REQUEST FOR PROPOSAL
RFP #21-0065
MEDICAL SERVICES – SHERIFF’S OFFICE

September 21, 2021

Sedgwick County, Kansas (hereinafter referred to as “county”) is seeking a firm or firms to provide medical services. If your firm is interested in submitting a response, please do so in accordance with the instructions contained within the attached Request for Proposal. Responses are due no later than 1:45 pm CST, December 13, 2021.

All contact concerning this solicitation shall be made through the Purchasing Section. Bidders shall not contact county employees, department heads, using agencies, evaluation committee members or elected officials with questions or any other concerns about the solicitation. Questions, clarifications and concerns shall be submitted to the Purchasing Section in writing. Failure to comply with these guidelines may disqualify the Bidder’s response.

Sincerely,

Joseph Thomas
Joe Thomas, CPSM, C.P.M.
Director of Purchasing

JT/lj

RFP #21-0065
Sedgwick County…Working for you
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1.0 GENERAL INFORMATION

1.1 Introduction

This document is a Request for Proposal. It differs from a Request for Bid or Quotation in that the county is seeking a solution, as described on the cover page and in the following Background Information section, not a bid or quotation meeting firm specifications for the lowest price. As such, the lowest price proposed will not guarantee an award recommendation. As defined in Charter Resolution No. 68, Competitive Sealed Proposals will be evaluated based upon criteria formulated around the most important features of the product(s) and/or service(s), of which quality, testing, references, service, availability or capability, may be overriding factors, and price may not be determinative in the issuance of a contract or award. The proposal evaluation criteria should be viewed as standards that measure how well a vendor’s approach meets the desired requirements and needs of the county. Criteria that will be used and considered in evaluation for award are set forth in this document. The county will thoroughly review all proposals received. The county will also utilize its best judgment when determining whether to schedule a pre-proposal conference, before proposals are accepted, or meetings with vendors, after receipt of all proposals. A Purchase Order/Contract will be awarded to a qualified vendor submitting the best proposal. Sedgwick County reserves the right to select, and subsequently recommend for award, the proposed service(s) and/or product(s) which best meets its required needs, quality levels and budget constraints.

The nature of this work is for a public entity and will require the expenditure of public funds and/or use of public facilities, therefore the successful proposer will understand that portions (potentially all) of their proposal may become public record at any time after receipt of proposals. Proposal responses, purchase orders and final contracts are subject to public disclosure after award. All confidential or proprietary information should be clearly denoted in proposal responses and responders should understand this information will be considered prior to release, however no guarantee is made that information will be withheld from public view.

Background

Sedgwick County, located in south-central Kansas, is one of the most populous of Kansas’ 105 counties with a population estimated at more than 511,000 persons. It is the sixteenth largest in area, with 1,008 square miles, and reportedly has the second highest per capita wealth among Kansas’ counties. Organizationally, the county is a Commission/Manager entity, employs nearly 2,500 persons, and hosts or provides a full range of municipal services, e.g. – public safety, public works, criminal justice, recreation, entertainment, cultural, human/social, and education.

The purpose of this document is to provide interested parties with information to enable them to prepare and submit a proposal for inmate medical service.

The county intends to use the results of this process to award a contract(s) or issuance of a purchase order for the product(s) and or services(s) stated above.

Sedgwick County will be the contracted party of the contract resulting from this RFP. The contract will be administered by the Sedgwick County Sheriff’s Office.
The contract administrator for the Sedgwick County Sheriff’s Office will be an assigned administrative lieutenant in the Support Division of the Detention Bureau.

This Request for Proposal (RFP) is issued on behalf of Sedgwick County by the Purchasing Department, which is the sole point of contact for the county during the procurement process.

1.2 Scope of the Project

**Sedgwick County Sheriff’s Office:**
The Sedgwick County Detention Bureau is comprised of two (2) facilities:
The Sedgwick County Adult Local Detention Facility (SCALDF), located at 141 W. Elm, Wichita, Kansas was first built in 1990 with four (4) floors on the south side of the core services area of building. In 1998, the SCALDF was expanded when the six (6) story north tower was added, bringing the final capacity of the facility to 1,226 beds. During the 1998 addition the core services area to include booking, visitation, and the clinic was overhauled. In 2014, the SCALDF security and control system was updated to a digital system but this did not affect bed space.

The SCALDF is our main detention facility and is separated into 22 housing units. It is a direct supervision facility having a combination of eight (8) dormitory housing units, seven (7) direct housing units, and seven (7) indirect housing units. Each housing unit has its own dayroom and gym area for the inmates to use. Housing units typically houses 52-64 inmates. The core area of the SCALDF houses the booking area, property/intake, professional visitation, medical area, classroom space, minister visitation, public lobby, and administration.

The Sedgwick County Jail Annex, located at 701 W. Harry, Wichita, Kansas initially opened in the early 1980s as a work release facility. In 2018, it was remodeled and updated to become a 180-bed male minimum-security facility divided amongst five (5) dormitory housing units. These housing units are not direct supervision, but are regularly monitored by staff. In the front section of the building, there is an administrative area, control room, and office/exam space for medical staff.

The Sedgwick County Sheriff’s Office, Average Daily Population (ADP), for all facilities to include out of county housing, due to crowding, is as follows:

<table>
<thead>
<tr>
<th>YEAR</th>
<th>Average Daily Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>1,421</td>
</tr>
<tr>
<td>2019</td>
<td>1,529</td>
</tr>
<tr>
<td>2020</td>
<td>1,503</td>
</tr>
</tbody>
</table>

The Sedgwick County Sheriff’s Office total bookings for the SCALDF:

<table>
<thead>
<tr>
<th>YEAR</th>
<th>Total Bookings</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>24,768</td>
</tr>
<tr>
<td>2019</td>
<td>25,107</td>
</tr>
<tr>
<td>2020</td>
<td>18,794</td>
</tr>
</tbody>
</table>

**RFP #21-0065**

*Sedgwick County…Working for you*
1.2.1 Project Description

County is soliciting a competitive Request for Proposal (RFP) to retain the professional services of a contractor to provide comprehensive health and mental health services to the inmate population. These services shall consist of medical, nursing, mental health (social work, psychiatry), medical records, dental, lab, x-ray, ancillary services, pharmacy, as well as off-site emergency, outpatient specialty and inpatient hospitalization services. It is the goal of county that the vendor provides as many services as possible on-site, within the confines of the Sedgwick County Adult Detention Facilities to minimize community trips.

In this RFP, this contractor may be referred to as vendor or provider, depending upon the context. The Sedgwick County Sheriff’s Office’s current health services program includes: management, medical services/physicians, nursing, mental health, dental, pharmacy, digital medical records, lab, x-ray, on-site routine and specialty services, and medical/dental/office supplies and services. The county would like to see Proposers submit alternative proposals from which the county may choose from to enhance the current level of program services by including on-site specialty and diagnostic services, dialysis, hospitalization, hospice, specialized detox services, medication assisted treatment programs, and other comprehensive services.

The purpose of this total health system network is to provide quality healthcare including mental health services in order to help facilitate quality preventive care and education, early identification and intervention, and treatment.

The goals and objectives of the contract resulting from this RFP are:

- To provide comprehensive health and mental health services to the inmate population.
- To ensure high quality comprehensive health and mental health services to the inmate population within the control of Sedgwick County Sheriff’s Office.
- To deliver services in a manner consistent with community standards in the greater Sedgwick County area as well as with applicable State of Kansas statutes, federal laws and constitutional requirements.
- To treat inmates with respect and dignity in all interactions and encounters.
- To comply with professional standards and accreditation guidelines for the National Commission on Correctional Health Care (NCCHC).
- To establish reports and other mechanisms to ensure accountability to county for services and staffing provided.
- To maintain documentation of services provided that is accurate, complete, thorough and comprehensive.
- To audit services and staffing through a system of quality improvement.
- To maintain staffing levels within prescribed guidelines and patterns identified in this proposal.
- To provide appropriately credentialed and licensed/certified/registered health and mental health professionals and staff.
- To create an employee-focused work environment that fosters professional growth and development.
- To initiate systems for recruitment and retention of qualified staff.
• To enhance staff skills and job satisfaction with continuing education and staff development activities.
• To focus on client satisfaction with the “client” including the inmate population, the health and mental health professionals, and county.
• To ensure communication is open and forthright regarding all issues relative to the contract and county.
• To work both cooperatively and collaboratively with county toward the common goal of quality health care.

1.3 Exclusions
1.3.1 Inmate Exclusions
The following inmates are not considered as covered under this RFP:
• In-home restriction, house arrest, electronic surveillance/detention.
• Escape status and not in the physical custody of county.
• The vendor will not be responsible for direct care of Sedgwick County inmates boarded in other county jails due to Sedgwick County’s crowding, but will be responsible for outside facility medical care costs and prescriptions for these inmates in other counties and for assurance of continuity of care when processing these inmates in and out of the Sedgwick County Detention Facilities and consulting with the other jail’s healthcare providers.
• Day-reporting or non-custody individuals.
Inmates within the physical custody of county regardless of facility or out of county housing location are included in this RFP. This includes state inmates of the Kansas Department of Corrections, inmates housed from other city or county jails or other state prison systems, federal detainees or inmates, or probation/parole violators returned to custody under county. Any external reimbursement for off-site services for these individuals’ care, or for pharmaceuticals, shall revert to the county in payment or reduction of billing. Any third party reimbursement funds received by the vendor as a result of submission for off-site inmate healthcare must be provided to the county in payment or reduction of billing.

1.4 Reduction and expansion of services
County reserves the right to expand services should additional funds become available during the contract term. Expansion of current services to provide enhanced programming or to meet the need of an increased population may be requested by county, based upon the availability of supplemental or expanded funding or grants. County reserves the right to reduce the scope of services during the contract term.

Any information contained herein is provided as an estimate of volume based on past history. This data is provided for the general information of vendors and is not guaranteed to be relied upon for future volume levels.
1.5 Definitions
The following definitions are used throughout the RFP.
- **County** means Sedgwick County
- **County Agency** means Department /Division utilizing the service or product
- **Proposer/vendor** means a firm submitting a proposal in response to this RFP.
- **Contractor** means proposer awarded the contract.

1.8 Calendar of Events
Listed below are specific and estimated dates and times of actions related to this RFP. The actions with specific dates must be completed as indicated unless otherwise changed by the county. In the event the county finds it necessary to change any of the specific dates and times in the calendar of events listed below, it will do so by issuing a supplement to this RFP and posting such supplement on the Sedgwick County website.

<table>
<thead>
<tr>
<th>Event Description</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distribution of Request for Proposal to interested parties</td>
<td>September 21, 2021</td>
</tr>
<tr>
<td>Mandatory Pre-Proposal Meeting</td>
<td>October 13, 2021</td>
</tr>
<tr>
<td>Questions and clarifications submitted in writing by 5:00 pm CDT</td>
<td>October 25, 2021</td>
</tr>
<tr>
<td>Addendum Issued by 5:00 pm CST</td>
<td>November 15, 2021</td>
</tr>
<tr>
<td>Sealed Proposal due before 1:45 pm CST</td>
<td>December 13, 2021</td>
</tr>
<tr>
<td>Evaluation Period</td>
<td>December-January, 2021</td>
</tr>
<tr>
<td>Oral presentation by invited vendors</td>
<td>January-February, 2022</td>
</tr>
<tr>
<td>Board of Bids and Contracts Recommendation</td>
<td>March 3, 2022</td>
</tr>
<tr>
<td>Board of County Commission Award</td>
<td>March 9, 2022</td>
</tr>
<tr>
<td>Contract start date</td>
<td>January 1, 2023</td>
</tr>
</tbody>
</table>

1.9 Mandatory Pre-Proposal Meeting
A mandatory **pre-proposal** meeting will be held to respond to written questions and to provide any needed additional instruction to vendors on the submission of proposals. All vendors who intend to respond to the RFP shall be prepared to attend the pre-proposal meeting. If an invited vendor fails to attend the conference and submits a proposal, the proposal will be rejected. A tour of the facilities impacted in this RFP will also be conducted.

Prior to touring the secure areas of the Sedgwick County Detention Facilities and Sedgwick County Department of Corrections Facilities, vendors who attend the conference will need to have a security clearance check performed. **Vendors must submit a letter of registration listing all attendees by 4:00 pm on October 6, 2021 in order to participate in the pre-proposal meeting.** This letter of registration will be used to perform criminal background checks on all participants, as required prior to admission in any jail facilities.
Date: Wednesday, October 13, 2021  
Time: 10:00 am  
Location for Start of Tours:  

Sedgwick County Adult Local Detention Facility: Kevin Easter Conference Room  
141 W. Elm St., Wichita, KS 67203  

Second location: Jail Annex  
701 W. Harry St, Wichita KS 67213  

1.10 Contract Term and Funding  
The contract shall be effective on January 1, 2023 at 12:00 am and shall run for three (3) year(s) from that date, with an option by mutual agreement of the county and contractor, to renew for two (2) additional one (1) year periods. Alternatively, the county may elect for a five (5) year contract. Should the parties wish to renew the contract for the two (2) additional one (1) year periods, proposed rates for years four (4) and five (5) must be submitted to the Sheriff, by way of their contract administers, by June 1 of the year prior to the renewal.  

1.11 Reasonable Accommodations  
The county will provide reasonable accommodations, including the provision of informational material in an alternative format, for qualified individuals with disabilities upon request. If you need accommodations at a proposal opening/pre-proposal meeting, contact the Purchasing Department at (316) 660-7255.  

2.0 PREPARING AND SUBMITTING A PROPOSAL  
2.1 General Instructions  
The evaluation and selection of a contractor and the contract will be based on the information submitted in the proposal plus references and any required on-site visits or oral interview presentations. Failure to respond to each of the requirements in the RFP may be the basis for rejecting a response.  

Carefully review this Request for Proposal. It provides specific technical information necessary to aid participating firms in formulating a thorough response. Should you elect to participate, submit one (1) original AND one (1) electronic copy (.PDF/Word supplied on a flash drive) of the entire document with any supplementary materials to:  

Joe Thomas  
Sedgwick County Purchasing  
525 N. Main, Suite 823  
Wichita, KS 67203  

RFP #21-0065  
Sedgwick County…Working for you
Sedgwick County’s Responsibilities
• Provide information, as legally allowed, in possession of the county, which relates to the county’s requirements or which is relevant to this project.
• Designate a person to act as the County Contract Manager with respect to the work to be performed under this contract.

County reserves the right to make inspections at various points of the project. Contractor agrees to openly participate in said inspections and provide information to the county on the progress, expected completion date and any unforeseen or unexpected complications in the project.

2.2 Proprietary Information
All restrictions on the use of data contained within a proposal and all confidential information must be clearly stated on the attached “Designation of Confidential and Proprietary Information” form. At the conclusion of this process, all proposals will be available for review in accordance with the Kansas Open Records Law.

2.3 Incurring Costs
Sedgwick County is not liable for any cost incurred by proposers in replying to this RFP.

2.4 Submittal Instructions
SUBMITTALS are due NO LATER THAN 1:45 pm CST, MONDAY, December 13, 2021. Responses must be sealed and marked on the lower left-hand corner with the firm name and address, proposal number, and proposal due date. Late or incomplete responses will not be accepted and will not receive consideration for final award.

