

Description of Major Services

Fleet Management is responsible for maintaining, repairing, fueling, and replacing the County's fleet, which consists of more than 700 vehicles and related equipment. The Department is divided into eight different cost centers, or shops, which designate an area of expertise. The Division of Public Works is the largest customer of Fleet Management services, as it has approximately one-half of the County's entire fleet. The second largest customer is the Sheriff's Department, followed by the Fire District and Emergency Medical Service.

Each year, Fleet Management completes approximately 5,000 work orders on vehicles and equipment. These vehicles and equipment are divided into various classes. Fleet Management technicians maintain a wide variety of equipment, including sedans, patrol cars, pickups, vans, dump trucks, bulldozers, motor graders and several types of off-road equipment. The Fleet inventory also includes an airplane operated by the Sheriff's Office to transport extradited prisoners.

Assigned vehicles include 195 sedans, 27 ambulances, 40 SUVs, 46 vans, 36 fire apparatus, 86 light trucks, and 36 heavy trucks. The remainder of the inventory is offroad equipment (motor graders, bulldozers, excavators etc), trailers, mowing equipment and snow removal equipment.

The Fleet Management Radio Shop services and repairs all of the communications and radio equipment owned and operated by Sedgwick County, and also the equipment owned and operated by the various municipalities within Sedgwick County, for a total of nearly 2,000 pieces of radio and communications equipment. During 2005, the Radio Shop was shifted from Emergency Communications to Fleet Management and is now located with Fleet in a facility at the Stillwell Yard. This is a more convenient and efficient location to provide support to the City of Wichita and Sedgwick County Fleet for their vehicle radio maintenance. The Radio Shop is now fully integrated and uses Fleet Management software to measure costs, production, and to maintain inventory and a maintenance/supply history.



Programs and Functions

Fleet Management continues to ensure the County's financial and institutional viability by working with its customers to make responsible long-term choices in the selection and purchase of a vehicle and equipment. When selecting pieces of Heavy Equipment, the selection team considers the estimated average monthly costs of ownership along with the purchase price. Ability to perform required tasks, ease of maintenance and life cycle cost are all considerations in a rigorous selection process that often requires demonstrations of capability on the job site.

• Commitment -

Accountability -

• Professionalism and Respect

sustainable technologies

Extended to our customers

In the Radio Shop, older analog-only equipment is rapidly becoming obsolete in favor of digital, interoperable and less maintenance intensive technologies.

Fleet Management also incorporates gas/electric hybrid vehicles into the fleet. This will have the dual effect of increasing fuel efficiency and reducing emissions. CO2 Additionally, Fleet Management continues to investigate and prepare recommendations for County leadership with regard to emerging alternative fuel vehicles.

Current and Emerging Issues

A major concern for Fleet Department is managing the

volatility in the cost of fuel. The County used approximately 340,000 gallons of gasoline and 250,000 gallons of diesel fuel in 2011. Fluctuations in crude oil and at-the-pump prices continue to present budgetary challenges to the Fleet Management Department. To further mitigate these pricing uncertainties, Fleet Management staff and customers continue in their efforts to "right-size" vehicles throughout the fleet.

Since 2006, Fleet Management has used an alternative ambulance replacement strategy. The program removed the ambulance patient treatment module from the old, high mileage, or damaged vehicle chassis and remounted it on a new chassis. This enabled the lifecycle of the module to be extended over two chassis lifetimes and to save on the cost of purchasing new ambulances. The intent of this program was to have ambulances "as good as new" after the remount. Through 2012, staff accomplished nearly all of the work using overtime.

Budget Adjustments

Alignment with County Values

Goals & Initiatives

• **Provide timely and effective customer service and repairs** Fleet is working with all user departments to continually

Increasing fuel economy while decreasing carbon

and an additional ten are expected to be ordered soon.

