## **Emergency Communications**

<u>Mission</u>: To serve the Sedgwick County community by providing the critical link to emergency services. Sedgwick County Emergency Communications is committed to serving with integrity, providing efficient and equitable access to emergency services, and serving in a professional and courteous manner to promote safety, protect property, and to ensure quality of life.

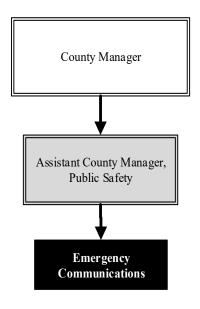
## Elora Forshee Director

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#### **Overview**

Sedgwick County Emergency Communications serves as the primary answering point for 911 calls and provides dispatching services for 31 public safety agencies, including the Sheriff's Office, Sedgwick County Emergency Medical Services (EMS), Fire District 1, and the Wichita Police and Fire Departments.

The Department consists of an Operations Team, a Support Services Team, and the Radio Shop. The Operations Team is responsible for the day-to-day operations of the communications center. The Support Services team is responsible for the training of all employees, reviewing emergency calls to ensure quality service is provided. The Radio Shop is responsible for maintaining and installing the radio systems for all Public Works and Public Safety vehicles within Sedgwick County.



#### **Strategic Goals:**

- To answer 90.0 percent of all 911 calls within ten seconds
- Send the right units, to the right place, at the right time, safely
- Develop staff through encouragement, recognition, empowerment, and training in order to foster an environment of creativity and innovation in delivering quality public services
- Stay current with emerging technologies and remain responsive to changing needs of the community

### **Highlights**

- Answered 764,698 calls in 2019, with 535,944 being emergency calls, responded to 943 texts to 911, and processed over 7.2 million radio transmissions
- Performed performance standard reviews of 11,260 emergency events to ensure standards were met
- Completed 160 emergency equipment vehicle installs, programmed over 2,100 radios, and completed approximately 230 radio alignments or repairs
  - Monitored the flow of traffic on all Sedgwick County highways utilizing 94 cameras, 77 traffic sensors, and 34 roadway signs



## **Accomplishments and Strategic Results**

### **Accomplishments**

In 2019, Emergency Communications focused resources on recruitment and retention, recognizing the importance of both factors in providing a reliable 911 system to the community.

In retention efforts, the focus was on employee mental health. In 2018, Emergency Communications adopted a Peer Support structure to support employees in times of personal or professional crisis. To support this initiative, ten Emergency Communications team members were trained to provide peer support. Additionally, all staff went through resilience training in the Fall of 2019.

For recruitment efforts, a 911 Recruitment Team was created. This group attends community events and job fairs to promote 911 employment and education. The team attended 10 different community events in 2019 and five job fairs.

### **Strategic Results**

Emergency Communications seeks to adhere to industry standards, as developed by the National Emergency Number Association, so that 90.0 percent of all 911 calls shall be answered within ten seconds during the busy hour (the hour of each day with the greatest call volume). In 2019, Emergency Communications averaged an answer rate of 70.5 percent of 911 calls answered within ten seconds, a 4.0 percent increase from 2018.



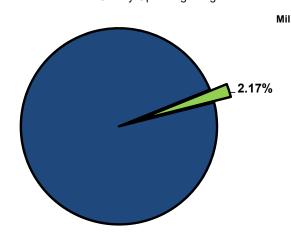
### **Significant Budget Adjustments**

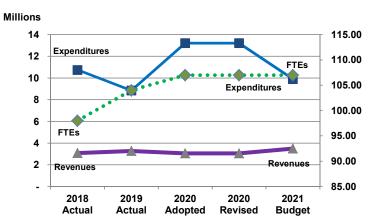
Significant adjustments to the Emergency Communications 2021 budget include a \$3,000,000 decrease in expenditures for the Computer Aided Dispatch (CAD), Records Management System (RMS), and Jail Management System (JMS), and a \$200,000 decrease in contractuals for one-time CAD consultant services.