Proposal responses will be acknowledged and read into record at Bid Opening, which will occur at 2:00 pm CST, on the due date. No information other than the respondent’s name will be disclosed at Bid Opening.

Proposal Terms
Questions and Contact Information
Any questions regarding this document must be submitted in writing to Joe Thomas at Joseph.Thomas@sedgwick.gov by 5:00 pm CDT, October 25, 2021. Any questions of a substantive nature will be answered in written form as an addendum and posted on the purchasing website at https://www.sedgwickcounty.org/finance/purchasing/current-rfpsrfbs/previous-rfbsrfps/under the Documents column associated with this RFP number by 5:00 pm CST November 15, 2021. Firms are responsible for checking the website and acknowledging any addenda on their proposal response form.

Minimum Firm Qualifications
This section lists the criteria to be considered in evaluating the ability of firms interested in providing the service(s) and/or product(s) specified in this Request for Proposal. Firms must meet or exceed these qualifications to be considered for award. Any exceptions to the requirements listed should be clearly detailed in proposer’s response. Proposers shall:
1. Have a minimum of five (5) years’ experience in providing services similar to those specified in this RFP.
2. Have an understanding of industry standards and best practices.
3. Have experience in managing projects of comparable size and complexity to that being proposed.
4. Have knowledge of and comply with all currently applicable, and as they become enacted during the contract term, federal, state and local laws, statutes, ordinances, rules and regulations. All laws of the State of Kansas, whether substantive or procedural, shall apply to the contract, and all statutory, charter, and ordinance provisions that are applicable to public contracts in the county shall be followed with respect to the contract.
5. Municipal and county government experience is desired, however, the county will make the final determination based on responses received and the evaluation process.
6. Have the capacity to acquire all bonds, escrows or insurances as outlined in the terms of this RFP.
7. Provide project supervision (as required) and quality control procedures.
8. Have appropriate material, equipment and labor to perform specified services.
9. Park only in designated areas and display parking permit (if provided).
10. Wear company uniform or ID badge for identification purposes.

2.5 Proposal Organization and Format
Proposals should be organized and presented in the order and by the number assigned in the RFP. Proposals must be organized with the following headings and subheadings. Each heading and subheading should be separated by tabs or otherwise clearly marked. The RFP sections which should be submitted or responded to are:

- Introduction (See Section 4 of this RFP)
- Response to general requirements (See Section 4 of this RFP)
  Organizational qualifications
  Staff qualifications and Facilities
  References
- Response to technical requirements (See Section 5 of this RFP)
- Cost proposal (See Section 7 of this RFP)
- Required forms (See Section 11 of this RFP)
- Appendices (Additional Information the proposer submits)

Attachment A Reference Data Sheet
Attachment B Designation of Confidential and Proprietary Information
Attachment C Cost Summary Page Sheriff’s Office
Attachment D Salary Ranges and Rates
Attachment E1 Staffing Tables- SCALDF
Attachment E2 Staffing Tables- Jail Annex

2.6 Multiple Proposals
Multiple proposals from a vendor will be permissible; however, each proposal must conform fully to the requirements for proposal submission. Each such proposal must be separately submitted and labeled as Proposal #1, Proposal #2, etc.
2.7 Oral Presentations and Site Visits
Top ranked selected proposers may be required to make oral interview presentations and/or site visits to supplement their proposals, if requested by the county. The county will make every reasonable attempt to schedule each presentation at a time and location that is agreeable to the proposer. Failure of a proposer to conduct a presentation to the county on the date scheduled may result in rejection of the vendor’s proposal.

3.0 PROPOSAL SELECTION AND AWARD PROCESS
3.1 Preliminary Evaluation
The proposals will first be reviewed to determine if requirements in Section 2.0 are met, and if additional mandatory requirements are met. (See Section 4.0). Failure to meet mandatory requirements will result in the proposal being rejected. In the event all vendors do not meet one or more of the mandatory requirements, the county reserves the right to continue the evaluation of the proposals and to select the proposal, which most closely meets the requirements specified in this RFP.

3.2 Proposal Scoring
Accepted proposals will be reviewed by an evaluation team and scored against the stated criteria. This scoring will determine the ranking of vendors based upon their written proposals. If the team determines it is in the best interest of the county to require oral presentations, the highest-ranking vendors will be invited to make such presentations. Those vendors that participate in the interview process will then be scored again, and the final ranking will be made based upon those scores.

3.3 Right to Reject Proposals and Negotiate Contract Terms
The county reserves the right to reject any and all proposals and to negotiate the terms of the contract, including the award amount, with the selected proposer prior to entering into a contract. If contract negotiations cannot be concluded successfully with the highest scoring proposer, the county may negotiate a contract with the next highest scoring proposer.
3.4 Evaluation Criteria

The proposals will be scored using the following criteria:

<table>
<thead>
<tr>
<th>Component</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General requirements</strong></td>
<td></td>
</tr>
<tr>
<td>a. Organization capabilities &amp; Experience client list and references (Sections 4.2 &amp; 4.4)</td>
<td>10</td>
</tr>
<tr>
<td>b. Staff qualifications – governance and administration (Section 4.3)</td>
<td>10</td>
</tr>
<tr>
<td>c. Litigation and claims history and experience (Section 4.5)</td>
<td>5</td>
</tr>
<tr>
<td><strong>Technical requirements</strong></td>
<td></td>
</tr>
<tr>
<td>a. Inmate care and treatment (Section 5.1)</td>
<td>10</td>
</tr>
<tr>
<td>b. Staffing (Sections 5.2-5.7)</td>
<td>10</td>
</tr>
<tr>
<td>c. Health promotion and disease prevention (Section 5.8)</td>
<td>5</td>
</tr>
<tr>
<td>d. Special needs services (Section 5.9)</td>
<td>5</td>
</tr>
<tr>
<td>e. Health Records (Section 5.10)</td>
<td>5</td>
</tr>
<tr>
<td>f. Pharmaceuticals (Section 5.27)</td>
<td>5</td>
</tr>
<tr>
<td>g. Diagnostic services/ Hospital and specialized ambulatory care (Sections 5.29 &amp; 5.30)</td>
<td>5</td>
</tr>
<tr>
<td>h. All other requirements (All other elements of section 5)</td>
<td>10</td>
</tr>
<tr>
<td><strong>Cost</strong></td>
<td>20</td>
</tr>
<tr>
<td><strong>Total Points</strong></td>
<td>100</td>
</tr>
</tbody>
</table>

3.5 Award and Final Offers

The award will be granted in one of two (2) ways. The award may be granted to the highest scoring responsive and responsible proposer. Alternatively, the highest scoring proposer or proposers may be requested to submit final and best offers. If final and best offers are requested, they will be evaluated against the stated criteria, scored and ranked. The award will then be granted to the highest scoring proposer.

Any final negotiations for services, terms and conditions will be based, in part, on the firm’s method of providing the service and the fee schedule achieved through discussions and agreement with the county’s review committee. The county is under no obligation to accept the lowest priced proposal and reserves the right to further negotiate services and costs that are proposed. The county also reserves the sole right to recommend for award the proposal and plan that it deems to be in its best interest.

The county reserves the right to reject all proposals. All proposals, including supporting documentation shall become the property of Sedgwick County. All costs incurred in the preparation of this proposal shall be the responsibility of the firm making the proposals. Sedgwick County reserves the right to select, and subsequently recommend for award, the proposed service, which best meets its required needs, quality levels and budget constraints.

3.6 Notification of Intent to Award

As a courtesy, the county may send a notification of award memo to responding vendors at the time of the award.

RFP #21-0065
Sedgwick County...Working for you
4.0 MANDATORY PROPOSAL REQUIREMENTS

4.1 Introduction
Provide an overview of the company’s interest in and ability to provide comprehensive inmate medical and mental health services to Sedgwick County.

4.2 Organization Capabilities
The company is required to provide an overview of the firm’s size, corporate staffing organizational structure and format, including a detailed explanation of services presently provided by the firm and related core competencies. The vendor must also indicate the specific firm strengths that are most compatible with Sedgwick County’s RFP objectives of the contractor.

Provide narrative about the company’s ability to offer complete healthcare services to include: Physician Services, Nursing, Dental Services, Mental Health Services, Ancillary Services, and Pharmaceutical Services. Include details about services provided.

Attach an organization chart including the corporate hierarchy to the level of owner/board of directors with position titles and names of each incumbent with the reporting structure clearly defined.

The tables of organization should relate to the lowest level being the on-site format for reporting and lines of command. This may require the submission of multiple organizational charts.

Document experience in obtaining accreditation through the NCCHC, ACA, or applicable state accreditation agencies.

4.3 Staff Qualifications – Governance and Administration
Attach resumes for all senior management staff within the corporation. In addition, provide resumes of the key on-site management team potentially identified for the contract including the Medical Director, Health Service Administrator, Director of Nursing, Director of Mental Health and Psychiatrist.

The Health Services Administrator shall hold a Baccalaureate degree in a health-related field such as public health, public administration, business administration, hospital administration, nursing, etc., or possess education and experience which demonstrates competence and success in administering a complex organization, managing numbers of personnel comparable to the Sedgwick County health services program, complying with accreditation standards, and displaying a commitment to continuous quality improvement, particularly in a healthcare related environment. A master’s degree and correctional experience are preferred.

The Medical Director shall be licensed in the State of Kansas and that license shall be in good standing. DEA licensure shall be current and in good standing as well. The Medical Director shall be Board Certified or Board Eligible in one of the following specialty physician fields: family practice, internal medicine, emergency medicine, or preventive medicine.
Final medical judgments shall reside with the responsible, designated Medical Director who is responsible for the clinical care provided throughout this contract. The contractor shall be responsible for all decisions relating to the delivery of healthcare services provided under this contract, for on-site services as well as off-site services.

The Director of Nursing shall hold a Baccalaureate degree in Nursing. Have and maintain current licensure as a Registered Nurse within the State of Kansas. The Director of Nursing should have experience in the practice of nursing and possessing advanced studies and expertise in administration of Nursing Services. The Director of Nursing shall have the authority, responsibility and accountability for structuring, comprehensive planning, and implementing the Nursing Service Program.

The Director of Mental Health shall have a Master’s degree in psychology, social work or behavioral science field. Have and maintain licensure to practice psychology or social work within the State of Kansas. The Director of Mental Health provides clinical and administration supervision and direction to mental health staff and oversight of mental health services with the Sedgwick County Adult Detention Facilities and Sedgwick County Department of Corrections Facilities.

Psychiatrist shall have a Doctorate in psychiatry. Have and maintain licensure to practice medicine in the State of Kansas and be board-certified in psychiatry. The Psychiatrist provides a full range of psychiatric services to inmates. The Psychiatrist shall provide clinical consultation regarding identified cases to mental health and healthcare staff.

Each candidate is subject to review and approval of county. The contractor shall submit updated resumes to the county for approval throughout the contract if at any time these personnel turn over.

Acknowledged you understand that you are required to submit resumes to the county for approval throughout the contract if at any time the key on-site management team personnel turn over and will comply.

4.4 Experience, Client List and References

Geographic Scope
Identify the geographic scope of the firm, whether local, within Kansas, regional, national or international. If the company is not local, identify the location of the closest office designated to provide project support, supervision and oversight.

Provide details regarding off-site (from SCALDF) resources dedicated to this contract and indicate percentage of time committed exclusively to this project.

Client List
List all clients for the last five (5) years. Include both current and former contracts and include appropriate contact person names and titles, agency (city, county, state, federal, etc.), location with address and telephone number as well as facsimile number and e-mail address (if in existence). Each contract must be identified as current or former and if a prior contract, why the contract was lost, when and to whom. Locations must be included where services were provided even if no executed agreement was ever reached.

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Disclose any contract terminations with jails and prisons (i.e. projects cancelled prior to contract completion) for any reason during the past five (5) years. Describe the circumstances and provide the customer’s name, e-mail or mailing address and telephone number. Failure to disclose such terminations may be grounds for county to reject the proposal and eliminate it from further consideration.

If none, state “None”.

4.5 Litigation and Claims History and Experience

Legal Claims
Submit a listing of all legal claims closed and pending relating to inmate health services, problems or disputes over the firm’s performance on contracts or projects held during the last five (5) years, specifying the jurisdiction of the case, i.e. state tort, malpractice, civil rights – individual versus class action, etc. Cases should be separated by type of litigation, i.e. state tort malpractice, federal civil rights violation cases (identified as individual or class action), or related to contract terms, termination, breech or failure to perform.

If none are known to exist, state “None”.

Settlements
Provide information on any legal settlements within this period as well with the dollar amount listed and terms of the agreement described.

If none are known to exist, state “None”.

Legal Actions Initiated by Proposer
Specifically disclose any jails, prisons, counties or states operating a jail or prison the vendor has sued. Failure to disclose closed or pending claims, legal settlements, and/or jails, prisons, counties or states operating a jail or prison being sued may be grounds for county to reject the proposal and eliminate it from further consideration.

If none are known to exist, state “None”.

4.6 Mandatory Requirements
The following general requirements are mandatory and must be complied with.

4.6.1 Accreditation
At the time of the issuance of this RFP, the Sedgwick County Adult Detention system is NOT accredited by NCCHC or ACA. The contractor shall comply with the professional standards of NCCHC.

Acknowledge that you understand and will comply with this requirement.
List any instances or years where accreditation was lost or the healthcare program was placed on probation by the NCCHC, at sites where the vendor was providing healthcare services. In such cases, also provide details of the corrective action plan that was initiated, if any, in response to accreditation loss/probation.

4.6.2 Annual independent contract compliance evaluation
The contractor must obtain the services of an independent consultant to conduct an annual review of contract compliance, quality improvement programs, and the assessing of Holdbacks as addressed in 9.3 of this document. This professional must be experienced in the field of correctional healthcare, familiar with NCCHC and ACA standards. Additionally the county must be included in the selection process and has final approval of the consultant. The independent assessment shall be performed in the second (2) year of the contract and provide a basis for county to initiate extension of the initial agreement by one (1) to two (2) years. All expenses related to the independent correctional health consultant shall be the responsibility of the vendor. The report of the independent evaluator shall be delivered to the Jail Administrator prior to December 3st of the second (2) year of the contract.

Describe your experience in obtaining the services of an independent consultant to conduct an annual review of contract compliance and quality improvement programs. If your firm does not have experience in this area, please indicate that here.

5.0  Scope of Services
The successful vendor will be expected to meet no less than the following specifications and program requirements unless stated otherwise. This scope of services is a guideline for company response format and a proposed structure for the contract. It is not necessarily all-inclusive.

