DEPARTMENT OF CORRECTIONS

MISSION

To provide a continuum of evidence-based correctional services in our community, which promotes public safety and accountability while supporting positive behavior change, in an effort to reduce recidivism.

2020-2021
Strategic Plan

Updated and Revised April 2021

Pictured: 2020 Employees of the Year

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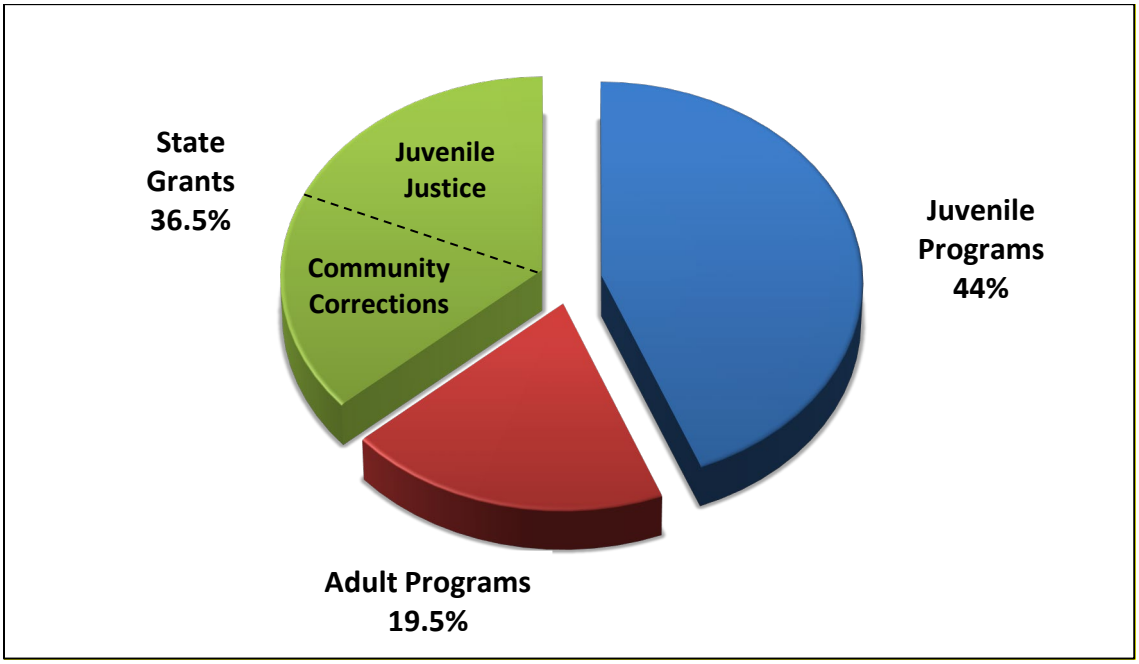
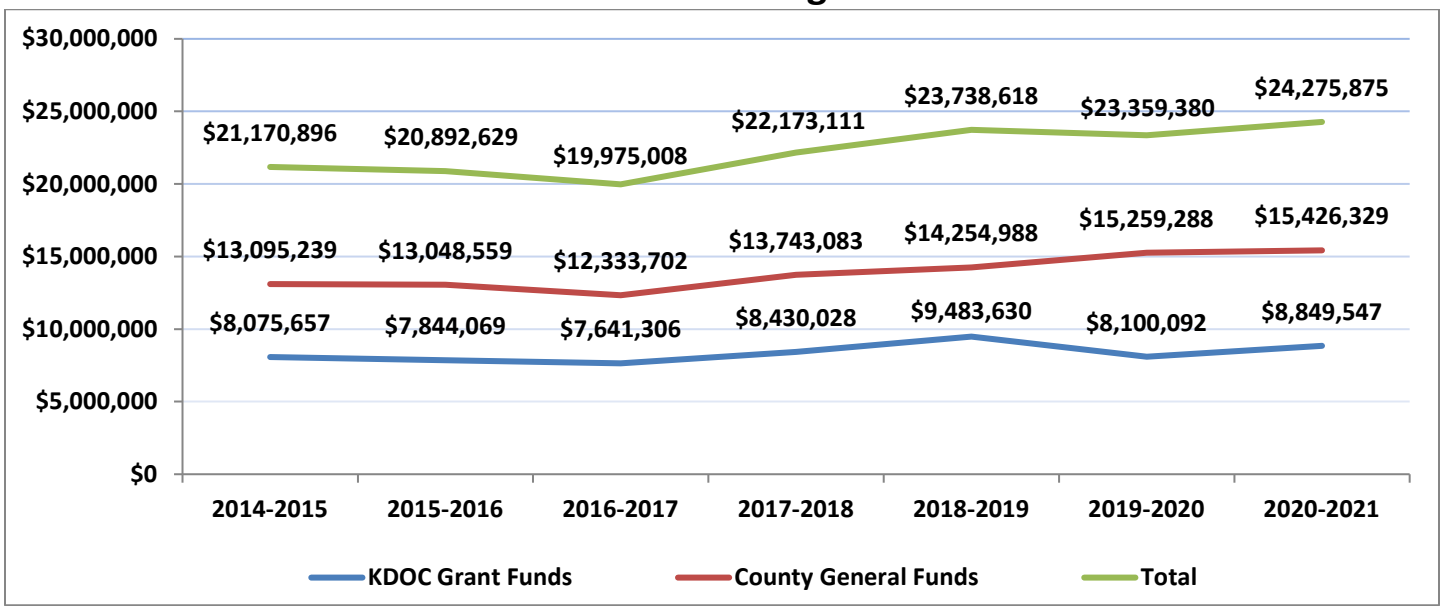
Sedgwick County Department of Corrections
2021 Operating Budget



Total Department Budget = $24,275,875

General Fund Budgets = $15,426,329

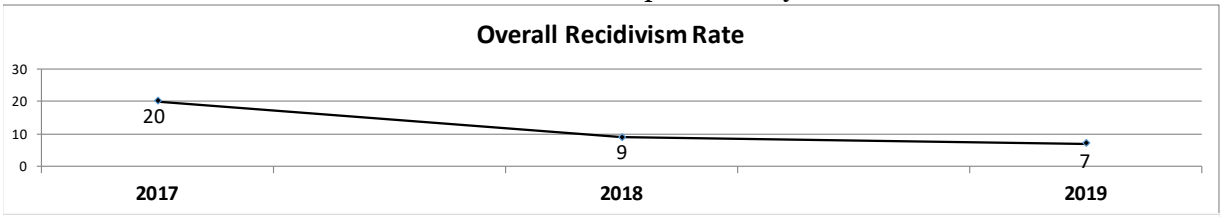
Sedgwick County Department of Corrections
Historical Funding Trend

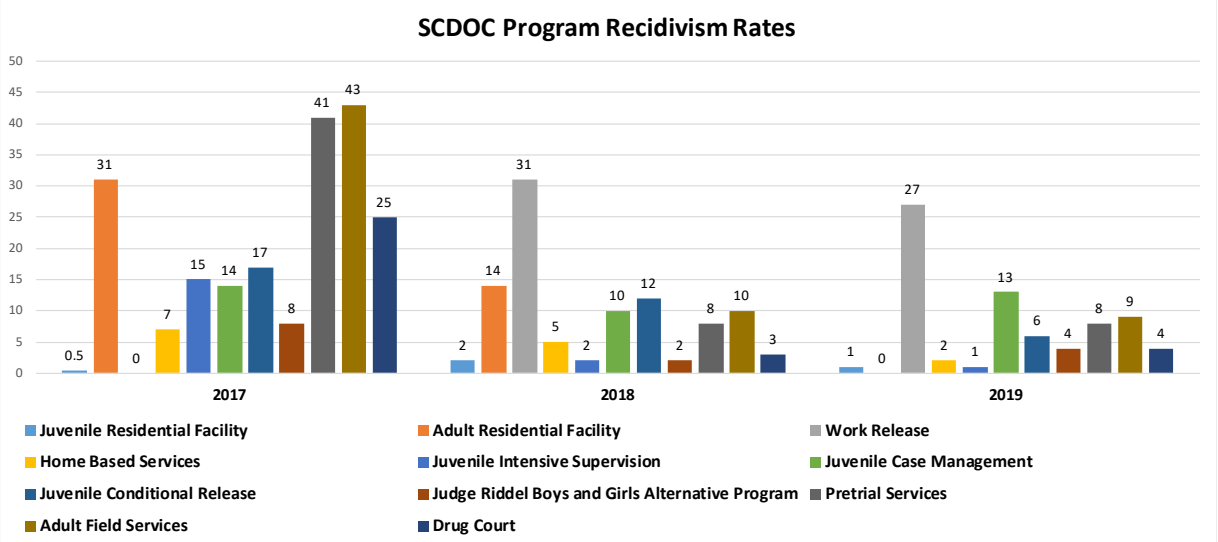


Sedgwick County Department of Corrections

Primary KPI - Reduce Recidivism

Reduce recidivism through use of proven behavior change strategies to increase client success and reduce risk to public safety.