#### **Departmental Graphical Summary**

# **Emergency Communications**Percent of Total County Operating Budget

## Expenditures, Program Revenue & FTEs All Operating Funds





	2018	2019	2020	2020	2021	Amount Chg	% Chg
Expenditures	Actual	Actual	Adopted	Revised	Budget	'20 Rev'21	'20 Rev'21
Personnel	5,508,577	5,663,588	6,642,014	6,642,014	6,538,841	(103,173)	-1.55%
Contractual Services	2,428,477	2,369,506	2,766,714	2,775,714	2,568,258	(207,457)	-7.47%
Debt Service	-	-	-	-	-	-	
Commodities	145,753	107,678	3,146,915	3,137,915	146,915	(2,991,000)	-95.32%
Capital Improvements	2,700	-	-	-	-	-	
Capital Equipment	-	52,197	-	-	-	-	
Interfund Transfers	2,653,066	653,910	649,878	649,878	646,033	(3,845)	-0.59%
Total Expenditures	10,738,573	8,846,879	13,205,521	13,205,521	9,900,047	(3,305,475)	-25.03%
Revenues							
Tax Revenues	2,928,808	3,074,727	2,913,929	2,913,929	3,341,946	428,017	14.69%
Licenses and Permits	-	-	-	-	-	-	
Intergovernmental	115,128	122,641	117,442	117,442	125,106	7,664	6.5%
Charges for Services	18,121	9,046	15,975	15,975	14,597	(1,378)	-8.63%
All Other Revenue	21,748	65,967	9,513	9,513	14,237	4,724	49.66%
Total Revenues	3,083,805	3,272,381	3,056,859	3,056,859	3,495,885	439,026	14.36%
Full-Time Equivalents (FTEs)							
Property Tax Funded	98.00	104.00	107.00	107.00	107.00	-	0.00%
Non-Property Tax Funded	-	-	-	-	-	-	
Total FTEs	98.00	104.00	107.00	107.00	107.00	-	0.00%

<b>Budget Summary by Fu</b>	nd						
Fund	2018 Actual	2019 Actual	2020 Adopted	2020 Revised	2021 Budget	Amount Chg '20 Rev'21	% Chg '20 Rev'21
General Fund	7,630,650	5,759,584	9,781,243	9,781,243	6,679,614	(3,101,630)	-31.71%
911 Tax Fund	3,107,923	3,087,294	3,424,278	3,424,278	3,220,433	(203,845)	-5.95%
Total Expenditures	10,738,573	8,846,879	13,205,521	13,205,521	9,900,047	(3,305,475)	-25.03%

#### Significant Budget Adjustments from Prior Year Revised Budget

Decrease in commodities for one-time funding for CAD/RMS/JMS systems Decrease in contractuals for one-time funding for CAD consultant services

Expenditures	Revenues	FTEs
(3,000,000)		
(200,000)		

Total (3,200,000) - -

#### **Budget Summary by Program**

		2018	2019	2020	2020	2021	% Chg	2021
Program	Fund	Actual	Actual	Adopted	Revised	Budget	'20 Rev'21	FTEs
Administration	110	478,343	490,760	646,370	556,370	499,477	-10.23%	6.00
Communications Center	110	6,844,958	4,966,498	8,768,839	8,858,839	5,833,698	-34.15%	98.00
Radio Maintenance	110	307,348	302,326	366,035	366,035	346,439	-5.35%	3.00
Em. Telephone Serv.	210	3,107,923	3,087,294	3,424,278	3,424,278	3,220,433	-5.95%	-
Total		10,738,573	8,846,879	13,205,521	13,205,521	9,900,047	-25.03%	107.00

