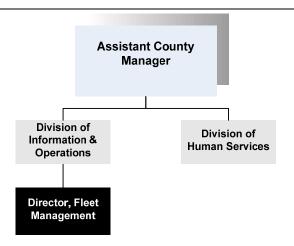


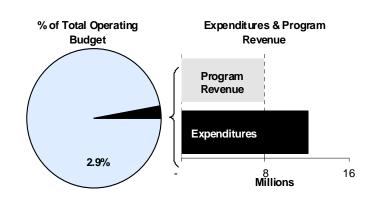
### Kevin C. Myles

Director, Fleet Management 1021 Stillwell Wichita, Kansas 67213 316-660-7480 kmyles@sedgwick.gov

Mission:

□ Provide proper vehicles and equipment, effective fuel service and high quality, timely maintenance and repairs to meet the operational needs of the supported agencies.





#### **Program Information**

Fleet Management is responsible for maintaining, repairing, fueling, and replacing the County's fleet, which consists of more than 700 vehicles and related equipment, as well as 2,000 pieces of radio and communications equipment. The Department is divided into eight different cost centers, or shops, which designate an area of expertise. The Division of Public Works is the largest customer of Fleet Management services, as it has approximately one-half of the County's entire fleet. The second largest customer is the Sheriff's Department, followed by the Fire District and Emergency Medical Service. The Fleet Management Radio Shop services and repairs all of communications and radio equipment owned and operated by Sedgwick County, and also the equipment owned and operated by the various municipalities within Sedgwick County.

Each year, Fleet Management completes approximately 5,000 work orders on vehicles and equipment. These vehicles and equipment are divided in various classes. Fleet Management technicians maintain a wide variety

of equipment from sedans, patrol cars, pickups, vans, dump trucks, bulldozers, motor graders and several types of off-road equipment. The Fleet inventory also includes an airplane operated by the Sheriff's Office to transport extradited prisoners.

Assigned vehicles include 199 sedans, 21 ambulances, 40 SUVs, 46 vans, 33 fire apparatus, 90 light trucks, and 35 heavy trucks. The remainder of the inventory is offroad equipment (motor graders, bulldozers, excavators etc), trailers, mowing equipment and snow removal equipment.

In 2006, Fleet Management initiated a new ambulance replacement strategy. This program removes the ambulance patient treatment module from the old, high mileage or damaged vehicle chassis and remounts it on a new chassis. This enables the lifecycle of the module to be extended over two chassis lifetimes and save on the cost of purchasing new ambulances. The intent of this "remount" program is to have ambulances "as good as new" after the remount. Approximately five remounts per year will be completed until the entire ambulance fleet is done. Staff are accomplishing nearly all of the



work in house. The remount program will be completed in the second quarter of 2011. All totaled, it is expected to save the County \$800,000.

During 2005, the Radio Shop was shifted from Emergency Communications to Fleet Management and is now co-located with Fleet in a renovated facility at the Stillwell Yard. This is a more convenient and efficient location to provide both support to the City of Wichita and Sedgwick County Fleet for their vehicle radio maintenance. The Radio Shop is now fully integrated and utilizes the Fleet Management software for measuring production, costs, maintenance/supply history and maintaining inventory.

Alignment with County Values

- Commitment -
  - To providing excellent and timely service
- Accountability -
  - Through multiple performance measurements
- Professionalism and Respect Extended to our customers

### **Goals & Initiatives**

- Provide timely and effective customer service and repairs
   Fleet is working with all user departments to continually evaluate their departmental needs and to secure vehicles that are both mission ready and cost effective.
- Increasing fuel economy while decreasing carbon emissions through the introduction and usage of new sustainable technologies

Fleet has integrated eight gas electric hybrids into the fleet and an additional ten are expected to be ordered soon.

 Ensure uninterrupted communication for public safety agencies with preventive maintenance and timely repairs

#### **Awards & Accreditations**

 Staff are encouraged to maintain appropriate ASE and other professional certifications

A major concern for Fleet Department is managing the volatility in the cost of fuel. The County used approximately 331,000 gallons of gasoline and 246,000 gallons of diesel fuel in 2009. While these usage figures represent significant reductions from previous years, fluctuations in crude oil and at-the-pump prices continue to present budgetary challenges to the Fleet Management department. To further mitigate these pricing uncertainties, Fleet management Staff and customers continue in their efforts to "right-sizing" vehicles throughout the fleet. **Department Accomplishments** 

> Fleet Management staff continues demonstrate to creativity and initiative. As of June 2010, Fleet technicians have accomplished a total of sixteen remounts of patient treatment modules to new chassis. This has resulted in more than \$580,000 in savings the County and each ambulance is equal or better than similar new vehicles. of the Fleet Member Management staff are leaders in the Heartland Emergency Apparatus Technicians (HEAT) group which continues to conduct regional Emergency Vehicle training seminars onsite, helping to reduce annual

### **Budget Adjustments**

training and travel costs.

