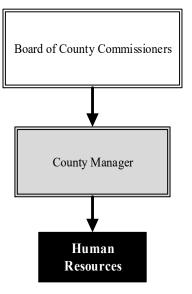
# **Division of Human Resources**

<u>Mission</u>: Human Resources supports all division of Sedgwick County and is committed to hiring and retaining skilled individuals who can lead, innovate, and deliver exceptional public service. In all interactions, Human Resources models respect, engages in problem solving, and acts with integrity. Sheena Schmutz Chief Human Resources Officer 510 N. Main St., Suite 306 Wichita, KS 67203 316.660.7050 sheena.schmutz@sedgwick.gov

## Overview

At Sedgwick County, the Division of Human Resources (HR) continuously works to attract, retain, and engage employees by providing a competitive total compensation package and talent based programs. HR focuses on assisting departments to engage employees and resolve employment HR strives to collaborate matters. with departments to improve processes, incorporate relevant policy provisions, and educate employees professional for growth and development.



## Strategic Goals:

- Provide a competitive employment environment to attract and retain a diverse and highperformance workforce
- Create opportunities for talent development to enhance employee engagement and contributions to Sedgwick County's mission

## Highlights

- Implemented new benefit
  options for health plans with Base, Premier, and High Deductible options as well as an option of a Health Savings Account (HSA)
- Engaged in a strategic planning process which allowed for employee engagement for the future direction and mission of the Division
- Implemented a new strategic plan for the Division that is inclusive of the goals of Sedgwick County
- Engaged in a full analysis of compensation and grade pay to review and study the current system which will allow the County to make strategic decisions regarding future classifications and compensation plans



# **Accomplishments and Strategic Results**

## Accomplishments

HR works continuously to provide quality services for their customers. In doing so, many accomplishments were made by HR's team of professionals. HR approved a three-plan benefit design option for employees. The plans include Base, Premier, and the new High Deductible Health Plan (HDHP). The HDHP was designed with a HSA in which Sedgwick County contributed to the plan alongside the employee contribution.

HR engaged in a comprehensive compensation and grade analysis to review the classifications and placement on the pay scale. This process allows for the analysis and study of current positions and recommendations for compensation strategic planning process for future compensation.

## **Strategic Results**

HR strives to create an environment where employees can reach their professional goals through growth and development. In addition to fostering a professional environment, HR strives to maintain a quality workforce through excellent compensation and benefits.



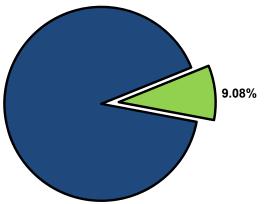
## Significant Budget Adjustments

Significant adjustments to Human Resources' 2021 budget include an increase in contractuals due to anticipated increases in health insurance premiums (\$2,292,584), an increase in health insurance revenue to bring it inline with anticipated revenue (\$1,313,269), and a \$3,000 increase in contractuals for pre-employment drug screening costs.