Position Titles	Personnel Summary By Fund								
Position Titles				Budgeted Co	mpensation C	Comparison	FT	E Comparis	on
Dir of Emergency Communications   110   GRADELIS   87,898   89,869   89,869   60,829   1.00   1.00   1.00									
Deputy Director of Emergency Comm.   110   GRABE132   63,541   60,829   60,829   1.00   1.0									
911 Support Service Major 110 GRAPETS 60,554 50,150 50,150 1,00 1,00 1,00 1,00 Communication Equipment Supervisor 110 GRAPETS 66,161 52,539 42,2539 1,00 1,00 1,00 1,00 Electronic Technician III 110 GRAPETS 44,285 43,314 43,314 1,00 1,00 1,00 Emergency Communications Supervisor 110 GRAPETS 44,285 43,314 43,314 1,00 1,00 1,00 Emergency Communications Supervisor 110 GRAPETS 495,342 498,274 498,274 498,274 1,00 1,00 1,00 1,00 1,00 1,00 1,00 1,0	- ·								
Communication Equipment Supervisor   110   GRADE127   66,161   52,539   \$2,539   \$1,00   1,									
Electronic Technician III	•								
Electronic Technician II									
Emergency Communications Supervisor   110   GRAME124   499,274   499,274   51,00   11,00   10,00   11,00   10,00   11,00   10,00   11,00   10,00   11,00   10,00   11,00   10,00   11,00   10,00   1									
9-11 Training Facilitator 110 GRABE122 44,063 45,055 45,055 1.00 1.00 1.00 1.00 Emergency Service Dispatcher II 110 GRABE122 36,444 38,752 38,752 1.00 1.00 1.00 1.00 Emergency Service Dispatcher II 110 GRABE122 1,474,130 1,484,728 1,484,728 40,00 39,50 39,50 Quality Improvement Specialist 110 GRABE120 689,585 733,743 733,743 22.00 22.00 22.00 Emergency Service Call Taker 110 GRABE120 796,500 768,349 768,349 24.00 24.50 24.50				,					
Administrative Specialist 110 GRABE123 36,444 38,752 38,752 1.00 1.00 1.00 1.00 Emergency Service Dispatcher II 110 GRABE121 1.474.130 1.484.728 40.00 35.0 39.50 Quality Improvement Specialist 110 GRABE121 66.380 88.369 88.369 2.00 2.00 2.00 Emergency Service Dispatcher I 110 GRABE120 796.500 768.349 768.349 24.00 24.50 24.50 Emergency Service Call Taker 110 GRABE120 796.500 768.349 768.349 24.00 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 24.50 25.00 25									
Emergency Service Dispatcher II 110 GRADE122 66.380 88.369 88.369 2.00 2.00 2.00 2.00 Emergency Service Dispatcher I 110 GRADE121 689,895 733,743 22.00 22.00 22.00 Emergency Service Call Taker 110 GRADE120 796,500 768,349 768,349 24.00 24.5									
Emergency Service Call Taker 110 GRADE121 689 585 733,743 733,743 22.00 22.00 24.50	·								
Emergency Service Dispatcher I 110 GRADE 121 689,585 733,743 733,743 22.00 22.00 24.50									
Subtotal   Subtotal   Subtotal   Subtotal   Subtotal   Compensation Adjustments   17.746       17.746     17.746     17.746       17.746       17.746	Emergency Service Dispatcher I	110	GRADE121	689,585				22.00	22.00
Subtotal Add: Budgeted Personnel Savings Compensation Adjustments 17,746							24.00	24.50	24.50
			Add: Budgeted Compens Overtime Benefits	ation Adjustment /On Call/Holiday	ts	17,746 240,756 2,285,315	107.00	107.00	107.00
		Total P	Personnel B	udget		6,538,841	107.00	107.00	107.00

#### Administration

911 Administration provides support for all operations of Emergency Communications and is responsible for ensuring the delivery of quality services in each program.

Fund(s):	County	General	Fund	110
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Expenditures	2018 Actual	2019 Actual	2020 Adopted	2020 Revised	2021 Budget	Amnt. Chg. '20 - '21	% Chg. '20 - '21
Personnel	478,343	490,760	646,370	556,370	499,477	(56,893)	-10.2%
Contractual Services	=	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Interfund Transfers	-	=	•	-	-	-	-
Total Expenditures	478,343	490,760	646,370	556,370	499,477	(56,893)	-10.2%
Revenues							
Taxes	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-
Charges For Service	10,345	9,046	10,975	10,975	9,597	(1,378)	-12.6%
All Other Revenue	93	=	95	95	95	-	0.0
Total Revenues	10,438	9,046	11,070	11,070	9,692	(1,378)	-12.5%
Full-Time Equivalents (FTEs)	6.00	6.00	8.00	6.00	6.00	-	0.0%

#### • Emergency Communications Center

The Communications Center, located on the second floor of the Public Safety Center, is the centralized location where all 911 calls are answered. Staff members are trained to handle emergency and non-emergency calls and help determine which agencies should respond, how much equipment should be sent, and how quickly a response is needed. As the first responders, staff members also support the medical needs of callers by providing them instructions on patient care.