	2017 Actual %	2018 Actual %	2019 Actual %
Key Performance Indicator Overall Recidivism			
Recidivism	20	9	7
Programs			
Juvenile Residential Facility Recidivism	0.5	2	1
Adult Residential Recidivism	31	14	0
Work Release Recidivism	N/A	31	27
Home Based Services Recidivism	7	5	2
Juvenile Intensive Supervision Recidivism	15	2	1
Juvenile Case Management Recidivism	14	10	13
Juvenile Conditional Release Recidivism	17	12	6
Judge Riddel Boys and Girls Alternative Program Recidivism	8	2	4
Pretrial Services Recidivism	41	8	8
Adult Field Services Recidivism	43	10	9
Drug Court Recidivism	25	3	4
Program Categories			
Facilities Recidivism	16	16	9
Field Services Recidivism	23	7	7
	SFY 2018	**SFY 2019**	**SFY 2020**
Prevention Grants Recidivism	12	15	8

GUIDING PRINCIPLES

We believe individuals can change and that we can be instrumental in guiding that change.

We believe in promoting and maintaining a positive, safe, and healthy work environment.

We believe in equal access to services that are cost effective, least intrusive, culturally sensitive, and consistent with the highest professional standards.

We believe in the strengthening of families and education, the involvement of the community, and use of effective prevention, early intervention and graduated response programs.

We believe correctional services should be community-based to the greatest extent possible.

GOALS

- To embrace the values of Sedgwick County in all services.

- To promote public safety and reduce recidivism.

- To provide effective correctional intervention, supervision and services to adult and juvenile clients and their families.

- To provide a diverse, inclusive and safe work environment.

- To encourage employees to be self-motivated, effective, competent and ethical.

- To build collaborative partnerships with internal and external stakeholders that ensures a coordinated continuum of services.

- To inform local and state leaders and the public on correctional practices and issues.

- To enhance service delivery and outcomes through the use of continuous quality improvement.

Progress on Key Initiatives during 2020 and 2021

- To reduce recidivism and promote public safety each program shall complete a program review every three years to strengthen use of core correctional practices and evidence-based programs. Performance measures and outcomes will be reported annually in the Department of Corrections Strategic Plan and made available to the public on the Sedgwick County website.

  Progress: Ongoing. The Department of Corrections is committed to working on reducing recidivism in all adult and juvenile programs. The recidivism definition was redefined in 2017 and the data that is currently being collected and shared is measuring based on that definition. Recidivism is defined as a return to criminal or delinquent activity which involves re-conviction or re-confinement. Adult programs complete recidivism checks at 1, 3, and 5 years. Juvenile programs complete recidivism checks at 6, 12 and 18 months. The results of the 2019 recidivism check are included in our strategic plan.

- To implement a new database replacement with ongoing support to maintain a high quality management system and data in all department programs.

  Progress: Ongoing. Journal Technologies Incorporated (JTI) received the contract to develop and implement our new database system. The kickoff with the vendor started on November 13, 2018. Steve Stonehouse, Deputy Director of Juvenile Programs, is the project manager. JTI has completed work at Juvenile Intake and Assessment Center (JIAC) and is currently working with the Juvenile Detention Facility, Juvenile Residential Facility and Home-Based Services. The projected total completion go-live date is scheduled for 3/1/2022.

- To continue to make the training program a priority for the Department of Corrections in use of core correctional practices and evidence-based programming. DOC shall continue to strive to be a culturally competent organization by providing training to all personnel promoting understanding, respect, fairness and inclusion of persons of different backgrounds in our workplaces and programs.

  Progress: Ongoing. Training is a priority for the Department of Corrections to ensure best practices, provide continuous learning, meet licensing requirements, state standards and work toward constant improvement. In 2020, due to COVID-19 there were many department trainings that had to be canceled due to staff illness, vacancies, social distancing and basic concerns regarding possible exposures. We continued to offer webinars, trainings from the National Institute of Corrections (NIC), required trainings for licensing and new employee orientations. In 2021, there are 90 training offerings to staff which include specific training on diversity, Kansas Leadership Center – Coach Up, Family Engagement, EPICs and the Core Quality Standards.

- To complete strategic planning and align the DOC mission, guiding principles, goals and practices with Sedgwick County Strategic Plan and policies.

  Progress: The Department of Corrections completes a full revision and review of our strategic plan annually with updates to data. The plan in 2020 was to move toward a 5-year Strategic plan but due to COVID-19 those efforts ended and will be resumed in 2021.

- To plan and successfully implement the Department of Corrections (5) five Core Quality Standards.

  Progress: Ongoing. The Department of Corrections identified operating priorities that will promote consistency, decision making and advances a higher quality of standards throughout the department. The Five (5) Core Quality Standards include Safety, Integrity, Knowledge, Service and Efficiency. These standards are embedded in all DOC trainings and provide guidance to staff and managers in knowing and understanding our customers; how it relates to our business practice, decision making and the importance of exceeding expectations rather than simply meeting an expectation. Due to COVID-19 many of these trainings were cancelled in 2020, however there are 8 trainings scheduled in 2021.

- To improve recruitment, retention and hiring practices within the Department of Corrections by increasing the number of qualified applicants for vacancies, recruitment for minority applicants and being more consistent with the hiring process.

  Progress: Ongoing. In 2020, the DOC recruiter transferred to a different position within the agency. Recruitment continues to be a challenge due to the cancelation of career fairs, college visits, classroom visits, community events and all recruitment efforts due to COVID-19. In addition, hiring in general for Corrections Officers and Intensive Supervision Officers proves challenging due to having some of the lowest salary compensation in the State of Kansas. There were only 31 new hires in 2020, which was the lowest rate in hiring for the DOC since 2014.

Key Initiatives 2021

- To improve recruitment, retention and hiring practices within the Department of Corrections by increasing the number of qualified applicants for vacancies, recruitment of minority applicants, increasing salaries, and being consistent and transparent with the hiring process.

- To reduce recidivism and promote public safety each program shall complete a program review every three years to strengthen use of core correctional practices and evidence-based programs. Performance measures and outcomes will be reported annually in the Department of Corrections Strategic Plan and made available to the public on the Sedgwick County website.

- To continue to work on and implement the new database replacement (eCorrections) with ongoing support to maintain high quality management systems and data in all department programs.

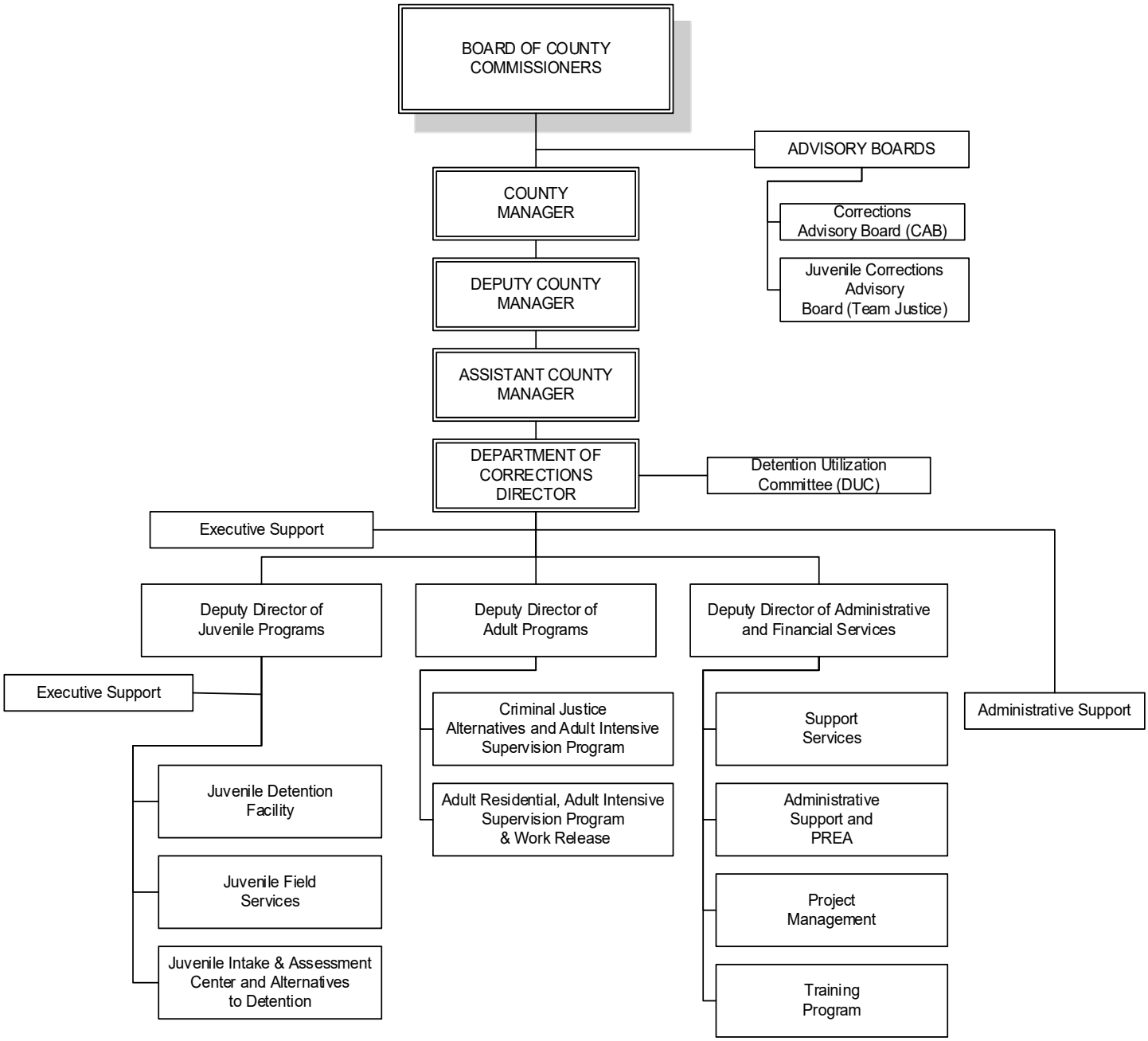
- To continue to make the training program a priority for the Department of Corrections in use of the five core correctional practices and evidence-based programming. DOC shall continue to strive to be a culturally competent organization by providing training to all personnel promoting understanding, respect, fairness and inclusion of persons of different backgrounds in our workplaces and programs.