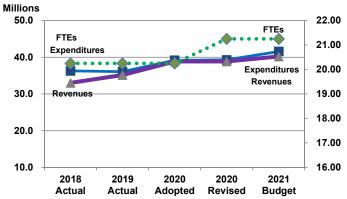
### **Departmental Graphical Summary**

## **Division of Human Resources**

Percent of Total County Operating Budget



#### Expenditures, Program Revenue & FTEs All Operating Funds



## Budget Summary by Category

|                              | 2018       | 2019       | 2020       | 2020       | 2021       | Amount Chg | % Chg      |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Expenditures                 | Actual     | Actual     | Adopted    | Revised    | Budget     | '20 Rev'21 | '20 Rev'21 |
| Personnel                    | 1,343,781  | 1,408,779  | 1,576,553  | 1,687,221  | 1,699,584  | 12,363     | 0.73%      |
| Contractual Services         | 34,848,759 | 34,632,625 | 37,550,786 | 37,514,241 | 39,829,042 | 2,314,801  | 6.17%      |
| Debt Service                 | -          | -          | -          | -          | -          | -          |            |
| Commodities                  | 74,810     | 42,705     | 43,334     | 79,879     | 39,605     | (40,274)   | -50.42%    |
| Capital Improvements         | -          | -          | -          | -          | -          | -          |            |
| Capital Equipment            | -          | -          | -          | -          | -          | -          |            |
| Interfund Transfers          | -          | -          | -          | -          | -          | -          |            |
| Total Expenditures           | 36,267,350 | 36,084,109 | 39,170,673 | 39,281,341 | 41,568,231 | 2,286,890  | 5.82%      |
| Revenues                     |            |            |            |            |            |            |            |
| Tax Revenues                 | -          | -          | -          | -          | -          | -          |            |
| Licenses and Permits         | -          | -          | -          | -          | -          | -          |            |
| Intergovernmental            | -          | -          | -          | -          | -          | -          |            |
| Charges for Services         | 32,819,366 | 34,890,331 | 38,661,634 | 38,661,634 | 39,974,903 | 1,313,269  | 3.40%      |
| All Other Revenue            | 203,217    | 240,603    | 196,717    | 196,717    | 220,168    | 23,451     | 11.92%     |
| Total Revenues               | 33,022,583 | 35,130,934 | 38,858,351 | 38,858,351 | 40,195,071 | 1,336,720  | 3.44%      |
| Full-Time Equivalents (FTEs) |            |            |            |            |            |            |            |
| Property Tax Funded          | 15.05      | 15.05      | 15.80      | 16.80      | 16.80      | -          | 0.00%      |
| Non-Property Tax Funded      | 5.20       | 5.20       | 4.45       | 4.45       | 4.45       |            | 0.00%      |
| Total FTEs                   | 20.25      | 20.25      | 20.25      | 21.25      | 21.25      | -          | 0.00%      |

### Budget Summary by Fund

| Fund                         | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amount Chg<br>'20 Rev'21 | % Chg<br>'20 Rev'21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|--------------------------|---------------------|
| General Fund                 | 1,316,119      | 1,400,751      | 1,450,010       | 1,560,678       | 1,567,857      | 7,179                    | 0.46%               |
| Health/Dental/Life Ins. Res. | 34,951,231     | 34,683,358     | 37,720,663      | 37,720,663      | 40,000,374     | 2,279,711                | 6.04%               |
| Total Expenditures           | 36,267,350     | 36,084,109     | 39,170,673      | 39,281,341      | 41,568,231     | 2,286,890                | 5.82%               |

| Significant Budget Adjustments from Prior Year Revised Budget                     |              |           |      |
|---|--------------|-----------|------|
|   | Expenditures | Revenues  | FTEs |
| Increase in contractuals due to anticipated increase in health insurance premiums | 2,292,584    |           |      |
| Increase in health insurance revenue to bring in-line with anticipated revenue    |              | 1,313,269 |      |
| Increase in contractuals for pre-employment drug screen testing                   | 3,000        |           |      |
|   |              |           |      |