Ensure uninterrupted communication for public safety agencies with preventive maintenance and timely repairs

emissions through the introduction and usage of new

Fleet has integrated eight gas electric hybrids into the fleet

that are both mission ready and cost effective.

evaluate their departmental needs and to secure vehicles

To providing excellent and timely service

Through multiple performance measurements

Changes to Fleet Management's 2013 budget include the elimination of 7.0 FTE positions and reductions in contractual and commodity expenditures. Within Fleet Management's administrative function, the budget includes the elimination of a 1.0 FTE Fiscal Associate

position.

Functions within the Stock Room will be outsourced to a private vendor who will manage the Department's parts inventory, resulting in a reduction of 4.0 FTE positions, including 1.0 FTE Inventory Manager; 1.0 FTE Fiscal Associate; 1.0 FTE Automotive Stores Clerk; and 1.0 FTE Fuel Services Attendant.

Additionally, functions within the Body Shop will be outsourced to a private vendor, resulting in a reduction of 2.0 FTE positions, including a 1.0 FTE Shop Supervisor position and a 1.0 FTE Body Shop Worker position.

The Department also will contract for ambulance remounts for a reduction in

personnel costs due to less overtime pay.

Additionally, the budget includes a reduction in equipment due to extending life expectancy on light vehicles and a reduction in contractuals related to the implementation of an idling policy to decrease fuel usage.

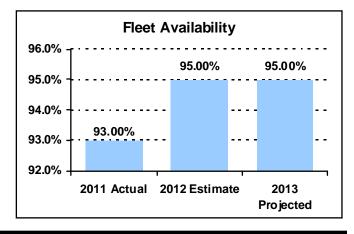


PERFORMANCE MEASURE HIGHLIGHTS

The following chart illustrates the Key Performance Indicator (KPI) of the Fleet Management Department.

Fleet Availability -

• Measure of the percentage of vehicles that are available for use on any given day, excluding those that are in the shop for regular service or maintenance



Department Performance Measures	2011 Actual	2012 Est.	2013 Proj.
Goal: Provide timely and effective customer service and repairs			
Fleet availability (KPI)	93.00%	95.00%	95.00%
Technician accountability	73.00%	73.00%	73.00%
Return to service rate (within 48 hours - 2 service days)	92.00%	95.00%	95.00%
Percentage of downtime due to parts	2.18%	5.50%	5.50%



Significant Adjustments From Previous Budget Year FTEs Expenditures Revenue Eliminate Fiscal Associate position and reduce overtime budget due to outsourcing ambulance remounts (1.00) (75,475) • Eliminate positions and reduce and realign budget related to outsourcing Fleet Stock Room (363,076) (4.00) (35,000) • Eliminate positions and reduce and realign budget related to outsourcing Fleet Body Shop (2.00) Reduce equipment related to extending vehicle life expectancy for some vehicle classes (250,000) Adjust contractuals and commodities for one-time Sheriff airplane remodel in 2012 (750,000) • Reduce commodities related to implementing idling policy to decrease fuel consumption (10,000) • Increase in commodities related to aligning budget with higher estimated fuel costs 870,271 Total (613,280) (7.00)

Budget Summary by Categ	jory					Budget Summary b	by Fund	
Expenditures	2011 Actual	2012 Adopted	2012 Revised	2013 Budget	% Chg. '12-'13	Expenditures	2012 Revised	2013 Budget
Personnel	1,428,116	1,518,808	1,518,808	1,121,459	-26.2%	Fleet Management-602	10,246,208	9,740,357
Contractual Services	496,881	466,049	1,024,469	463,050	-54.8%	General Fund-110	329,204	325,758
Debt Service	-	-	-	-				
Commodities	3,597,868	3,385,197	2,729,197	3,413,468	25.1%			
Capital Improvements	-	-	-	-				
Capital Equipment	4,248,327	5,318,138	5,302,938	5,068,138	-4.4%			
Interfund Transfers	488,187	-	-	-				
Total Expenditures	10,259,379	10,688,192	10,575,412	10,066,115	-4.8%	Total Expenditures	10,575,412	10,066,115
Revenue								
Taxes	-	-	-	-				
Intergovernmental	-	-	-	-				
Charges For Service	7,999,624	8,473,080	8,473,080	8,732,273	3.1%			
Other Revenue	1,261,668	260,694	260,694	226,222	-13.2%			
Total Revenue	9,261,292	8,733,774	8,733,774	8,958,495	2.6%			
Full-Time Equivalents (FTEs)	27.00	24.00	24.00	17.00	-29.2%			

