Facilities Services

<u>Mission</u>: Provide accessible, safe, efficient, and highly productive buildings and structures where citizens and employees are able to conduct their business and access needed services.

Tania Cole Facilities Maintenance & Project Services Director

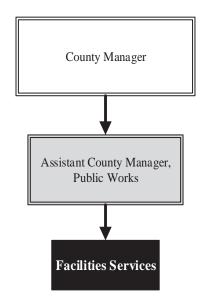
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Overview

Facilities Services is the County's primary provider of building-related services, such as long-range planning, building operations and maintenance, building leases, and construction administration.

Maintenance Services is responsible for the maintenance and operation of 52 major County-owned buildings. Project Services plans and administers the facilities portion of the County Capital Improvement Plan, manages construction and remodeling projects, and provides property and management for County lease divisions and the District Court.

In 2018, Facilities Services was moved under the Department of Public Works, Facilities Maintenance, and Project Services.



Strategic Goals:

- Minimize interruptions of mechanical and electrical services to customers and to the public while maximizing available resources
- Administer effective, cost efficient planning and project management

Highlights

- Project Services completed the renovation of the Ronald Reagan Building, which opened in October 2016. The final cost of the project, including acquisition, was slightly more than \$10 million dollars, nearly half of the project's original estimated cost
- Facilities Maintenance converted 250 light fixtures to light-emitting diodes (LED) throughout both the public and employee parking garages as well as the first floor of the Main Courthouse, totaling 500 light fixtures



working for you

Accomplishments and Priorities

Accomplishments

In October 2016, the Ronald Reagan building officially opened in the former IRS building at 271 W. Third St. The building was acquired by the County to serve as a consolidated space for the combined Metropolitan Building and Construction Division (MABCD) and the Metropolitan Area Planning Department (MAPD), as well as reducing the amount of leased space housing other County programs. The building underwent a five and a half month remodel, overseen by Project Services. The project's overall cost, including acquisition of the building, was slightly more than \$10 million, nearly half of the project's original cost. To ensure the building was efficient, Facilities Maintenance converted 600 lights to LEDs throughout the building.

Priorities

Facilities Maintenance's priority is to continue efforts in reducing redundancies, streamlining processes, regulatory compliances, and implementing effective cost savings. Facilities Maintenance staff makes every attempt to monitor and reduce utility consumption through the use of high efficiency equipment and smart automated control of motors, lighting, and water consuming devices.

Project Services' priority is to manage and coordinate the construction, renovation, and repair projects of outside subcontractors in order to provide facilities and infrastructure that meets the needs of the County. Project Services focuses on ensuring the County has an efficient and adequate use of space as the organization evolves.



Significant Budget Adjustments

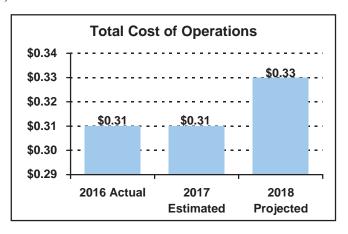
Significant adjustments to Facilities Services' 2018 budget include the inclusion of \$1,154,643 in cash-funded Capital Improvement Projects, specifically \$687,259 to remove flooring at the Sedgwick County Adult Detention Facility (SCADF), \$184,421 for parking lot replacement on County property, \$161,831 to replace joint sealant at SCADF north addition; and \$121,132 for roof replacement on County-owned buildings. Additionally, there is an increase of \$60,354 for rising utility costs.

PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of Facilities Services.

Total Cost of Operations -

• The total cost per square foot to operate the buildings (monthly average).



	2016	2017	2018
Division Performance Measures	Actual	Est.	Proj.
Goal: Operate and manage facilities and resources under Facilities	Services' control	efficiently and effe	ectively
Total cost of operations (monthly average) (KPI)	\$0.31	\$0.31	\$0.33
Goal: Facilitate comprehensive and accurate planning services for	facility construction	on, remodeling, and	d acquisition
Dollar value of projects per employee (Project Services)	\$8.9 million	\$9.0 million	\$9.0 million
Number of projects managed (Project Services)	65	70	70
Training hours per full time Project Services employee	6	6	9
Average lease-cost per square foot	\$8.77	\$8.78	\$8.60
Goal: Minimize interruptions of mechanical and electrical services available resources	s to customers and	to the public while	e maximizing
Area maintained per staff (square foot)	1,764,245	1,764,245	1,764,245
Preventive vs. corrective maintenance tasks (% indicated is preventive)	43%	45%	45%
Training hours per full time Maintenance employee	11.7	12.0	12.0
Customer Service Rating on a scale of 1-4, with 1 being the best (Maintenance)	1.45	1.45	1.45