- To complete a five (5) year strategic plan and align the DOC mission, guiding principles, goals and practices with the Sedgwick County Strategic Plan and policies.

- To continue and train the Department of Corrections Five (5) Core Quality Standards.

- To address the technology concerns and work arounds, with the new state records management system change from Full Court to Odyssey and Kansas Department of Corrections' change from TOADS to Athena, within the Department of Corrections.

SEDGWICK COUNTY DEPARTMENT OF CORRECTIONS
2021 ORGANIZATIONAL CHART



Diversity Plan

- Department of Corrections will be a culturally competent organization which recognizes the differences in gender, race, age, ethnicity, culture, disability, sexual orientation and beliefs;

- Department of Corrections will engage in recruitment and staffing practices that reflect the diverse nature of our business and community;

- Department of Corrections programs, policies, practices and services shall be viewed through a diversity lens, and be respectful, inclusive, and effective;

- Department of Corrections will provide ongoing professional development related to diversity topics;

- Department of Corrections will use the M.E.E.T. Model for managing respect in the workplace.

Key Initiative

To maintain and promote respectful and inclusive workplaces, all staff will complete ongoing diversity training and continue using the established M.E.E.T. model to help recognize, respond to, and resolve day-to-day workplace situations.

Key Performance Indicators

In order to measure, refine and sustain momentum in carrying out diversity plans, a set of goals, objectives and measures are tracked and reported annually.

Goal #1: To recruit, retain, and foster a diverse workforce which is representative of the Sedgwick County population.

Objectives:

- To attract and hire staff with a greater than 44% representation of minorities.
- To maintain a diverse workforce with a 35% or greater representation of minority groups.
- To foster an inclusive work environment where at least 90% of the staff report feeling respected and heard.

Performance Measures	2016-2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Percent of minority new hires	45% (123/273)	43% (32/75)	46% (23/50)	46% (23/50)	49% (33/67)	39% (12/31)
Percent of minority staff in workforce	36% (569/1,593)	34% (100/291)	34% (96/279)	35% (124/357)*	38% (133/351)	37% (116/315)
Percent satisfaction ratings of permanent employees	84%	81%	83%	88% (294/335)	84% (114/136)**	85% (40/47)***

*In 2018, the calculation is based on number of staff carried over to 2018 with new hires for the year. Prior to 2018, the number was based on total of staff on record at the end of calendar year.

**2019 numbers did not include the survey at all Diversity Trainings.

*** There were no 4 hour diversity courses offered in the 2nd and 4th quarters of 2020 due to pandemic restrictions, thus no evaluation surveys occurred to measure this item.

Goal #2: To offer DOC diversity training which provides the training, tools, and expectations that staff actively contribute to a positive and inclusive work environment.

Objectives:

- To provide required ongoing diversity training to all divisional employees.
- At least 95% of employees will annually meet their diversity training requirement.

Performance Measures	2016-2020 Five Year	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Estimated percent staff meeting Diversity training requirements	Average 83%	82%	95%	92% 245/265	100% 281/281*	47% 121/260^
Annual diversity training classes/ participants	5 Year Sum 65/1,199	12/238**	12/269**	25/437***	13/204	3/51^^

*Staff requirement of 4 hours. Total is staff on staffing table at end of 2019. New hires 4th quarter (October-December) were only required to complete HR Orientation and DOC Academy Offerings.

**Staff requirement in 2016 and 2017 was four (4) hours of Diversity Training.

***Staff requirement to take a total of eight (8) hours of diversity training during 2018.

^All staff were excused from the 4-hour diversity requirement for 2020. The 2020 total includes staff that have since exited employment.

^^There were no 4 hour diversity courses offered in the 2nd and 4th quarters of 2020 due to pandemic restrictions.

Goal #3: To ensure cleanliness, proper maintenance and to identify possible health or safety hazards within DOC facilities.

Objectives:

- To conduct quarterly maintenance inspections at each juvenile and adult facility.
- To conduct maintenance meetings with juvenile (monthly) and adult (quarterly) program staff.
- To annually update the equipment replacement plan and submit in February of each year.
- To annually update the Department's equipment inventory with information collected from each program's physical inventory review.

Performance Measures	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Number of facility inspections per year.	N/A	19	18	3*
Number of maintenance meetings per year.	N/A	14	10	13
Updated equipment replacement plan (Y/N).	N/A	Y	Y	N
Updated equipment inventory (Y/N).	N/A	Y	Y	Y

*All 2nd and 4th quarter 2020 building inspections were cancelled due to pandemic restrictions.

Goal #4: To avoid waste of valuable resources, promote efficiency and accountability by establishing reasonable standards for the workplace.

Objectives:

- To conduct two energy conservation audits per year.
- To conduct an annual staff survey to solicit feedback on ways to reduce energy consumption or costs.

Performance Measures	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Number of energy audits conducted.	N/A	0	0	0
Annual survey conducted (Y/N).	N/A	Y	N	N

Goal #1: **To reduce racial and ethnic disparities for targeted populations, as previously identified by the Title II Grant for Disproportionate Minority Contact (DMC)/Racial and Ethnic Disparities (RED), through coordination, communication, collaboration, and strategic planning within Sedgwick County.**

Objectives:

- To improve Sedgwick County's capacity to effectively reduce disproportionality of minority youth detained and their length of stay in detention as compared to their non-minority peers.
- To reduce the disparate use of secure detention for minority youth as compared to their non-minority peers.
- To engage the community in problem-solving to reduce Racial and Ethnic Disparity (RED) by facilitating collaborative stakeholder input.

Performance Measures	2018 Baseline	2019 Actual	2020 Actual
Average Length of Stay (ALOS) for white youth detained	23.95	26.71	26.72
ALOS for African-American youth detained	35.27	27.30	41.65
ALOS for Hispanic youth detained	28.23	35.76	72.49
% # of White youth admitted to secure detention	228/656 35%	177/620 29%	107/400 27%
% # of African American youth admitted to secure detention	267/656 41%	291/620 47%	216/400 54%
% # of Hispanic youth admitted to secure detention	154/656 23%	144/620 23%	74/400 18%

2017-2018 Title II DMC/RED Grant was from July 1, 2017 through June 30, 2018.

During the COVID-19 pandemic the 18th Judicial District Court, Juvenile Division, was closed for a period of time. Only detention hearings were held. This resulted in court delays and case continuances. Average lengths of stay in 2020 increased over past years. The youth detained are typically facing high level charges which take considerable time to resolve. Unfortunately, minority youth are overrepresented in these arrests which mean their average lengths of stay are longer too.