Budget Summary by Program

	_		Ex	penditures			I -	Full-Time I	Equivalents (F	TEs)
Program	Fund	2011 Actual	2012 Adopted	2012 Revised	2013 Budget	% Chg. '12-'13		2012 Adopted	2012 Revised	2013 Budget
Fleet Administration	602	433,472	545,153	432,373	436,284	0.9%	-	3.00	3.00	2.00
Heavy Equipment Shop	602	921,160	852,404	850,404	761,589	-10.4%		6.00	6.00	6.00
Stock Room	602	2,387,201	1,464,533	1,470,943	2,233,197	51.8%		4.00	4.00	-
Body Shop	602	200,174	177,106	177,106	141,881	-19.9%		2.00	2.00	-
Light Equipment Shop	602	954,997	926,256	921,846	773,870	-16.1%		6.00	6.00	6.00
Vehicle Acquisition	602	4,767,124	3,828,768	3,828,768	3,578,768	-6.5%		-	-	-
Fleet Airplane	602	315,458	1,064,768	1,064,768	314,768	-70.4%		-	-	-
Vehicle Acquisition Continge	602	-	1,500,000	1,500,000	1,500,000	0.0%		-	-	-
Radio Maintenance	110	279,794	329,204	329,204	325,758	-1.0%		3.00	3.00	3.00

10,259,379 10,688,192 10,575,412 10,066

10,066,115 -4.8% 24.00

24.00

Page 211

17.00



Personnel Summary by Fund

Fleet Management

Budgeted Personnel Costs 2012 2012 2013 Position Title(s) Fund Band Adopted Revised Budget 44,398 Communication Equipment Supervis 44,398 44,398 110 B324 Electronic Technician III 40,897 40,897 40,897 110 B323 40,167 38,043 38,043 Electronic Technician II 110 B322 58,705 68,826 58,705 Director of Fleet Management B428 602 Senior Administrative Officer 602 B323 50,964 53,993 53,993 107,444 107,444 107,444 Shop Supervisor II 602 B321 Inventory Management Supervisor B321 48,238 48,238 602 Shop Supervisor I 602 B220 130,885 130,885 93,865 258,957 258,958 258,958 Mechanic II 602 B219 30,765 30,765 Body Shop Worker B218 602 Mechanic I 35,064 35,064 35,064 602 B217 **Fiscal Associate** 602 B216 53,184 53,184 22,158 Automotive Stores Clerk 602 B114 22,158 _ Fuel Services Attendant 29,413 29,413 602 B114 -

Full-Time Equivalents (FTEs)							
2012 Adopted	2012 Revised	2013 Budget					
1.00	1.00	1.00					
1.00	1.00	1.00					
1.00	1.00	1.00					
1.00	1.00	1.00					
1.00	1.00	1.00					
2.00	2.00	2.00					
1.00	1.00	-					
3.00	3.00	2.00					
7.00	7.00	7.00					
1.00	1.00	-					
1.00	1.00	1.00					
2.00	2.00	-					
1.00	1.00	-					
1.00	1.00	-					

Subtotal	731,367		24.00	24.00	17.00
Add:	,				
Budgeted Personnel Savings (Turnover)	(10,076)				
Compensation Adjustments	-				
Overtime/On Call/Holiday Pay	56,862				
Benefits	343,306				
Total Personnel Budget	1,121,459				



• Fleet Administration

Fleet Administration provides management and clerical support to all shops within the department and provides projections on all departmental fleet costs.