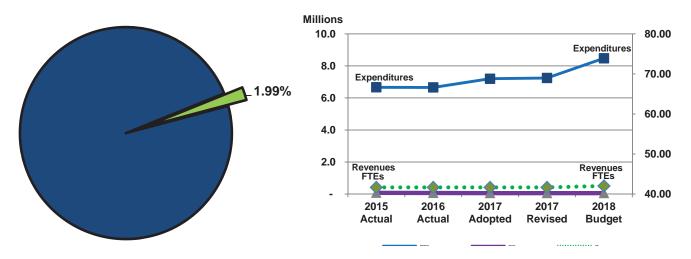
Divisional Graphical Summary

Facilities Services

Percent of Total County Operating Budget

Expenditures, Program Revenue & FTEs

All Operating Funds



Budget Summary by Categ	jory						
	2015	2016	2017	2017	2018	Amount Chg	% Chg
Expenditures	Actual	Actual	Adopted	Revised	Budget	'17 Rev'18	'17 Rev'18
Personnel	2,339,066	2,360,102	2,504,603	2,542,444	2,604,478	62,035	2.44%
Contractual Services	3,452,108	3,577,629	4,226,616	4,179,458	4,252,902	73,444	1.76%
Debt Service	-	-	-	-	-	-	
Commodities	494,848	412,162	423,132	470,290	463,871	(6,419)	-1.36%
Capital Improvements	-	8,880	47,588	7,033	1,154,643	1,147,611	16318.67%
Capital Equipment	-	-	-	-	-	-	
Interfund Transfers	381,968	299,286	-	47,588	-	(47,588)	-100.00%
Total Expenditures	6,667,990	6,658,059	7,201,939	7,246,812	8,475,895	1,229,082	16.96%
Revenues							
Tax Revenues	-	-	-	-	-	-	
Licenses and Permits	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	
Charges for Services	47,853	38,910	37,025	37,025	37,363	339	0.92%
All Other Revenue	21,183	21,743	14,326	14,326	17,775	3,450	24.08%
Total Revenues	69,036	60,653	51,350	51,350	55,139	3,789	7.38%
Full-Time Equivalents (FTEs)							
Property Tax Funded	41.66	41.66	41.66	41.66	42.00	0.34	0.82%
Non-Property Tax Funded	-	-	-	-	-	-	
Total FTEs	41.66	41.66	41.66	41.66	42.00	0.34	0.82%

Budget Summary by Fund							
	2015	2016	2017	2017	2018	Amount Chg	% Chg
Fund	Actual	Actual	Adopted	Revised	Budget	'17 Rev'18	'17 Rev'18
General Fund	6,590,901	6,578,739	7,111,939	7,156,812	8,385,895	1,229,082	17.17%
Fleet Management	77,089	79,320	90,000	90,000	90,000	-	0.00%
Total Expenditures	6,667,990	6,658,059	7,201,939	7,246,812	8,475,895	1,229,082	16.96%

Significant Budget Adjustments from Prior Year Revised Budget

	Expenditures	Revenues	FTEs	
Inclusion of maintenance projects for 2018 Capital Improvement Plan	1,154,643			_
Increase in funding for rising utility costs	60,354			
Shift portion of position from Courthouse Police to Facilities Services due to reogranization	30,456		0.34	

Total 1,245,453 - 0.34

					TOLAI	1,245,455	-	0.34
Budget Summary	by Progra	ım						
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Program	Fund	2015 Actual	2016 Actual	2017 Adopted	2017 Revised	2018 Budget	% Chg '17 Rev'18	2018 FTEs
Facility Maintenance	Multi.	6,299,503	6,315,822	6,855,478	6,886,682	8,103,233	17.67%	38.50
Project Services	110	368,487	342,237	346,461	360,130	372,661	3.48%	3.50
1 Toject Services	110	300,407	342,237	340,401	300,130	372,001	3.4076	3.50
Total		6,667,990	6,658,059	7,201,939	7,246,812	8,475,895	16.96%	42.00

