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Mission:

- To serve the public by protecting life and property, minimizing the impact of fire, and rapidly responding to medical emergencies, potential disasters or uncontrolled events that adversely affect the community and environment.

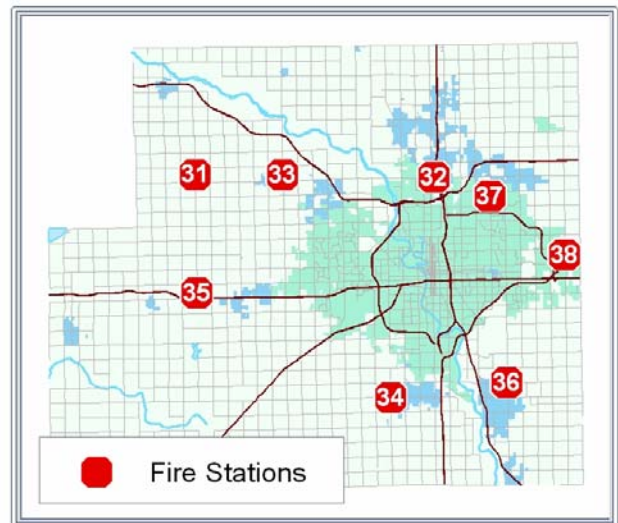
A Sedgwick County Firefighters primary job is to rescue people from burning or collapsing structures and provide medical first response. Firefighters also respond to Hazmat spills, and conduct water, high angle and confined space rescue operations. Sedgwick County Fire District #1 is composed of eight fire stations, staffed 24 hours a day and located throughout Sedgwick County. There are twenty cities within Sedgwick County; ten are in the Fire District. This covers a response area of 631 square miles and approximately 85,000 citizens.

Fire District #1 is supported by a district-wide property tax. In 2005, the mill levy rate was raised from 16.695 to approximately 18.556 mills. The additional funding has allowed the District to pursue recommendations summarized in a recent report outlining the relocation of five fire stations to maximize response times and reduce residential insurance rates. The 2008 budget includes \$2.4 million in capital improvements to fund the District's relocation efforts. In addition, the Fire District received notification about their Insurance Services Organization (ISO) reevaluation, which will save taxpayers living in the Fire District approximately

Budget Adjustments:

Item:	Amount:
• No Adjustments	
Total	\$0

Location of Fire Stations



Budget Summary by Category

	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	10,222,744	10,739,344	10,739,344	11,091,013	3.3%
Contractual Services	920,226	1,000,319	1,000,319	1,193,380	19.3%
Debt Service	166,397	172,336	172,336	657,234	281.4%
Commodities	491,286	474,926	474,926	549,302	15.7%
Capital Improvements	-	3,232,600	2,730,000	1,398,818	-48.8%
Equipment	318,809	155,000	155,000	135,944	-12.3%
Interfund Transfers	1,689,961	200,750	703,350	-	-100.0%
Total Expenditures	13,809,423	15,975,275	15,975,275	15,025,691	-5.9%
Revenue					
Taxes	13,377,184	13,257,406	13,257,406	14,102,253	6.4%
Intergovernmental	184,556	-	-	29,056	
Charges For Service	153,257	131,098	131,098	149,774	14.2%
Other Revenue	443,233	26,514	26,514	181,865	585.9%
Total Revenue	14,158,230	13,415,018	13,415,018	14,462,948	7.8%
Full-Time Equivalents (FTEs)	138.50	138.50	138.50	138.50	0.0%

Budget Summary by Fund

	2007 Revised	2008 Budget
Expenditures		
Fire District Gen	15,941,584	15,001,033
Misc Grants	-	-
Fire Dist Res/Dev	33,691	24,658
Total Expenditures	15,975,275	15,025,691