| Total | 2,295,584 |
|-------|-----------|
|       |           |

1,313,269

-

|                           |      | 2018       | 2019       | 2020       | 2020       | 2021       | % Chg      | 2021 |
|---------------------------|------|------------|------------|------------|------------|------------|------------|------|
| Program                   | Fund | Actual     | Actual     | Adopted    | Revised    | Budget     | '20 Rev'21 | FTEs |
| Comp & Class              | 110  | 298,420    | 331,602    | 280,647    | 280,647    | 286,746    | 2.17%      | 4.00 |
| Work Environment          | 110  | 52,996     | 93,427     | 102,527    | 232,527    | 262,212    | 12.77%     | 3.00 |
| Workforce Development     | 110  | 273,196    | 302,601    | 318,219    | 318,219    | 319,084    | 0.27%      | 3.25 |
| HR Administration         | 110  | 404,569    | 388,628    | 418,320    | 478,988    | 445,855    | -6.92%     | 4.55 |
| Employee Development      | 110  | 286,939    | 284,493    | 330,297    | 250,297    | 253,961    | 1.46%      | 2.00 |
| Medical Insurance         | 611  | 23,273,433 | 22,734,603 | 25,120,591 | 25,071,057 | 26,006,872 | 3.73%      | -    |
| Life Insurance            | 611  | 245,323    | 240,283    | 250,597    | 250,597    | 250,597    | 0.00%      | -    |
| Dental Insurance          | 611  | 1,924,853  | 1,825,614  | 2,008,085  | 2,008,085  | 2,000,294  | -0.39%     | -    |
| Admin. Exp. Health & Life | 611  | 40,894     | 75,284     | 41,000     | 63,034     | 41,000     | -34.96%    | -    |
| Prescription Benefit      | 611  | 8,783,510  | 9,121,656  | 9,542,607  | 9,542,607  | 10,947,967 | 14.73%     | -    |
| Vision Insurance          | 611  | 443,295    | 481,822    | 457,679    | 457,679    | 450,312    | -1.61%     | -    |
| Benefits Management       | 611  | 185,763    | 167,428    | 171,275    | 198,775    | 172,240    | -13.35%    | 1.45 |
| Leave Donation Program    | 611  | 54,160     | 36,670     | 128,829    | 128,829    | 131,092    | 1.76%      | 3.00 |
| Vol. Ret. Health & Life   | 611  | -          | -          | -          | -          | -          | 0.00%      | -    |
|                           |      |            |            |            |            |            |            |      |
| Total                     |      | 36,267,350 | 36,084,109 | 39,170,673 | 39,281,341 | 41,568,231 | 5.82%      | 21.2 |

|                                      |          |             | Budgeted Co   | mpensation (    | Comparison   | FT              | E Comparis      | on             |
|--------------------------------------|----------|-------------|---|-----------------|--|-----------------|-----------------|----------------|
| Position Titles                      | Fund     | Grade       | 2020<br>Adopted   | 2020<br>Revised | 2021<br>Budget   | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget |
| Chief Human Resources Officer        | 110      | GRADE144    | 90,200  | 94,996          | 94,996   | 0.80            | 0.80            | 0.80           |
| Deputy Chief Human Resources Officer | 110      | GRADE139    | -   | 77,036          | 77,036   | -               | 1.00            | 1.00           |
| HR Manager                           | 110      | GRADE132    | 277,137   | 273,520         | 273,520  | 4.00            | 4.00            | 4.00           |
| HR Specialist - Compliance           | 110      | GRADE130    | 74,403  | 74,223          | 74,223   | 1.00            | 1.00            | 1.00           |
| Management Analyst II                | 110      | GRADE129    | 140,914   | 146,967         | 146,967  | 3.00            | 3.00            | 3.00           |
| HR Project Assistant                 | 110      | GRADE124    | 41,530  | 41,430          | 41,430   | 0.75            | 0.75            | 0.75           |
| Administrative Specialist            | 110      | GRADE123    | 47,152  | 48,212          | 48,212   | 1.00            | 1.00            | 1.00           |
| HR Training Assistant                | 110      | GRADE123    | 50,584  | 51,715          | 51,715   | 1.00            | 1.00            | 1.00           |
| HR Assistant                         | 110      | GRADE120    | 110,976   | 113,474         | 113,474  | 3.00            | 3.00            | 3.00           |
| PT Administrative Support            | 110      | EXCEPT      | 7,715   | 7,696           | 7,696  | 0.25            | 0.25            | 0.25           |
| PT HR Assistant                      | 110      | EXCEPT      | 30,859  | 31,554          | 31,554   | 1.00            | 1.00            | 1.00           |
| Chief Human Resources Officer        | 611      | GRADE144    | 22,550  | 23,749          | 23,749   | 0.20            | 0.20            | 0.20           |
| HR Manager                           | 611      | GRADE132    | 77,454  | 79,197          | 79,197   | 1.00            | 1.00            | 1.00           |
| Shared Leave Position                | 611      | GRADE132    | 54,082  | 54,758          | 54,758   | 1.00            | 1.00            | 1.00           |
| HR Project Assistant                 | 611      | GRADE124    | 13,843  | 13,810          | 13,810   | 0.25            | 0.25            | 0.25           |
| Shared Leave Position                | 611      | GRADE113    | 21,405  | 21,673          | 21,673   | 2.00            | 2.00            | 2.00           |
|                                      | Subtot   | Add:        |   |                 | 1,154,012  |                 |                 |                |
|                                      | Total P  | Compensa    | Personnel Savir<br>ation Adjustment<br>On Call/Holiday<br>udget | s               | -<br>11,197<br>6,679<br><u>527,697</u><br><b>1,699,584</b> | 20.25           | 21.25           | 21.25          |
|                                      | i otal P | ersonnel Bl | uuyei   |                 | 1,099,584  | 20.25           | 21.25           | 21.25          |