5.1  Inmate Care and Treatment for Sheriff’s Office Facilities
5.1.1 Receiving Screening:
The contractor shall ensure at least one (1) licensed medical professional (EMT, LPN, or RN) to provide 24-hour per day, 7-day per week coverage in the intake/booking area. Vendors’ staffing proposals should detail what type of medical licensed professional will be working in booking and address potential needs for a second licensed medical professional for increased intake screening(s) during times of peak workload in the booking area. Vendors should also provide justification on why the recommend certain licensed medical professionals work in the booking area. The intake person shall complete an initial health assessment and medical screening in the booking area within four hours of inmate’s arrival at the facility. “District Court Appearance Bonds” intakes (inmates who are booked solely for the purpose of identification, and are immediately released from the jail) may be exempted from screening by the nurse. The person providing intake screenings in the booking area may request an arresting police agency to obtain an evaluation of an arrestee’s medical condition at a hospital emergency department if the arrestee is in need of medical intervention beyond the capability of on-site jail medical services. Any inmate returning to booking after having been referred to an off-site medical setting must have written documentation, such as discharge documents indicating the inmate’s medical condition and needs. Readmission Assessment Criteria - Regardless of the number of admissions, the intake screening shall be completed by a qualified medical professional as approved by the county upon each admission.
Contents – The intake or receiving screening carried out at booking shall consist of the following components of inquiry or observation at a minimum (and a new receiving screening completed upon each admission despite frequency of admission to the jail setting):

- Signs or symptoms of infectious disease including TB
- Inmate’s medical history
- Signs or symptoms of acute mental illness
- Suicide ideation
- Acute dental problems, swelling, infection
- Known allergies to medications or other agents
- Medication and therapeutic diet history and current use
- Signs and symptoms of drug or alcohol withdrawal
- Last ingestion of drugs or alcohol and type/quantity, method and related problems
- Current pregnancy, date of last menstrual period, any gynecological problems
- Behavior, appearance
- Body deformities or difficulties with ambulation or movement
- Persistent cough, lethargy, complaints of unexplained weight loss
- Condition of skin including scars, tattoos, bruises, lacerations, lesions, jaundice, rashes, ectoparasite infestations and needle tracks or other indications of drug use
- Oxygen Use
- Any recent injury including surgery or motor vehicle accidents
- Deaf or hard of hearing
- Vision impairment
- Paralysis (partial included)
- DME
- Other conditions or questions as deemed appropriate by the Medical Director.
- Baseline blood pressure

Describe how you will comply with this requirement and provide a sample of your medical intake screening tool, and detox screening tool.

Intake Emergency Needs – Intake staff shall be oriented to the process for accessing immediate urgent intervention on-site with the jail physician or off-site to a local emergency department, if necessary. The intake staff shall have the ability to determine whether a situation is emergent (off-site) or urgent (on-site).

Describe your process for contacting the jail physician after hours for urgent/emergent needs.

Disposition – The intake staff shall also note patient disposition – whether the inmate is held in booking, returned to a housing unit, referral for urgent Physician/NP/PA intervention, or referral off-site for emergency treatment. Documentation on the intake receiving screening shall be thorough, comprehensive, legible, and include signature and date.
Describe your process for referring inmates to the jail physician or off-site provide for urgent/emergent needs.

Isolation Option – The intake staff, in consultation with the jail physician, may immediately place the inmate in isolation if the receiving screening indicates potential symptoms for tuberculosis such as fatigue, weight loss, night sweats, coughing, etc. An inmate who is identified as symptomatic upon intake and not sent to the hospital shall be placed in existing onsite isolation (Negative Pressure Room) cells in the Detention Facility clinic while a PPD is planted and read and sputum and smears obtained. The inmate may only be released from isolation when s/he is medically cleared by a physician as non-infectious. If the inmate is released from custody while in isolation pending outcome of the tuberculosis testing, the inmate shall be referred to an appropriate local hospital as determined through communication with the county health department.

Describe how you will address isolation of inmates suspected of having tuberculosis.

Mental Health Presence at Intake – The contractor shall submit an optional line item for a psychiatric social worker (PSW) in the intake area 16 hours per day, seven days per week. This PSW shall screen all intake forms and conduct a full mental health evaluation at the time of booking. During hours when the PSW is not present, the licensed medical professional in booking will conduct mental health evaluations as needed. This mental health professional then may help determine inmate disposition in consultation with the jail security supervisor, and as necessary, medical services.

Describe how you could comply with this requirement and provide a sample of your mental health intake screening tool.

Provide a line item cost for this option.

Wellness Rounds – Licensed medical staff shall make rounds every four hours within the booking and intake area. It is imperative the area be monitored closely for any crisis situations.

Describe how you handle wellness rounds.

Transferring Inmates – Inmates who are transferred between Sedgwick County Detention Facility, the Annex Facility, and Out of County Housing shall have a health transfer summary completed to ensure any current needs are identified, medications, diet, etc., and that any pending treatments or appointments are identified for follow-up. Inmates received from other institutions outside of the SCDF system must have an accompanying health transfer form, which shall be reviewed by the jail nursing staff in conjunction with the inmate’s medical intake assessment. Sufficient hours will be provided to accomplish these tasks. Inmates being moved between SCDF, Annex, and Out of County Housing shall have all pertinent medical information conveyed to the health services staff in the receiving facility.

Describe how you will address transferring inmates.
5.1.2 Information on Health Services
The contractor shall establish written information to be given out to incoming inmates during the medical screening. This information shall be available both in English and in Spanish. All inmates who receive a medical screening are to receive instructions on how to access health services within the facilities. In addition to written instruction, inmates shall be informed verbally by nursing personnel of how to access health services. This verbal instruction shall occur during intake and during professional contacts between health services staff and inmates. The contractor shall ensure this information is readily available to the inmate population despite any potential physical disabilities or language barriers.

Describe how you will comply with this requirement.

5.1.3 Oral Screening
The contractor shall maintain a system for the oral screening of inmates prior to or in conjunction with the health assessment/physical exam, within 14 days of receiving screening. This oral screening may be conducted by nursing staff or other health staff who are trained by the dentist to visually identify gross abnormalities of the teeth and gums, to identify swelling and infection, and to respond to an inmate’s complaint of acute dental pain. Antibiotic and analgesic orders may be initiated by nursing based upon a verbal or telephone order by the dentist or physician. Nursing may not initiate legend medications from a generic standing order. The dentist shall also participate in the development of the formulary to ensure dental is represented in the areas of antibiotics, analgesic, and other items such as rinses that may be by prescription only.

Describe how you will address oral screenings of inmates.

Dental Program - Dental services shall be scheduled for full days and be carried out at least one day per week. However, the Sheriff’s Office would like a line item cost option for two days per week. Dental services shall include a licensed dentist and a dental assistant who has experience. A qualified healthcare professional, trained by the dentist, may be used for screening dental sick calls. Toothbrushes and toothpaste along with all other personal hygiene items are available in the SCDF through commissary or via the indigent procedures.

Describe how you will provide dental services.

Show cost of two days per week of dental services compared to one day.

Priority of Dental Treatment - Dental services shall be focused on emergency treatment for acute pain, swelling and infection. Restorative care such as routine fillings and extractions will be available on a limited basis depending upon availability of the dentist. Prophylactic care such as routine cleaning is unavailable in the detention setting due to the short length of stay. However, inmates in custody longer than a year will receive a routine cleaning once a year. Individuals with prolonged lengths of stay that may be up to a year, or rarely more, shall be given priority for restorative care. Dental lab services shall be available through the contractor but utilization will be minimal with focus on those individuals without teeth or with an insufficient number of teeth in opposition to masticate properly.
Describe how you will address prioritization of dental treatment comply with this requirement and the type of dental services you will typically provide (i.e. routine fillings, extractions, etc.).

Provide a line item cost for conducting an oral examination by a dentist for inmates in custody over 12 months from date of admission.

5.1.4 Health Assessment
The contractor shall complete a full health assessment/history and physical examination within the first 14 calendar days of an inmate’s arrival at the SCDF. The history and physical need not occur immediately following admission, except for those detainees referred for chronic illness, but must be completed by the end of a two-week period. Priority for health assessment shall be given to those identified during the intake booking process to have chronic or infectious illness or other more urgent medical needs, and those with medications continued upon admission.

Describe your process for conducting and documenting health assessments within 14 days of inmates’ arrival.

Health Assessment Components - Licensed and credentialed medical professionals or physicians shall conduct health assessments. Any inmate with medication continued during the intake process shall be evaluated fully by the provider as to the need for the medication on a continuing basis and the exact medication to utilize, i.e. continue the prior medication if non-formulary or convert to a formulary medication if therapeutic efficacy is demonstrable. The provider shall order laboratory tests for diagnostic purposes as indicated and the provider must sign off on all labs ordered.

Detail who you would have conduct the health assessments. If a nurse performs the assessment, describe how you would address medication needs and laboratory tests.

Physician Review of Lab Findings - All lab results, in general, must be signed and dated by a physician to indicate review of the findings. This sign-off shall occur within a reasonable time to ensure documents are available to be filed in the medical record promptly. Abnormal results that are of concern to the physician shall receive appropriate follow-up and the patient shall be informed with a written copy of lab results. Minor abnormalities in lab findings remain the discretion of the physician regarding the need for further diagnostic work-up.

Describe how you will comply with this requirement and the typical timeframe for physician review and sign-off.
STD Testing - Routine diagnostic testing for sexually transmitted diseases is not generally available within the jail setting unless the individual exhibits signs and symptoms of a communicable disease. This information may be uncovered during the receiving or transfer screening, during medical examination or through the sick call process. Any individual identified with a sexually transmitted disease such as syphilis, gonorrhea, or chlamydia, shall be treated immediately to ensure treatment prior to release. Screening for HIV, Hepatitis B or Hepatitis C shall be based on symptom description rather than routine lab testing for these illnesses. Individuals who seek testing shall be tested. All HIV testing is on a volunteer basis unless court ordered. Vendor will comply with State of Kansas reporting requirements.

Describe how you will address STD testing of inmates.

Forensic Testing - Health services staff who have a patient provider relationship shall not carry out forensic testing or specimen collection. On site or on-call individuals with no treatment responsibility, such as a medical assistant or phlebotomist, may be utilized; however, the preference is no on-site healthcare staff participate in the process of forensic specimen collection, including HIV, DNA, blood for paternity determination, etc. Rather, outside providers shall obtain such specimens. The contractor is not responsible for the cost of forensic testing; however, if a physician orders a toxicology screen for an inmate suspected of overdose for diagnostic or treatment reasons, the vendor is responsible.

Describe how you will address forensic testing of inmates.

List line item cost for forensic specimen collection through on site phlebotomist and/or on-call lab services.

Inmate Immunizations - Immunizations, as indicated by provider order, shall be carried out in conjunction with ongoing inmate healthcare. It is the responsibility of the provider to determine need for immunizations. However, during flu season, based on availability of a sufficient quantity of the vaccine the contractor shall purchase from an outside company, flu vaccination shall be carried out for the inmate population according to clinical priority, i.e. chronically ill, immune compromised, frail elderly, etc. Pneumovax vaccination during this time is preferable as well according to physician order and protocol. Staff Immunizations – Staff members of SCDF have options to access to the flu vaccination.

Describe how you will address inmate immunizations and how you will handle flu vaccinations for the inmate population and staff population.

Periodic Health Appraisal - Although most inmates’ length of stay is of a short duration, some individuals may remain in the facilities a year or more. In such cases, the Medical Director shall establish a policy and procedure for routine periodic physical exams for health maintenance consistent with professional standards. Age, gender and physical condition may dictate the increased frequency of the periodic examination. Inmates with chronic or long-term communicable illnesses shall receive a complete physical on an annual basis regardless of age or gender. In addition, inmates on psychotropic medication shall receive a complete physical examination on an annual basis to include blood level testing as appropriate.

Describe how you will address periodic health appraisals.
5.1.5 Daily Handling of Non-Emergency Medical Requests
The county has an existing system for inmates to make electronic requests for medical, dental, or mental health attention on a routine basis through the current commissary vendor. Inmates currently use the clinic request function on the housing unit kiosk. Inmates shall be seen by the appropriate level of healthcare team member for medical complaints within two days. Dental complaints will be screened by nursing staff, if the dentist trains the staff appropriately. A qualified mental health staff member or nurse with psychiatric experience shall screen all mental health requests including those requesting to be seen by the psychiatrist. The level of provider seen shall be established through the triage process by nursing staff.

The contractor will cooperate with the county in the administration of the county’s policy regarding the collection of medical co-pays from inmates.

Inmates in restrictive housing (Disciplinary Detention/Restrictive Housing) shall have access to sick call on a routine basis with the same frequency as the general population. Nursing staff shall conduct rounds daily in restrictive housing areas and take note of any inmate complaints or medical issues. A log system may be utilized to document completion of this function, with inmate name, identification number, complaint, disposition and staff member name and date. Rounds shall be conducted daily in these areas with the medication administration process.

**Describe how your process for daily handling of non-emergency medical requests. Include how you will handle inmates in restrictive housing areas and the documentation of rounds.**

5.1.6 Sick Call
Actual sick call encounters shall be conducted by nursing and physician staffing for medical complaints, nursing or dental staff for dental complaints and a PSW for mental health issues. Sick call shall be available on-site five days per week. The county would like to see cost option of Sick call on site daily, including weekends. Physician sick call shall be conducted not less than five days per week at the SCDF. For the Jail Annex the vendor will provide a telemedicine option to aid the onsite nurse at the Jail Annex. With the desire for the contractor to use a telemedicine option for sick call when a PA and/or physician needs to see an inmate in order to limit inmate movement between facilities.

Medical exams and procedures shall be carried out in the appropriate clinical environment already provided and not in open areas, hallways, or corridors where privacy is lacking and confidentiality is at risk. Exam and treatment rooms shall be properly equipped by the contractor with an exam table, mayo stand, gooseneck lamp, oto/ophthalmoscope, thermometer, blood pressure cuff and stethoscope and scale. If hand-washing facilities are not available in each room, then appropriate antibiotic/antiseptic cleansing gel shall be utilized.

Sick call requests shall be reviewed daily. These requests shall be triaged by medical staff. The triage disposition shall be documented on the sick call request indicating disposition and name, date and time of the person carrying out triage. Inmate sick call request shall be triaged within 24 hours of receipt of the request; however, the actual clinical visit may not occur for an additional 24 hours including weekends as sick call shall be available at all Sheriff’s Office sites seven days per week.
If the inmate is seen by medical staff at a sick call visit and medical staff determines the individual needs to see a higher level of medical professional, the inmate shall be scheduled for a physician visit. Non-emergent physician appointments shall be scheduled for the physician’s next available appointment time, normally within two business days.

**Describe how you will manage sick call. Include your process for triaging requests.**

**Provide the cost difference between sick call five days a week and daily including weekends.**

5.1.7 Emergency Services
Emergency services are a critical element of a comprehensive jail health program. The contractor shall establish policy, procedure and systems for 24-hour emergency care at all facilities. Emergency Transportation – Emergency ambulance services for Sedgwick County is provided by government-operated EMS providers. The contractor shall establish and maintain a liaison role with local hospital emergency departments in order to facilitate communication for continuity of care and coordinate mutually acceptable procedures. The contractor shall work cooperatively with the county in enforcing security guidelines for escorts during emergency transportation.

**Describe your plan for establishing and maintaining a liaison role with local hospital emergency departments and EMS in order to facilitate communication for continuity of care and coordinate mutually acceptable procedures.**

Emergency Access/Response - Routine orientation for security and health staff shall include the process for inmate access to emergency treatment during all hours of the day or night. Inmates shall be informed by the intake licensed medical professional of the process for routine and emergency access to care during the medical intake. Licensed medical professionals are expected to respond to the housing units or other locations within the facility, however sometimes the inmate may be brought to the clinic, depending upon the nature of the emergency complaint. If the inmate is brought to the clinic area, s/he should be transported by wheelchair or gurney rather than directed to the clinic on foot. Licensed medical staff may also provide phone triage. Detention staff should provide an escort during an emergency.