Fund(s): Fleet Management 602

	2011	2012	2012	2013	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	/0 Ong.
Personnel	119.489	214.515	214.515	166,955	-22.2%
Contractual Services	280.863	306.638	194,303	245,774	26.5%
Debt Service		-	-		20.070
Commodities	33.121	24.000	23,555	23,555	0.0%
Capital Improvements		,			
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	433,472	545,153	432,373	436,284	0.9%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	4,446,686	5,259,197	5,259,197	5,390,677	2.5%
Other Revenue	821	1,165	1,165	802	-31.2%
Total Revenue	4,447,507	5,260,362	5,260,362	5,391,479	2.5%
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	2.00	-33.3%

Goal(s):

16001-602

• Provide timely and effective customer service

- Ensure vehicles are safe, reliable and durable
- · Provide proper vehicles and equipment

• Heavy Equipment Shop

The Heavy Equipment Shop maintains all vehicles and equipment with a gross weight of one ton or greater. Heavy Equipment also includes maintenance of the equipment and vehicles used by Fire District 1.

Fund(s): Fleet Management 602					16002-602
	2011	2012	2012	2013	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'12-'13
Personnel	342,333	339,117	339,117	331,902	-2.1%
Contractual Services	41,830	46,087	44,087	46,087	4.5%
Debt Service	-	-	-	-	
Commodities	536,997	467,200	467,200	383,600	-17.9%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	921,160	852,404	850,404	761,589	-10.4%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	-	-	-	
Other Revenue	315,689	225	225	-	-100.0%
Total Revenue	315,689	225	225	-	-100.0%
Full-Time Equivalents (FTEs)	7.00	6.00	6.00	6.00	0.0%

Goal(s):

• Provide professional, timely and effective customer service

• Ensure vehicles are safe, reliable and durable

• Provide efficient and effective repairs of all County owned heavy equipment



Stock Room

The Stock Room maintains and manages the parts inventory for the Light Equipment Shop, the Heavy Equipment Shop, the Body Shop, and the Radio Shop. It also manages the Stillwell fueling station for Sheriff and Public Works vehicles. Stock Room staff research and requisition parts and supplies for the repair and maintenance of County vehicles and equipment. For 2013, the commodities budget has increased to cover anticipated fuel costs.

Fund(s): Fleet Management 602 2011 2012 2012 Revised Expenditures Actual Adopted Personnel 187,295 188,539 188,539 **Contractual Services** 16,432 3,750 10,160 Debt Service Commodities 2,168,002 1,272,244 1,272,244 Capital Improvements Capital Equipment 15,473 _ Interfund Transfers **Total Expenditures** 2,387,201 1,464,533 1,470,943

Goal(s):

16003-602

'12-'13

-98.5%

-63.1%

75.0%

51.8%

2.5%

-95.1%

-18.8%

-100.0%

2013

Budget

2,787

3,750

2,226,660

2,233,197

37,823

38,332

509

• Provide professional, timely and effective customer service

Body Shop

Intergovernmental

Total Revenue

Full-Time Equivalents (FTEs)

Other Revenue

Charges For Service

Revenue Taxes

The Body Shop performs body and paint repair work of County assigned vehicles and equipment.

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492

492

4.00

36.900

10,295

47,195

4.00

36.900

10,295

47,195

4.00

Fund(s): Fleet Management 602					16004-602
	2011	2012	2012	2013	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'12-'13
Personnel	91,214	92,702	92,702	-	-100.0%
Contractual Services	14,575	7,000	7,000	64,177	816.8%
Debt Service	-	-	-	-	
Commodities	94,385	77,404	77,404	77,704	0.4%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	200,174	177,106	177,106	141,881	-19.9%
Revenue					
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	-	-	-	
Other Revenue	-	10	10	-	-100.0%
Total Revenue	-	10	10	-	-100.0%
Full-Time Equivalents (FTEs)	2.00	2.00	2.00	-	-100.0%

Goal(s):

• Provide professional, timely and effective customer service

• Ensure vehicles are safe, reliable and durable



Light Equipment Shop

The Light Equipment Shop provides efficient and effective repairs of all County-owned light equipment, Sheriff, and EMS vehicles.

Fund(s): Fleet Management 602

	2011	2012	2012	2013	% Chq.
Expenditures	Actual	Adopted	Revised	Budget	'12-'13
Personnel	489,688	467,715	467,715	407,729	-12.8%
Contractual Services	24,844	21,146	16,736	21,146	26.4%
Debt Service	-	-	-	-	
Commodities	435,796	424,395	424,395	331,995	-21.8%
Capital Improvements	-	-	-	-	
Capital Equipment	4,668	13,000	13,000	13,000	0.0%
Interfund Transfers	-	-	-	-	
Total Expenditures	954,997	926,256	921,846	773,870	-16.1%
Revenue					
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	-	-	-	
Other Revenue	1,932	-	-	-	
Total Revenue	1,932	-	-	-	
Full-Time Equivalents (FTEs)	7.00	6.00	6.00	6.00	0.0%

Goal(s):

16005-602

• Provide professional, timely and effective customer service

• Ensure vehicles are safe, reliable and durable

Vehicle Acquisition

Vehicle Acquisition tracks the process and costs of acquiring new or replacement vehicles to the County's fleet.

Fund(s): Fleet Management 602					16006-602
	2011	2012	2012	2013	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'12-'13
Personnel	-	-	-	-	
Contractual Services	26,496	18,930	18,930	18,930	0.0%
Debt Service	-	-	-	-	
Commodities	24,255	4,700	19,900	4,700	-76.4%
Capital Improvements	-	-	-	-	
Capital Equipment	4,228,186	3,805,138	3,789,938	3,555,138	-6.2%
Interfund Transfers	488,187	-	-	-	
Total Expenditures	4,767,124	3,828,768	3,828,768	3,578,768	-6.5%
Revenue					-
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	3,551,304	3,169,752	3,169,752	3,296,542	4.0%
Other Revenue	942,410	248,999	248,999	224,911	-9.7%
Total Revenue	4,493,714	3,418,751	3,418,751	3,521,453	3.0%
Full-Time Equivalents (FTEs)	-	-	-	-	

Goal(s):

• To provide departments with cost efficient and reliable vehicles specifically suited to meet their organizational needs

• Provide professional, timely, and effective customer service

• Ensure vehicles are safe, reliable, and durable



• Fleet Airplane

Costs and expenditures related to the airplane utilized primarily by the Sheriff's Office are managed through the Department of Fleet Management. The airplane, a 1976 Rockwell Twin Commander 690A, is used to transport extradited prisoners to the Sedgwick County Adult Detention facility where they are held awaiting trial. Use of this aircraft provides timely, economic and secure transport of these prisoners, especially over long distance. The 2012 budget included one-time expenditures for the remodeling of the aircraft due to FAA regulations regarding hours flown.

Fund(s): Fleet Management 602	2				16007-602
Expenditures	2011 Actual	2012 Adopted	2012 Revised	2013 Budget	% Chg. '12-'13
Personnel	-	-	-		
Contractual Services	73,815	40,768	711,523	40,768	-94.3%
Debt Service	-	-	-	-	
Commodities	241,642	1,024,000	353,245	274,000	-22.4%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	315,458	1,064,768	1,064,768	314,768	-70.4%
Revenue					
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	-	-	-	-	
Other Revenue	-	-	-	-	
Total Revenue	-	-	-	-	
Full-Time Equivalents (FTEs)	-	-	-	-	

Goal(s):

• Provide professional, timely, and effective customer service

• Ensure the aircraft is safe, reliable, and durable

• Vehicle Acquisition Contingency

The Vehicle Acquisition Contingency provides a source of funding for emergency equipment acquisitions and large unforseeable fluctuations in the cost of fuel. This fund center was established in 2009 to improve ease of tracking and visibility.

ExpendituresActualAdoptedRevisedBudget'12-'13PersonnelContractual ServicesDebt ServiceCommoditiesCapital ImprovementsCapital Equipment-1,500,0001,500,0001,500,0000.0%Interfund TransfersTotal Expenditures-1,500,0001,500,0000.0%0.0%IntergovernmentalCharges For ServiceOther RevenueTotal Revenue <th></th> <th>2011</th> <th>2012</th> <th>2012</th> <th>2013</th> <th>% Chg.</th>		2011	2012	2012	2013	% Chg.
Contractual Services - - - Debt Service - - - Commodities - - - Capital Improvements - - - Capital Equipment 1,500,000 1,500,000 0.0% Interfund Transfers - - - Total Expenditures - 1,500,000 1,500,000 0.0% Revenue - - - - - Taxes - - - - - Intergovernmental - - - - - Charges For Service - - - - - Other Revenue - - - - -	Expenditures	Actual	Adopted	Revised	Budget	'12-'13
Debt Service - - - Commodities - - - Capital Improvements - - - Capital Equipment - 1,500,000 1,500,000 0.0% Interfund Transfers - - - - Total Expenditures - 1,500,000 1,500,000 0.0% Revenue - - - - Taxes - - - - Intergovernmental - - - - Charges For Service - - - - Other Revenue - - - -	Personnel	-	-	-	-	
Commodities - <th< td=""><td>Contractual Services</td><td>-</td><td>-</td><td>-</td><td>-</td><td></td></th<>	Contractual Services	-	-	-	-	
Capital Improvements - - - - Capital Equipment - 1,500,000 1,500,000 0.0% Interfund Transfers - - - - Total Expenditures - 1,500,000 1,500,000 0.0% Revenue - - - - - Taxes - - - - Intergovernmental - - - - Charges For Service - - - - Other Revenue - - - -	Debt Service	-	-	-	-	
Capital Equipment - 1,500,000 1,500,000 0.0% Interfund Transfers - <td>Commodities</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td>	Commodities	-	-	-	-	
Interfund TransfersTotal Expenditures-1,500,0001,500,0000.0%RevenueTaxesIntergovernmentalCharges For ServiceOther Revenue	Capital Improvements	-	-	-	-	
Total Expenditures - 1,500,000 1,500,000 0.0% Revenue - <td>Capital Equipment</td> <td>-</td> <td>1,500,000</td> <td>1,500,000</td> <td>1,500,000</td> <td>0.0%</td>	Capital Equipment	-	1,500,000	1,500,000	1,500,000	0.0%
Revenue - - Taxes - - Intergovernmental - - Charges For Service - - Other Revenue - -	Interfund Transfers	-	-	-	-	
TaxesIntergovernmentalCharges For ServiceOther Revenue	Total Expenditures	-	1,500,000	1,500,000	1,500,000	0.0%
Intergovernmental - - - Charges For Service - - - Other Revenue - - -	Revenue					-
Charges For Service -	Taxes	-	-	-	-	
Other Revenue	Intergovernmental	-	-	-	-	
	Charges For Service	-	-	-	-	
Total Revenue	Other Revenue	-	-	-	-	
	Total Revenue	-	-	-	-	

Goal(s):

• Assure the ability to respond to critical needs



Radio Maintenance

Radio Maintenance provides maintenance for communications equipment used by the Communications Center and other public safety agencies including the City of Wichita throughout Sedgwick County using the 800 MHz system.

Fund(s): General Fund 110

	2011	2012	2012	2013	% Chg.
Expenditures	Actual	Adopted	Revised	Budget	'12-'13
Personnel	198,097	216,220	216,220	212,086	-1.9%
Contractual Services	18,026	21,730	21,730	22,418	3.2%
Debt Service	-	-	-	-	
Commodities	63,672	91,254	91,254	91,254	0.0%
Capital Improvements	-	-	-	-	
Capital Equipment	-	-	-	-	
Interfund Transfers	-	-	-	-	
Total Expenditures	279,794	329,204	329,204	325,758	-1.0%
Revenue					
Taxes	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges For Service	1,633	7,231	7,231	7,231	0.0%
Other Revenue	324	-	-	-	
Total Revenue	1,958	7,231	7,231	7,231	0.0%
Full-Time Equivalents (FTEs)	4.00	3.00	3.00	3.00	0.0%

Goal(s):

11002-110

• Provide high quality, timely technical support of communications equipment for Emergency Communications, public safety agencies, and other local government departments



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