#### Compensation & Classification

The Compensation & Classification program provides on-going market analysis for all positions. A comprehensive grade analysis continues to provide the most accurate information for comparisons on job classification and compensation.

#### Fund(s): County General Fund 110

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 262,689        | 278,602        | 280,247         | 280,247         | 286,746        | 6,499                   | 2.3%                |
| Contractual Services         | 35,695         | 53,000         | 200             | 200             | -              | (200)                   | -100.0%             |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | 36             | -              | 200             | 200             | -              | (200)                   | -100.0%             |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 298,420        | 331,602        | 280,647         | 280,647         | 286,746        | 6,099                   | 2.2%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 4,690          | 4,425          | 4,927           | 4,927           | 4,649          | (278)                   | -5.7%               |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 4,690          | 4,425          | 4,927           | 4,927           | 4,649          | (278)                   | -5.7%               |
| Full-Time Equivalents (FTEs) | 3.00           | 4.00           | 4.00            | 4.00            | 4.00           | -                       | 0.0%                |

### Work Environment

The purpose of the Work Environment program is to assist employees throughout their careers through compliance and adherence to policies, practices, and procedures in alignment with the County's mission and values. The Work Environment program encompasses the areas of employee relations, Americans with Disabilities Act (ADA), and Family Medical Leave (FML).

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 52,579         | 93,366         | 102,527         | 232,527         | 260,712        | 28,185                  | 12.1%               |
| Contractual Services         | 416            | 61             | -               | -               | 1,500          | 1,500                   | 0.0%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 52,996         | 93,427         | 102,527         | 232,527         | 262,212        | 29,685                  | 12.8%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | -              | -              | -               | -               | 100            | 100                     | 0.0%                |
| Total Revenues               | -              | -              | -               | -               | 100            | 100                     | 0.0%                |
| Full-Time Equivalents (FTEs) | 3.00           | -              | 1.00            | 3.00            | 3.00           | -                       | 0.0%                |

#### Workforce Development

The Workforce Development function houses and leads the vast majority of HR's Talent Management Programs. These programs help identify competencies that will assist in hiring and managing County employees, to help them succeed at delivering quality public services. In 2019, Workforce implemented SuccessFactors which allows for more efficient hiring and on-boarding processes.