**Describe your response to emergency care.**

5.1.8 Written and Verbal Clinicians’ Orders
Written, verbal or telephone orders may be initiated by a mid-level provider, physician, dentist or psychiatrist within the jail health services. LPN or RN staff may only respond to a verbal or telephone order and shall not initiate orders. A LPN or RN shall note provider orders within six to eight hours. Orders shall be carried out according to instruction. A physician shall cosign verbal or telephone orders within 72 hours.

**Describe your on-call process for accessing mid and upper level providers after hours and how you manage written and verbal orders.**
5.1.9 Patient Transport

Patient transport is the responsibility of the county for routine medical appointments off-site. It is the responsibility of the contractor to coordinate with the county for emergency services as well as for routine medical or other clinical appointments off-site necessitating the use of a chair car or other handicapped accessible vehicle. Medical staff or the physician shall determine the appropriate mode of transportation for both appointments and emergencies. The mode of transport may include a squad car, van, chair car or other handicapped accessible vehicle, transport ambulance or Sedgwick County ambulance.

Scheduling - Medical staff shall notify clinic liaison clerical staff member on a daily basis of pending medical off-site appointments as much in advance as possible so security staff may be scheduled to carry out the transport.

The contractor shall work cooperatively with the county in the scheduling of off-site appointments and attempt to accommodate scheduling to minimize security supervision overtime. Appointments shall be clustered if possible for ease of transport. The clinic liaison shall identify, track and monitor appointments that are missed for lack of security escort, as this should be a rare occurrence. These cases should be reviewed with the county on a routine basis and reviewed during quality improvement meetings. Other reasons for missed appointments shall be monitored as well such as absence from the facility for court, a visit, refusal, etc. These factors should be monitored and reported on as well to minimize missed appointments.

**Describe how you will work with the county’s staff to minimize and schedule transport for medical appointment.**

On-Site Services - The goal of the county is to have services delivered on-site to the extent feasible including physician specialty and subspecialty clinics. These on-site clinics shall include orthopedics, optometry, obstetrics and gynecology, and others as determined necessary by the county. If three or more inmates are scheduled within a two-week time for a particular specialty, the contractor shall make every effort to bring this specialty service on-site whether for a one-time or recurring basis, or use a telemedicine option.

**Please describe any specialty or subspecialty clinics that you have established at other facilities.**

**Propose a plan for such clinics at Sheriff’s Office facilities.**

Medication or Diet during Transport - Although jail transport is generally not lengthy travel or overnight stays, inmates may need medications during a day off-site for clinic appointments. If the inmate needs to have medication during his/her absence from the facility and the medication is not KOP, the doctor run deputy shall be given the pre-packaged dose for distribution to the inmate at the time identified on the envelope. If the medication is KOP, the inmate may carry the medication in an envelope on his/her person for the visit. If the inmate being transported is a diabetic inmate or other inmate with a special medical diet, the health services staff will direct the kitchen to prepare a package lunch for the transport to meet the dietary requirements.

**Describe your plan for providing medication and diet to inmates during transport.**

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Documentation with Off-Site Encounters - Both routine and emergency transportation shall include at least minimal medical documentation. If the transport is for an off-site medical or dental appointment, a consult request shall be included and a copy of the latest lab, x-ray or other diagnostic information may be attached. If the transport is for an emergency, a transfer summary shall be completed. In either case, the medical record document shall be sealed in an envelope and medical staff shall provide the envelope to the escorting doctor run deputy for delivery to the off-site or emergency provider. Return documentation should be included as well with a consult follow-up or other progress note and plan from a specialty visit and a disposition form from the emergency room. Return documentation should be handled by the doctor run deputy and returned to the medical staff member designated at the sites.

Describe how you will document off site encounters. Indicate whether you rely on a discharge or after visit summary of utilize your own form. If you have a form, include a sample.

5.1.10 Mental Health Evaluation
Mental Health Program - The mental health evaluation shall be one key component of the comprehensive jail mental health program established by the contractor. The clinical services provided shall be consistent with the community while emphasizing prevention, identification, early intervention and aggressive treatment of mental disorders with the goal of reducing the frequency and duration of episodes of serious mental illness. The goal shall be to provide services to the inmate such that s/he is able to function to the best of their potential ability. All inmates shall be considered as eligible for mental health services with the priority given to those individuals identified as most severely impaired by serious mental disorder, the most dangerous to themselves or others, and those who exhibit an inability to function within the general population setting of the detention facilities. The existence of a mental disease or disorder as categorized within the American Psychiatric Association’s Diagnostic and Statistical Manual (4) of Mental Disorders shall be the basis for service consideration. Axis II disorders including antisocial and borderline personality disorders shall be evaluated for group intervention based on individual need. The mental health team shall also work with preventive or promotive programs including psycho-educational or cognitive behavior programs focusing on topics such as anger management, impulse control, or substance abuse, as examples.

The Sedgwick County Detention Facility already has a 49 bed Mental Health Management Unit (MHMU) inside of the facility. This unit is for the mental health management of both male and female inmates and is divided into four different sections. The current vendor helped create this unit and works closely with the county in the running of it. The MHMU allows detention staff and mental health to work collaboratively to meet the needs of these inmates. Services provided in the unit include: medication management, groups, therapy to assist with coping skills, psychoeducation and discharge planning. The current services offered allow for comprehensive treatment. The vendor is expected to provide a discharge planner for the mental health population to connect inmates to community resources i.e. COMCARE prior to release.

A tour of this unit will be included in the pre-proposal meeting. It is the expectation of the county the winning vendor will continue to operate this type of mental health unit inside of the Detention Facility at least at the current level, but the county would also like see proposals for improvement.
Describe how you will administer the mental health program at the jail to ensure all inmates have access to care.

Describe your experience in managing and running a MHMU. Also, provide examples of MHMU policies, group therapy, and discharging planning for this population.

Evaluation Priority – The contractor shall establish a process for the systematic mental health evaluation of inmates.

Describe your process for prioritizing mental health evaluations.

Documentation Guidelines – Documentation of the mental health evaluation shall be consistent and standardized and placed within the confidential medical record. All mental health records and dental documentation shall be placed in one comprehensive medical record. The one medical record, identified by the inmate’s Name Number, shall be the single repository for all documentation related to health or mental health care regardless of the profession of the individual staff member completing the form or note.

Describe how you will ensure all records, medical, dental, and mental health, are maintained in one comprehensive medical record.

Crisis Intervention and Disposition - Any individual inmate found to be in need of urgent follow-up is identified by the mental health professional/PSW at the time of the booking screening or mental health evaluation unless previously referred by members of the security or healthcare staff or other jail staff person. If the inmate is in need of immediate intervention, the PSW shall determine the appropriate disposition placement in designated cells (where heightened watch occurs) or placement in mental health housing for the more chronic mentally ill. Written criteria and protocol shall be implemented for each potential mental health placement option and a referral process delineated in detail. Intervention and diversion of inmates in crisis may occur at all times during an inmate’s incarceration.

Describe your process for crisis intervention and disposition.

Evaluation Components - This mental health evaluation shall minimally consist of a structured patient interview with a mental health professional (mental health professional defined primarily as independently licensed clinical social worker, PSW, but may also include psychiatry or licensed doctoral level psychology staff, or advanced practice registered nurse with a psychiatric clinical specialty) prior to the 14th day of inmate custody within the jail, and shall minimally include:

- History of psychiatric inpatient hospitalization, public or private.
- History of outpatient mental health treatment, public or private.
- Current psychotropic use – medication, dosage, and prescriber.
- Current drugs of abuse or alcohol use – type of drug, method of use, frequency, last use.
- Current suicidal thoughts, ideation or plans.
- Prior suicide attempts – ideation, gesture, attempt.
- History of sexual offenses.
• History of sexual abuse.
• History of violent interpersonal behavior or property damage.
• History of child abuse.
• History of victimization within detention by predators, on the street.
• Special education background/level of education.
• History of serious head trauma with even momentary loss of consciousness.
• History of seizure activity and cause if identified – alcohol, withdrawal, head trauma, etc.
• Gross assessment of intellectual functioning.
• Adjustment to incarceration.

Describe your evaluation process. If a standardized evaluation form is utilized, provide a copy. Describe your experience with developing behavioral plans for challenging inmates and provide an example.

Intellectual Functioning - If an inmate is identified as potentially mentally retarded/developmentally disabled during the booking process, receiving screening, mental health evaluation, or otherwise, the inmate shall be referred to a mental health professional for assessment. If the inmate has difficulty in functioning within general population due to his/her limited intelligence or may be victimized, this inmate shall be considered by the mental health staff for placement into the mental health housing unit which provides a more sheltered and protected environment.

Describe how you will work collaboratively with Sheriff’s Office staff and education staff to assist with placement and care.

5.1.11 Dental Treatment
Only a Kansas-licensed and credentialed dentist shall perform dental treatment with the assistance of an experienced Dental Assistant. Dental services shall not be limited to extractions only but shall focus on emergency intervention to eliminate pain, swelling and infection and to restore function regarding ability to masticate sufficiently to eat without a special ground or pureed diet. Dental priorities shall be established by the dentist according to level of severity of the complaint and objective need. Oral surgery resources, likely off-site, shall be available within the community for use by referral from the dentist should this need be identified. In general, prophylactic dental care such as scaling and cleaning is not available unless a serious and urgent periodontal problem exists that requires immediate intervention and it is ordered and carried out by a licensed dentist.

Describe how you address dental treatment of inmates.
5.1.12 Assessment Protocols
The contractor shall establish and implement assessment protocols to be utilized by licensed medical staff within the jail setting. These protocols shall be reviewed and approved initially by the Director of Nursing and the Medical Director and shall be reviewed and updated or revised as needed on at least an annual basis. New protocols may be added at any time as the need is identified.

Nursing Protocol Procedures - These nursing assessment protocols are not restricted to the use of routine OTC products. Protocols utilized by RN staff need to be individually cosigned; however, the Medical Director reviews and approves each protocol. Treatment with legend drugs may be initiated by nursing staff with a valid provider order (written, verbal or telephone). If the order is verbal or by telephone, it shall be cosigned by a physician accepting responsibility for the order within 72 hours.

Describe your nursing protocols

Clinical Pathways - Clinical guidelines or clinical pathways that are evidence and criteria-based that are utilized by mid-level providers, physicians or psychiatrists may be utilized and are not considered assessment protocols (designed for nursing staff use). These pathways or guidelines, usually disease-specific, should be customized to the jail setting and to the individual patient. Guidelines such as these are encouraged, but are not mandatory.

Describe the Pathways that you propose to implement. Include sample pathways for alcohol withdrawal and opiate withdrawal.

Chronic Disease Monitoring - Inmates identified during the intake medical screening or subsequent examination as chronically ill and in need of ongoing treatment shall receive a treatment plan. The treatment plan may be initiated by a mid-level provider or physician and shall dictate the frequency of evaluation and monitoring. The contractor shall ensure the frequency identified in the treatment plan is met and the related diagnostic blood work, or other monitoring instruments such as therapeutic diet compliance, etc., is completed in advance of the periodic chronic disease visit. These encounters may be performed by a mid-level provider, physician or psychiatrist in the event of a chronic mental illness.

Describe how you will manage chronic conditions within the Sedgwick County Detention Facility.

5.1.13 Continuity of Care
The intake receiving screening is the initiation of continuity of care for the inmate patient upon admission to the detention facility. If the individual is on medications, attempts shall be made to obtain prior records or at least prior prescription history, verbal if not written. The transfer summary upon movement among the facilities ensures there is no interruption in the health service delivery through the sharing of relevant health information.
Aftercare is a significant challenge for a large urban jail setting given the extremely rapid turnaround of most of the individuals. Linkage with community clinics, health departments, indigent care facilities, shelters and mental health facilities shall be established for release planning. The contractor will work collaboratively with the Sedgwick County Health Department, COMCARE, free community clinics, and its designated contract agencies on release planning. The contractor shall establish a referral network and consolidate this information into a concise folder for staff use when coordinating linkage for care upon release. This manual shall include local resources available, primarily for indigent or Medicaid care, sexually transmitted diseases, infectious diseases such as HIV or Hepatitis, chronic illnesses and the mentally ill. When the healthcare staff is aware in advance of the inmate’s pending departure, a designee shall make every attempt to schedule follow-up in the community after release. Every attempt should be made by the jail staff to inform health services of pending releases or transfers with as much notice as possible to ensure continuity of care. Regardless of advance notice of pending release, health services staff shall inform and educate inmates about local resources available through such means as a community resource manual and discussion of these resources during incarceration.

Describe how you will collaborate with community providers to ensure continuity of care.

5.1.14 Health Evaluation of Inmates in Restrictive Housing
Medical Rounds – Any inmate being placed in a disciplinary or restrictive housing environment will have a full medical and mental health assessment by the contractor regardless of the time of day in order to establish a baseline. Medical staff shall conduct routine rounds within disciplinary detention and restrictive housing areas at a minimum of three times per week and may be done in conjunction with medication administration. These screening rounds may be documented on a log or other group format, listing individuals and dispositions or they may be documented individually on progress notes. If an inmate is removed from his/her cell to an examination room or interview room to see a nurse or other healthcare or mental health care professional, a progress note shall correspond with the staff name, title and date. Inmates within any type of restrictive housing shall have the same access to healthcare as the general population and sick call shall be available on the same frequency.

Describe how you will document medical rounds for inmates in restrictive housing.

Documentation should include documenting in the jail’s records management system as well as in the inmate’s confidential medical record.

Mental Health Rounds - In addition, a designated mental health professional shall conduct rounds in the disciplinary and restrictive housing areas on a weekly basis, however, these rounds may increase depending on the special treatment plans provided by the contractor. These rounds are intended for mental health staff to make contact with inmates in this setting and to determine if any individuals are decompensating within the restrictive environment due to mental illness. Furthermore, inmates with serious mental illness who receive disciplinary action resulting in punitive segregation shall be assessed by a mental health professional as to the appropriateness of the placement timing given the mental condition of the inmate.

Describe your process for documenting mental health rounds for inmates in restrictive housing.
Documentation should include documenting in the jail’s records management system as well as in the inmate’s confidential medical record.

5.2 Staffing

The contractor shall submit a detailed staffing plan/table that includes titles, hours scheduled (full-time or part-time), shifts, days of the week, etc. to demonstrate appropriate clinical coverage throughout the facilities. Full-time is considered 40 hours of work per week excluding the lunch period unless otherwise specified in the proposal with a rationale acceptable to the county. Staffing levels shall adequately reflect the size of the various institutions, intake screenings conducted annually, transfer summaries completed, and the comprehensive scope of services available on-site. Full-time work shall consist of a 40-hour work period with a 5-day workweek. Any schedule for full-time to be scheduled fewer than five (5) days per week will require the advance approval of the county, e.g. a 4-day workweek of 10 hours per day. The staffing may reflect a mix of physician and physician extender staff including mid-level providers/physician assistants for medical hours exceeding 40 per week. Physician staffing shall be in accordance with guidelines and recommendations of the NCCHC, Standards for Health Services in Jails. Submit the staffing table that you are proposing to serve the county at implementation in Attachments E1, E2, and E3.