Budget Summary by Program

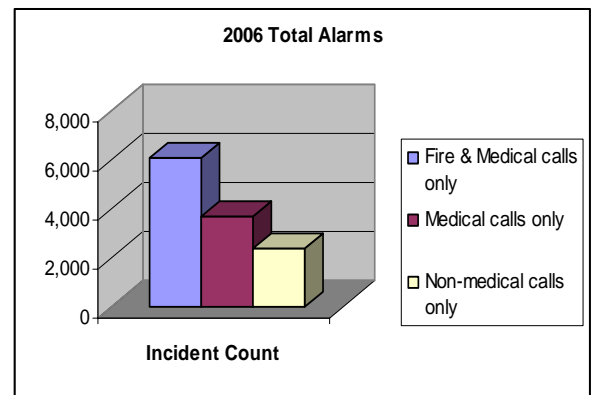
Program	Expenditures					Full-Time Equivalents (FTEs)			
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Fire Administration	3,616,906	5,554,832	5,554,832	4,224,582	-23.9%	13.00	13.00	13.00	0.0%
Fire Maintenance	166,282	225,318	225,318	230,746	2.4%	2.00	2.00	2.00	0.0%
Fire Training	448,115	528,458	528,458	544,848	3.1%	4.00	4.00	4.00	0.0%
Fire Prevention	487,842	490,343	490,343	500,488	2.1%	5.00	5.00	5.00	0.0%
Fire Station 31	684,288	740,796	740,796	742,581	0.2%	9.00	9.00	9.00	0.0%
Fire Station 32	1,330,139	1,488,261	1,488,261	1,524,655	2.4%	20.00	20.00	20.00	0.0%
Fire Station 33	1,118,235	1,082,015	1,082,015	1,133,490	4.8%	14.00	14.00	14.00	0.0%
Fire Station 34	1,387,071	1,385,221	1,385,221	1,469,456	6.1%	18.00	18.00	18.00	0.0%
Fire Station 35	1,075,492	1,226,069	1,226,069	1,254,971	2.4%	15.00	15.00	15.00	0.0%
Fire Station 36	1,236,858	1,192,405	1,192,405	1,251,405	4.9%	14.00	14.00	14.00	0.0%
Fire Station 37	1,232,256	1,214,383	1,214,383	1,274,968	5.0%	15.00	15.00	15.00	0.0%
Fire Station 38	781,648	813,483	813,483	848,842	4.3%	9.00	9.00	9.00	0.0%
Fire Research & Dev.	22,942	33,691	33,691	24,658	-26.8%	0.50	0.50	0.50	0.0%
Other Grants	221,349	-	-	-	-	-	-	-	-
Total	13,809,423	15,975,275	15,975,275	15,025,691	-5.9%	138.50	138.50	138.50	0.0%

\$3.0 million dollars in the fire insurance rates effective October 01, 2006.

In addition to fire suppression, the Fire Department has various teams.

- The Hazardous Materials Team is a joint effort of the Sedgwick County and Wichita Fire Departments to provide a team of firefighters trained to respond to hazardous material emergencies anywhere in the Sedgwick County area.
- The Technical Rescue Team is a specialized team of firefighters trained to respond to emergency calls requiring confined space, high angle, trench cave-ins, swift water/flood or building collapse rescues.
- The Technical Rescue Teams of Sedgwick County Fire District #1 and Wichita Fire Department respond jointly to provide the highest degree of expertise available in the Sedgwick County area.
- The SWAT Medic Team is comprised of Sedgwick

County Fire and Wichita Fire Paramedics. This team assists by providing emergency medical support on critical situations that involve the Wichita Police Department SWAT Team



Department Performance Measures and Goals

Secondary Indicators	Performance Measure	2006 Actual	2007 Est.	2008 Proj.
Input: Resources needed to produce a unit of output	Number of firefighters	133	133	133
Output: Amount of product or service provided	Fire inspections performed	1,483	1,800	1,600
	Public Education Adult Contacts	23000	27,000	15,000
Efficiency: Inputs consumed to produce a unit of output	Percent of property saved	99%	97%	98%
Service Quality: Client satisfaction, and timeliness	Average response time for medical only	5.31	5.59	5.31
	Average response time for non medical	6.39	6.51	6.39
Outcome: Qualitative consequence associated with the service	Decrease number of preventable accidents by 10%	19	19	17

- Goals:**
- Maintain a well-trained workforce that adheres to safety procedures
 - Reduce community risk factors throughout the Fire District
 - Technicians should average a 66% utilization rate
 - Reduce on the job injuries by 10% through review of procedures and training evolutions

• Fire District Administration

Fire Administration provides command and control for all Fire District services and programs. Staff is also responsible for conducting program reviews, steering organizational development and direction, and monitoring performance.