#### Fund(s): County General Fund 110

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 218,660        | 252,294        | 259,192         | 259,192         | 254,584        | (4,609)                 | -1.8%               |
| Contractual Services         | 49,176         | 44,981         | 51,527          | 51,527          | 57,000         | 5,473                   | 10.6%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | 5,360          | 5,326          | 7,500           | 7,500           | 7,500          | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 273,196        | 302,601        | 318,219         | 318,219         | 319,084        | 864                     | 0.3%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Full-Time Equivalents (FTEs) | 2.25           | 3.25           | 3.25            | 3.25            | 3.25           | -                       | 0.0%                |

#### Human Resources Administration

HR Administration provides a strategic framework and oversight for the successful management of the County's workforce. Programs in this area support Total Compensation and Talent Management to provide a positive employee experience through competency-based compensation, benefits, workforce development, and employee development.

| Fund(s): County General Fund 11 | 0              |                |                 |                 |                |                         |                     |
|---------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Expenditures                    | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
| Personnel                       | 345,883        | 357,443        | 378,886         | 439,554         | 414,200        | (25,354)                | -5.8%               |
| Contractual Services            | 16,560         | 12,339         | 7,000           | 14,000          | 3,500          | (10,500)                | -75.0%              |
| Debt Service                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                     | 42,126         | 18,847         | 32,434          | 25,434          | 28,155         | 2,721                   | 10.7%               |
| Capital Improvements            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment               | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers             | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures              | 404,569        | 388,628        | 418,320         | 478,988         | 445,855        | (33,133)                | -6.9%               |
| Revenues                        |                |                |                 |                 |                |                         |                     |
| Taxes                           | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental               | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service             | -              | 950            | -               | -               | 950            | 950                     | 0.0%                |
| All Other Revenue               | -              | 16             | -               | -               | 17             | 17                      | 0.0%                |
| Total Revenues                  | -              | 966            | -               | -               | 967            | 967                     | 0.0%                |
| Full-Time Equivalents (FTEs)    | 4.80           | 4.80           | 4.55            | 4.55            | 4.55           | -                       | 0.0%                |

#### Employee Development

The Employee Development program provides training and development for supervisory staff, new and existing employees, and leadership. The Workforce Development platform will focus on supervisory and leadership development.

#### Fund(s): County General Fund 110 2018 2019 2020 2020 2021 Amnt. Chg. % Chg. Expenditures '20 - '21 Actual Actual Adopted Revised Budget '20 - '21 Personnel 224,047 222,976 255,597 175,597 180,011 4,414 2.5% **Contractual Services** 60,829 60,220 71,500 71,500 70,000 (1,500)-2.1% **Debt Service** 0.0% Commodities 2,063 1,297 3,200 3,200 3,950 750 23.4% **Capital Improvements** 0.0% **Capital Equipment** \_ 0.0% Interfund Transfers 0.0% **Total Expenditures** 286,939 284,493 330,297 250,297 253,961 3,664 1.5% Revenues Taxes \_ \_ 0.0% Intergovernmental 0.0% \_ **Charges For Service** -0.0% All Other Revenue 0.0% **Total Revenues** 0.0% -----Full-Time Equivalents (FTEs) 2.00 3.00 3.00 2.00 2.00 0.0%

#### Medical Insurance

The County provides health insurance through a self-funded, Administrative Services Only (ASO) model. A self-funded health insurance plan gives the County better cash flow, greater flexibility over the plan's design and coverage, and reduced administrative costs. Self-funding potentially saves the County money as any savings remains with the plan to help pay future costs. This program is paid for by a contribution from the County and contributions from actual employees, retirees, and Consolidated Omnibus Budget Reconciliation Act (COBRA) participants. Revenue is determined by the number of participants enrolled and the type of benefit each participant selects based on projected claims costs. Employees have the ability to choose a benefit plan that meets their needs and flexibility.