On January 23, 2021 the Sedgwick County Juvenile Corrections Advisory Board (Team Justice) held a virtual community summit to share information on efforts to reduce racial and ethnic disparity and model programs to deter youth involvement in the juvenile justice system. Presenters included the W. Haywood Burns Institute, Wichita State University, and national programing experts. Input from previous community listening sessions was presented and additional opportunities were offered for participants to discuss service gaps and develop recommendations. From the community input, Team Justice selected five priorities that were the target for the KDOC-JS Evidence Based Funding. These priorities are: Sedgwick County Continuing Legal Education on Juvenile Justice, mentoring, family support, youth voices, and employment.

Goal #1: To advocate for and expedite the release of youth, without an assigned worker, from secure detention.

Objectives:

- To provide advocacy and expeditor services to 98% of admits for youth without an assigned worker remaining detained in the Juvenile Detention Facility at detention hearing.
- To decrease by 10% or more the average length of stay (ALOS) for youth served by the Expeditor.

Performance Measures	2018 Actual	2019 Actual	2020* Actual (Baseline)
Number of eligible youth who received expeditor services.	--	189	154
Percentage of eligible youth served by the Expeditor.	55%	120/189 63%	154/154 100%
Average length of stay (days in detention) for all youth eligible for services.	33	45	52
Average length of stay (days in detention) for all detained youth.	30	31	44

*The outcomes for 2020 will serve as a Baseline since objectives were refined effective 1/1/2020. Beginning in 2020 the Expeditor served all detained youth without an assigned worker housed at JDF, eliminating selective criteria (those with felony levels 5 and above, misdemeanors, and/or competency issues) that was in place in 2018 and 2019 prior to the position moving to HBS.

Division of Public Safety
Department of Corrections
Prison Rape Elimination Act (PREA)

Goal #1: To provide a comprehensive sexual assault prevention and intervention program that includes: education, prevention, prompt intervention and discipline of assailants and appropriate treatment for victims.

Objectives:

- To educate and train 100% of clients, staff, volunteers and contractors on the Prison Rape Elimination Act, which includes reporting, first responder expectations and victimization.
- To achieve and maintain full compliance with Federal PREA standards in all offices, programs and facilities.
- To review all allegations by the PREA coordinator and Sexual Abuse Review Board (SARB) for recommendations.
- To provide a comprehensive annual report in accordance with PREA standard 115.87 in order to improve the effectiveness of sexual abuse prevention, detection, response and training.

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Number / percentage of clients that received PREA training	N/A	926/927 99.8%	1451/1456 99.6%	1409/1453 97%	690/765 90%
Number / percentage of staff that received PREA training	N/A	268/268 100%	321/321 100%	305/305 100%	310/310 100%
Number / percentage of volunteers and contractors that received PREA training	N/A	96/96 100%	129/129 100%	120/120 100%	85/85 100%
Number / percentage of licensed facilities with a PREA audit and full compliance with standards	*0	*0	*1/3 33%	*0	*0
Number of allegations reported and reviewed	18/18	19/19	29/29	24/24	8/8
Number of substantiated violations	2	2	3	5	2

*No facilities were audited in 2016, 2017, 2019 and 2020. Field Training Program mock audit occurred at JDF in October 2018.

COUNTY

FUNDED

PROGRAMS

Goal #1: To protect the community by detaining accused and adjudicated juveniles in a locked facility as ordered by the Court.

Objective:

- To have no escapes from JDF.

Performance Measures	2016 - 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Number of escapes	0	0	0	0	0	0

Goal #2: To hold court ordered juveniles in a safe environment while the legal process works to determine their accountability for their behavior.

Objectives:

- To maintain an average daily population of 60 or less in secure (locked) detention at JDF.
- Utilization of detention at 60% or less of the total detention continuum (JDF, Juvenile Residential Facility, and Home-Based Supervision).
- To have 10 or less incidents of juveniles being injured.
- Ninety-eight percent (98%) of mental health assessments will occur within 24 hours of admission.
- To maintain annual survey results indicate 90% or more of juveniles reporting feeling safe.

Performance Measures	2016 - 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Average daily population for secure beds	52	55	52	53	55	44
Average length of stay in secure detention	31	24	26	30	31	44
Percent detention use in the detention continuum	258/476 54%	55/98 56%	52/89 58%	53/92 58%	55/102 54%	43/95 45%
Average daily population of detention programs	95	98	89	92	102	95
Number of resident injuries	6	10	9	9	4	0
Mental Health Assessments completed within 24 hours of admit (% of total admits-rounded)	3,229/3,254 99%	893/898 99%	642/646 99%	656/672 98%	636/636 100%	402/402 100%
Percent of juveniles reporting feeling safe	1,351/1,524 89%	298/334 89%	252/291 87%	297/329 90%	247/285 87%	257/285 90%
Actual unit cost per day for JDF	$225.16	$224.98	$219.72	$223.60	$241.63	$215.87
Actual unit cost per day for the entire Juvenile Detention continuum (including alternatives).	$173.47	$173.29	$170.50	$171.34	$184.27	$167.93
Number of clients served	700	934	688	727	699	455

Goal #1: **To provide an effective residential alternative to locked detention for selected juveniles from the Juvenile Detention Facility who pose less risk to the community**.

Objectives:

- To reduce the number of detainees at JDF by increasing and maintaining an annual average daily population of 22 or more (capacity 24).
- Eighty percent (80%) or more juveniles will successfully complete court ordered time at JRF as an alternative to detention.
- To reduce the percentage of AWOLs from JRF to 10% or less of clients released.
- Annual survey results will indicate 98% or more of juveniles feeling safe.
- To maintain or reduce the percentage of clients arrested for new crimes while at JRF $\leq$ 1%.
- To further refine the benchmark for percentage of juveniles authorized, available and accepted by JRF as an alternative to detention.

Performance Measures	2016 - 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Average daily population	15	16	16	14	15	15
Percent successful completions	762/1044 73%	147/195 75%	132/182 73%	188/267 70%	188/247 76%	107/153 70%
Percentage of AWOLs	174/1044 16%	25/195 13%	26/182 14%	57/267 21%	38/247 15%	28/153 18%
Actual unit cost per day for JRF	$176.19	$167.77	$175.54	$167.74	$183.95	$185.95
Percentage of juveniles reporting feeling safe	560/581 96%	117/120 98%	112/120 93%	107/109 98%	115/119 97%	109/113 96%
Percentage of clients arrested for new crimes	11/1108 0.8%	1/211 .5%	1/195 .5%	6/283 2%	3/259 1%	0/160 0%
Number of clients served	222	211	195	283	263	160

Division of Public Safety
Department of Corrections
Home Based Services (HBS)

Goal #1: To provide an effective community-based supervision program as an alternative to incarceration in the Juvenile Detention Facility (JDF).

Objectives:

- To maintain 90% or better HBS participants admitted based on number of youth authorized.
- To increase successful program completions for court authorized youth to 80% or more.
- To maintain or reduce the percent of unsuccessful completions due to arrest for new alleged offense to 5% or less.
- To reduce readmissions to JDF on technical violations to 10%.
- To refine a baseline pertaining to family satisfaction survey methods and results.

Performance Measures	2016 - 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Average daily population	26	27	21	25	27	31
% of HBS admits based on youth authorization – 2017 Baseline Year	N/A	N/A	101/111 91%	163/177 92%	165/178 93%	112/139 88%
Percent successful completions	459/564 81%	91/118 77%	78/99 79%	89/112 79%	102/115 89%	99/120 83%
Percent of unsuccessful due to new arrest / (number)	23/609 4%	5/118 4%	7/99 7%	6/157 4%	2/115 2%	3/120 3%
Readmit on Technical Violations 2017 Baseline Year	N/A	N/A	14/99 14%	17/112 15%	11/115 10%	18/120 15%
Actual unit cost per day for HBS	$31.71	$38.13	$33.57	$33.13	$29.66	$24.07
Number of clients served	213	296	191	211	197	171

Goal #1: To provide an effective community-based supervision program as an alternative to incarceration in the jail for accused adults pending future court hearings.