The onsite Health Services Administrator, Director of Nursing, Behavioral Health Coordinator, and Mental Health Practitioners for the Sheriff’s Office will only be responsible for Sheriff’s Office facilities.

It is expected each shift at the Adult Detention Facility will have shift supervisor/charge nurse. There will also be one supervisor/charge nurse in charge of the Jail Annex. All of these supervising nurses will report to the Director of Nursing.

What is your process for correcting deficiencies in your ability to meet staffing levels stated in your staffing plan (Staffing Table)?

Are employee benefits provided? If so please provide details such as vacation, sick leave, hospitalization, life insurance, EAP, dental, etc.

If employee benefits are provided, how long must an employee work before benefits start?
Detail how your company recruits and retains qualified workers to fill county positions as referenced in the Staffing table. What is your retention rate?

Would your company provide employment for the people who may be displaced by this contract?

Provide the estimated start-up time required, (i.e., transition time anticipated between proposal acceptance and contract implementation)

List any additional special services, which would be furnished by your company to Sedgwick County. Include any unique business features or special services your company offers, which are not considered common to your competition. If there are any changes, which have not been described in previous questions, list such changes here.
Describe how you would handle in-house dialysis. Explain the staffing and the necessary requirements to handle dialysis. Please provide pricing under Ancillary Services.

Describe how you would use the current Sedgwick County medical facilities floor plan/configuration/design to meet your staffing needs. Explain in detail all the necessary changes and the justification for each change.

Describe your documented discipline program for staff in detail.

Describe how you plan to manage multiple jail facilities (SCDF, Annex and Juvenile Detention) between multiple county agencies (Sheriff’s Office and Department of Corrections).

Describe your plan and methodology for staffing for all services at each facility by type of position, hours of operation, and shift/hours coverage to correlate to your pricing response (Pricing Information Table, Benefits Summary Table, Salary Ranges Table and Staffing Table).

Explain how you calculate and manage your staffing levels.

Detail how staffing coverage is handled regarding vacation days, holidays, sickness, maternity leave, etc. (scheduled and non-scheduled).

Do you use any tools or guides to ensure the staffing is sufficient to provide safe care to each patient at all times? If so, state what tool and/or guide and who has endorsed it.

If a staffing tool or guide is used, will you be able to provide the Sedgwick County Sheriff’s Office with the formulas and plans regarding monitoring and the statistics showing compliance?

Explain how your staffing rosters are developed and managed.

The contracted physician must have privileges at a local hospital in order to schedule testing, consultations, procedures, etc. Explain how the contracted physician will assist in the care of inmates at the hospital.

Describe the process for performing dental services.

Describe your policies and procedures for the various outpatient professional services and surgeries.

List any and all outpatient professional services and surgeries that will not be performed at the Sedgwick County Detention Facility.
Use of Students – Although the county encourages the development of students, interns, fellows, etc., these individuals must meet security clearance requirements and receive one day of orientation prior to initiating services. Health services staff shall provide supervision of such trainees and the contractor may not include these individuals as an offset to staffing absences, hours lost or vacancies. Supervision of trainees may vary upon the profession and may require direct observation and sign-off of all work performed, if any. These categories of personnel must have liability protection equivalent to that of the contractor or they may not participate in programming on-site.

**Do you intend to utilize students? If so, describe how you will supervise and document their progress.**

Background Screening – All contractor staff shall meet the county background screening requirements. The county will complete all background requests within a reasonable time period. Vendor’s personnel shall be subject to the same security guidelines, rules and regulations as the county staff.

**State the procedure(s) you use to check work history and criminal backgrounds of your labor force, including all subcontractors, as well as procedures you will use to notify Sedgwick County when future civil or criminal action is taken against an employee. Sedgwick County reserves the right to review all work history and criminal background checks at any time and refuse the right to have a person work in Sedgwick County Detention Facility and Annex.**

Restriction of Access – Although the contractor has authority for all hiring and termination, the county may restrict an individual’s access to the sites on the basis of security violations validated through Sedgwick County Sheriff’s Office investigations and intelligence gathering operations. The county will communicate promptly with the contractor regarding any such situations.

**Acknowledge that you understand and will comply with this requirement.**

All contractor employees, independent contractors and subcontractors shall cooperate with the county in any investigation involving inmate and/or staff conduct.

**Acknowledge that you understand and will comply with this requirement.**

All contract employees shall be required to wear Sheriff’s Office issued ID’s at all times.

**Acknowledge that you understand and will comply with this requirement.**
Compensation and Benefits - Compensation and benefits of the contractor’s personnel shall be established solely by the contractor. However, the contractor shall provide the county a summary of salary target hourly/salary rates by position title, salary range for each position with anticipated high and low salary identified, with the proposal and shall also include a thorough summary of benefits offered. It is the goal of the county to minimize the disruption to and increase retention of current employees who may be retained by the contractor. The contractor shall obtain the county approval of each individual initially offered employment during the start-up transition. The rate range and schedule shall be updated not less than annually and submitted to the Jail Administrator and internal Sheriff’s Office contract monitor. This target rate shall be established as the payback base rate for each employee, independent contractor and subcontractor.

Complete and Submit Attachment D (page 140).

Dress Code – The contractor shall establish and enforce a dress code for all health and mental health staff, uniformed and those in civilian clothing that is consistent with the requirements of the county and appropriate to a correctional environment with regard to safety issues as well as appearance.

Please acknowledge that you understand and will comply with this requirement.

Staff Parking, Security Passes, and Keys – The contractor’s staff will be able to park in the Sedgwick County Parking Garage, for a monthly fee, which will be between the contractor and the current parking garage management vendor. If the contractor chooses to utilize this means of staff parking. If contractor terminates an employee, contractor will make every attempt to do so at the jail location so any parking passes, keys, or electronic security cards in the possession of the employee are returned to Sedgwick County. Contractor shall pay Sedgwick County the appropriate fee for any electronic security passes or keys which contractor’s employees, former employees, or subcontracted employees fail to return to Sedgwick County.

Acknowledge that you understand and will comply with this requirement.

5.3 Job descriptions
The contractor shall establish written job descriptions that are specific and unique to all facilities within 90 days of start-up. Initial start-up may include more generic job descriptions; however, these job descriptions shall be modified as appropriate to be specific to the county facilities. These job descriptions shall be approved by the Health Service Administrator and Medical Director as well as the county. Review of these job descriptions shall be at least annual and documentation of this review maintained.

Provide job descriptions for any anticipated positions that you anticipate implementing at start-up. Also, describe your process for tailoring these descriptions to the county and how you anticipate the annual process for reviewing and maintaining site specific job descriptions.
Staff Signatures – Each staff member shall review his/her respective job description and sign the form indicating both familiarity with the job description and with the expectations of the position. This form shall be maintained in all staff’s personnel records and training records. The job description shall be signed annually with the employee’s annual performance evaluation. Performance evaluations shall be conducted at least annually for all staff whether full-time or part-time and shall be maintained in the employee’s personnel file. The performance evaluation shall be signed by the employee per occurrence annually to demonstrate that the evaluation was conducted and understood.

**Describe your process for evaluating employees and communicating expectations.**

Post Orders – In addition to job descriptions, the contractor shall establish post orders for nursing staff and mental health professionals to adequately document detailed assignment expectations per shift per task(s) assigned. These post orders shall be in place within the first 90 days of the Contract.

**Provide a sample post order. If none currently exist, indicate “None” and describe how you will meet this requirement.**

**5.4 Orientation training for health services staff**

The county, for security issues, requires orientation training for all of contractor’s, subcontracted and agency staff. The county plans to offer this security training on an as-needed basis.

Health Unit Specific Orientation - It is the responsibility of the contractor to ensure all health and mental health staff, whether PRN, part-time or full-time, independent contractors and subcontractors receive orientation by the contractor to the healthcare operation within the facilities. Orientation for agency personnel as well as PRN staff is mandatory as well; however, the program may be modified to one day of training. PREA training through the Sedgwick County Sheriff’s Office must be completed prior to entering the facility. Staff must also attend the Sedgwick County Sheriff’s Office orientation over Inmate Con Games within one month of being hired.

The contractor shall design an orientation program for all staff at the SCDF and Annex. The orientation shall include the curricula, hours devoted per topic and the name of the instructor. This orientation is required in addition to on-the-job training by shadowing an existing staff member. While the length of orientation in total is within the discretion of the contractor based on the needs of the individual, the initial formal orientation shall be established as a firm number of hours/days and the curricula shall be approved by the county in advance of the training.

**Describe your process for orienting all staff to the healthcare operation within the facilities.**

Orientation Documentation - The contractor shall maintain all orientation training documentation and shall ensure the employee-training database is current and accurate. It is the duty of the contractor to be able to produce current training hours on each staff member upon request and not less than on a monthly basis in a report to the county.

**Describe your process for documenting orientation training.**
5.5 Credentialing

Requirements - The contractor shall ensure all health and mental health professionals are fully credentialed and appropriately licensed/certified/registered according to state and federal laws and regulations. The credentialing process shall include physicians, dentists, psychiatrists, mid-level providers/physician assistants, psychologists, nurses, EMTs, and social workers if applicable. Primary source verification shall be completed and the credentials file shall include documentation regarding employment history, state licensure/renewal, DEA registration, ACLS certification (or BCLS/CPR/AED), evidence of malpractice coverage, medical school training, internship, residency, foreign medical graduate verification, and board eligibility/certification through the American Board of Medical Specialties (ABMS). Contractor shall ensure the National Practitioner Data Bank is checked for each physician candidate and the Kansas-licensing agency has no findings or censure against the individual. Credentials files shall be complete within 90 days of hire or contract on-site and temporary credentials prior to that time shall minimally include licensure and DEA information as well as evidence of current malpractice insurance. These files are subject to review and inspection by the county upon request and become the property of the county upon contract termination.

What type of qualifications and testing to assure qualification does your company employ when hiring personnel?

Does your company perform customized recruiting or testing? Please attach sample test.

Detail your company’s process for verifying credentials and licenses of employees upon hire and thereafter.

Formal Complaints - Any complaints against an individual license shall be reported immediately to the county. Only individuals whose license is in good standing shall be considered. Individuals, whose license is under disciplinary action of any kind, probation or suspension, shall not be acceptable. Physician admitting privileges at local hospitals shall also be investigated to ensure good standing. It is preferable the Medical Director has staff privileges in at least one local hospital in Wichita.

Detail how you will address complaints from Sedgwick County and/or the Sedgwick County Sheriff's Office about the services you will provide during the course of this contract. Do you have a formalized project? Please provide details.

Proficiency Testing and Competencies - While nurses and psychiatric social workers will not complete a full credentialing process, licenses shall be verified and any disciplinary action delineated. Nurses shall complete a proficiency inventory and be able to demonstrate appropriate techniques in phlebotomy, IV management, and other appropriate practices.

Describe your proficiency testing and competency process and documentation.
5.6 Continuing education for qualified health services personnel
Continuing Education Units – The contractor shall provide continuing education activities, on-site to the extent feasible. These activities shall be recognized with Continuing Education Units by the appropriate state licensure agency. Part-time staff shall also receive the same continuing education hours per year. The county will recognize training hours required by the contract and appropriate to the work environment as time worked.

**Describe how you will handle and document continuing education.**

CPR Certification and AED – All health and mental health direct care providers shall be certified in CPR to include use of the AED equipment. Certification shall be annual or may be biannual depending upon the agency utilized to provide formal certification. The Medical Director should be currently certified in ACLS while other staff shall be current in BCLS.

**Does your company provide in-service training programs for your staff? If so, provide details.**

Detail how you will meet the minimal requirements and what on-going training would you provide your personnel that would be assigned to the Sedgwick County Detention Facility and Annex.

5.7 Subcontractor agreements
The contractor shall establish written contract agreements with each subcontractor such as hospitals, ambulatory clinics, physicians’ groups, lab, x-ray, dialysis, dental, dental lab, dental/medical/office supplies, etc. A copy of each agreement shall be on-hand by the Health Services Administrator, in the health services unit at SCDF, and shall be available for inspection by the County any time. These subcontracts shall be in place as soon as possible after the start of the contract, not to exceed 90 days.

**Describe your process for establishing written contract agreements and maintaining positive and productive relationships with subcontractors such as hospitals, ambulatory clinics, physicians’ groups, lab, x-ray, dialysis, dental, dental lab, dental/medical/office supplies, etc.**

5.8 Health promotion and disease prevention
5.8.1 Health Education and Promotion
Inmates shall receive essential and basic information about infectious diseases, chronic illnesses, drug abuse, hygiene, fitness and exercise, smoking cessation and other relevant topics from the health services staff. This may be accomplished in a variety of ways including ensuring the availability of educational and instructional pamphlets when requested or a new diagnosis is made.

**Describe the types of education materials that will be made available for inmates.**
5.8.2 Diet
The contractor shall develop a program for ordering, educating and monitoring special medical diets. These diets shall only be ordered by a provider to include the mid-level providers, physicians and dentist. Therapeutic diets shall be kept to a minimum based on essential clinical need rather than individual preference. Only the Medical Director shall determine the need for a diet related to a self-reported food allergy. In general, inmates shall be instructed on self-care and dietary exchanges to promote the ability to make appropriate choices when returned to the community. The contractor shall work closely with the current food vendor and their dietician.

Describe your program for ordering, educating and monitoring special medical diets.

5.8.3 Exercise
The contractor shall develop educational materials for inmates based on medical needs.

Provide sample exercise literature for inmates based on medical need. If none exists, indicate “None”.

5.8.4 Personal Hygiene
The county is responsible to provide personal hygiene items to inmates on a regularly occurring basis. These hygiene items minimally include soap, comb, toothbrush, toothpaste, toilet paper and sanitary napkins or tampons for the women. The contractor is not obligated to provide any hygiene items and is discouraged from ordering special soaps or toothpastes based on inmate preference. Should a clinical need for a special soap be demonstrated, the contractor shall bear that expense as a medical supply/OTC item.

Describe how you will address personal hygiene items.

5.8.5 Use of Tobacco Products
The SCDF system maintains smoke-free facilities and cigarettes or other tobacco products that are contraband into the facilities. Health services staff should consider these facilities to be smoke-free and not bring items such as cigarettes or other tobacco products that are contraband into the facilities.

Describe how you will monitor staff to ensure these items and others that are considered contraband are not brought into the facility.

5.9 Special needs and services
5.9.1 Special Needs Treatment Plans
Special needs inmates, including chronically ill, those with infectious diseases, mentally ill or mentally retarded/developmentally disabled, frail elderly, terminally ill or disabled physically, are those the contractor shall establish a written special needs treatment plan. Either a mid-level provider or physician can develop the treatment plan or, in the case of mental illness, the psychiatric social worker or psychiatrist. When feasible, treatment plans should maintain connections between inmates and the community agencies that have been or will be serving them.
This special needs treatment plan (for medical issues) shall minimally include information regarding medications, therapeutic diet, specialty appointments and consults, any diagnostic work-up that is ordered, housing assignment disposition, impact on ability to function in general population if any, impact on programming, and frequency of follow-up indicated. These treatment plans shall be initiated in conjunction with the health assessment and initial physical examination. Frequency of review and update is based on the orders of the provider and must be specified, although the orders may be changed on each visit depending on the clinical presentation of the inmate. In any event, orders shall not be written for duration of longer than 90 days without an encounter with a provider. Standardized forms and format shall be utilized and all materials to enter the health record shall contain the provider’s name, title and date (may also include time). The mental health treatment plan for special needs mentally ill patients will be established by the mental health staff with the provisions established by the Chief Psychiatrist and Director of Mental Health.

