Contingency Reserves

<u>Mission</u>: To assure accurate financial reporting and informed planning and decision making through continuous employment of best practices to ensure effective and proper stewardship of public resources.

Lindsay Poe Rousseau Chief Financial Officer

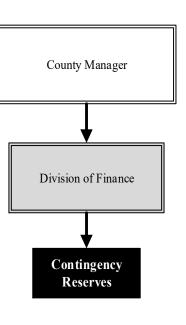
100 N. Broadway, Suite 610 Wichita, KS 67202 316.660.7591 lindsay.poerousseau@sedgwick.gov

Overview

Contingency Reserves are used to set aside funds for unexpected events or events not anticipated at the time of budget adoption. These events include unforeseen increases in expenditures or reductions in revenues, public emergencies, mandates, and disasters.

The Contingency Reserves are comprised of allocated funding assigned to seven contingencies based generally on the organizational unit it is intended to support:

- Operating Reserve
- Board of County Commissioners (BOCC) Contingency
- Public Safety Contingency
- Rainy Day Reserve
- Technology Contingency
- Compensation Contingency
- Mental Health Contingency



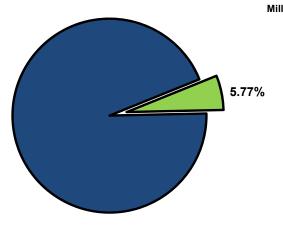
Significant Budget Adjustments

Significant adjustments to the Contingency Reserves' 2023 budget include an increase in the Operating Reserve to restore it to historic levels (\$2,998,032), an increase in the Employee Compensation Contingency for 2023 (\$2,497,385), the addition of a Mental Health Contingency in 2023 (\$1,000,000), an increase in the Technology Contingency to restore it to historic levels (\$652,623), and an increase in the Public Safety Contingency to restore it to historic levels (\$214,999). After adjusting the BOCC Contingency to historic levels, the Commission reduced the mill levy rate with a corresponding decrease in the BOCC Contingency for this change (\$65,000).

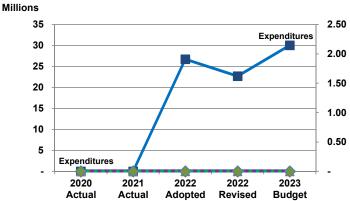


Departmental Graphical Summary

Contingency Reserves Percent of Total County Operating Budget



Expenditures, Program Revenue & FTEs All Operating Funds



Budget Summary by Category

	2020	2021	2022	2022	2023	Amount Chg	% Chg
Expenditures	Actual	Actual	Adopted	Revised	Budget	'22 Rev'23	'22 Rev'23
Personnel	-	-	3,104,385	2,857,041	5,354,426	2,497,385	87.41%
Contractual Services	-	-	22,635,751	19,473,636	23,685,000	4,211,364	21.63%
Debt Service	-	-	-	-	-	-	
Commodities	-	-	800,000	229,975	500,000	270,025	117.42%
Capital Improvements	-	-	-	-	-	-	
Capital Equipment	-	-	200,000	117,402	500,000	382,598	325.89%
Interfund Transfers	-	-	-	-	-	-	
Total Expenditures	-	-	26,740,136	22,678,054	30,039,426	7,361,371	32.46%
Revenues							
Tax Revenues	-	-	-	-	-	-	
Licenses and Permits	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
All Other Revenue	-	-	-	-	_	-	
Total Revenues	-	-	-	-	-	-	
Full-Time Equivalents (FTEs)							
Property Tax Funded	-	-	-	-	-	-	
Non-Property Tax Funded	-	-	-	-	_	-	
Total FTEs	-	-	-	-	-	-	

Budget Summary by Fund

	2020	2021	2022	2022	2023	Amount Chg	% Chg
Fund	Actual	Actual	Adopted	Revised	Budget	'22 Rev'23	'22 Rev'23
General Fund	-	-	26,116,672	22,066,840	29,025,612	6,958,772	31.53%
EMS Fund	-	-	-	-	-	-	
Corrections Grants	-	-	-	-	-	-	
Health Dept. Grants	-	-	85,749	85,749	150,642	64,893	75.68%
Multi. Funds	-	-	537,715	525,465	863,172	337,707	64.27%
Total Expenditures	-	-	26,740,136	22,678,054	30,039,426	7,361,371	32.46%

Significant Budget Adjustments from Prior Year Revised Budget

	Expenditures	Revenues	FTEs
Increase in Operating Reserve to restore to historic levels	2,998,032		
Increase in Compensation Contingency for 2023	2,497,385		
Addition of a Mental Health Contingency in 2023	1,000,000		
Increase in Technology Contingency to restore to historic levels	652,623		
Increase in Public Safety Contingency to restore to historic levels	214,999		
Decrease in BOCC Contingency from Recommended Budget due to action to reduce the mill levy	(65,000)		