Personnel Summary By Fund

			Budgeted Con	pensation (Comparison	FT	E Comparis	on
B 10 E00		•	2017	2017	2018	2017	2017	2018
Position Titles	Fund	Grade	Adopted	Revised	Budget	Adopted	Revised	Budget
Dir. of Facilities Maint. & Proj. Services	110	GRADE143	65,289	68,031	72,104	0.66	0.66	1.00
Project Services Manager	110	GRADE135	75,989	79,940	79,940	1.00	1.00	1.00
Facility Manager	110	GRADE132	75,964	79,127	79,127	1.00	1.00	1.00
Senior Construction Project Manager	110	GRADE132	128,100	134,803	134,803	2.00	2.00	2.00
Building Service Manager	110	GRADE129	61,251	63,824	63,824	1.00	1.00	1.00
Lead Trade Specialist	110	GRADE127	168,638	173,661	173,661	3.00	3.00	3.00
Mechanic Systems Engineer	110	GRADE126	56,955	58,662	58,662	1.00	1.00	1.00
Trade Specialist IV	110	GRADE125	194,442	203,882	203,882	5.00	5.00	5.00
Trade Specialist II	110	GRADE122	32,429	33,921	33,921	1.00	1.00	1.00
Administrative Assistant	110	GRADE120	29,707	31,073	31,073	1.00	1.00	1.00
Custodial Supervisor Trade Specialist I	110	GRADE119	30,994 90,532	32,637	32,637	1.00 3.00	1.00 3.00	1.00 3.00
	110	GRADE119		95,291	95,291			
Senior Maintenance Worker	110	GRADE117	33,284	34,948	34,948	1.00	1.00	1.00
Building Maintenance Worker II Painter	110	GRADE116	146,683	150,195	150,195	5.00	5.00	5.00
Painter Senior Groundskeeper	110	GRADE116	24,044	25,151	25,151	1.00	1.00	1.00
Senior Groundskeeper Building Maintenance Worker I	110	GRADE116	30,780	32,319	32,319	1.00	1.00	1.00
•	110	GRADE115	95,482	97,829	97,829	4.00	4.00	4.00
Custodial Team Leader	110	GRADE115	26,379	26,676	26,676	1.00	1.00	1.00
Senior Custodian	110	GRADE115 GRADE112	27,926	29,881	29,881	1.00	1.00	1.00
Custodian	110		122,552	127,055	127,055	5.00	5.00	5.00
Carpenter/Builder Senior Maintenance Worker	110 110	FROZEN FROZEN	47,235 38,316	47,397 38,449	47,397 38,449	1.00 1.00	1.00 1.00	1.00 1.00
	Subtot Total P	Add: Budgeted Compensa	Personnel Saving ation Adjustments On Call/Holiday Pa udget		1,668,824 (9,418) 72,918 15,066 857,088 2,604,478	41.66	41.66	42.00

• Facility Maintenance Services

Facility Maintenance Services (FMS) provides repairs, maintenance, utilities management, custodial and recycling services. FMS is responsible for the care, maintenance, and operation of 53 major County owned buildings totaling 1,657,164 square feet. The Division is divided into two sections (north and south) and is comprised of 38 employees that include licensed HVAC technicians, electrical technicians, and experienced general maintenance personnel. Specific duties for the staff include preventive, predictive, and corrective maintenance for the buildings and systems under their care, and management of major utilities. The administration of the Division is handled by the north division facilities maintenance offices located on the first floor of the main Courthouse.

Fund(s): County General Fund 110 / Fleet Management 602

	2015	2016	2017	2017	2018	Amnt. Chg.	% Chg.
Expenditures	Actual	Actual	Adopted	Revised	Budget	'17 - '18	'17 - '18
Personnel	1,976,297	2,031,740	2,163,682	2,194,886	2,237,357	42,471	1.9%
Contractual Services	3,447,500	3,574,934	4,222,052	4,174,894	4,250,402	75,508	1.8%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	493,737	409,862	422,156	469,314	460,831	(8,483)	-1.8%
Capital Improvements	-	-	47,588	-	1,154,643	1,154,643	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	381,968	299,286	-	47,588	-	(47,588)	-100.0%
Total Expenditures	6,299,503	6,315,822	6,855,478	6,886,682	8,103,233	1,216,551	17.7%
Revenues							
Taxes	-	=	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	37,267	36,898	37,025	37,025	37,363	339	0.9%
All Other Revenue	21,183	21,743	14,326	14,326	17,775	3,450	24.1%
Total Revenues	58,450	58,640	51,350	51,350	55,139	3,789	7.4%
Full-Time Equivalents (FTEs)	37.34	37.34	38.34	38.34	38.50	0.16	0.4%

Project Services

Project Services performs a variety of functions related to the completion of all non-road/bridge/drainage County Capital Improvement Program (CIP) projects. This function performs feasibility and viability studies, coordinates the project design phase with architects and engineers, develops bid documents, provides construction administration, quality assurance and contract compliance. Additionally, Project Services manages non-qualifying CIP construction and remodeling projects, and provides property management for all County divisions and the District Court.

Fund(s): County General Fund 110

Expenditures	2015 Actual	2016 Actual	2017 Adopted	2017 Revised	2018 Budget	Amnt. Chg. '17 - '18	% Chg. '17 - '18
Personnel	362,768	328,362	340,921	347,558	367,121	19,564	5.6%
Contractual Services	4,608	2,695	4,564	4,564	2,500	(2,064)	-45.2%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	1,111	2,299	976	976	3,040	2,064	211.5%
Capital Improvements	-	8,880	-	7,033	-	(7,033)	-100.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	368,487	342,237	346,461	360,130	372,661	12,531	3.5%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	10,586	2,012	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	10,586	2,012	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	4.32	4.32	3.32	3.32	3.50	0.18	5.4%