**Describe how you will address special treatment needs and provide a sample of a special treatment plan.**

**5.9.2 Suicide Prevention**
Suicide Prevention Program and Plan - The contractor shall develop a comprehensive and thorough suicide prevention program that encompasses all aspects and staff training within the detention facility including security staff, health and mental health staff, and inmates. The program must be approved by the county and shall minimally include the following elements: training (security, health/mental health), identification and assessment, referral, monitoring, housing assignment/placement, communication among all disciplines for one treatment approach by all staff, intervention and notification, reporting and quality improvement review of each gesture or attempt.

**Describe your Suicide Prevention Program.**

Suicide Plan Contents - The contractor shall establish a suicide prevention plan that begins with an aggressive early identification program with health, mental health and security staff at the booking process. At-risk individuals shall be identified and referred regardless of current actions or behavior as a preventive step and these at risk individuals shall be defined by a licensed mental health professional, i.e. intoxicated, under the influence of unknown substances, mentally ill, prominent citizen, or first arrest. The admission to jail is one of the highest risk times while others include return from court, receiving a significant sentence, loss of appeal, loss of loved one or loss of children to foster care/adoption, or sexual assault. The contractor shall take these aspects into consideration in the suicide prevention plan.

**Describe your policy and the procedure along with the contents of the Suicide Plan.**

Suicide/Heightened Watch - The suicide prevention guidelines shall clearly identify how a suicide/heightened watch is initiated, what the definition of a watch is and the potential levels of observation involved, the process involved in clearing an individual from watch, recommended frequency of observation, staff performing observation, and suggested documentation guidelines for all involved in the process. The county will be included in the development of the suicide/heightened watch plan with the winning contractor.
Describe your process for initiating suicide watch, evaluating it and how inmates will be cleared from precaution.

Utilization Statistics - The Mental Health Supervisor shall produce monthly statistics that provide insight and information regarding the inmate population. A report containing these statistics shall be delivered to the Division Commander, and Health Services Lieutenant on a monthly basis. Suicide attempts, gestures and ideation shall be defined and differentiated when reported. The report shall also include statistical information regarding inmate contacts by the PSWs and M.D., and types of mental health diagnoses identified within the inmate population. Additional statistics include inmates on psychotropic medications as a percent of population and in raw numbers, the top five psychiatric medications utilized, the top five psychotropic medications utilized by frequency and volume, a total list of the psychotropic medications orders by drug name and dosage with identification of formulary v. non-formulary, indications of continuation of medications from admission v. change of medication to another therapeutic agent. The Director of Mental Health staff will work closely with the pharmacy provider to ensure the monthly availability of this information for review and submission to the county.

Provide a sample report containing statistics as described above.

Psychological Autopsy - Any completed suicide shall receive a specialized mortality review, a “psychological autopsy” of sorts. This quality improvement initiative shall focus on the individual from admission through death and identify key points and reactions. Every effort shall be made to use this opportunity as a learning experience rather than assignment of fault or blame. This “psychological autopsy” shall include a quality improvement / debriefing session chaired by the Director of Mental Health, and shall include at a minimum the mental health staff including Chief Psychiatrist, the Medical Director, Health Services Administrator, and jail staff designated by the Jail Administrator. The purpose of this session would be quality improvement: prevention of future suicides. A similar debriefing and quality improvement meeting should be held whenever there has been a serious suicide attempt.

Please describe what is involved in the psychological autopsy and mortality review following a completed suicide.

5.9.3 Intoxication and Withdrawal
Detox Protocol - The Medical Director shall establish a detoxification protocol or clinical pathway for the on-site treatment of mild to moderate intoxication and/or withdrawal. The Medical Director shall develop the detoxification protocol with emphasis on the drugs of choice for the surrounding community and the types of intoxication and withdrawal most commonly encountered in the local jail. Only a mid-level provider or physician can initiate an order for detoxification and legend medication. Medications for detoxification may only be managed by nursing with an appropriate practitioner order (the order may be verbal or telephone).

Please describe your detox protocol for both alcohol and other drugs.

Pregnancy - Pregnant inmates who are entering the stages of withdrawal shall be promptly triaged. The contractor shall have systems in place to identify the pregnant, high-risk inmate upon admission, and for clinical follow-up during incarceration including routine prenatal care and maternal counseling.
Describe your protocols for managing pregnant women entering the stages of withdrawal and throughout their incarceration.

5.9.4 Inmates with Alcohol or Other Drug Problems
The contractor shall establish a practice for the early identification, assessment, intervention and treatment of inmates with alcohol or drug dependency. While the nursing staff and physician shall handle the intake receiving screening (by a nurse) and the detoxification process (by a physician), the PSW conducting mental health screenings and evaluations in booking shall also work to identify any individual in need of intervention for drug and/or alcohol addiction. Should drug and alcohol addictions be identified, those individuals will then be referred to the contractor’s AODA counselor. Please provide a line item cost for this position. Substance abuse treatment services, although limited, shall be available through an AODA counselor and it is a mental health professional that is responsible to develop the substance abuse treatment plan when appropriate.

Community Linkage - Given the limited length of stay within these jail settings, the greater emphasis is on aftercare planning and referral to community resources for substance abuse treatment services. The community resource manual the contractor shall establish for all aftercare planning shall include a component regarding treatment options available within the local area, particularly for indigent individuals.

Substance Abuse Services - SCDF shall have substance abuse treatment services on-site consisting primarily of screening for identification, assessment, detoxification and aftercare planning.

Medication Assisted Treatment (MAT) Program- At this time the Sheriff’s Office does not have a MAT program for incoming inmates who are already on a MAT program in the community. In this proposal please have two types of MAT programs: one in which treatment is maintained for inmates on short lengths of stay and two where inmates on long lengths of stay are tapered off of the MAT program.

Describe your process for the early identification, assessment, intervention and treatment of inmates with alcohol or drug dependency.

Provide a line item cost for the option of AODA counselor.

Describe your plan for aftercare and community linkage.

Describe possible MAT programs for incoming inmates who are already on a MAT program. Please describe your experience in administering Vivitrol and your ability to provide this service, as a future option.
5.9.5 Sexual Assault
Reported at Intake - If an inmate identifies to the medical professional doing the receiving screening at intake that s/he has been sexually assaulted prior to admission to the jail, the inmate shall be referred immediately to a SCDF law enforcement officer for access to the proper local investigative agency. Upon admission to the jail, either before or after the sexual assault criminal investigation has been conducted, the contractor will be responsible for providing initial treatment for communicable disease and/or pregnancy, screening for HIV, Hepatitis B and Hepatitis C, a mental health component for initial crisis intervention, and required follow up care. Contractor shall be in compliance with the Prison Rape Elimination Act (PREA).

Describe how you will comply with this requirement. Further, the intake process has been customized to include questions relating to victimization for PREA compliance. What is your willingness to customize intake screening to meet the needs of the Sheriff’s Office?

Reported During Incarceration - The same guidelines shall apply for an alleged sexual assault occurring during incarceration. There shall be an immediate referral to a RN, mid-level provider or physician. The contractor shall ensure the incident is documented fully as delineated by the jail and the situation is reported to the county for investigation.

Describe your policy for handling sexual assaults that occur in the jail. What role will your mental health staff play in supporting the victim throughout his/her incarceration?

Evidence Collection and Crisis Intervention - In either situation of pre-booking or during incarceration sexual assault, in no case shall the on-site nursing or medical staff be involved with the collection of physical evidence. Testing of the alleged attacker is subject to state and federal laws and shall not be conducted by contractor staff, as it is a forensic specimen collection. Follow-up lab testing such as repeat HIV or other infectious disease screening and ongoing mental health counseling shall occur on-site and shall be provided by the contractor. All post-assault treatments available to the general public, such as “morning after” contraception, shall be made available to the victim.

Describe how you will comply with this requirement.

5.9.6 Prenatal Care
Intake Pregnancy Questioning - Women who are received into the facility shall be questioned during the booking process receiving screening by a medical professional regarding potential pregnancy and last date of menstruation. If there is the slightest indication the individual may be pregnant, she is treated as such until she is ruled out through a urine, or blood, pregnancy test and physical examination/health assessment. Not all women entering through booking or transfer shall receive a urine pregnancy test. Rather, at that time the focus is on the self-reporting and verbal history.

Does your intake screening include pregnancy questioning? If so, describe how you would manage someone who indicates she may be pregnant.
Elements of Prenatal Program - All pregnant women shall receive community standard prenatal care including routine vital signs, urine monitoring, sonograms, evaluation of fetal progress and size, with prenatal vitamins ordered. A thorough prenatal history shall be obtained and documented as well as patient history regarding prior pregnancies, number of pregnancies v. live births, complications during pregnancy, etc. The pregnant women shall receive their prenatal care, including sonograms, onsite in the Detention Facility, as much as possible, through an appropriately qualified and credentialed provider. This provider shall meet one or more of the following qualifications: obstetrician (board certified or board eligible if pending sitting for the board examination after completion of an obstetrics residency), a family practitioner (board certified), a nurse midwife or specially trained obstetrics/prenatal mid-level provider.

5.9.7 Postpartum Care
The Sheriff’s Office would like the contractor to create a lactation space in the facility for breast pumps to be used by inmates. Women are not allowed to keep the baby within the jail setting, release breast milk to outside, or have the baby come into the facility to feed.

**Describe how you propose to comply with this plan.**

5.9.8 Orthoses, Prostheses, and Other Aids to Impairment
Types of Devices - The contractor shall provide orthotic or prosthetic devices when the health of the inmate would be otherwise compromised. Such devices may include splints, immobilizers, as well as glasses, or other artificial items to replace an absent body component. Glasses and hearing aids are included as well and shall be the responsibility of the contractor based upon clinical need as determined by a physician or dentist.

**Describe any limitations on orthoses, prostheses, or other aids to impairment that you may not provide. If none, indicate “None”.

Vision Screening - Inmates must seek out health services through a sick call or other such request to be evaluated for the need of corrective lenses and the criteria for glasses is based on potential impact on health and ability to function. Individuals may keep the glasses or contacts they are admitted with but they are responsible to maintain them safely and securely. The contractor shall not be obligated to provide contact lenses or tinted lenses unless the ophthalmologist determines the individual is unable to see with corrective lenses and requires contacts or is extremely photosensitive. In the event of contact lenses, the inmate is responsible for cleaning and related solutions, storage, etc.

**Describe your processes for conducting basic vision screenings.**

Hearing Aids - The contractor is not required to perform audiology screening on inmates. However, if an inmate is significantly hearing impaired as to impede his/her ability to function in a general population setting, the inmate shall be referred to health services for evaluation of the need for a hearing aid. The inmate may self-refer, the jail staff inform health services staff, or a referral from another health or mental health provider may initiate the evaluation for hearing aid(s). Initial consideration or replacements of assistive devices for hearing impairment are contingent upon the determination by the Medical Director that the devices are necessary for functioning and to prevent further deterioration.

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Describe your processes related to managing hearing impaired individuals.

5.10 Health records
5.10.1 Health Record Format and Contents
Consolidated Health Record - The contractor shall ensure the maintenance and confidentiality of the health record. All documents related to inmate healthcare including dental, mental health, consultations, regardless of origin, shall be filed in one consolidated medical record. Format of the medical record shall be standardized and consistent. Instructions regarding the order and sequence of the medical record shall be established and all health staff oriented to the format. All individual clinical encounters and actions shall be documented and filed in the health record. Log sheets for multiple inmates, e.g. sick call log, off-site referral log, emergency log, segregation log, shall be maintained and included in the health records.

Describe the standardized format of the medical record and your plan for orienting staff to that format.

The contractor shall be in compliance with any and all federal requirements pertaining to the Health Care Reform Act and Electronic Medical Records. Vendor will also provide a project manager or other technical support for electronic medical records.

Indicate any software requirements to include databases, space needs, and data storage plan. Specify the systems basic architecture and licensing requirements and cost of license fees and maintenance.

Indicate any hardware requirements, to include server requirements and whether VM servers can be utilized.

Does the software operate in a Terminal Server environment? If so, specify needs related to technical support for this component and provide contact information for any current customers running in a terminal server environment.

Can the software be interfaced to a Jail Management System? If so, describe interfacing capabilities.

The county expects the vendor to incorporate existing electronic medical records into the electronic medical record. The vendor shall provide all necessary hardware/software to accomplish this. Acknowledge you understand and will comply with this requirement.

Describe your Data Back Up Requirements. Include your back up plans. If on-site storage, the vendor shall provide Disaster Recovery site backups.

Explain your disaster recovery back up plan. Include policies and procedures and restoration time.
The Functionality of Software shall include at a minimum:
- Medical intake
- RX Medical/MAR Tracking
- Test Results/X-Rays
- Charting Notes
- Release Form Report Generation

**Acknowledge that you understand and will comply with this requirement.**

Standardized Forms - Health record forms shall be standardized and specific to the county facilities. The goal is to have demographic information including name, Name Number, date of birth and gender in the same general area on each form for ease of documentation. All entries in the medical record shall include this information as well as the name, title (signature), date and time of the provider making the notation.

**Provide a list of forms that will be standardized and specific to the county.**

Signature File - The medical records department shall maintain a signature file for all individuals making clinical notations in the medical record. This file shall contain the individual’s name, full legal title (profession), licensure, credentials, signature and initials. This serves as a comparison for reviewing the medical records and authenticating entries. All entries shall be legible. If an individual provider utilizes a signature stamp for clarity of reading the name, that individual shall initial with the signature stamp to validate the stamp. The name stamp may not be utilized by nursing staff or any other provider. If computer entries are utilized for order entry, the system shall ensure security of individual passwords and entry verification/authentication.

**Describe how you plan to meet this requirement. If computer entries are utilized for order entry, how will you manage the security of individual passwords and entry verification and authentication?**

Establishment of a Medical Record upon Intake - A complete digital health record shall be established on each and every inmate admitted to the facilities even if the only document contained in the record is the receiving screening completed by a RN during booking, as will be the case in a number of records. Each admission shall be checked for the existence of a prior medical record to ensure continuity of care and availability of prior documentation. Multiple charts for the same individual shall be consolidated into one record. The use of the Name Number (that is the same regardless of admission information) shall ensure the consistency of patient identification, rather than the booking number that changes on each admission. Use of the Name Number avoids the duplication of records due to aliases, incorrect dates of birth, inconsistency in self-reported demographic information, etc.

**Describe your plan for establishing a digital medical record at intake and ensuring existing records are match and condensed into one single digital medical chart.**
Documentation Available for Off-Site Encounters - Inmates sent off-site for emergency treatment, inpatient hospitalization, outpatient specialty or diagnostic appointments shall have documentation sent with them in the form of a transfer summary or consult request. If a consult request is utilized, relevant medical record information such as x-ray reports, latest physical examination findings, lab results, may be attached to improve the ability of the consultant to act on full information. Inmates returning from the emergency department should return with at least a disposition and instruction sheet to indicate what actions were taken, orders written, and what treatment performed during the visit. Inmates released from a community inpatient hospital should return with instructions/orders and preferably the detailed discharge summary. If the discharge summary is not available at the time of discharge, it should be forwarded as quickly as possible. Inmates returning from consult appointments should have documentation regarding the findings of the specialist consulted. However, all instructions occurring from off-site encounters are considered recommendations rather than orders and are subject to the review and approval of the Medical Director or his/her designee. All information returned with an inmate from an off-site encounter, inpatient or outpatient, shall be filed within the individual’s medical record.