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 23,248,207     | 22,717,368     | 25,120,591      | 25,027,512      | 26,006,872     | 979,360                 | 3.9%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | 25,226         | 17,235         | -               | 43,545          | -              | (43,545)                | -100.0%             |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 23,273,433     | 22,734,603     | 25,120,591      | 25,071,057      | 26,006,872     | 935,815                 | 3.7%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 24,269,910     | 25,892,253     | 26,397,716      | 26,397,716      | 26,850,137     | 452,421                 | 1.7%                |
| All Other Revenue            | 129,720        | 134,066        | 138,725         | 138,725         | 143,615        | 4,890                   | 3.5%                |
| Total Revenues               | 24,399,630     | 26,026,319     | 26,536,440      | 26,536,440      | 26,993,752     | 457,311                 | 1.7%                |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

#### • Life Insurance

All eligible active employees receive a term life and accidental death and dismemberment insurance policy based on their annual County salary. Additional term life insurance and spouse or dependent life insurance is available at an additional cost to the employee.

#### Fund(s): Health/Dental/Life Insurance Reserve 611

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 245,323        | 240,283        | 250,597         | 250,597         | 250,597        | -                       | 0.0%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 245,323        | 240,283        | 250,597         | 250,597         | 250,597        | -                       | 0.0%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 237,060        | 250,830        | 250,597         | 250,597         | 250,597        | -                       | 0.0%                |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 237,060        | 250,830        | 250,597         | 250,597         | 250,597        | -                       | 0.0%                |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

### Dental Insurance

The Health & Dental Insurance Reserve also finances the County's self-insured dental plan. This program is paid for by a contribution from the County and contributions of active employees, retirees, and COBRA participants. Revenue is determined by the number of participants enrolled and the type of benefit each participant selects.

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 1,924,853      | 1,825,614      | 2,008,085       | 2,008,085       | 2,000,294      | (7,791)                 | -0.4%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 1,924,853      | 1,825,614      | 2,008,085       | 2,008,085       | 2,000,294      | (7,791)                 | -0.4%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 1,997,121      | 2,072,969      | 2,008,085       | 2,008,085       | 2,000,294      | (7,791)                 | -0.4%               |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 1,997,121      | 2,072,969      | 2,008,085       | 2,008,085       | 2,000,294      | (7,791)                 | -0.4%               |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

#### Administrative Expense - Health & Life

Administration and miscellaneous expenses are the costs to manage the employee benefits plans sponsored by the County. These include the plan cost associated with the management of medical, pharmacy, dental, vision, life, and flexible spending accounts.

#### Fund(s): Health/Dental/Life Insurance Reserve 611

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 40,894         | 75,284         | 41,000          | 63,034          | 41,000         | (22,034)                | -35.0%              |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 40,894         | 75,284         | 41,000          | 63,034          | 41,000         | (22,034)                | -35.0%              |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

#### Prescription Benefit

The prescription benefit is provided in combination with the medical benefit for County employees. The County is using a self-funded, ASO model. A self-funded health insurance plan gives the County better cash flow, greater flexibility over the plan's design and coverage, and reduced administrative costs. Self-funding potentially saves the County money as any savings remains with the plan to help pay future costs.

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 8,783,510      | 9,121,656      | 9,542,607       | 9,542,607       | 10,947,967     | 1,405,360               | 14.7%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 8,783,510      | 9,121,656      | 9,542,607       | 9,542,607       | 10,947,967     | 1,405,360               | 14.7%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 5,862,524      | 6,197,842      | 9,542,629       | 9,542,629       | 10,417,964     | 875,335                 | 9.2%                |
| All Other Revenue            | 18,299         | 33,768         | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 5,880,823      | 6,231,610      | 9,542,629       | 9,542,629       | 10,417,964     | 875,335                 | 9.2%                |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

#### Vision Insurance

The County offers a comprehensive vision insurance plan for employees and their families. The vision program is funded entirely with employee contributions.