Fund: Fire District Gen				14001-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	794,161	1,025,996	1,025,996	1,063,209	3.6%
Contractual Services	579,840	561,050	561,050	698,201	24.4%
Debt Service	166,397	172,336	172,336	657,234	281.4%
Commodities	247,269	207,100	207,100	271,176	30.9%
Capital Improvements	-	3,232,600	2,730,000	1,398,818	-48.8%
Equipment	139,279	155,000	155,000	135,944	-12.3%
Interfund Transfers	1,689,961	200,750	703,350	-	-100.0%
Total Expenditures	3,616,906	5,554,832	5,554,832	4,224,582	-23.9%
Revenue					
Taxes	13,375,724	13,257,406	13,257,406	14,102,253	6.4%
Intergovernmental	-	-	-	-	-
Charges For Service	53,444	74,852	74,852	71,985	-3.8%
Other Revenue	401,481	5,836	5,836	148,528	2445.0%
Total Revenue	13,830,649	13,338,094	13,338,094	14,322,766	7.4%
Full-Time Equivalents (FTEs)	13.00	13.00	13.00	13.00	0.0%

Goal:

- Maintain a well-trained workforce that adheres to safety procedures

• Fire District Maintenance

In 2002, the agreement with the City of Wichita's Fire Department to share fire vehicle maintenance operations ended and all work on Sedgwick County fire vehicles moved to Fleet Management. Staff costs and some supplies and repair parts remain in the Fire District's budget within Maintenance.

Fund: Fire District Gen				14001-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	794,161	1,025,996	1,025,996	1,063,209	3.6%
Contractual Services	579,840	561,050	561,050	698,201	24.4%
Debt Service	166,397	172,336	172,336	657,234	281.4%
Commodities	247,269	207,100	207,100	271,176	30.9%
Capital Improvements	-	3,232,600	2,730,000	1,398,818	-48.8%
Equipment	139,279	155,000	155,000	135,944	-12.3%
Interfund Transfers	1,689,961	200,750	703,350	-	-100.0%
Total Expenditures	3,616,906	5,554,832	5,554,832	4,224,582	-23.9%
Revenue					
Taxes	13,375,724	13,257,406	13,257,406	14,102,253	6.4%
Intergovernmental	-	-	-	-	-
Charges For Service	53,444	74,852	74,852	71,985	-3.8%
Other Revenue	401,481	5,836	5,836	148,528	2445.0%
Total Revenue	13,830,649	13,338,094	13,338,094	14,322,766	7.4%
Full-Time Equivalents (FTEs)	13.00	13.00	13.00	13.00	0.0%

Goal:

- Maintain a well-trained workforce that adheres to safety procedures

• Fire District Training

The Fire Training program conducts fire safety training for various industries and area businesses, including Cessna Aircraft, City of Haysville, Sedgwick County Zoo and other organizations throughout Sedgwick County. This program is also responsible for maintaining a well-trained workforce adhering to safety procedures.

Fund: Fire District Gen				14007-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	377,595	367,926	367,926	382,017	3.8%
Contractual Services	10,438	45,849	45,849	48,141	5.0%
Debt Service	-	-	-	-	-
Commodities	60,082	114,683	114,683	114,690	0.0%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	448,115	528,458	528,458	544,848	3.1%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	-	-	-	-	-
Full-Time Equivalents (FTEs)	4.00	4.00	4.00	4.00	0.0%

Goals:

- Provide the highest quality of medical care possible
- Improve fire and emergency services to all citizens

• Fire Prevention

Fire Prevention establishes policies and procedures for interpreting and enforcing building and fire codes, fire safety evaluations of all buildings, public education, and investigation of incendiary or suspicious fire causes. This program also participates in the apprehension and prosecution of individuals suspected of arson.