Describe your process for documenting and including off-site encounters and health transfer summaries into the consolidated health record.

5.10.2 Electronic Medical Records (EMR)

Please provide the name of the EMR Software Program you intend to utilize and the name of the Company the software was acquired from.

Describe the network infrastructure that must be in place to achieve optimum end-to-end system performance:

Describe the number and the type of network connections that will be required and the location so the Sedgwick County Sheriff’s Office staff and vendor staff can access the system.

Describe the hardware requirements such as desktops, servers, mobile devices, and peripherals.

Detailing who will be responsible for the purchase, installation, and maintenance of each.

Describe the process for the Sedgwick County Sheriff’s Office staff to access and retrieve data for reporting purposes.

Identify any EMR system components that will need to be installed on the county network.

The Sedgwick County Sheriff’s Office has electronic historical records. Describe if the system has a mechanism for converting and importing this data. If so, please describe the method employed.

The Sedgwick County Sheriff’s Office records are subject to specific retention requirements. Describe the system to handle record retention requirements.
Describe the general approach, which will need to be followed for ensuring continuity of integration, if any interface system is upgraded.

Describe the overall security environment for the system. Explain how security authorizations are managed that enable or restrict access to documents or functions.

Identify integrity features which would enable multiple user groups (e.g., Nurses, Doctors, and Supervisors) to share the system and have access to the same data while maintaining data integrity.

EMR Hardware Specifications – list all hardware required to optimally run the EMR, include specifications. NOTE: The Sedgwick County Sheriff’s Office will provide the computer workstations, printers, scanners, and copiers required to utilize the Health Services System. The computers will meet the County Division of Information, Technology and Support Services requirements and be able to be administered by the Sheriff’s Office and the county’s technical staff for the purpose of network and internet connectivity. Users will be provided accounts to gain access to the system, outside email, and any other remote systems they require. Once identified and configured these work stations will be the only ones available for use with the Health Services System. No other computers will be permitted access on the network for this purpose. The hardware support and connectivity support will be the responsibility of the county technical staff. The printer/copier consumables such as toner will be the responsibility of the vendor to provide.

Hardware Components

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EMR System Implementation – the contractor will be responsible for providing a Health Services System that meets the business functional specifications of the Sedgwick County Sheriff’s Office. The system shall include all functionality specified in the contract with Sedgwick County.

Describe your approach for learning the Sedgwick County Sheriff’s Office current environment and workflow processes and how you incorporate that knowledge into your implementation program.
EMR Hardware Installation – The contractor is expected to perform the following services in support of the hardware installation that may be required.

- Perform a site visit and evaluation of the physical environment;
- Deliver a site requirement document that includes a final hardware configuration;
- Assist with the procurement of a required hardware that is not provided under the terms of the contract;
- Configure and install system hardware and operating system software, or assist Sedgwick County DIO in the configuration and installation of the hardware and software; and
- Test hardware and network connectivity

Describe how you will comply with these requirements.

Describe hardware services to be provided.

Describe your site review process to ensure that the Sheriff’s Office facilities are prepared for the installation of the required hardware.

5.10.3 EMR Service and Support
The Sedgwick County Sheriff’s Office requires a training program for select staff as determined by Jail Administration.

Describe the facilities and equipment Sedgwick County Sheriff’s Office will need to provide for training purposes.

EMR Documentation – contractor must provide documentation on the system as installed (i.e., not just the contractors base system) including description of all screens, User documentation shall include description of all screens, definition of all fields, and process/workflow steps describing registration, login, etc., for users, data review, and approval; listing and description of all reports.

List and describe all documentation that will be provided, including the formats in which the documentation is available. Insert additional lines as required:

**Documentation Summary**

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<tr>
<th>Documentation Summary</th>
<th>Description</th>
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<th>Online (Y/N)</th>
<th>Electronic File Format (S)</th>
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List and describe the types of reports available to Sedgwick County Sheriff’s Office from the EMR System:

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<th>Document Title</th>
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Provide samples of the above documentation. To assist in reducing the amount of paperwork in your proposal submission, documentation may be submitted in electronic format on Flash Drive, or Jump Drive.

Describe any Ad-Hoc reporting tool and options available to Sedgwick County.

Indicate whether you coordinate a user group and the purpose it serves.

Describe your process for correcting software defects and installing fixes, and your approach for scheduling such corrections.

5.10.4 Confidentiality of Health Records
Health records are confidential legal documents, thus the contractor shall develop a process to maintain these records in a safe and secure environment. The preference is each record is signed in and out to ensure availability and tracking when in use. Multiple providers may need access to the same file on the same day. Control of these records shall be limited to health professionals and preferably to the dedicated medical records staff.

Certain sections of the medical record may be more restrictive regarding release of information criteria and access, i.e. HIV and mental health, for example. The contractor shall comply with all state and federal guidelines regarding the release of information from a health record. Given the complexity of maintaining medical records, releasing information appropriately and ensuring confidentiality, the contractor shall develop a Medical Records Manual that encompasses all medical record policies and procedures regarding filing, format, sections, how to purge a record, multiple volumes, release of information, confidentiality, consent and other key aspects of record management. The Medical Records Manual must be approved by the Sedgwick County Sheriff’s Office official Custodian of Records, and the Jail Administrator or his/her designee.

Describe how you will maintain confidentiality of medical records.
5.10.5 Sharing of Health Information
Records obtained from external providers for occurrences prior to incarceration or during incarceration shall be filed in the medical record. However, if there is a request for a copy of the record and the request is authorized by the inmate’s release of information, the documents obtained from an outside source shall not be provided with the medical record copy. Rather any external documents from hospitals, clinics, etc., must be requested separately and directly from that specific location.

Communication - Sometimes it is critical that custody staff be informed of a health or mental health situation so they may respond appropriately in the event of a crisis, i.e. suicide watch. It is essential information be shared between health or mental health services and security staff particularly regarding housing restrictions or other limitations in assignments, work or programs. Kansas law provides for the sharing of medical information with non-medical personnel if the non-medical personnel are assisting the medical personnel in the care of the patient. The contractor shall ensure a system for the sharing of necessary information is in place.

**Describe your plan for ensuring that a system for the sharing of necessary information is in place.**

Restricted Access - Detention staff shall not have access to medical records, with the exception of the clinic liaison clerical staff member, unless on a need to know basis with the authorization of the Jail Administrator. If detention staff needs access to a medical record, the review shall include a health records clerk or Health Services management staff to maintain the record and search for relevant entries. Copies of records for correction’s purposes should be limited and only authorized by the Jail Administrator.

**Describe how you will restrict access to medical records.**

5.10.6 Availability and Use of Health Records
The health record shall be available to all on-site providers. The use of some system for chart tracking for use on any given day shall be the contractor’s responsibility. If multiple providers require access to the record simultaneously, the contractor’s staff shall be able to locate the record and retrieve it without difficulty.

**Describe how you will address availability and use of health records.**

5.10.7 Transfer of Health Records
Security During Movement - Documents that are forwarded with an inmate to an outside provider or are sent with an inmate upon transfer shall be sealed in an envelope and delivered by a Deputy Sheriff to the intended party with the seal intact. If a group of individuals are being transported and there are multiple files for one location, they shall be grouped and boxed then sealed. The goal is to restrict access to critical confidential medical record documentation to health providers or those with a legitimate need to know as established by the county.

**Acknowledge that you understand and will comply with this requirement.**

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Exchange of Information - The medical record shall never be sent off-site with an inmate to a hospital or outpatient setting outside of the jurisdiction of the county. Only a relevant summary form or consult may be sent outside of the jail system. For inmates transferring to other correctional jurisdictions such as other county and state correctional facilities, a transfer summary shall be prepared and forwarded in a confidential manner and the original record shall be retained as inactive in archives for the jail.

Describe how you will comply with this requirement. If you have a standardized format, please include a sample. If none, indicate “None”.

5.10.8 Retention of Health Records
Active medical records shall be maintained in the electronic medical record areas within the health services unit/health center. Inactive files and records of individuals no longer incarcerated at the site shall be archived for retention. If the inmate is readmitted, the inactive file shall be retrieved and reactivated to eliminate potential duplication of records. Inactive files shall be retained and managed by the medical records department according to state and federal law regarding the period of retention. Health records involved in litigation shall be retained indefinitely.

Describe your process for retaining, archiving and retrieving records upon re-admission.

5.11 Administrative Meetings and Reports
The contractor shall ensure administrative meetings and reports occur and are generated on a regular basis according to contract requirements and professional standards.

5.11.1 Staff Meetings – The contractor shall conduct staff meetings on a regularly scheduled basis, at least monthly. Communication of the information shared and exchanged during these staff meetings shall be in place for all shifts through the availability of minutes and participation of shift staff as feasible. Staff meetings shall include all staff to include medical, nursing, mental health and all other professions on-site. Individual disciplines may conduct additional staff meetings but they do not meet this requirement.

Describe how you will address administrative meetings and reports. Submit a sample agenda that includes the format for such meetings. Explain your process for ensuring attendance of all staff on all shifts and how you will ensure adequate coverage for staff attending the meeting.

5.11.2 Executive Meetings – The contractor shall be available on a monthly basis to meet with key individuals designated by the Jail Administrator. The contractor shall ensure the Medical Director, Health Services Administrator and Mental Health Director are available at these meetings. Other individuals may participate with the approval of the Jail Administrator, based upon the agenda items identified in advance. At these meetings, jail administrative staff will be briefed by the health services management team regarding current health trends in the inmate population, significant medical cases, special needs inmates, hospitalizations, program activity, and utilization.
Top management personnel, including the Health Services Administrator, Medical Director, Mental Health Director, and Chief Psychiatrist shall be available and comply with requests by the Jail Administrator and/or designee to meet on an as-needed basis to discuss issues pertaining to the Sedgwick County Detention Facility’s health services program, individual SCDF inmate healthcare, inmate grievances, and quality improvement.

Describe how you will address executive meetings.

5.11.3 Off-Site Contractor Meetings – The Health Services Administrator, Medical Director, Director of Nursing and Director of Mental Health are expected to be on-site at the SCDF on a full-time basis except for vacations or other approved absences such as sick leave. The Psychiatrist is expected to be on-site for contractual hours. Any other off-site time for these key management team individuals must be approved in advance by the Jail Administrator’s designee. The contractor shall be responsible to ensure sufficient on-site management coverage at all times. Consideration as “time worked” may be given for these off-site events such as conference and training participation and such approval is within the authority of the Jail Administrator’s designee.

Describe how you will ensure adequate on-site coverage for approved absences of the Health Services Administrator, Medical Director, Director of Nursing, Director of Mental Health and Psychiatrist other than vacations and other approved absences, such as sick leave.

5.11.4 Reports – The contractor shall provide the county periodic reports delineating utilization statistics on a monthly basis, with year to date information and an annual summary. These reports will be subject to change by the county as needs for stats and type of information changes. With the monthly statistical report, the contractor shall submit information regarding any lawsuits filed during the previous month with the name of the inmate, the reason for the suit, the individuals named, and the date filed.

The following daily type of automated report is expected to be created by the contractor and sent to command staff in the Detention Bureau:
In place of daily reports from the vendor the county would also accept an online dashboard portal as long as the requested data is provided.

Time reports indicating hours worked, benefit hours paid, and hours contracted with the resultant variance, if applicable, as identified in the staffing table shall also be submitted by position/discipline, date and shift on a monthly and annual basis. A monthly vacancy report shall be submitted to the county with the facility, position title, position hours and date the position became unoccupied. With the vacancy report monthly, a list identifying individuals hired or terminated shall be attached and include data regarding position title, shift, individual filling position and position status (full-time, part-time, or PRN). In addition, any independent contractors or subcontractors’ staff changes shall be reported.

On a monthly basis, the contractor shall identify the actual dollars paid out to subcontractors including pharmaceuticals.

The contractor shall prepare and submit reports according to the needs identified by the county, with the information content and expected frequency of submission approved in advance with jail administration.

**Describe in detail your capability for collecting, storing and reporting medical records data.**

If a proprietary electronic medical records system is used by or available to the vendor, detailed information regarding programming language, operating system, required hardware and storage media, accessibility, and file format should be included.

Provide samples of a periodic report delineating utilization statistics on a monthly basis, with year to date information and an annual summary.

Provide examples of an online dashboard if capable of providing one.

### 5.12 Policies and procedures

Development and Review - The contractor shall ensure comprehensive and thorough policies and procedures exist for all aspects of the healthcare delivery system. These policies and procedures must be approved by the Health Service Administrator and Medical Director for the contractor and by the Jail Administrator and his designee for the county. Each policy and its procedure shall be reviewed regularly on at least an annual basis and documentation of this review shall be in evidence through appropriate dates and signatures. All policies and procedures shall be in compliance with federal and state laws, rules, regulations and guidelines as well as with professional standards of the NCCHC. All health services forms shall be cross-referenced to the applicable policy.

Describe your process for the development and review of Policy and Procedures.
Site Specificity - Policies and procedures as well as related health record forms shall be specific to the unique environment of each of the SCDF facilities. The contractor is expected to be in compliance with this requirement within 90 days of start-up of this contract. Routine updates and training on all policies and procedures shall be provided to health services staff and such information sharing shall be documented and available for inspection. Each new staff member shall be oriented thoroughly, to all health-related policies and procedures and documentation of such orientation and training shall be maintained in the employee’s (or independent contractor’s) personnel and training files. Policy manuals shall be available to all health services staff, independent contractors or subcontractors, at all times in an accessible area.

Describe how you will implement policies and procedures specific to the unique environment of each Sheriff’s Office facility. Detail your process for orienting new staff on policy and procedures and the process of documenting such training.

Remain County Property - All policies and procedures, protocols, manuals (such as quality improvement, infirmary, nursing, forms, etc.) shall remain the property of the county at the termination of this contract and shall be available to the county at all times during the contract term and at termination via email, upon request, in Microsoft Word format. The contractor shall ensure that all policy and procedure manuals throughout the facilities are current with the latest version of the required documents.

Describe how you will comply with this requirement.

5.13 Comprehensive Quality Improvement (CQI) Program
The contractor shall establish a comprehensive quality improvement program on-site to evaluate and review quality, timeliness and appropriateness of the care provided to the inmate population, with a committee meeting monthly. Results shall be shared on at least a monthly basis with the Quality Improvement Committee, which includes Jail Administrator and his/her designee, and an annual summary prepared and presented. Efforts shall include all on-site disciplines. The quality improvement activity shall be comprehensive with consideration to risk management and litigation, inmate complaints and grievances, policy and procedure review, statistical utilization reporting, safety and sanitation issues, infection control, seclusion and restraint data, etc.

Describe your Quality Improvement Program and the components of care addressed through this avenue. If none exists, indicate “None” and detail your plan for complying with this requirement.