Changes to the Fleet Management 2011 budget

reflect a one percent increase in contractual, commodity, and capital equipment based on 2009 actual expenditures for property tax supported funds. Also reflected is a \$1,575,815 increase for vehicle acquisition that is a direct result of a newly adopted fleet replacement and purchasing policy. The budget also accounts for administrative fee reductions totaling \$13,775.

# Departmental Sustainability Initiatives

Fleet Management is working to improve the environment by continuing to incorporate gas/electric hybrid vehicles into the fleet. This will have the dual effect of increasing fuel efficiency and reducing CO<sub>2</sub> emissions. Since the introduction of hybrid vehicles into the fleet, County gasoline consumption has been reduced 8.6 percent and has resulted in an estimated 57,186 lb annual reduction in greenhouse gas emissions.

Fleet Management also continues to insure the County's financial and institutional viability by working with its customers to make responsible long-term

choices in the selection and purchase of vehicle and equipment. When selecting pieces of Heavy Equipment, the selection team considers the estimated average monthly costs of ownership along with the purchase price. Ability to perform required tasks, ease of maintenance and life cycle cost are all considerations in a rigorous selection process that often requires demonstrations of capability on the job site. In the Radio Shop, older analog-uonly equipment is rapidly being obsoleted in favor of digital, interoperable and less maintenance intensive technologies.

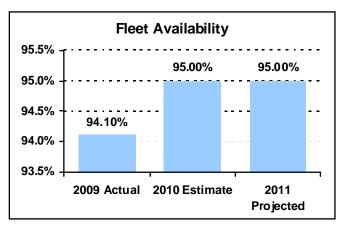


# PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of the Fleet Management Department.

# Fleet Availability -

 Measure of the percentage of vehicles that are available for use on any given day, excluding those that are in the shop for regular service or maintenance



	2009	2010	2011
Department Performance Measures	Actual	Est.	Proj.
<b>Goal:</b> Provide timely and effective customer service and repairs			
Fleet availability (KPI)	94.10%	95.00%	95.00%
Technician accountability	71.50%	73.00%	73.00%
Return to service rate (within 48 hours - 2 service days)	94.22%	95.00%	95.00%
Percentage of downtime due to parts	6.85%	6.00%	5.50%

# Significant Adjustments From Previous Budget Year

- Cost allocation plan adjustments
- Increase in Fleet Buy for 2011 over 2010

Expenditures Revenue FTEs (13,775) 1,575,815

_			
Total	1,562,040	-	

<b>Budget Summary by Categ</b>	gory					Budget Summary b	y Fund	
Expenditures	2009 Actual	2010 Adopted	2010 Revised	2011 Budget	% Chg.	Expenditures	2010 Revised	2011 Budget
Personnel	1,562,798	1,751,370	1,751,370	1,726,247	-1.4%	Fleet Management-602	10,257,174	11,703,671
Contractual Services	532,582	1,953,293	459,263	440,671	-4.0%	General Fund-110	390,499	414,959
Debt Service	, -	-	, -	, -			•	,
Commodities	2,702,334	2,923,721	2,980,305	2,823,978	-5.2%			
Capital Improvements	-	-	-	-				
Capital Equipment	3,529,440	4,019,289	5,456,735	7,127,734	30.6%			
Interfund Transfers	-	-	-	-				
Total Expenditures	8,327,153	10,647,673	10,647,673	12,118,630	13.8%	Total Expenditures	10,647,673	12,118,630
Revenue								
Taxes	-	-	-	-				
Intergovernmental	-	-	-	-				
Charges For Service	7,488,304	8,171,236	8,171,236	7,558,604	-7.5%			
Other Revenue	549,033	290,430	290,430	263,548	-9.3%			
Total Revenue	8,037,337	8,461,666	8,461,666	7,822,152	-7.6%			
Full-Time Equivalents (FTEs)	27.00	27.00	27.00	27.00	0.0%			

