funds as a budget reduction announced April 6, 2011						COMCARE Grant
• Added 2.0 FTE - Bookkeepers for billing consolidation moved from Health Dept.						General Fund
• Eliminated 10.5 FTE - Various grant funded positions due to extended vacancy						COMCARE Grant
• Added 6.5 FTE - New grant funded programs						COMCARE Grant
• Added 1.0 FTE - Adjusted grant funded Interns from part-time to full-time						COMCARE Grant
CDDO	22.00	23.00	23.00	1.00	-	
• Added 0.5 FTE - Part-time grant funded Admin. Support position added for quality assurance assessments						CDDO Grant
• Shifted 0.50 FTE - Moved half of the HS Dir. and Dep. Dir. to CDDO and COMCARE Grant funds as a budget reduction announced April 6, 2011						CDDO Grant
Department on Aging	42.50	42.50	42.50	-	-	
Health Department	159.29	162.04	153.55	(5.74)	-	
• Added 3.5 FTE - Added various grant funded positions during 2011						HD Grants
• Eliminated 1.25 FTE - Two part-time Admin Technicians and part-time Admin. Support grant funded positions eliminated during 2011						HD Grants
• Eliminated 0.5 FTE - Part-time Admin. Support position eliminated during 2011						General Fund
• Added 1.0 FTE - Fiscal Associate added September 8, 2011 in the TB Program						General Fund
• Shifted 2.0 FTE - Two Bookkeepers to COMCARE for billing consolidation between the departments						General Fund
• Shifted 1.0 FTE - Worksite Wellness Coordinator to Human Resources Health and Life Fund to meet budget target						General Fund
• Eliminated 3.76 FTE - Admin Asst., CHN II, Health Protection Coordinator, HPP Director, and part-time IT Manager to meet budget target						General Fund
• Eliminated 2.13 FTE - Admin Mgr., and various part-time (Admin Support, Health Protection Coordinator, IT Manager) for grant reductions						HD Grants
• Added 0.4 FTE - Adjusted part-time Registered Dietician to full-time						HD Grants
Animal Control	6.00	6.00	6.00	-	-	
Health & Welfare Total	732.34	737.09	725.10	(7.24)	-	
Culture & Recreation						
Lake Afton Park	8.50	8.50	8.50	-	-	
Sedgwick County Park	4.10	4.10	4.10	-	-	
Kansas Pavilions	18.00	17.50	17.50	(0.50)	-	
• Eliminated 0.5 FTE - Net reorganization of Department deleting three part-time positions and creating one full-time Maint. Worker						Ks Pavilions Fund
Sedgwick County Zoo	102.50	102.50	99.50	(3.00)	2.00	
• Eliminated 3.0 FTE - One Zookeepers and two Maintenance Workers to meet budget target						General Fund
• Held 2.0 FTE - Holding one Zookeeper and one Maintenance Worker position vacant without funding to meet budget target						General Fund
Exploration Place	1.00	1.00	1.00	-	-	
Culture & Recreation Total	134.10	133.60	130.60	(3.50)	2.00	
Community Development						
Community Development Director's Office	1.90	1.90	1.00	(0.90)	-	
• Eliminated 0.9 FTE - Director of Community Development as part of Manager's reorganization						General Fund
Housing	4.00	5.00	5.00	1.00	-	
• Added 1.0 FTE - Case Coordinator added to meet service demand for assuming grant previously handled by City of Wichita						Housing Grants
Economic Development	1.00	1.00	1.00	-	-	
Community Development Total	6.90	7.90	7.00	0.10	-	
Total	3,182.39	3,196.76	3,090.19	(92.20)	37.50	

* Comparison is between the 2011 adopted budget and the 2012 adopted budget