Fund: Fire District Gen				14005-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	438,145	440,124	440,124	447,698	1.7%
Contractual Services	31,422	32,000	32,000	33,600	5.0%
Debt Service	-	-	-	-	-
Commodities	18,276	18,219	18,219	19,190	5.3%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	487,842	490,343	490,343	500,488	2.1%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	98,960	56,246	56,246	77,508	37.8%
Other Revenue	10,526	5,867	5,867	6,043	3.0%
Total Revenue	109,486	62,113	62,113	83,552	34.5%
Full-Time Equivalents (FTEs)	5.00	5.00	5.00	5.00	0.0%

Goal:

- Reduce community risk factors throughout the Fire District

Fire Station 31

Fire Station 31, located at 5848 North 247th Street West, provides fire suppression and medical response services to northwestern Sedgwick County.

Fund: Fire District Gen				14010-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	662,260	716,547	716,547	717,119	0.1%
Contractual Services	14,341	16,400	16,400	17,220	5.0%
Debt Service	-	-	-	-	-
Commodities	7,687	7,849	7,849	8,242	5.0%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	684,288	740,796	740,796	742,581	0.2%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	9,055	-	-	18,653	-
Charges For Service	-	-	-	-	-
Other Revenue	151	154	154	312	102.7%
Total Revenue	9,206	154	154	18,965	12215.2%
Full-Time Equivalents (FTEs)	9.00	9.00	9.00	9.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

• Fire Station 32

Fire Station 32, located at 501 E. 53rd Street North, provides fire suppression and medical response services to northern Sedgwick County. In addition, employees at this station are trained to respond to incidents involving hazardous materials and “technical response” activities. Technical response includes situations involving high angles, confined space, swift water, scuba, and building collapse emergencies. This station is among those recommended for relocation.

Fund: Fire District Gen				14011-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	1,268,846	1,431,261	1,431,261	1,460,297	2.0%
Contractual Services	46,416	44,000	44,000	48,736	10.8%
Debt Service	-	-	-	-	-
Commodities	14,878	13,000	13,000	15,622	20.2%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	1,330,139	1,488,261	1,488,261	1,524,655	2.4%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	-	-	-	-	-
Full-Time Equivalents (FTEs)	20.00	20.00	20.00	20.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

- **Fire Station 33**

Fire Station 33, located at 5728 North 151st Street West, provides fire suppression and medical response services to northwestern Sedgwick County. This station is among those recommended for relocation.

Fund: Fire District Gen				14012-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	1,073,139	1,037,401	1,037,401	1,083,292	4.4%
Contractual Services	29,403	32,114	32,114	33,720	5.0%
Debt Service	-	-	-	-	-
Commodities	15,693	12,500	12,500	16,478	31.8%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	1,118,235	1,082,015	1,082,015	1,133,490	4.8%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	46	-	-	-	-
Total Revenue	46	-	-	-	-
Full-Time Equivalents (FTEs)	14.00	14.00	14.00	14.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

- **Fire Station 34**

Fire Station 34, located at 3914 W. 71st South, provides fire suppression and medical response services to the southwestern area of Sedgwick County.

Fund: Fire District Gen				14013-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	1,307,116	1,326,469	1,326,469	1,385,503	4.5%
Contractual Services	65,480	45,252	45,252	68,754	51.9%
Debt Service	-	-	-	-	-
Commodities	14,475	13,500	13,500	15,199	12.6%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	1,387,071	1,385,221	1,385,221	1,469,456	6.1%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	434	7	7	8	10.2%
Total Revenue	434	7	7	8	10.2%
Full-Time Equivalents (FTEs)	18.00	18.00	18.00	18.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

• **Fire Station 35**

Fire Station 35, located at 651 South 247th Street West, provides fire suppression and medical response services to western Sedgwick County.

Fund: Fire District Gen				14014-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	1,036,682	1,174,069	1,174,069	1,200,371	2.2%
Contractual Services	21,242	34,000	34,000	35,700	5.0%
Debt Service	-	-	-	-	-
Commodities	17,568	18,000	18,000	18,900	5.0%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	1,075,492	1,226,069	1,226,069	1,254,971	2.4%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	-	-	-	-	-
Full-Time Equivalents (FTEs)	15.00	15.00	15.00	15.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

• **Fire Station 36**

Fire Station 36, located at 6400 South Rock Road, provides fire suppression and medical response services to southeastern Sedgwick County. This station is among those recommended for relocation.