Objectives:

- To reduce the number of inmates in the jail by maintaining the annual average daily population of PSP at 500 or more.
- To maintain the percent of successful discharges at 58%.
  - Municipal Court at 57%
  - District Court at 58%
  - Dual at 57%
- To maintain the percent of PSP clients forfeiting bonds for failing to appear for Court at 7% or less.
  - Municipal Court at 15%
  - District Court at 5%
  - Dual at 7%
- To maintain bond revocations on PSP clients for technical violations at 30% or less.
  - Municipal Court at 20%
  - District Court at 30%
  - Dual at 30%
- To maintain bond revocations on PSP clients for new crimes at 10% or less.
  - Municipal Court at 10%
  - District Court at 10%
  - Dual at 10%

Performance Measures	2016 – 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual*	2019 Actual	2020 Actual
Average daily population (ADP)**	**387**	**242**	**283**	**326**	**452**	**631**
Municipal Court	N/A	N/A	N/A	24	12	8
District Court	N/A	N/A	N/A	301	439	622
Dual***	N/A	N/A	N/A	1	1	1
Percent successful discharges	**4041/7016 58%**	**735/1215 61%**	**820/1388 59%**	**812/1435 57%**	**895/1600 56%**	**779/1378 57%**
Municipal Court	N/A	N/A	N/A	92/174 53%	55/91 60%	27/48 56%
District Court	N/A	N/A	N/A	714/1251 57%	839/1501 56%	752/1327 57%
Dual***	N/A	N/A	N/A	6/10 60%	1/8 13%	0/3 0%

Division of Public Safety
Department of Corrections
Pretrial Services Program (PSP)

Performance Measures	2016 – 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual*	2019 Actual	2020 Actual
Average length of stay (in days)	**582,766/704983**	**83,410/121569**	**90,647/140964**	**104,165/144272**	**131,876/160482**	**172,668/1379125**
Municipal Court	N/A	N/A	N/A	9049/17552	5330/9159	3514/4951
District Court	N/A	N/A	N/A	94491/125775	126,060/150584	168,777/1327127
Dual***	N/A	N/A	N/A	625/1063	486/861	377/3126
Total percent bond forfeitures (failure to appear)	**373/7016 5%**	**75/1215 6%**	**75/1388 5%**	**98/1435 7%**	**66/1600 4%**	**59/1378 4%**
Municipal Court	N/A	N/A	N/A	28/174 16%	13/91 14%	8/48 17%
District Court	N/A	N/A	N/A	70/1251 6%	52/1501 3%	51/1327 4%
Dual***	N/A	N/A	N/A	0/10 0%	1/8 13%	0/3 0%
Percent bond revocations for technical violations	**1890/7016 27%**	**307/1215 25%**	**370/1388 27%**	**404/1435 28%**	**509/1600 32%**	**300/1378^ 22%**
Municipal Court	N/A	N/A	N/A	37/174 21%	18/91 20%	10/48 21%
District Court	N/A	N/A	N/A	365/1251 29%	486/1501 32%	290/1327 22%
Dual***	N/A	N/A	N/A	2/10 20%	5/8 63%	0/3 0%
Percent bond revocations for new crimes	**712/7016 10%**	**98/1215 8%**	**123/1388 9%**	**121/1435 8%**	**130/1600 8%**	**240/1378^ 17%**
Municipal Court	N/A	N/A	N/A	17/174 10%	5/91 5%	3/48 6%
District Court	N/A	N/A	N/A	102/1251 8%	124/1501 8%	234/1327 17%
Dual***	N/A	N/A	N/A	2/10 20%	1/8 13%	3/3 100%
Actual unit cost per day	**$6.64**	**$8.68**	**$7.65**	**$7.10**	**$5.71**	**$4.05**
Number of clients served	**1,713**	**1,487**	**1,762**	**1,812**	**2,142**	**1,363**

*Beginning 2018, municipal and district court numbers split out for data tracking.
**Based on rounded monthly numbers.
***Dual – both a District and Municipal case.
^Due to COVID restrictions, reporting and drug testing expectations lessened resulting in fewer technical violations and therefore more clients remaining in the community to be arrested on new crimes.

Goal #1: **To coordinate an effective drug court intervention program for felony offenders with addiction issues that improves their functioning, reduces recidivism and positively impacts jail and prison populations.**

Objectives:

- To reach and maintain an average daily population of 115 participants.
- To increase the number and percent of successful completions to 53% or more.
- To maintain the percent of graduates that improve their functioning through risk reduction activities as measured by the LSIR discharge assessment at 85% or above.
- Graduate Recidivism: Percentage of DC graduates who are convicted of a new crime, as measured by City of Wichita and District Court records at 1, 3 and 5 years after completion of probation.

Performance Measures	2016-2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Average daily population*	95	109	96	85	97	90
Percent successful discharges	162/347 47%	34/76 45%	40/95 42%	33/68 49%	27/52 52%	28/56 50%
Percent of graduates with LSI-R improvements in risk reduction	144/157 92%	28/33 85%	35/40 88%	32/32 100%	24/26 92%	25/26 96%
Average length of stay in days for clients successfully discharged	113,873/157 725	21,058/29 726	27,678/40 692	22,354/33 677	19,226/27 712	23,557/28 841
Average length of stay in days for partial completion clients	68,936/182 379	13,539/42 322	21,115/54 391	11,357/35 324	7,848/24 327	15,077/27 558
Actual unit cost per day**	$22.28	$20.55	$22.71	$22.78	$20.99	$24.35
Number of clients served	172	185	186	170	162	159
Graduate Recidivism:	**2014**	**2015**	**2016**	**2017**	**2018*** **	**2019**
Clients charged with new crimes at 6 months/%	5/38 13%	6/37 16%	1/34 3%	6/40 15%	N/A	N/A
Clients charged with new crimes at 12 months/%	7/38 18%	13/37 35%	3/34 9%	10/40 25%	N/A	N/A
Clients charged with new crimes at 24 months/%	12/38 32%	22/37 59%	6/34 18%	15/40 38%	N/A	N/A
Clients convicted of new crimes at 1 year/%***	N/A	N/A	N/A	N/A	1/33 3%	1/26 4%
Clients convicted of new crimes at 3 years/%	N/A	N/A	N/A	N/A		
Clients convicted of new crimes at 5 years/%	N/A	N/A	N/A	N/A		

*Based on rounded monthly numbers.
**Includes SCDOC and COMCARE expenditures. CJA rent switched from 8% to 25% for the Pre Trial Program on July 1, 2015.
***In 2018 the way recidivism is calculated changed, from charged to convicted of a new crime, and also in 2018 recidivism data began being calculated at 1, 3 and 5 years.

Goal #1: To provide supervision through the Department of Corrections for a Work Release program in Sedgwick County.

Objectives:

- To maintain an average daily population of 75 or above.
- To increase and maintain the successful discharge rate of 60% or more.
- To reduce the number of client AWOLs to 60 or less.
- To increase the number and percentage of clients employed to 85% or above.

Performance Measures*	2018 Actual	2019 Actual	2020 Actual
Number of Clients served	484	597	283
Average daily population	55	71	30**
Percent of successful completions	233/421 55%	313/525 60%	178/221 68%
Number of AWOLs/Fail to Return	70	82	37
Percentage of Clients employed	914/1,111 82%	1,099/1,370 80%	373/606 62%
Actual unit cost per day	$44.90	$33.66	$36.00

*Baselines to be established in initial period of operation. First clients accepted in January 2018 with phase in to capacity.

**During the COVID-19 pandemic, the need to socially distance clients, designate isolation dorms, and quarantine all intake groups resulted in less frequent admissions and a lower than normal ADP.

Goal #1: To provide nutritious and satisfactory meals to clients in our juvenile facilities.

Objectives:

- The Kansas State Department of Education's annual review will support a combined meal reimbursement total of $155,000 for JDF and JRF.
- To maintain the JDF/JRF resident satisfaction with food service to 95% or more.

Performance Measures	2016 – 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
KSDE annual reimbursement	$154,312	$149,967	$141,602	$146,758*	$196,912	$136,321
Percent Resident satisfaction with food service (JDF)	913/960 95%	182/192 95%	173/192 90%**	182/192 95%	189/192 98%	187/192 97%
Percent Resident satisfaction with food service (JRF)	516/540 96%	97/108 90%	100/108 93%	103/108 95%	108/108 100%	108/108 100%

*Reimbursement amount of $40,694.64 for 2018 not received until 2019 and is included in 2019 total.
**KSDE requirements for breakfast and lunch may be a factor affecting satisfaction with food service.

Goal #1: Effectively and efficiently administer the Sedgwick County Community Crime Prevention fund in a results driven manner to positively impact the juvenile justice system.

Objectives:

- Fund programs that demonstrate the greatest crime prevention impact.
- Programs help to reduce the need for more restrictive and expensive juvenile justice interventions.