# **Budget Summary by Program**

	_	Expenditures				
Program	Fund	2009 Actual	2010 Adopted	2010 Revised	2011 Budget	% Chg. '10-'11
Fleet Administration	602	479,259	517,392	517,392	514,767	-0.5%
Heavy Equipment Shop	602	855,325	915,562	915,562	920,569	0.5%
Stock Room	602	1,540,620	1,746,657	1,746,657	1,641,287	-6.0%
Body Shop	602	182,013	177,747	177,747	182,217	2.5%
Light Equipment Shop	602	955,365	1,046,240	1,046,240	991,699	-5.2%
Vehicle Acquisition	602	3,590,526	4,038,923	4,038,923	5,638,364	39.6%
Fleet Airplane	602	325,730	314,653	314,653	314,768	0.0%
Vehicle Acquisition Continge	602	-	1,500,000	1,500,000	1,500,000	0.0%
Radio Maintenance	110	398,314	390,499	390,499	414,959	6.3%

Full-Time Equivalents (FTEs)						
2010 Adopted	2010 Revised	2011 Budget				
3.00	3.00	3.00				
7.00	7.00	7.00				
4.00	4.00	4.00				
2.00	2.00	2.00				
7.00	7.00	7.00				
-	-	-				
-	-	-				
-	-	_				
4.00	4.00	4.00				

Total	8,327,153	10,647,673	10,647,673	12,118,630	13.8%
			OCK C		

Personnel Summary by Fund

			Budgeted Personnel Costs				
Position Title(s)	Fund	Band	2010 Adopted	2010 Revised	2011 Budget		
Communication Equipment Supervis	110	B324	57,582	58,724	60,983		
Electronic Technician III	110	B323	55,417	56,505	58,678		
Electronic Technician II	110	B322	77,600	79,152	82,196		
Director of Fleet Management	602	B428	67,797	67,797	70,405		
Senior Administrative Officer	602	B323	48,781	49,747	51,660		
Shop Supervisor II	602	B321	104,472	106,527	110,624		
Inventory Management Supervisor	602	B321	46,173	47,087	48,898		
Shop Supervisor I	602	B220	125,637	128,137	133,065		
Electronic Technician I	602	B220	32,919	-	-		
Mechanic II	602	B219	306,097	343,882	357,108		
Body Shop Worker	602	B218	29,578	30,168	31,328		
Mechanic I	602	B217	31,470	26,494	27,513		
Fiscal Associate	602	B216	51,948	52,495	54,514		
Automotive Stores Clerk	602	B114	32,955	33,596	34,888		
Fuel Services Attendant	602	B114	28,140	28,704	29,808		

Full-Time E	Full-Time Equivalents (FTEs)						
2010 Adopted	2010 Revised	2011 Budget					
1.00	1.00	1.00					
1.00	1.00	1.00					
2.00	2.00	2.00					
1.00	1.00	1.00					
1.00	1.00	1.00					
2.00	2.00	2.00					
1.00	1.00	1.00					
3.00	3.00	3.00					
1.00	-	-					
8.00	9.00	9.00					
1.00	1.00	1.00					
1.00	1.00	1.00					
2.00	2.00	2.00					
1.00	1.00	1.00					
1.00	1.00	1.00					

Subtotal
Add:
Budgeted Personnel Savings (Turnover)
Compensation Adjustments
Overtime/On Call/Holiday Pay
Benefits

Total Personnel Budget\*

1,151,668

(8,268)
116,510
466,337

\* The 2011 personnel budget accommodates one additional payroll posting period. The budget is not reflective of an individual employee's annual salary due to the timing variance between the posting of payroll and the employee's receipt of compensation.

27.00

27.00



27.00

### • Fleet Administration

Fleet Administration provides management and clerical support to all shops within the department and provides projections on all departmental fleet costs.

Func	1(s):F	leet	Manag	ement	602

16001-602

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	152,748	200,054	200,054	211,204	5.6%
Contractual Services	307,546	292,834	292,834	279,059	-4.7%
Debt Service	-	-	-	-	
Commodities	18,966	24,504	24,504	24,504	0.0%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	479,259	517,392	517,392	514,767	-0.5%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	3,918,093	4,191,186	4,191,186	4,289,090	2.3%
Other Revenue	2,509	1,772	1,772	2,610	47.3%
Total Revenue	3,920,602	4,192,958	4,192,958	4,291,700	2.4%
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	3.00	0.0%

#### Goal(s):

- Provide timely and effective customer service
- Ensure vehicles are safe, reliable and durable
- Provide proper vehicles and equipment

# • Heavy Equipment Shop

The Heavy Equipment Shop maintains all vehicles and equipment with a gross weight of one ton or greater. Heavy Equipment also includes maintenance of Fire District #1 equipment and vehicles.