Fund: Fire District Gen				14015-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	1,196,060	1,117,457	1,117,457	1,172,710	4.9%
Contractual Services	27,673	60,808	60,808	63,848	5.0%
Debt Service	-	-	-	-	-
Commodities	13,125	14,140	14,140	14,847	5.0%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	1,236,858	1,192,405	1,192,405	1,251,405	4.9%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	91	-	-	-	-
Total Revenue	91	-	-	-	-
Full-Time Equivalents (FTEs)	14.00	14.00	14.00	14.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage



• **Fire Station 37**

Fire Station 37, located at 4343 North Woodlawn, provides fire suppression and medical response to northern Sedgwick County. This station also serves as the administration and training center for the Fire District. The Fire Chief’s office is located here, along with the Fire Marshall and other management personnel. However, these officials’ salaries and other costs are allocated to their respective programs, and only those resources devoted to fire suppression and medical response are presented. The administration portion of this building is among the recommendations for relocation.

Fund: Fire District Gen				14016-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	1,162,644	1,155,383	1,155,383	1,192,346	3.2%
Contractual Services	56,103	44,000	44,000	66,872	52.0%
Debt Service	-	-	-	-	-
Commodities	13,509	15,000	15,000	15,750	5.0%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	1,232,256	1,214,383	1,214,383	1,274,968	5.0%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	10,100	-	-	10,403	-
Charges For Service	-	-	-	-	-
Other Revenue	414	-	-	431	-
Total Revenue	10,514	-	-	10,834	-
Full-Time Equivalents (FTEs)	15.00	15.00	15.00	15.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

• **Fire Station 38**

Fire Station 38, located at 1010 North 143rd Street East, provides fire suppression and medical response services to eastern Sedgwick County. This station is among those recommended for relocation.

Fund: Fire District Gen				14017-240	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	749,265	782,503	782,503	814,837	4.1%
Contractual Services	22,998	23,000	23,000	24,150	5.0%
Debt Service	-	-	-	-	-
Commodities	9,385	7,980	7,980	9,855	23.5%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	781,648	813,483	813,483	848,842	4.3%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	-	-	-	-	-
Full-Time Equivalents (FTEs)	9.00	9.00	9.00	9.00	0.0%

Goals:

- Respond rapidly and accurately to all types of emergencies including fire suppression, rescue, medical, and hazardous material incidents
- Reduce the value of property loss to fire and fire-related damage

• **Fire District Research & Development**

Research and Development accounts for donations from the public to purchase special equipment.

Fund: Fire Dist Res/Dev				14001-242	
	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	17,724	18,691	18,691	24,658	31.9%
Contractual Services	1,958	10,000	10,000	-	-100.0%
Debt Service	-	-	-	-	-
Commodities	3,260	5,000	5,000	-	-100.0%
Capital Improvements	-	-	-	-	-
Equipment	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	22,942	33,691	33,691	24,658	-26.8%
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	30,090	14,650	14,650	26,543	81.2%
Total Revenue	30,090	14,650	14,650	26,543	81.2%
Full-Time Equivalents (FTEs)	0.50	0.50	0.50	0.50	0.0%

Goals:

- To review technology changes
- To review state-of-the-art programs in the medical, safety, and training fields
- To improve the professional assessments/training of our firefighters and fire officers
- To promote innovation in the fire prevention, public education and arson investigation

• **Fire District Grants**

Through the course of the year the Fire District applies for and is awarded various grants. Some grants are identified for specific uses while others are at the discretion of the Fire District.

	2006 Actual	2007 Adopted	2007 Revised	2008 Budget	% Chg. 07-08
Expenditures					
Personnel	-	-	-	-	-
Contractual Services	-	-	-	-	-
Debt Service	-	-	-	-	-
Commodities	41,819	-	-	-	-
Capital Improvements	-	-	-	-	-
Equipment	179,530	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total Expenditures	221,349	-	-	-	-
Revenue					
Taxes	-	-	-	-	-
Intergovernmental	165,401	-	-	-	-
Charges For Service	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	165,401	-	-	-	-
Full-Time Equivalents (FTEs)	-	-	-	-	-

Goal:

- To use grants in appropriate manner as designated by the grant-funding agency