Sedgwick County Crime Prevention and Intervention Services Grantees for FY 2020

Agency	Program Name	FY 2020 Grant Amount	Number to be Served
EmberHope, Inc.	Functional Family Therapy	$138,344.31	45
Center for Behavioral and Academic Research (CBAR)	McAdams Academy	$145,686.00	30
Tiyospaye (Higher Ground)	Learning the Ropes	$100,000.00	85
Mental Health Association	Paths for Kids	$59,679.00	800
The Pando Initiative, Inc.	Curtis, Hamilton & Truesdell Middle Schools in USD 259 and Derby Middle School in USD 260	$66,784.16	130
Big Brothers/Big Sisters	Mentoring	$35,331.00	15
Training	Administration/Education	$36,558.53	
TOTAL		$582,383.00	

Summary: The Sedgwick County Community Crime Prevention Fund utilizes current research to target grant dollars to achieve the greatest crime prevention impact and assist youth at risk for offending improve the quality of their lives. In SFY19 and continuing into SFY20, training for providers was a focus for prevention programs. A training on gender responsive and dosage was completed by WSU consultants, Dr. Breanne Boppre and Dr. Delores Craig-Moorland. Providers were also offered the opportunity to attend a Motivational Interviewing Advanced training conducted by DOC staff. Providers were afforded the opportunity to send staff to the 2020 Governor's Conference on Child Abuse and Neglect and the Coalition for Juvenile Justice Annual Conference. Twenty staff utilized the opportunity to attend some or all of the conferences. Additional training opportunities are identified for the November 2021 Governor's Conference. Dr. Craig-Moreland has been directly involved in site visits at the programs. Consistently defining the recidivism measure continues to be a focus. Additionally, MHA/PATHS serves youth under-10 years of age who would not be eligible for an intake at the Juvenile Intake and Assessment Center for identification of law enforcement contact. Another consideration regarding this information is that not all youth have been out of a program for a full 6 months to do a check of recidivism on that timeline. Big Brothers/Big Sisters mentoring program did not renew for FY21. A new Request for Proposal will be released for the additional funding.

Recidivism Rates for Youth Served in SFY20 by Prevention Programs in Sedgwick County

Program	Type of Check	# of Youth checked	Total # of JIAC intakes	# of Youth involved	Recidivism Rate
Pando Initiative	During Services	122	4	4	1%
Big Brothers Big Sisters	*6 months post	1	1	1	100%
Detention Advocacy Services (KDOC-JS Block Grant)	During Services	65	11	11	17%
	*6 months post	59	6	6	10%
	*12 months post	57	3	3	5%
Functional Family Therapy	*12 months post	11	2	2	18%
Learning the Ropes (Higher Ground)	During Services	78	0	0	0%
	*6 months post	23	2	2	9%
Center for Academic & Behavioral Research (CBAR) / McAdams Academy	During Services	30	7	7	23%
	*6 months post	22	1	1	5%

*Includes only those youth who completed successfully

Exit Information for SFY20 for Prevention Programs in Sedgwick County

Program	# Served	# Carried-over to SFY19	# Excluded * NEITHER Successful or Unsuccessful	# Exited BOTH Successful and Unsuccessful	# Successful	# Unsuccessful	% Successful
Pando Initiative	122	0	4	118	71	47	60%
Big Brothers Big Sisters	1	0	1	0	0	0	0%
Detention Advocacy Service (KDOC Grant)	69	5	0	64	53	11	83%
Functional Family Therapy	21	2	0	19	11	8	58%
Learning the Ropes (youth only)	81	8	0	73	55	18	75%
CBAR / McAdams Academy	30	0	0	30	28	2	93%
PATHS for Kids – MHA	403	0	403	1	0	1	0%

Exit information includes all service episodes, which may include duplicate clients.
Success is determined according to the planned services. Each program has specific criteria to define success.

DEFINITIONS OF SUCCESS

Pando Initiative: A youth meeting at least 65% of the following program measures (attendance, expulsions, suspensions, reading, math and parent teacher conferences) is considered a successful exit from our program.

Detention Advocacy Service (Sedgwick County Department of Corrections): KDOC-JS Grant Funded: Targets minority and low-income youth. Includes short-term, case management and attorney services provided by Kansas Legal Services. Program completion is determined by the final disposition of the youth's case. Youth receive case management services and/or monitoring of their bond conditions until the final disposition of their case or the youth is terminated from the program early due to not complying with court conditions, bond revocation for a new crime or failure to follow program rules. Youth receiving case management are considered successful when they are engaged and follow the case plan. For youth provided continued legal representation, those who do not return to the Juvenile Detention Facility during the adjudicatory process are considered successful.

Functional Family Therapy (FCS Counseling / EmberHope): This is an evidence-based program with objectively defined criteria; therefore, success is clearly defined. Clients are successful when they complete the three phases of FFT. The result is improved functioning and reduced recidivism. Most treatment episodes last three to four months, but treatment continues until the family meets their goals even if this takes longer than four months.

Learning the Ropes (Higher Ground): A successful completion is defined as meeting the following discharge criteria: satisfactorily completed all program assignments, demonstrated an understanding of addictive disease, maintained abstinence for a minimum of 30 days, made satisfactory progress towards treatment goals and no indication of a need for further treatment.

Center for Academic & Behavioral Research (CBAR)/McAdams Academy: Youth are considered successful if they participate in the program and can demonstrate positive cognitive behavioral elements and skills needed to successfully return to a traditional educational environment or another educational or vocational opportunity.

PATHS for Kids (Mental Health Association): Successful completion is defined as attending at least 10 sessions and demonstrating mastery of the skills taught.

Kansas Big Brothers Big Sisters: Successful completion is defined as enrolling and being matched for at least one year. No outcome measure will be available prior to the match completing one year.

Note: Expectations for program success rates are set out in the Comprehensive Plan for Juvenile Delinquency Prevention for the 18th Judicial District (see Section III, page 5).

STATE

FUNDED

PROGRAMS

Goal #1: To prevent youth from getting more deeply involved in the juvenile justice system by providing effective intake booking, assessment and referral services 24 hours a day.

Objectives:

- To perform intake booking and maintain electronic records on 100% of youth arrested and delivered for booking by law enforcement.
- Ninety-nine percent (99%) or more of youth/families identified as having an elevated risk to reoffend (moderate to very high risk) will receive referral recommendations by staff (excludes youth already receiving services).
- Seventy percent (70%) or more of youth identified as having an elevated risk to reoffend (moderate to very high risk) will accept referrals (excludes youth already receiving services).
- To perform accurate screening of youth for placement in juvenile detention by reducing overrides of the screening instrument to state threshold or less.

Performance Measures	2016 - 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Number of intakes / %	9,251 100%	2,506 100%	1,832 100%	1,874 100%	1,765 100%	1,274 100%
Percent of youth receiving recommendations for service	1,160/1,175 99%	276/281 98%	239/242 99%	263/265 99%	237/239 99%	145/148 98%
Percent of youth accepting referrals	818/1,175 70%	167/281 59%	182/242 75%	201/265 76%	182/239 76%	86/148 58%
Percent overrides to Detention Screening Instrument*	N/A	N/A	43/568 8%	87/1,242 7%	64/1,189 5%	66/867 8%

*Starting on 7/1/17, a statewide KDAI tool replaced the local DRAI tool; the percentage reported for 2017 is for 7/1/17 – 12/31/17.

Goal #2: To share intake information to juvenile justice stakeholders in Sedgwick County.

Objectives:

- Provide services to stakeholders that meet an overall satisfaction rate of 95% as measured by an annual survey.
- Develop and provide stakeholders with concise, accurate and useful reports and achieve 95% or above satisfaction ratings by an annual survey.

Performance Measures	2016 - 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Percent of stakeholders reporting satisfaction with JIAC services	222/227 98%	99/100 99%	52/53 98%	15/15 100%	29/32 91%	27/27 100%
Percent reporting satisfaction with JIAC reports	201/222 91%	86/98 88%	46/53 87%	15/15 100%	31/32 97%	23/24 96%

Goal #3: To meet the service needs of our families served in a friendly, efficient, effective and professional manner.

Objective:

- Provide services to families of referred youth that meet an overall satisfaction rate of 95% as measured by phone survey and comment cards.

Performance Measures	2016 – 2020 Five Year Average	2016* Actual	2017 Actual	2018 Actual	2019 Actual	2020** Actual
Percent of families expressing satisfaction with JIAC services	709/716 99%	11/12 92%	14/14 100%	16/16 100%	12/12 100%	656/662 99%

*Survey method from 2016 - 2019: Phone interviews with a sample consisting of the most recent family each JIAC staff worked with until one family per staff member was successfully surveyed.

**Survey method in 2020: Tracking post-intake contacts and complaints from all intakes of youth released to their family.

Goal #4: To prevent delinquency by providing an effective one time intervention to pre-delinquent youth displaying early symptoms and their families.

Objectives:

- To serve 100 or more youth in the Starting Point Program.
- To maintain a rate of 5% or less of program participants with a subsequent JO intake within six months.

Performance Measures	2016 – 2020 Five Year Average	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Youth served on Starting Point	65	81	93	78	62	13*
Percent of participants with an intake in six months	18/364 5%	4/73 5%	1/113 1%	8/69 12%	2/57 4%	3/52 6%

*Starting Point tours were discontinued after the 1st quarter of 2020 due to pandemic restrictions.

Goal #1: To enhance community safety, reparation and behavior change in juvenile offenders through effective case management by holding them accountable for their criminal behavior.