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 443,295        | 481,822        | 457,679         | 457,679         | 450,312        | (7,367)                 | -1.6%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 443,295        | 481,822        | 457,679         | 457,679         | 450,312        | (7,367)                 | -1.6%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 444,475        | 471,062        | 457,679         | 457,679         | 450,312        | (7,367)                 | -1.6%               |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 444,475        | 471,062        | 457,679         | 457,679         | 450,312        | (7,367)                 | -1.6%               |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

### Benefits Management

The Benefits Management fund includes a Management Analyst I, a portion of the Chief Human Resources Officer (CHRO), and a portion of a Management Analyst II.

|                              | 2018    | 2019    | 2020    | 2020    | 2021    | Amnt. Chg. | % Chg.    |
|------------------------------|---------|---------|---------|---------|---------|------------|-----------|
| Expenditures                 | Actual  | Actual  | Adopted | Revised | Budget  | '20 - '21  | '20 - '21 |
| Personnel                    | 185,763 | 167,428 | 171,275 | 171,275 | 172,240 | 965        | 0.6%      |
| Contractual Services         | -       | -       | -       | 27,500  | -       | (27,500)   | -100.0%   |
| Debt Service                 | -       | -       | -       | -       | -       | -          | 0.0%      |
| Commodities                  | -       | -       | -       | -       | -       | -          | 0.0%      |
| Capital Improvements         | -       | -       | -       | -       | -       | -          | 0.0%      |
| Capital Equipment            | -       | -       | -       | -       | -       | -          | 0.0%      |
| Interfund Transfers          | -       | -       | -       | -       | -       | -          | 0.0%      |
| Total Expenditures           | 185,763 | 167,428 | 171,275 | 198,775 | 172,240 | (26,535)   | -13.3%    |
| Revenues                     |         |         |         |         |         |            |           |
| Taxes                        | -       | -       | -       | -       | -       | -          | 0.0%      |
| Intergovernmental            | -       | -       | -       | -       | -       | -          | 0.0%      |
| Charges For Service          | -       | -       | -       | -       | -       | -          | 0.0%      |
| All Other Revenue            | -       | -       | -       | -       | -       | -          | 0.0%      |
| Total Revenues               | -       | -       | -       | -       | -       | -          | 0.0%      |
| Full-Time Equivalents (FTEs) | 2.20    | 2.20    | 1.45    | 1.45    | 1.45    | -          | 0.0%      |

#### • Leave Donation Program

The leave donation program allows eligible employees to donate sick leave or vacation leave to other qualifying employees for his/her own extreme, catastrophic, or life-threatening injury, illness, or impairment which would cause, or likely cause, the employee to take leave without pay or termination of employment.

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 54,160         | 36,670         | 128,829         | 128,829         | 131,092        | 2,263                   | 1.8%                |
| Contractual Services         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 54,160         | 36,670         | 128,829         | 128,829         | 131,092        | 2,263                   | 1.8%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | 55,198         | 72,753         | 57,993          | 57,993          | 76,436         | 18,444                  | 31.8%               |
| Total Revenues               | 55,198         | 72,753         | 57,993          | 57,993          | 76,436         | 18,444                  | 31.8%               |
| Full-Time Equivalents (FTEs) | 3.00           | 3.00           | 3.00            | 3.00            | 3.00           | -                       | 0.0%                |

## Voluntary Retirement Health & Life

In 2011, 119 Sedgwick County employees enrolled in the Sedgwick County Special Voluntary Retirement Program (SVRP). All participants retired in 2011. Eligible employees were able to choose between a five-year health insurance option with the County continuing to pay its portion of the annual premium, or a lump-sum sick payout option. Of the 119 individuals, a total of 105 selected the health insurance option. This fund center serves to properly track and monitor these individuals through 2016, when the option expired.

| Expenditures                 | 2018<br>Actual | 2019<br>Actual | 2020<br>Adopted | 2020<br>Revised | 2021<br>Budget | Amnt. Chg.<br>'20 - '21 | % Chg.<br>'20 - '21 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 3,587          | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 3,587          | -              | -               | -               | -              | -                       | 0.0%                |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |