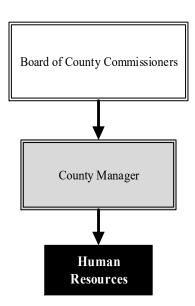
## **Division of Human Resources**

<u>Mission</u>: The Division of Human Resources supports all divisions and departments of Sedgwick County and is committed to hiring and retaining skilled individuals who can lead, innovate, and deliver exceptional public service. In all interactions, Human Resources models respect, engages in problem solving, and acts with integrity.

Sheena Schmutz
Chief Human Resources Officer
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Wichita, KS 67203
316.660.7050
sheena.schmutz@sedgwick.gov

#### **Overview**

At Sedgwick County, the Division of Human Resources (HR) continuously works to attract, retain, and engage employees by providing a competitive total compensation package talent based programs. HR focuses on assisting departments to engage employees and resolve employment HR strives to collaborate matters. with divisions and departments to improve processes. incorporate provisions. relevant policy educate employees for professional growth and development.



#### **Strategic Goals:**

- Provide a competitive employment environment to attract and retain a diverse and highperformance workforce
- Create opportunities for talent development to enhance employee engagement and contributions to Sedgwick County's mission

## **Highlights**

- Administered the Sedgwick County Emergency Paid Sick Leave program
- Administered the American Rescue Plan Act (ARPA) Premium Pay program designed to provide compensation for essential workers
- Reviewed grade alignment and implementation of position reclassifications



# **Accomplishments and Strategic Results**

## **Accomplishments**

HR continues to adapt to the pandemic environment and the challenges it has thrust upon the organization. A defined leave program, the Sedgwick County Emergency Sick Leave Program, allowed employees time away from work to address coronavirus disease (COVID-19) needs.

Sedgwick County also used ARPA funds to compensate employees that worked during the COVID-19 pandemic from March 2020 through March 2021.

The Division continues to put a strong emphasis on recruitment for all County positions. Employment Services dedicates resources for in-person and online recruitment events.

### **Strategic Results**

One of HR's strategic goals was to provide a competitive employment environment to attract and retain a diverse and high-performance workforce by developing policy options based on current and emerging benefit trends to attract and retain employees. The result of this goal was the implementation of gym membership reimbursements, allowing vacation sell into Health Savings Accounts (HSA), and remote work and flexible work schedule options.

Another goal was to create opportunities for talent development to enhance employee engagement and contributions to Sedgwick County's mission through the implementation of the Professional Supervisory Training Development Series for current supervisors. The goal was to have 100.0 percent completion of those employees who enrolled in the training series. In the spring of 2021, 23 out of 25 employees (92.0 percent) completed the series online. In the fall of 2021, 20 out of 20 employees (100.0 percent) completed the series online.



## **Significant Budget Adjustments**

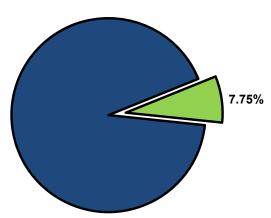
Significant adjustments to Human Resources' 2023 budget include a decrease in contractuals due to a decrease in the County's insurance costs (\$3,453,055), an increase in charges for service to bring in-line with anticipated actuals (\$603,336), an increase in all other revenue to bring in-line with anticipated actuals (\$468,896), and the addition of 0.25 full-time equivalent (FTE) to create a full-time HR Administrative Support position (\$44,791).

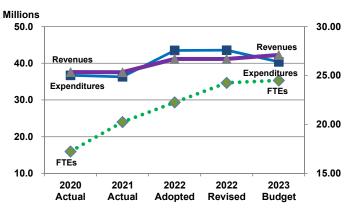
#### **Departmental Graphical Summary**

#### **Division of Human Resources**

#### Percent of Total County Operating Budget

## Expenditures, Program Revenue & FTEs All Operating Funds





|                            | 2020       | 2021       | 2022       | 2022       | 2023       | Amount Chg  | % Chg      |
|----------------------------|------------|------------|------------|------------|------------|-------------|------------|
| Expenditures               | Actual     | Actual     | Adopted    | Revised    | Budget     | '22 Rev'23  | '22 Rev'23 |
| Personnel                  | 1,408,022  | 1,600,919  | 1,818,909  | 1,842,003  | 2,146,470  | 304,466     | 16.53%     |
| Contractual Services       | 35,267,118 | 34,672,592 | 41,619,697 | 41,659,797 | 38,169,237 | (3,490,560) | -8.38%     |
| Debt Service               | -          | -          | -          | -          | -          | -           |            |
| Commodities                | 53,752     | 26,727     | 48,107     | 38,007     | 43,000     | 4,993       | 13.14%     |
| Capital Improvements       | -          | -          | -          | -          | -          | -           |            |
| Capital Equipment          | -          | -          | -          | -          | -          | -           |            |
| Interfund Transfers        | =          | -          | -          | -          | -          | -           |            |
| Total Expenditures         | 36,728,891 | 36,300,238 | 43,486,713 | 43,539,807 | 40,358,707 | (3,181,101) | -7.31%     |
| Revenues                   |            |            |            |            |            |             |            |
| Tax Revenues               | -          | -          | -          | -          | -          | -           |            |
| Licenses and Permits       | -          | -          | -          | -          | -          | -           |            |
| Intergovernmental          | -          | -          | -          | -          | -          | -           |            |
| Charges for Services       | 36,701,287 | 36,025,788 | 39,949,248 | 39,949,248 | 40,552,584 | 603,336     | 1.51%      |
| All Other Revenue          | 868,057    | 1,524,820  | 1,213,341  | 1,213,341  | 1,682,237  | 468,896     | 38.64%     |
| Total Revenues             | 37,569,344 | 37,550,608 | 41,162,589 | 41,162,589 | 42,234,821 | 1,072,232   | 2.60%      |
| Full-Time Equivalents (FTE | s)         |            |            |            |            |             |            |
| Property Tax Funded        | 15.80      | 15.80      | 17.80      | 19.80      | 20.05      | 0.25        | 1.26%      |
|                            |            |            |            |            |            |             |            |
| Non-Property Tax Funded    | 1.45       | 4.45       | 4.45       | 4.45       | 4.45       | -           | 0.00%      |

| <b>Budget Summary by Fun</b>                 | d                       |                         |                         |                         |                         |                        |                     |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------|---------------------|
| Fund   | 2020<br>Actual          | 2021<br>Actual          | 2022<br>Adopted         | 2022<br>Revised         | 2023<br>Budget          | Amount Chg             | % Chg<br>'22 Rev'23 |
| General Fund<br>Health/Dental/Life Ins. Res. | 1,368,808<br>35,360,083 | 1,514,659<br>34,785,579 | 1,717,434<br>41,769,279 | 1,770,528<br>41,769,279 | 2,028,616<br>38,330,090 | 258,088<br>(3,439,189) | 14.58%<br>-8.23%    |
| Total Expenditures                           | 36,728,891              | 36,300,238              | 43,486,713              | 43,539,807              | 40,358,707              | (3,181,101)            | -7.31%              |

44,791

Increase in all other revenue to bring in-line with anticipated actuals

Addition of 0.25 FTE to create a full-time HR Administrative Support position

# Significant Budget Adjustments from Prior Year Revised Budget Expenditures Revenues FTEs Decrease in contractuals due to a decrease in the County's insurance costs Increase in charges for service revenue to bring in-line with anticipated actuals 603,336

**Total** (3,408,264) 1,072,232 0.25

468,896

0.25

| D                         | F d         | 2020                  | 2021                  | 2022                   | 2022                   | 2023              | % Chg                | 22'-23'          |
|---------------------------|-------------|-----------------------|-----------------------|------------------------|------------------------|-------------------|----------------------|------------------|
| Program Comp & Class      | Fund<br>110 | <b>Actual</b> 275,209 | <b>Actual</b> 297,338 | <b>Adopted</b> 314,166 | <b>Revised</b> 348,754 | Budget<br>404,252 | '22 Rev'23<br>15.91% | <b>FTEs</b> 5.00 |
| Work Environment          | 110         | 262,378               | 244,668               | 362,760                | 367,841                | 474,898           | 29.10%               | 5.00             |
| Employment Services       | 110         | 299,313               | 306,562               | 316,835                | 320,791                | 391,510           | 22.05%               | 4.00             |
| HR Administration         | 110         | 323,424               | 429,352               | 479,059                | 485,525                | 506,810           | 4.38%                | 4.05             |
| Employee Development      | 110         | 208,485               | 236,739               | 244,614                | 247,617                | 251,146           | 1.43%                | 2.00             |
| Medical Insurance         | 611         | 23,172,634            | 21,145,881            | 27,490,500             | 27,428,000             | 23,006,671        | -16.12%              |                  |
| Life Insurance            | 611         | 269,951               | 271,848               | 280,000                | 280,000                | 385,952           | 37.84%               | _                |
| Dental Insurance          | 611         | 1,604,601             | 1,786,144             | 1,800,000              | 1,800,000              | 1,773,110         | -1.49%               | _                |
| Admin. Exp. Health & Life | 611         | 70,267                | 24,577                | 41,000                 | 41,000                 | 40,000            | -2.44%               | _                |
| Prescription Benefit      | 611         | 9,580,933             | 10,776,173            | 11,385,765             | 11,385,765             | 12,103,559        | 6.30%                | _                |
| Vision Insurance          | 611         | 443,153               | 390,032               | 502,432                | 502,432                | 408,939           | -18.61%              | _                |
| Benefits Management       | 611         | 185,390               | 316,204               | 135,322                | 197,822                | 471,954           | 138.57%              | 1.45             |
| Leave Donation Program    | 611         | 33,155                | 74,719                | 134,260                | 134,260                | 139,905           | 4.21%                | 3.00             |
|                           |             |                       |                       |                        |                        |                   |                      |                  |
| Total                     |             | 36,728,891            | 36,300,238            | 43,486,713             | 43,539,807             | 40,358,707        | -7.31%               | 24.50            |

|                                      |        |                              | Budgeted Co   | mpensation C    | omparison                          | FTE Comparison  |                 |                |  |
|--------------------------------------|--------|------------------------------|---|-----------------|------------------------------------|-----------------|-----------------|----------------|--|
| Position Titles                      | Fund   | Grade                        | 2022<br>Adopted                                       | 2022<br>Revised | 2023<br>Budget                     | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget |  |
| Chief Human Resources Officer        | 110    | GRADE144                     | 96,896  | 100,772         | 100,772                            | 0.80            | 0.80            | 0.80           |  |
| Deputy Chief Human Resources Officer | 110    | GRADE140                     | 88,130  | 88,129          | 88,129                             | 1.00            | 1.00            | 1.00           |  |
| Director of Comp. & Class.           | 110    | GRADE137                     | 73,001  | 73,001          | 73,001                             | 1.00            | 1.00            | 1.00           |  |
| Director of Employee Development     | 110    | GRADE137                     | 77,892  | 77,892          | 77,892                             | 1.00            | 1.00            | 1.0            |  |
| Director of Employment               | 110    | GRADE137                     | 69,879  | 69,879          | 69,879                             | 1.00            | 1.00            | 1.00           |  |
| Director of Work Environment         | 110    | GRADE137                     | 83,256  | 83,256          | 83,256                             | 1.00            | 1.00            | 1.0            |  |
| Human Resources Specialist           | 110    | GRADE133                     | 114,982   | 172,473         | 172,473                            | 2.00            | 3.00            | 3.0            |  |
| Management Analyst II                | 110    | GRADE129                     | 44,406  | 44,766          | 44,766                             | 0.75            | 0.75            | 0.7            |  |
| Human Resources Generalist           | 110    | GRADE128                     | 74,850  | -               | -                                  | 1.00            | =               | -              |  |
| Management Analyst I                 | 110    | GRADE126                     | 53,783  | 94,634          | 94,634                             | 1.00            | 2.00            | 2.0            |  |
| Administrative Support IV            | 110    | GRADE123                     | 49,179  | 49,180          | 49,180                             | 1.00            | 1.00            | 1.0            |  |
| HR Administrative Support            | 110    | GRADE123                     | 172,972   | 173,266         | 208,584                            | 4.00            | 4.00            | 5.0            |  |
| HR Assistant                         | 110    | GRADE122                     | 33,612  | 33,612          | 33,612                             | 1.00            | 1.00            | 1.0            |  |
| HR Administrative Support            | 110    | EXCEPT                       | 2,500   | 2,500           | -                                  | 0.50            | 0.50            | -              |  |
| PT Administrative Support            | 110    | EXCEPT                       | 1,250   | 8,403           | -                                  | 0.25            | 0.25            | -              |  |
| PT HR Assistant                      | 110    | EXCEPT                       | 15,777  | 15,246          | 15,246                             | 0.50            | 0.50            | 0.50           |  |
| Human Resources Generalist           | 110    | FROZEN                       | -   | 75,691          | 75,691                             | -               | 1.00            | 1.00           |  |
| Chief Human Resources Officer        | 611    | GRADE144                     | 24,224  | 25,193          | 25,193                             | 0.20            | 0.20            | 0.20           |  |
| Shared Leave Position                | 611    | GRADE132                     | 54,758  | 54,758          | 54,758                             | 1.00            | 1.00            | 1.00           |  |
| Management Analyst II                | 611    | GRADE129                     | 14,802  | 14,922          | 14,922                             | 0.25            | 0.25            | 0.25           |  |
| Management Analyst I                 | 611    | GRADE126                     | 43,344  | 43,345          | 43,345                             | 1.00            | 1.00            | 1.00           |  |
| Shared Leave Position                | 611    | GRADE113                     | 21,673  | 21,673          | 21,673                             | 2.00            | 2.00            | 2.00           |  |
|                                      |        |                              |   |                 |                                    |                 |                 |                |  |
|                                      | Subtot | Add:<br>Budgeted<br>Compensa | Personnel Savir<br>ation Adjustmen<br>On Call/Holiday | ts              | 1,347,007<br>-<br>150,330<br>7,979 |                 |                 |                |  |

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2,146,470

22.25

24.25

24.50

Benefits
Total Personnel Budget

#### Compensation & Classification

The Compensation & Classification program provides on-going market analysis for all positions. Additionally, recommendations have been made to improve staff salaries to be closer to market and more competitive. Currently, a vendor contracted market survey is underway for Fire District 1, Emergency Medical Services, and the District Attorney's Office, with recommendations provided for the 2023 budget cycle.

| Fund(s): | County | General | Fund | 110 |
|----------|--------|---------|------|-----|
|----------|--------|---------|------|-----|

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg.<br>'22 - '23 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 275,209        | 297,338        | 314,166         | 318,554         | 404,252        | 85,697                  | 26.9%               |
| Contractual Services         | -              | -              | -               | 30,000          | -              | (30,000)                | -100.0%             |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | 200             | -              | (200)                   | -100.0%             |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 275,209        | 297,338        | 314,166         | 348,754         | 404,252        | 55,497                  | 15.9%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 3,470          | 3,215          | 3,646           | 3,646           | 3,378          | (268)                   | -7.3%               |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | 3,470          | 3,215          | 3,646           | 3,646           | 3,378          | (268)                   | -7.3%               |
| Full-Time Equivalents (FTEs) | 4.00           | 4.00           | 4.00            | 5.00            | 5.00           | -                       | 0.0%                |

#### Work Environment

The Work Environment program is responsible for partnering with County divisions, departments, and offices of elected officials to help them create a work environment that provides a positive employee experience by ensuring fairness and establishing trust to enhance employee engagement. This section is responsible for the County's compliance with the Family Medical Leave Act (FMLA), the Americans with Disabilities Act (ADA), and for addressing all employee relations concerns.

|                              | 2020    | 2021    | 2022    | 2022    | 2023    | Amnt. Chg. | % Chg.    |
|------------------------------|---------|---------|---------|---------|---------|------------|-----------|
| Expenditures                 | Actual  | Actual  | Adopted | Revised | Budget  | '22 - '23  | '22 - '23 |
| Personnel                    | 262,378 | 244,668 | 361,760 | 366,841 | 474,898 | 108,058    | 29.5%     |
| Contractual Services         | =       | -       | 1,000   | 1,000   | -       | (1,000)    | -100.0%   |
| Debt Service                 | =       | -       | -       | -       | -       | -          | 0.0%      |
| Commodities                  | -       | -       | -       | -       | -       | -          | 0.0%      |
| Capital Improvements         | -       | -       | -       | -       | -       | -          | 0.0%      |
| Capital Equipment            | -       | -       | -       | -       | -       | -          | 0.0%      |
| Interfund Transfers          | -       | =       | -       | -       | -       | -          | 0.0%      |
| Total Expenditures           | 262,378 | 244,668 | 362,760 | 367,841 | 474,898 | 107,058    | 29.1%     |
| Revenues                     |         |         |         |         |         |            |           |
| Taxes                        | -       | -       | -       | -       | -       | -          | 0.0%      |
| Intergovernmental            | =       | -       | -       | -       | -       | -          | 0.0%      |
| Charges For Service          | -       | -       | -       | -       | -       | -          | 0.0%      |
| All Other Revenue            | -       | =       | -       | -       | -       | -          | 0.0%      |
| Total Revenues               | -       | -       | -       | -       | -       | -          | 0.0%      |
| Full-Time Equivalents (FTEs) | 3.00    | 3.00    | 4.00    | 5.00    | 5.00    | -          | 0.0%      |

#### Employment Services

The Employment Services program houses and leads the vast majority of Human Resource's (HR) talent management services. These services help identify competencies that will assist in hiring and managing County employees, to help them succeed at delivering quality public services. Employment Services continues to improve recruitment and on-boarding efforts by taking a proactive approach to attract new talent and retain current talent.

| Fund(s): County General Fund 110 | Fund(s) | County | / General | Fund 1 | 110 |
|----------------------------------|---------|--------|-----------|--------|-----|
|----------------------------------|---------|--------|-----------|--------|-----|

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg.<br>'22 - '23 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 249,841        | 253,774        | 257,728         | 261,884         | 339,010        | 77,126                  | 29.5%               |
| Contractual Services         | 45,197         | 52,788         | 53,000          | 53,000          | 52,500         | (500)                   | -0.9%               |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | 4,275          | -              | 6,107           | 5,907           | -              | (5,907)                 | -100.0%             |
| Capital Improvements         | -              | -              | -               | -               | -              |                         | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 299,313        | 306,562        | 316,835         | 320,791         | 391,510        | 70,719                  | 22.0%               |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | 310            | =              | -               | -               | -              | =                       | 0.0%                |
| Total Revenues               | 310            | -              | -               | -               | -              | -                       | 0.0%                |
| Full-Time Equivalents (FTEs) | 3.25           | 3.25           | 3.25            | 3.25            | 4.00           | 0.75                    | 23.1%               |

#### Human Resources Administration

HR Administration provides a strategic framework and oversight for the successful management of the County's workforce through policy management and administration of employee programs including benefits, compensation, employment, training and development, and work environment.

| Fund(s): County General Fund 1 | 10 |  |
|--------------------------------|----|--|
|--------------------------------|----|--|

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg. | % Chg.  |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|------------|---------|
| Personnel                    | 292,761        | 372,230        | 433,059         | 439,525         | 451,810        | 12,285     | 2.8%    |
| Contractual Services         | 12,789         | 33,597         | 6,000           | 18,100          | 12,000         | (6,100)    | -33.7%  |
| Debt Service                 | ,<br>-         | -              | ,<br>-          | ,<br>-          | ,<br>-         | -          | 0.0%    |
| Commodities                  | 17,873         | 23,526         | 40,000          | 27,900          | 43,000         | 15,100     | 54.1%   |
| Capital Improvements         | -              | -              | -               | -               | -              | -          | 0.0%    |
| Capital Equipment            | -              | -              | -               | -               | -              | -          | 0.0%    |
| Interfund Transfers          | =              | -              | -               | -               | -              | -          | 0.0%    |
| Total Expenditures           | 323,424        | 429,352        | 479,059         | 485,525         | 506,810        | 21,285     | 4.4%    |
| Revenues                     |                |                |                 |                 |                |            |         |
| Taxes                        | -              | -              | -               | -               | -              | -          | 0.0%    |
| Intergovernmental            | -              | -              | -               | -               | -              | -          | 0.0%    |
| Charges For Service          | 185            | 395            | 1,000           | 1,000           | 404            | (596)      | -59.6%  |
| All Other Revenue            | 223            | 318            | 20              | 20              | 331            | 310        | 1521.5% |
| Total Revenues               | 408            | 713            | 1,020           | 1,020           | 735            | (286)      | -28.0%  |
| Full-Time Equivalents (FTEs) | 3.55           | 3.55           | 4.55            | 4.55            | 4.05           | (0.50)     | -11.0%  |

#### • Employee Development

The Employee Development program provides training and development for supervisory staff, new and existing employees, and leadership. This area has collaborated with other departments, specifically the Division of Information Technology, to continue providing training and development as the County transitioned into a virtual work environment.

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg.  |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------|
| Personnel                    | 176,788        | 171,987        | 182,614         | 185,617         | 193,051        | 7,434                   | 4.0%    |
| Contractual Services         | 30,741         | 61,551         | 60,000          | 58,000          | 58,095         | 95                      | 0.2%    |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%    |
| Commodities                  | 956            | 3,202          | 2,000           | 4,000           | -              | (4,000)                 | -100.0% |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%    |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%    |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%    |
| Total Expenditures           | 208,485        | 236,739        | 244,614         | 247,617         | 251,146        | 3,529                   | 1.4%    |
| Revenues                     |                |                |                 |                 |                |                         |         |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%    |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%    |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%    |
| All Other Revenue            | 63             | -              | -               | -               | -              | -                       | 0.0%    |
| Total Revenues               | 63             | -              | -               | -               | -              | -                       | 0.0%    |
| Full-Time Equivalents (FTEs) | 2.00           | 2.00           | 2.00            | 2.00            | 2.00           | -                       | 0.0%    |

#### Medical Insurance

Sedgwick County provides health insurance through a self-funded, Administrative Services Only (ASO) model. A self-funded health insurance plan gives the County better cash flow, greater flexibility over the plan's design and coverage, and reduced administrative costs. Self-funding potentially saves Sedgwick County money as any savings remains with the plan to help pay future costs. This program is paid for by a contribution from the County and contributions from actual employees, retirees, and Consolidated Omnibus Budget Reconciliation Act (COBRA) participants. Revenue is determined by the number of participants enrolled and the type of benefit each participant selects based on projected claims costs. Employees have the ability to choose a benefit plan that meets their needs and flexibility.

Fund(s): Health/Dental/Life Insurance Reserve 611

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg.<br>'22 - '23 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Contractual Services         | 23,141,986     | 21,145,881     | 27,490,500      | 27,428,000      | 23,006,671     | (4,421,330)             | -16.1%              |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | 30,648         | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 23,172,634     | 21,145,881     | 27,490,500      | 27,428,000      | 23,006,671     | (4,421,330)             | -16.1%              |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | 26,108,220     | 25,810,189     | 27,044,521      | 27,044,521      | 26,561,644     | (482,877)               | -1.8%               |
| All Other Revenue            | 27,851         | 5,789          | 29,835          | 29,835          | 5,470          | (24,365)                | -81.7%              |
| Total Revenues               | 26,136,071     | 25,815,978     | 27,074,355      | 27,074,355      | 26,567,113     | (507,242)               | -1.9%               |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%                |

#### • Life Insurance

All eligible active employees receive a term life and accidental death and dismemberment insurance policy for \$50,000 from Sedgwick County. Additional term life insurance and spouse or dependent life insurance is available at an additional cost to the employee.

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg. |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|--------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Contractual Services         | 269,951        | 271,848        | 280,000         | 280,000         | 385,952        | 105,952                 | 37.8%  |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Capital Equipment            | -              | -              | -               | _               | -              | -                       | 0.0%   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Total Expenditures           | 269,951        | 271,848        | 280,000         | 280,000         | 385,952        | 105,952                 | 37.8%  |
| Revenues                     |                |                |                 |                 |                |                         |        |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Charges For Service          | 249,386        | 250,058        | 280,584         | 280,584         | 385,952        | -                       | 37.6%  |
| All Other Revenue            | =              | =              | •               | -               | -              | -                       | 0.0%   |
| Total Revenues               | 249,386        | 250,058        | 280,584         | 280,584         | 385,952        | -                       | 37.6%  |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%   |

#### Dental Insurance

The Health & Dental Insurance Reserve also finances Sedgwick County's self-insured dental plan. This program is paid for by a contribution from the County and contributions of active employees, retirees, and COBRA participants. Revenue is determined by the number of participants enrolled and the type of benefit each participant selects.

| Fund(s): | Health/Dental/Life | Insurance | Reserve | 611 |
|----------|--------------------|-----------|---------|-----|
|          |                    |           |         |     |

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg. | % Chg. |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|------------|--------|
| Personnel                    | -              | =              | -               | -               | -              | -          | 0.0%   |
| Contractual Services         | 1,604,601      | 1,786,144      | 1,800,000       | 1,800,000       | 1,773,110      | (26,890)   | -1.5%  |
| Debt Service                 | -              | -              | -               | -               | -              | · -        | 0.0%   |
| Commodities                  | -              | -              | -               | -               | -              | -          | 0.0%   |
| Capital Improvements         | -              | -              | -               | -               | -              | -          | 0.0%   |
| Capital Equipment            | -              | -              | -               | -               | -              | -          | 0.0%   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -          | 0.0%   |
| Total Expenditures           | 1,604,601      | 1,786,144      | 1,800,000       | 1,800,000       | 1,773,110      | (26,890)   | -1.5%  |
| Revenues                     |                |                |                 |                 |                |            |        |
| Taxes                        | -              | -              | -               | -               | -              | -          | 0.0%   |
| Intergovernmental            | -              | -              | -               | -               | -              | -          | 0.0%   |
| Charges For Service          | 2,072,198      | 1,971,937      | 2,046,889       | 2,046,889       | 1,808,706      | (238,183)  | -11.6% |
| All Other Revenue            | =              | -              | -               | -               | -              | <u>-</u>   | 0.0%   |
| Total Revenues               | 2,072,198      | 1,971,937      | 2,046,889       | 2,046,889       | 1,808,706      | (238,183)  | -11.6% |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -          | 0.0%   |

#### • Administrative Expense - Health & Life

Administration and miscellaneous expenses are the costs to manage the employee benefits plans sponsored by Sedgwick County. These include the plan cost associated with the management of medical, pharmacy, dental, vision, life, health savings accounts, and flexible spending accounts.

| Fund(s): | Health/Dental/Life | Insurance | Reserve | 611 |
|----------|--------------------|-----------|---------|-----|
|          |                    |           |         |     |

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg. |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|--------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Contractual Services         | 70,267         | 24,577         | 41,000          | 41,000          | 40,000         | (1,000)                 | -2.4%  |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Capital Improvements         | -              | -              | -               | _               | -              | -                       | 0.0%   |
| Capital Equipment            | -              | -              | -               | _               | -              | -                       | 0.0%   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Total Expenditures           | 70,267         | 24,577         | 41,000          | 41,000          | 40,000         | (1,000)                 | -2.4%  |
| Revenues                     |                |                |                 |                 |                |                         |        |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%   |
| All Other Revenue            | =              | -              | -               | -               | -              | -                       | 0.0%   |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Full-Time Equivalents (FTEs) | -              | -              |                 | -               | -              | -                       | 0.0%   |

#### • Prescription Benefit

The prescription benefit is provided in combination with the medical benefit for County employees. Sedgwick County is using a self-funded, ASO model. A self-funded health insurance plan gives the County better cash flow, greater flexibility over the plan's design and coverage, and reduced administrative costs. Self-funding potentially saves the County money as any savings remains with the plan to help pay future costs.

| Fund(s): | Health/Dental/Life | Insurance | Reserve | 611 |
|----------|--------------------|-----------|---------|-----|
|          |                    |           |         |     |

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg. |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|--------|
| Personnel                    | =              | -              | -               | -               | -              | -                       | 0.0%   |
| Contractual Services         | 9,580,933      | 10,776,173     | 11,385,765      | 11,385,765      | 12,103,559     | 717,794                 | 6.3%   |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Total Expenditures           | 9,580,933      | 10,776,173     | 11,385,765      | 11,385,765      | 12,103,559     | 717,794                 | 6.3%   |
| Revenues                     |                |                |                 |                 |                |                         |        |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Charges For Service          | 7,789,012      | 7,544,333      | 10,070,103      | 10,070,103      | 11,383,562     | 1,313,458               | 13.0%  |
| All Other Revenue            | 833,050        | 1,489,900      | 1,107,050       | 1,107,050       | 1,600,000      | 492,950                 | 44.5%  |
| Total Revenues               | 8,622,062      | 9,034,233      | 11,177,153      | 11,177,153      | 12,983,562     | 1,806,408               | 16.2%  |
| Full-Time Equivalents (FTEs) | -              | -              | -               | -               | -              | -                       | 0.0%   |

#### Vision Insurance

Sedgwick County offers a comprehensive vision insurance plan for employees and their families. The vision program is funded entirely with employee contributions.

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg. |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|--------|
| Personnel                    | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Contractual Services         | 443,153        | 390,032        | 502,432         | 502,432         | 408,939        | (93,493)                | -18.6% |
| Debt Service                 | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Capital Improvements         | -              | -              | -               | _               | -              | -                       | 0.0%   |
| Capital Equipment            | -              | -              | -               | _               | -              | -                       | 0.0%   |
| Interfund Transfers          | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Total Expenditures           | 443,153        | 390,032        | 502,432         | 502,432         | 408,939        | (93,493)                | -18.6% |
| Revenues                     |                |                |                 |                 |                |                         |        |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Charges For Service          | -              | -              | -               | _               | -              | -                       | 0.0%   |
| All Other Revenue            | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | 0.0%   |
| Full-Time Equivalents (FTEs) | -              | -              | •               | -               | -              | -                       | 0.0%   |

#### • Benefits Management

The Benefits Management fund includes a Management Analyst I, a portion of the Chief Human Resources Officer (CHRO), and a portion of a Management Analyst II.

| Fund(s): Health/Dental/Life Insurance Reserve 611 | Г |
|---|---|
|---|---|

| Expenditures                 | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg.<br>'22 - '23 |
|------------------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel                    | 117,890        | 186,204        | 135,322         | 135,322         | 143,543        | 8,220                   | 6.1%                |
| Contractual Services         | 67,500         | 130,000        | -               | 62,500          | 328,411        | 265,911                 | 425.5%              |
| Debt Service                 | =              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities                  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers          | =              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures           | 185,390        | 316,204        | 135,322         | 197,822         | 471,954        | 274,131                 | 138.6%              |
| Revenues                     |                |                |                 |                 |                |                         |                     |
| Taxes                        | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Intergovernmental            | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Charges For Service          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| All Other Revenue            | -              | =              | -               | -               | -              | -                       | 0.0%                |
| Total Revenues               | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Full-Time Equivalents (FTEs) | 1.45           | 1.45           | 1.45            | 1.45            | 1.45           | -                       | 0.0%                |

#### • Leave Donation Program

Fund(s): Health/Dental/Life Insurance Reserve 611

The leave donation program allows eligible employees to donate sick leave or vacation leave to other qualifying employees for his/her own extreme, catastrophic, or life-threatening injury, illness, or impairment which would cause, or likely cause, the employee to take leave without pay or termination of employment.

| Expenditures         | 2020<br>Actual | 2021<br>Actual | 2022<br>Adopted | 2022<br>Revised | 2023<br>Budget | Amnt. Chg.<br>'22 - '23 | % Chg.<br>'22 - '23 |
|----------------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|---------------------|
| Personnel            | 33,155         | 74,719         | 134,260         | 134,260         | 139,905        | 5,646                   | 4.2%                |
| Contractual Services | -              | =              | -               | -               | -              | -                       | 0.0%                |
| Debt Service         | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Commodities          | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Improvements | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Capital Equipment    | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Interfund Transfers  | -              | -              | -               | -               | -              | -                       | 0.0%                |
| Total Expenditures   | 33,155         | 74,719         | 134,260         | 134,260         | 139,905        | 5,646                   | 4.2%                |

Revenues Taxes 0.0% Intergovernmental 0.0% Charges For Service 0.0% All Other Revenue 6,560 28,813 76,436 76,436 76,436 0.0% **Total Revenues** 76,436 76,436 76,436 0.0% 6,560 28,813 Full-Time Equivalents (FTEs) 3.00 3.00 3.00 3.00 0.0%