## Fund(s): Fleet Management 602

16002-602

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	373,206	389,775	389,775	394,782	1.3%
Contractual Services	41,522	46,087	46,087	46,087	0.0%
Debt Service	-	-	-	-	
Commodities	440,597	479,700	479,700	479,700	0.0%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	855,325	915,562	915,562	920,569	0.5%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	-	-	-	
Other Revenue	460	-	-	479	
Total Revenue	460	-	-	479	
Full-Time Equivalents (FTEs)	7.00	7.00	7.00	7.00	0.0%

# Goal(s):

- Provide professional, timely and effective customer service
- Ensure vehicles are safe, reliable and durable
- Provide efficient and effective repairs of all County owned heavy equipment



### Stock Room

The Stock Room maintains and manages the parts inventory for the Light Equipment Shop, the Heavy Equipment Shop, the Body Shop, and the Radio Shop. It also manages the Stillwell fueling station for Sheriff and Public Works vehicles. Stock Room staff research and requisition parts and supplies for the repair and maintenance of county vehicles and equipment.

### Fund(s): Fleet Management 602

16003-602

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	195,549	200,930	200,930	211,208	5.1%
Contractual Services	4,952	3,750	3,750	3,750	0.0%
Debt Service	-	-	-	-	
Commodities	1,340,119	1,541,977	1,541,977	1,426,329	-7.5%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	1,540,620	1,746,657	1,746,657	1,641,287	-6.0%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	36,211	36,211	36,000	-0.6%
Other Revenue	15,678	7,010	7,010	16,312	132.7%
Total Revenue	15,678	43,221	43,221	52,312	21.0%
Full-Time Equivalents (FTEs)	4.00	4.00	4.00	4.00	0.0%

#### Goal(s):

• Provide professional, timely and effective customer service

## Body Shop

The Body Shop performs body and paint repair work of County assigned vehicles and equipment.

# Fund(s): Fleet Management 602

16004-602

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	81,832	86,892	86,892	91,217	5.0%
Contractual Services	7,507	7,025	7,025	7,000	-0.4%
Debt Service	-	-	-	-	
Commodities	92,674	83,830	83,830	84,000	0.2%
Capital Improvements	-	_	-	-	
Capital Equipment	-	_	-	-	
Interfund Transfers	-	_	-	-	
Total Expenditures	182,013	177,747	177,747	182,217	2.5%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	_	-	-	
Charges For Service	-	_	-	-	
Other Revenue	30	_	-	31	
Total Revenue	30	-	•	31	
Full-Time Equivalents (FTEs)	2.00	2.00	2.00	2.00	0.0%

# Goal(s):

- Provide professional, timely and effective customer service
- Ensure vehicles are safe, reliable and durable



## • Light Equipment Shop

The Light Equipment Shop provides efficient and effective repairs of all County owned Light Equipment, Sheriff, and EMS vehicles.

Fund(s): Fleet Management 6	60	2	•
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16005-602

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	455,912	581,207	581,207	516,148	-11.2%
Contractual Services	22,161	25,982	25,982	23,500	-9.6%
Debt Service	-	-	-	-	
Commodities	465,993	439,051	439,051	439,051	0.0%
Capital Improvements	-	-	-	-	
Capital Equipment	11,299	-	-	13,000	
Interfund Transfers	-	-	-	-	
Total Expenditures	955,365	1,046,240	1,046,240	991,699	-5.2%
Revenue					
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	280	280	-	-100.0%
Other Revenue	-	-	-	-	
Total Revenue	-	280	280	-	-100.0%
Full-Time Equivalents (FTEs)	7.00	7.00	7.00	7.00	0.0%

#### Goal(s):

- Provide professional, timely and effective customer service
- Ensure vehicles are safe, reliable and durable

# • Vehicle Acquisition

Vehicle Acquisition tracks the process and costs of acquiring new or replacement vehicles to the County's fleet. In 2011, the department plans to spend \$5.6 million to replace vehicles that have surpassed their useful life.