Objectives:

- Recidivism rate at 15% or less (2% low, 14% moderate, 18% high) for successful juvenile offenders released from Case Management Supervision (CM) 12 months after case closure.
- Recidivism rate at 19% or less (2% low, 30% moderate, 20% high) for successful juvenile offenders released from Conditional Release (CR) 12 months after case closure.
- Recidivism rate at 20% or less (2% low, 20% moderate, 25% high) for successful juvenile offenders released from Juvenile Intensive Supervision (JISP) 12 months after case closure.
- An average of 4 or less new adjudications per month will be confirmed against juveniles in Kansas Department of Corrections – Juvenile Services custody.
- Fines, fees, restitution and court costs collected from JFS clients will be $15,000.
- Community service hours completed by JFS clients will be 550 hours or above.

Performance Measures*	2016 Actual	2017 Actual (Collected 12 mos. Post)	2018 Actual	2019 Actual	2020 Actual***
Percent CM Recidivism 12 Months After Case Closure	14%	8/56 14%	2/21 10%	1/8 13%	
Percent Low Risk CM Recidivism 12 Months After Case Closure	N/A	0/0 0%	0/0 0%	N/A	
Percent Moderate Risk CM Recidivism 12 Months After Case Closure	12%	4/34 12%	0/12 0%	0/4 0%	
Percent High Risk CM Recidivism 12 Months After Case Closure	18%	4/22 18%	2/9 22%	1/4 25%	
Percent CR Recidivism 12 Months After Case Closure	17%	4/24 17%	2/17 12%	1/18 6%	
Percent Low Risk CR Recidivism 12 Months After Case Closure	0%	0/3 0%	0/1 0%	N/A	
Percent Moderate Risk CR Recidivism 12 Months After Case Closure	13%	2/15 13%	2/11 18%	0/13 0%	
Percent High Risk CR Recidivism 12 Months After Case Closure	33%	2/6 33%	0/6 0%	1/5 20%	

Performance Measures*	2016 Actual	2017 Actual (Collected 12 mos. Post)	2018 Actual	2019 Actual	2020 Actual***
Percent JISP Recidivism 12 Months After Case Closure	15%	7/47 15%	1/64 2%	1/75 1%	
Percent Low Risk JISP Recidivism 12 Months After Case Closure	0%	0/7 0%	0/0 0%	0/3 0%	
Percent Moderate Risk JISP Recidivism 12 Months After Case Closure	15%	4/27 15%	1/42 2%	1/41 2%	
Percent High Risk JISP Recidivism 12 Months After Case Closure	23%	3/13 23%	0/22 0%	0/31 0%	
Average Number of New Adjudications Per Month – CM Custody Clients	4	3	1	3	1
Fines, Fees, Restitution, & Court Costs Collected	$24,009	$19,601	$14,746	$11,566	$10,453
Community Service Hours Completed**	545	493	700	764	359

*Recidivism is the measurement at which a client is adjudicated/convicted of a new offense.
**Community Service Options are now available through Evening Reporting Center (ERC).
***Recidivism for all of 2020 will be calculated at the end of 2021.

Goal #2: To provide effective correctional intervention, supervision and services to juvenile offenders assigned to Juvenile Field Services (JFS).

Objectives:

- The successful program completion rate for CM low risk clients will be maintained at 90% or above.
- The successful program completion rate for CM moderate risk clients will be maintained at 84% or above.
- The successful program completion rate for CM high risk clients will be maintained at 70% or above.
- The successful program completion rate for CR low risk clients will be increased to 35% or above.
- The successful program completion rate for CR moderate risk clients will be increased to 55% or above.
- The successful program completion rate for CR high risk clients will be increased to 55% or above
- The successful program completion rate for JISP low clients will be increased to 75% or above.
- The successful program completion rate for JISP moderate clients will be increased to 60% or above.
- The successful program completion rate for JISP high risk clients will be increased to 60% or above.

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Percent successful CM completions	76%	32/39 82%	29/29 100%	10/12 83%	19/22 86%
Percent successful Low Risk CM completions	N/A	N/A	1/1 100%	0/0%	N/A
Percent successful Moderate Risk CM completions	77%	20/24 83%	16/16 100%	5/7 71%	5/7 71%
Percent successful High Risk CM completions	74%	12/15 80%	12/12 100%	5/5 100%	14/15 93%

Division of Public Safety
Department of Corrections
Juvenile Field Services (JFS)

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Percent successful CR completions	47%	17/25 68%	22/39 56%	19/26 73%	6/10 60%
Percent successful Low Risk CR completions	N/A	1/2 50%	1/3 33%	1/1 100%	N/A
Percent successful Moderate Risk CR completions	55%	6/6 100%	16/26 62%	13/16 81%	2/4 50%
Percent successful High Risk CR completions	30%	10/17 59%	5/10 50%	5/9 56%	4/6 67%
Number CM clients served	411	354	232	189	139
ADP for CM	227	167	105	75	66
Unit cost per day for CM	$15.55	$17.98	$27.57	SFY19 Actual* $49.06	$50.89
Percent successful JISP completions	63%	60/104 58%	73/88 83%	81/108 75%	80/96 86%
Percent successful Low Risk JISP completions	100%	8/8 100%	1/2 50%	4/4 100%	1/2 50%
Percent successful Moderate Risk JISP completions	62%	31/63 49%	47/54 87%	43/50 86%	44/49 90%
Percent successful high risk JISP completions	54%	21/33 64%	25/32 78%	34/54 63%	35/45 78%
Number JISP clients served	272	275	284	304	263
ADP for JISP	148	115	127	130	107
Unit cost per day for JISP	$10.52	$11.14	$14.27	SFY19 Actual* $13.12	$13.90

*The unit cost per day is calculated based on state fiscal year as opposed to a calendar year.

Goal #1: To provide delivery of evidence-based cognitive behavioral programming with fidelity and at the appropriate intensity for youth at risk of KDOC-JS involvement and youth currently in community case management.

Objectives:

- To maintain a 15% or less recidivism rate for graduates measured at 6 months.
- To maintain a 20% or less recidivism rate for graduates measured between 6-12 months.
- To maintain a 22% or less recidivism rate for graduates measured between 12-24 months.
- To maintain a 25% or less recidivism rate for graduates measured between 24-36 months.
- 80% of youth entering the program will complete the required hours to graduate.
- 90% of youth graduates will show improvement from pre-program administration to post-program administration.

Performance Measures	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Number of youth served	147	110	325*	194	110
Percent Recidivism 6 Months After Graduation**	12%	0%	0%	3%	
Percent Recidivism 12 Months After Graduation**	6%	8%	2%	6%	
Percent Recidivism 24 Months After Graduation**	15%	8%	6%		
Percent Recidivism 36 Months After Graduation**	21%	8%			
Percent of graduates completing curriculum hours to graduate	70%	94%	361/436 83%	154/188 82%	682/800 83%
Percent of graduates improved from pre to post program administration	91%	100%	95%	96%	100%

*JRBG absorbed youth referred and not accepted at Evening Reporting Center (ERC) beginning May 2018.
**Calculation of Recidivism reviewed and adjusted with August 2018 update. Recidivism is the measurement at which a youth is convicted of a new offense after successful completion of programming.

Goal #1: **To provide a spectrum of evidence-based practice (EBP) programming to youth to support rehabilitation, decrease recidivism, maintain accountability for behavior, and decrease the use of secure detention.**

Objectives:

- 80% of youth served will successfully complete the ERC program.
- 80% of youth will have no new arrests following completion of the program and at one year after.

Goal#2: **The ERC will seek to serve youth from Butler, Cowley, Elk, Greenwood, Harvey, McPherson, Sedgwick, and Sumner counties scoring moderate to high risk as determined by risk assessment with the appropriate dosage of EBP programming.**

Objectives:

- The percentage of youth living at home* or living independently after completion of the program and one year after completion of the program will be 80% or greater.
- 90% of youth served in the program will be in school and/or working at the successful completion of the program and one year after completion.