Total 7,298,039 -Budget Summary by Program 2020 2021 2022 2022 2023 % Chg 22'-23' Actual Actual '22 Rev.-'23 FTEs Program Fund Adopted Revised Budget **Operating Reserve** 110 9,885,751 7,001,968 10,000,000 42.82% BOCC Contingency 350,000 286,667 110 285,000 -0.58% _ Public Safety Contingency 2,400,000 2,185,001 2,400,000 9.84% 110 -Rainy Day Reserve 110 _ 10,000,000 10,000,000 10,000,000 0.00% **Technology Contingency** 110 1,000,000 347,377 1,000,000 187.87% _ Mental Health Contingency 110 1,000,000 0.00% -Employee Compensation Multi. -3,104,385 2,857,041 5,354,426 87.41% 30,039,426 32.46% Total 26,740,136 22,678,054 -

Operating Reserve

The Operating Reserve sets aside funding to address potential changes in service delivery or emergency situations and establishes a funding source for services whose scope or full cost is undefined at the time the budget is adopted. It is allocated as a general contingency reserve to support County operations.

Traditionally, when budget authority allocated to the Operating Reserve is needed, funding is transferred to the appropriate department and then expended.

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg '22 - '23
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	9,885,751	7,001,968	10,000,000	2,998,032	42.8%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	9,885,751	7,001,968	10,000,000	2,998,032	42.8%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-	_	0.0%

BOCC Contingency

The Board of County Commissioners (BOCC) Contingency represents funding reserved to address unanticipated costs due to public emergency, service expansion, or State mandates.

Traditionally, when budget authority allocated to the BOCC Contingency is needed, funding is transferred to the appropriate department and then expended.

Fund(s): County General Fund 110

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg. '22 - '23
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	350,000	286,667	285,000	(1,667)	-0.6%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	350,000	286,667	285,000	(1,667)	-0.6%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-	-	0.0%

Public Safety Contingency

The Public Safety Contingency reserves funding for both unanticipated operating costs resulting from a public emergency or State mandates and funding for public safety services whose full cost cannot be precisely estimated due to uncontrollable variables or changes in service composition.

Traditionally, when budget authority allocated to the Public Safety Contingency is needed, funding is transferred to the appropriate department and then expended.

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg. '22 - '23
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	2,400,000	2,185,001	2,400,000	214,999	9.8%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	2,400,000	2,185,001	2,400,000	214,999	9.8%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)		_	-	_			0.0%

Rainy Day Reserve

Sedgwick County has a minimum fund balance requirement set by County policy. The minimum unrestricted fund balance in the General Fund is set at 20.0 percent of budgeted expenditures. Unrestricted fund balance above the minimum requirement is considered the County's Rainy Day Reserve. County policy allows this excess to be budgeted, but only for the following specific purposes: cash-funded capital projects or equipment replacement originally intended to be funded with debt; expected claims associated with risk management or workers' compensation; one-time expenditures that reduce future operating costs; and start-up expenditures for new programs approved by the BOCC. The amount included in this budget is not related to any specific purpose. These funds will only be expended if consensus on a purpose is reached by the BOCC.

Fund(s): County General Fund 110

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg. '22 - '23
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	10,000,000	10,000,000	10,000,000	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	10,000,000	10,000,000	10,000,000	-	0.0%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-	-	0.0%

Technology Contingency

The Technology Contingency is intended to provide a funding source for unanticipated technology costs. This may include costs to purchase replacements of failing hardware, software licensing to replace or upgrade necessary County systems, or to respond to other critical needs that cannot be delayed until a future budget cycle.

As with other contigencies, funding will be transferred from the Technology Contingency to the appropriate department and then expended.

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg '22 - '23
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	800,000	229,975	500,000	270,025	117.4%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	200,000	117,402	500,000	382,598	325.9%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	1,000,000	347,377	1,000,000	652,623	187.9%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	_	-	_	_	_	_	0.0%

Mental Health Contingency

The Mental Health Contingency is new for the 2023 budget. As the Commission seeks solutions for increased demand for mental health services in the community, this will provide a pool of funding to support such initiatives if other funding is not available. As with other contingencies, funding will be transferred from the Mental Health Contingency to the appropriate department and then expended.

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg. '22 - '23
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	-	-	1,000,000	1,000,000	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	-	-	1,000,000	1,000,000	0.0%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	_	_	-	0.0%

Compensation Contingency

The Compensation Contingency was created to reserve funding for potential targeted or general compensation adjustments, should economic conditions support the additional cost beyond what was included in departmental operating budgets. Budget authority is allocated to various County funds based on the budgeted earnings in those funds. Use of these funds may only be authorized by action of the BOCC; upon approval, appropriate budget authority would be transferred to the appropriate department budget for actual use.

Fund(s): Multi.

Expenditures	2020 Actual	2021 Actual	2022 Adopted	2022 Revised	2023 Budget	Amnt. Chg. '22 - '23	% Chg. '22 - '23
Personnel	-	-	3,104,385	2,857,041	5,354,426	2,497,385	87.4%
Contractual Services	-	-	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	-	-	3,104,385	2,857,041	5,354,426	2,497,385	87.4%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	-	-	-	-	-	0.0%
Total Revenues	-	-	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-	-	0.0%