# Fund(s): Fleet Management 602

16006-602

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	-	-	-	-	
Contractual Services	42,848	14,934	14,934	18,930	26.8%
Debt Service	-	-	-	-	
Commodities	29,538	4,700	67,254	4,700	-93.0%
Capital Improvements	-	_	-	-	
Capital Equipment	3,518,141	4,019,289	3,956,735	5,614,734	41.9%
Interfund Transfers	-	-	-	-	
Total Expenditures	3,590,526	4,038,923	4,038,923	5,638,364	39.6%
Revenue					•
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	3,562,749	3,929,151	3,929,151	3,225,902	-17.9%
Other Revenue	530,355	281,648	281,648	244,116	-13.3%
Total Revenue	4,093,104	4,210,799	4,210,799	3,470,018	-17.6%
Full-Time Equivalents (FTEs)	-	-	-	-	

#### Goal(s):

- To provide departments with cost efficient and reliable vehicles specifically suited to meet their organizational needs
- Provide professional, timely, and effective customer service
- Ensure vehicles are safe, reliable, and durable



### • Fleet Airplane

Costs and expenditures related to the airplane utilized primarily by the Sheriff's Office are managed through the Department of Fleet Management. The airplane, a 1976 Rockwell Twin Commander 690A, is used to transport extradited prisoners to the Sedgwick County Adult Detention facility where they are held awaiting trial. Use of this aircraft provides timely, economic and secure transport of these prisoners, especially over long distance.

Fund(s): Fleet Management 602	!				16007-602
From any distance of	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	<u>'10-'11</u>
Personnel	<del>-</del>				
Contractual Services	82,623	41,098	47,068	40,768	-13.4%
Debt Service	-	-	-	-	
Commodities	243,107	273,555	267,585	274,000	2.4%
Capital Improvements	_	-	-	-	
Capital Equipment	_	_	-	-	
Interfund Transfers	_	_	_	_	
Total Expenditures	325,730	314,653	314,653	314,768	0.0%
Revenue					-
Taxes	_	-	-	-	
Intergovernmental	_	-	-	-	
Charges For Service	_	_	-	-	
Other Revenue	_	_	_	_	
Total Revenue	-	-	-	-	
Full-Time Equivalents (FTEs)	-	-	-	-	

#### Goal(s):

- Provide professional, timely, and effective customer service
- Ensure the aircraft is safe, reliable, and durable

# • Vehicle Acquisition Contingency

The Vehicle Acquisition Contingency provides a source of funding for emergency equipment acquisitions and large unforseeable fluctuations in the cost of fuel. This fund center was established in 2009 to improve ease of tracking and visibility.

F	und	(s	):F	leet	Management 602

11	% Chg. '10-'11
et	'10-'11

16008-602

Goal(s):

	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	-	-	-	-	
Contractual Services	-	1,500,000	-	-	
Debt Service	-	-	-	-	
Commodities	-	-	-	-	
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	1,500,000	1,500,000	0.0%
Interfund Transfers	-	-	-	-	
Total Expenditures	-	1,500,000	1,500,000	1,500,000	0.0%
Revenue					•
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	-	-	-	
Other Revenue	-	-	-	-	
Total Revenue	-	-	-	-	
Full-Time Equivalents (FTEs)	-	-	-	-	

• Assure the ability to respond to critical needs



### • Radio Maintenance

Taxes

Intergovernmental

Other Revenue

Charges For Service

**Total Revenue** 

Full-Time Equivalents (FTEs)

Radio Maintenance provides maintenance for communications equipment used by the Communications Center and other public safety agencies including the City of Wichita throughout Sedgwick County using the 800 MHz system.

7,612

7,612

4.00

-47.2%

-47.2%

0.0%

Fund(s): General Fund 110					11002-110
	2009	2010	2010	2011	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'10-'11
Personnel	303,551	292,512	292,512	301,688	3.1%
Contractual Services	23,423	21,583	21,583	21,577	0.0%
Debt Service	-	-		-	
Commodities	71,340	76,404	76,404	91,694	20.0%
Capital Improvements	-	-		-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	398,314	390,499	390,499	414,959	6.3%

14,408

14,408

4.00

14,408

14,408

4.00

7,462

7,462

4.00

### Goal(s):

 Provide high quality, timely technical support of communications equipment for Emergency Communications, public safety agencies, and other local government departments