Performance Measures	2018 Start Up Year 05/01/18 – 12/31/18	2019 Baseline Year	2020 Actual
Number of youth served.	**Sedgwick County** 163	**Sedgwick County** 160	**Sedgwick County** 113
	Regional Counties 10	**Regional Counties** 18	**Regional Counties** 4
Percent of youth successfully completing program.**	**Sedgwick County** 53/78 68%	**Sedgwick County** 63/88 72%	**Sedgwick County** 95%
	Regional Counties 6/7 86%	**Regional Counties** 4/5 80%	**Regional Counties** 100%
Percent of youth living at home or independently at successful completion of program.	**Sedgwick County** 52/53 98%	**Sedgwick County** 62/63 98%	**Sedgwick County** 100%
	Regional Counties 5/6 83%	**Regional Counties** 3/4 75%	**Regional Counties** 100%
Percent of youth living at home or independently one year after successful completion of program.	**Sedgwick County** N/A	**Sedgwick County** 28/30 93%	**Sedgwick County** 100%
	Regional Counties N/A	**Regional Counties** 2/3 67%	**Regional Counties** 100%
Percent of youth in school and/or working at successful completion of program.	**Sedgwick County** 47/53 89%	**Sedgwick County** 59/63 94%	**Sedgwick County** 100%
	Regional Counties 6/6 100%	**Regional Counties** 3/4 75%	**Regional Counties** 100%
Percent of youth in school and/or working one year after successful completion of program.	**Sedgwick County** N/A	**Sedgwick County** 21/30 70%	**Sedgwick County** 96%
	Regional Counties N/A	**Regional Counties** 2/3 67%	**Regional Counties** 100%
Percent of youth with no new adjudications for crimes one year after successful completion of program.	**Sedgwick County** N/A	**Sedgwick County** 51/53 96%	**Sedgwick County** 95%
	Regional Counties N/A	**Regional Counties** 5/6 83%	**Regional Counties** 100%
Actual unit cost per day for ERC	N/A	$106.14	$84.17

*Definition of Home includes biological family, extended family, kinship or other relationship.

**Successful program completion is the number of youth that complete all curriculum/programming requirements.

Division of Public Safety
Department of Corrections
Community Corrections Risk Reduction Initiative (RRI)

Goal #1: To reduce recidivism of adult felony offenders assigned to Community Corrections in the 18th Judicial District.

Objectives:

- SFY12 State requirement to increase successful program discharges by 3% each year or attain 75% or above.
- SFY18 and SFY19 Objective: To reduce the percent of new felony and misdemeanor revocations by 1% each year or attain 45% or below of both type of revocations.
- Beginning with SFY 2018 clients that successfully completed probation will be reviewed at 1, 3 & 5 years for convictions of new crimes in the City of Wichita and district court records as the measure for recidivism.

Performance Measures	SFY 2006 Baseline	SFY 16-20 Five Year Average	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual
Successful program discharges % / points + / -	N/A	55%	58% +4	57% -1	51% -6%	55% +4%	56% +1%
Successful completions of probation	387	636	665	712	627	588	589
Total Probation revocations to prison / %	569 / 56%	45%	488 / 42%	43% 543/1255	49% 598/1225	45% 479/1067	45% 489/1078
Revocations for Technical Violations / %	455 / 80%	49%	256 / 52%	47% 252/543	47% 279/598	44% 213/479	53% 259/489
Revocations New Felony / %	76 / 13%	37%	174 / 36%	38% 208/543	39% 235/598	42% 199/479	31% 151/489
Revocations New Misdemeanor / %	38 / 7%	14%	58 / 12%	15% 83/543	14% 84/598	14% 67/479	16% 79/489

Recidivism	SFY 2018			SFY 2019		
	1 Year	3 Years	5 Years	1 Year	3 Years	5 Years
Total Successful Completions	627			588		
New Convictions	67			41		
Rate/Percentage	11%			7%		

Goal #2: To improve clients functioning from the initial LSI-R assessment compared to the discharge LSI-R on clients who successfully complete probation.

Objectives:

- To have 87% of the clients who successfully complete probation improve their discharge LSI-R score as compared to the initial LSI-R score.

Performance Measures	SFY 16-20 Five Year Average	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual

Percent of clients with LSI-R improvements.	86%	90%	90% 337/376	81% 356/437	87% 320/367	82% 295/359

Division of Public Safety
Department of Corrections
Residential and Service Center

Goal #1: To provide a less costly residential alternative to prison that promotes public safety through close supervision of offenders and requires accountability and responsibility.

Objectives:

- To maintain an average daily population of 62 or above.
- To increase and maintain the successful discharge rate of 70% or more.
- To reduce the number of client AWOLs to 30 or less.
- Clients will perform 8,000 hours or more of community service.
- Clients will pay court costs and restitution according to their case plans.

Performance Measures	SFY 16–20 Five Year Average	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual
Average daily population	60	63	61	57	64	53**
Percent of successful discharge	75%	77%	69% 157/227	74% 131/178	73% 145/199	80% 171/213
Number of AWOLs	37	28	27	51	43	35
Community Services Hours	7,502	6,836	7,455	7,952	7,929	7,340
Court Costs and Restitution Paid*	$5,177	$11,930	$4,772	$3,902	$2,294	$2,985
Unit cost per day	$72.24	$78.57	$77.76	$75.96	$66.16	$62.73
Number of clients served	315	306	322	305	343	298

*In 2017, Supervision Fees increased from $300 to $500 with a resulting decrease in restitution due to costs being collected earlier in the process.

**During the COVID-19 pandemic, the need to socially distance clients, designate isolation dorms, and quarantine all intake groups resulted in less frequent admissions and a lower than normal ADP.

Goal #2: To provide services that increase chances for offenders to succeed in the community and remain crime free.

Objectives:

- To maintain the percentage of employed offenders at 90% or above.

Performance Measures	SFY 16 – 20 Five Year Average	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual
Percent of employed offenders	91%	95%	88% 612/692	91% 579/637	92% 704/764	90% 524/584

Goal #1: To protect the community by closely supervising offenders at appropriate levels of intensity so that violations are detected and sanctions imposed.

Objectives:

- To increase the percentage of offenders who screen drug free to 80% or above.
- To maintain the compliance rate for offender supervision with KDOC standards at 96% or above.

Performance Measures	SFY 16 – 20 Five Year Average	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual
Average Daily Population	1,520	1,610	1,500	1,474	1,508	1,506
Percent of negative drug screens	76%	71%	72% 4,261/5,909	76% 7,864/10,302	79% 9,641/12,135	80% 8,109/10,089
Percent supervision contact compliance	96%	96%	96% 12,413/12,917	97% 10,737/11,057	96% 11,401/11,825	97% 11,934/12,339

*KDOC changed population count to include drug court, residential and AISP in SFY 2014.

Goal #2: To provide effective correctional intervention, supervision and services to adult offenders assigned to the Adult Intensive Supervision program.

Objectives:

- To maintain the percentage of employed offenders at 83% or above.
- To increase and maintain the percent of clients working on current individualized supervision plan to 97% or above.

Performance Measures	SFY 16 – 20 Five Year Average	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual
Percent of employed offenders	80%	82%	80% 7,625/9,508	83% 6,787/8,173	81% 7,797/9,637	75% 7,518/10,078
Percent working on individualized plan	96%	94%	95% 11,354/11,930	97% 10,517/10,848	97% 10,578/10,904	97% 10,943/11,296
Unit cost per day*	$7.02	$6.29	$7.24	$7.46	$7.31	$6.82
Number of clients served	2,802	2,991	2,864	2,837	2,751	2,567

*Beginning in SFY17, Behavioral Health grant expenses were included in AISP per diem costs.

Division of Public Safety
Department of Corrections
Community Corrections Justice Reinvestment Initiative (JRI)

Goal #1: To provide effective behavioral health interventions and evidence based programming to reduce probation revocations and recidivism in a targeted population of adult felony offenders with mental health, substance abuse and heightened risk to reoffend.

Objectives:

- To serve 300 or more clients annually with evidence-based cognitive behavioral programming.
- To maintain a revocation rate of 15% or less for clients that receive JRI evidence-based cognitive behavioral programming.
- To maintain a revocation rate of 15% or less for clients that receive JRI mental health services (COMCARE).
- To maintain a revocation rate of 16% or less for clients that receive JRI substance abuse services (Higher Ground).
- Beginning with SFY 2018 former JRI clients who successfully completed probation will be reviewed at 1, 3 & 5 years for convictions of new crimes in the City of Wichita and district court records as the measure for recidivism.

Performance Measures	SFY 2016 Actual	SFY 2017 Actual	SFY 2018 Actual	SFY 2019 Actual	SFY 2020 Actual
Number of clients served with evidence-based programming	314	285	288	361	349
Total number of clients that received evidence-based programming that were revoked to prison /%	75/24%	27/10%	50/17%	50/14%	101/29%
Number of COMCARE clients served	486	405	605	569	455
Total COMCARE revocations to prison /%.	51/11%	62/15%	71/12%	91/16%	52/11%
Number of Higher Ground clients served	45	128	132	22	23
Total Higher Ground revocations to prison /%.	6/13%	14/11%	24/18%	0/0%	5/22%

Recidivism*	SFY 2018			SFY 2019		
	1 Year	3 Years	5 Years	1 Year	3 Years	5 Years
Number of clients served by JRI Services that successfully completed probation	135			187		
New Convictions	16			14		
Rate/Percentage	12%			7%		

*Definition of Recidivism changed to reflect only convictions for new crimes.