Expenditures	2018 Actual	2019 Actual	2020 Adopted	2020 Revised	2021 Budget	Amnt. Chg. '20 - '21	% Chg. '20 - '21
Personnel	4,823,180	4,946,024	5,743,817	5,833,817	5,808,676	(25,141)	-0.4%
Contractual Services	13,119	13,553	15,329	19,329	15,329	(4,000)	-20.7%
Debt Service	-	-	-	-	-	-	-
Commodities	5,960	6,921	3,009,693	3,005,693	9,693	(2,996,000)	-99.7%
Capital Improvements	2,700	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	-
Interfund Transfers	2,000,000	-	-	-	-	-	0.0%
Total Expenditures	6,844,958	4,966,498	8,768,839	8,858,839	5,833,698	(3,025,141)	-34.1%
Revenues							
Taxes	-	-	-	-	-	-	-
Intergovernmental	115,128	122,641	117,442	117,442	125,106	7,664	6.5%
Charges For Service	-	-	5,000	5,000	5,000	-	0.0%
All Other Revenue	=	-	97	97	97	-	0.0%
Total Revenues	115,128	122,641	122,539	122,539	130,203	7,664	6.3%
Full-Time Equivalents (FTEs)	89.00	95.00	96.00	98.00	98.00	-	0.0%

#### Radio Maintenance

Radio Maintenance provides maintenance for communications equipment used by the Communications Center and other public safety agencies throughout Sedgwick County, including the City of Wichita, using the 800 Megahertz (MHz) system.

Fund(s):	County	General	Fund	110
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Expenditures	2018 Actual	2019 Actual	2020 Adopted	2020 Revised	2021 Budget	Amnt. Chg. '20 - '21	% Chg. '20 - '21
Personnel	207,054	226,804	251,828	251,828	230,688	(21,139)	-8.4%
Contractual Services	28,687	8,369	32,953	37,953	34,497	(3,457)	-9.1%
Debt Service	-	-	-	-	-	-	-
Commodities	71,607	67,154	81,254	76,254	81,254	5,000	6.6%
Capital Improvements	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Interfund Transfers	=	-	-	-	-	-	-
Total Expenditures	307,348	302,326	366,035	366,035	346,439	(19,596)	-5.4%
Revenues							
Taxes	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-
Charges For Service	(32,057)	-	-	-	-	-	0.0%
All Other Revenue	=	1,122	-	-	1,167	1,167	-
Total Revenues	(32,057)	1,122	-	-	1,167	1,167	6.3%
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	3.00	3.00	-	-

#### • Emergency Telephone Service

Emergency Telephone Service is funded through the local 911 fee; a per month charge is assessed to residential and business phone lines. In addition, during the 2004 legislative session, the Legislature approved a \$0.50 fee to wireless cell phone users to be used to support enhanced wireless 911 services. The Kansas Legislature restructured the funding mechanism for 911 taxes, and new rates took effect on January 1, 2012. The new rates equalized wired and wireless charges supporting 911 systems at \$0.53 per line. On July 1, 2016, the Legislature increased the fee to \$0.60 per line. In 2019, the Legislature passed the Kansas 911 Act, which increased the local fee by \$0.06.

Fund(s):	Emergency	Telephone	Services	210

Expenditures	2018 Actual	2019 Actual	2020 Adopted	2020 Revised	2021 Budget	Amnt. Chg. '20 - '21	% Chg. '20 - '21
Personnel	-	-	-	-	-	-	-
Contractual Services	2,386,671	2,347,584	2,718,432	2,718,432	2,518,432	(200,000)	-7.4%
Debt Service	-	-	-	-	-	-	-
Commodities	68,186	33,604	55,968	55,968	55,968	-	0.0%
Capital Improvements	-	-	-	-	-	-	-
Capital Equipment	-	52,197	-	-	-	-	-
Interfund Transfers	653,066	653,910	649,878	649,878	646,033	(3,845)	-0.6%
Total Expenditures	3,107,923	3,087,294	3,424,278	3,424,278	3,220,433	(203,845)	-6.0%
Revenues							
Taxes	2,928,808	3,074,727	2,913,929	2,913,929	3,341,946	428,017	14.7%
Intergovernmental	-	-	-	-	-	-	-
Charges For Service	-	-	-	-	-	-	-
All Other Revenue	21,655	64,846	9,321	9,321	12,878	3,557	38.2%
Total Revenues	2,950,463	3,139,573	2,923,250	2,923,250	3,354,824	431,573	14.8%
Full-Time Equivalents (FTEs)	-	-	-	-	-	-	-