Plan Components - The contractor shall develop a quality improvement plan within 90 days of start-up and this plan shall be specific to the Detention facility and Annex facility. This plan must be approved by the Jail Administrator or his/her designee. The Medical Director shall serve as the Chair of the quality improvement committee and the committee shall be multidisciplinary to include nursing, mental health and any other on-site services as well as representatives designated by the Jail Administrator. On-site and off-site aspects of care such as emergency room use, outpatient specialty services and inpatient hospitalization shall be studied in the quality improvement process through the development of indicators.
In addition to the inclusion of all disciplines, the contractor shall be responsible to ensure an on-going review of the various relevant aspects of care for the jail facilities including but not limited to intake nursing, intake mental health, sick call, medication management, Keep On Person (KOP) medication implementation, special housing, mental health housing and special needs services, ancillary services such as lab, x-ray and dialysis, and all sentinel events such as patient deaths, suicides, serious suicide attempts, disasters or major emergencies, etc. Events with high risk, high cost, high volume or problem-prone events shall be included. Infection control, infectious disease management, and occupational health shall also be a part of the quality improvement initiative. The Sheriff’s Office would also like to see the option of possible patient satisfaction surveys once each quarter, on a relevant topic of importance to the inmate population. The quality improvement committee shall evaluate inmate complaints, grievances, family inquiries and legal inquiries on a routine basis. This process must include a face-to-face component for dispute resolution with the inmate population as appropriate to the complaint. Other aspects of care may be shared in writing, i.e. answers to questions regarding follow-up care, prosthetics, etc. While one or more individuals may be designated as responsible for the overall quality improvement initiative, efforts shall include line-level staff from various shifts and disciplines to ensure participation and buy-in throughout the health and mental health services operation. All contractor staff and independent contractors and subcontractors shall receive orientation to the quality improvement process and annual training review.

While the quality improvement process may include retrospective chart audits for presence/absence of essential documentation as well as completeness of documentation, the committee efforts shall include a review of processes, systems and care for the clinical outcomes of care and patient impact. Significant findings shall include an implementation component for staff familiarity with the process and outcomes as well as training regarding any corrective actions or process changes.

Provide a sample of a patient satisfaction survey. Describe your process for evaluating inmate complaints, grievances, family inquiries and legal inquiries. Describe outcomes of care and patient impact studies that have resulted from your established CQI Program.

Peer Review and Supervision - Professional supervision shall be included as an aspect of care for the quality improvement program. The Medical Director shall receive peer review by a designated physician from the parent company on an annual basis and shall provide that same peer review for the staff physician(s) annually. The information to be gathered and the format of that documentation shall be provided to the county; however, the peer review documents themselves, specific to the individual, are to remain a confidential component of the quality improvement process. The Medical Director and staff physician(s) shall be responsible to review the documentation and case management of the mid-level providers on a quarterly basis to include representative charts from intake, physical exams, sick call, chronic disease management, and medical housing care. The Director of Mental Health shall be responsible to review the documentation of the Mental Health Psychiatric Social Workers on a quarterly basis to review representative charts for intake, crisis intervention, suicide prevention, treatment planning, housing and special needs management and aftercare planning. The Director of Nursing shall be responsible to review the documentation of nursing and paraprofessional personnel used to assist nursing.

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Review shall include medication and pharmacy documentation, sick call, wellness rounds and screening, or other relevant work components for nursing staff. The comprehensive quality improvement policy and procedure shall describe the supervision aspects fully and in detail and shall be subject to approval by the county.

Describe your process for Peer Review and Supervision. Provide a sample of what information is gathered and the format of that documentation.

5.14 Emergency plan
The contractor shall ensure a current and up-to-date emergency plan, specific to the SCDF be developed and implemented within the initial 30 days of the contract start-up. All staff shall be oriented and trained regarding the aspects of the emergency plan. Emergency drills shall be conducted on a quarterly basis at the SCDF, and include representation of all shifts at the various locations. The emergency plan shall be coordinated with the facilities’ emergency response plans for consistency. The emergency plan shall include the capability to conduct an annual disaster drill that involves local Emergency Medical Service (EMS), hospital, ambulance and other notification for participation.

The emergency plan shall include minor and major equipment involvement, availability and storage of supplies, oxygen, suction, backboards, wheelchairs, etc. Evacuation criteria shall be included as well. The emergency plan shall also include how patients will be categorized and classified, what areas will be used for patient stabilization for transport, emergency call-back numbers for all staff and who is delegated to make these contacts, notice to local ambulance and emergency services, and a back-up plan for the delivery of health services should existing facilities be unavailable or inaccessible shall be included in the plan by the contractor. The SCDF has an existing MOU with the Kansas Department of Corrections to evacuate to the El Dorado Correctional Facility.

Provide a sample of an emergency plan and describe how staff shall be oriented and trained on the emergency plan. Describe your experience in writing, implementing and evaluating emergency plans and how you will engage outside providers to include EMS and area hospitals.

Emergency Drills - The quarterly emergency drills shall be inmate or staff-specific and situational to the jail setting, i.e. emergency response to inmate identified hanging, emergency response to injury in kitchen, emergency response with Automatic External Defibrillator (AED) to the visiting area, etc. The disaster drill shall be geared to a manmade or natural disaster of large scale proportions, e.g. tornado, arson, bomb, power or water outage, mass arrest, etc. This drill shall include various community participants, detention staff and healthcare staff.

Describe how your will comply with this requirement.
On-Call Availability – Physician, or physician assistant, coverage shall be available through an on-call system: telephone, cell phone or other appropriate electronic communication device. A primary care physician, or physician assistant, shall be on-call around the clock. Response time is expected to be less than 30 minutes. If the RN on duty assesses the inmate and determines the need for life-saving, emergency intervention in the local emergency room or urgent care center, the RN shall have the authority to send the inmate out and contact the on-call afterward to relay the information.

Each situation shall be assessed retrospectively by the Medical Director and Director of Nursing to determine the appropriateness of the assessment and to evaluate whether any additional training may be indicated or any other follow-up action necessary.

Describe your policy and procedure related to on-call services and evaluating a RNs decision to immediately activate EMS prior to consulting the physician.

5.15 Communication regarding special needs patients
Open Communication - The contractor shall ensure timely and accurate communication with jail staff regarding any inmate with special needs and the impact of those special conditions on admission to the jail, housing and placement, work/program assignments, disciplinary actions, transfers among the facilities and release/aftercare planning. Special needs inmates include those individuals with communicable diseases, chronic debilitating illnesses, the physically handicapped, mentally handicapped and developmentally disabled, frail elderly inmates, mentally ill inmates and pregnant inmates. The contractor shall develop a formal process for review of and communication regarding these special needs individuals. Special needs treatment plans shall be developed in conjunction with the admission physical. Transfer to another jurisdiction shall require the completion of a transfer summary by the healthcare staff to ensure continuity of care and sharing of information.

The medical and mental health staff is required to evaluate inmates prior to placement in restrictive/disciplinary housing and make recommendations for housing. Describe how you will communicate with the Sheriff’s Office regarding special needs inmates and your involvement in evaluation and making housing recommendation for Special needs inmates including those in restrictive/disciplinary housing.

Describe your experience leading, participating, and documenting in multi-disciplinary meetings regarding special needs inmates.

Case Conferences - Inmates identified as special needs will be discussed, at a minimum, at the monthly meeting with mental health to facilitate a multi-disciplinary approach for communicating and collaborating among the professions regarding a consistent treatment approach for a specific challenging individual. Additional case management meetings may be called by the contractor and Jail Administration as needed. In such cases, the case review should be scheduled within three business days to foster timely discussions. Jail Administration may designate detention staff, mental health or other county employees to participate. The contractor shall cooperate and chair such special needs case conferences.

Describe your experience in leading case conferences to facilitate continuity of care.
5.16 Notification in emergencies
The contractor shall work with the county to ensure sharing of appropriate information in the event of a serious injury, illness or death of an inmate. If a life-threatening illness or high risk surgery requiring hospitalization occurs, the contractor shall notify the Jail Administrator’s designee so the necessary family, legal guardian or other representative/next of kin may be notified. The county shall make such notification.

Describe your policy and procedure for communicating significant events or concerns with jail staff and Jail Administration in the event of a serious injury, illness, or death of an inmate. Describe your notification process to corporate headquarters, the review triggered by such events and how that will be communicated to Jail Administration.

5.17 Procedure in the event of an inmate death
In the event of an inmate death, either in the SCDF or in an outside hospital, the contractor shall immediately notify the county. The contractor shall cooperate with the county in the development of a procedure for full notification within county offices in such a situation. The county will then notify the appropriate individuals within the government hierarchy and the family or next of kin as designated. Contractor shall cooperate with the county in the event of a medical examiner inquest or autopsy/postmortem request.

The contractor shall conduct a mortality review within 30 days of any inmate death, regardless of the location of the death. The Contractor’s Medical Director shall coordinate the mortality review and each individual practitioner who had contact with the individual during the final events surrounding the death shall participate in interviews regarding the circumstances surrounding the death. The Jail Administrator may designate the county representative(s) to participate in the mortality review. The contractor shall track all deaths and maintain a database as to demographics and cause of death. The mortality review is a component of the quality improvement plan and shall be utilized by the contractor to improve responsiveness or services as appropriate.

Describe your mortality review process and how it is evaluated utilized as part of the CQI Program.

5.18 Complaints/grievance mechanism
The Sheriff’s Office currently has a digital inmate request/complaint available to all inmates via kiosk in the housing units. This service is contractually provided by another vendor. Inmate grievances, complaints and inquiries must be responded to in a formal manner by the vendor’s Health Services Administrator or designee within ten working days of receipt of the grievance. Any inquiries or complaints by family members, lawyers, or other interested parties such as advocacy groups shall be responded to utilizing the same procedure and timelines. In addition, inmate complaints/grievances and complaints by other entities and corresponding response shall be filed in a designated section of the medical record. A copy shall be maintained in an inmate-specific correspondence file for ease of retrieval. Inmate grievances/complaints related to health or mental health services shall be reviewed routinely and discussed during the quality improvement committee meeting. Complaints shall be categorized and classified according to demographics, housing location, nature of the complaint, etc. and a database maintained and reviewed to determine any patterns or problematic issues.
Describe how you will address inmate complaints/grievances.

Detail how you will address internal complaints from Sheriff’s Office staff about services you provide during the course of this contract. Do you have a formalized process for accepting and responding to such complaints? Please provide details. In addition, describe how you will utilize the grievance process to identify, analyze and evaluate grievances as part of your continuous quality improvement process.

5.19 Equipment specification requirements
The county provides basic examination space, related utilities and telephone/data service, computers/printers/copiers, and existing medical/office equipment. The contractor will be expected to replace existing medical equipment at the beginning of the contract to include exam tables, carts, medical beds in the infirmary, etc. Additionally the contractor will replace medical equipment as needed, but will have an identified line item in their budget, which will be used every year. All equipment will become the property of the county at the end of the contract. The contractor shall provide office and medical supplies including dental supplies, medical records, books, and periodicals.

Below is a current inventory of clinic equipment:

<table>
<thead>
<tr>
<th>Type</th>
<th>Age</th>
<th>Condition</th>
</tr>
</thead>
<tbody>
<tr>
<td>H.S.A. Desk</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>H.S.A. Table</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>H.S.A Lateral File</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>H.S.A chairs (2)</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>D.O.N. Desk</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>D.O.N. File Cabinet</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>D.O.N. File Cabinet w/ shelving</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Exam room 1 desk</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Exam room 2 table</td>
<td>&gt; 10 years</td>
<td>Poor</td>
</tr>
<tr>
<td>Exam room 3 table</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Exam room 4 table</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Treatment room gurney</td>
<td>&lt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>Dental Exam chair 1</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Lab/Dental stools (2)</td>
<td>&gt; 5 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Doctor Office desk</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Doctor Office chair</td>
<td>&gt; 10 years</td>
<td>Fair</td>
</tr>
<tr>
<td>PA Desk 1</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>PA Desk 2</td>
<td>&gt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>PA executive chair</td>
<td>&gt; 5 years</td>
<td>Fair</td>
</tr>
<tr>
<td>PA executive chair</td>
<td>&gt; 5 years</td>
<td>Fair</td>
</tr>
<tr>
<td>D.O.N. executive chair</td>
<td>&lt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>H.S.A. executive chair</td>
<td>&lt; 5 years</td>
<td>Good</td>
</tr>
<tr>
<td>Team Center table</td>
<td>&gt; 5 years</td>
<td>Fair</td>
</tr>
<tr>
<td>Team Center Chairs (12)</td>
<td>&lt; 3 years</td>
<td>Poor to Fair</td>
</tr>
<tr>
<td>Equipment</td>
<td>Age</td>
<td>Condition</td>
</tr>
<tr>
<td>----------------------------------</td>
<td>---------</td>
<td>-----------</td>
</tr>
<tr>
<td>202 hospital bed 1</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>202 hospital bed 2</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>202 hospital bed 3</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>202 Bedside table 1</td>
<td>&gt; 10 yrs</td>
<td>Poor</td>
</tr>
<tr>
<td>202 Bedside table 2</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>202 Bedside table 3</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>214 hospital bed 1</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>214 hospital bed 2</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>214 hospital bed 3</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>214 bedside table 1</td>
<td>&gt; 10 yrs</td>
<td>Poor</td>
</tr>
<tr>
<td>214 bedside table 2</td>
<td>&gt; 10 yrs</td>
<td>Poor</td>
</tr>
<tr>
<td>214 bedside table 3</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>AA’s office desk</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>AA’s executive chair</td>
<td>&gt; 5 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>AA’s file cabinet</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>X-ray room desk</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>X-ray room gurney</td>
<td>&lt; 1 yr</td>
<td>Excellent</td>
</tr>
<tr>
<td>X-ray room chair</td>
<td>&lt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Large storage cabinet</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>Pharmacy medication cart 1</td>
<td>&lt; 2 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Pharmacy medication cart 2</td>
<td>&lt; 2 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Pharmacy medication cart 3</td>
<td>&lt; 2 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Tall Pharmacy chairs (3)</td>
<td>&gt; 3 yrs</td>
<td>Poor to Fair</td>
</tr>
<tr>
<td>Rolling chairs pharmacy (2)</td>
<td>&lt; 5 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>Treatment room book case</td>
<td>&gt; 5 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>Exam room 4 desk</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>Exam room 4 bookcase</td>
<td>&gt; 10 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>Waiting room chairs (20)</td>
<td>&gt; 15 yrs</td>
<td>Fair</td>
</tr>
<tr>
<td>Mental Health cubicles (6)</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Mental Health cubicles desks (6)</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Mental Health executive chairs (6)</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Mental Health small file cabinet (12)</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Mental Health Lateral file cabinet</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Mental Health 6ft table</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
<tr>
<td>Mental Health stationary chairs (2)</td>
<td>&gt; 5 yrs</td>
<td>Good</td>
</tr>
</tbody>
</table>

Detail your equipment maintenance policies and agreements, include the expected turnaround times for service, including an acceleration plan.

Describe the lifecycle and replacement plan for the vendor provided equipment.

Provide the age and condition of the diagnostic imaging equipment that you will utilize. If you will utilize a contracted service, please specify such.
5.20 Infection control program

The contractor shall establish a comprehensive infection control program that includes monitoring and case management of inmates with infectious diseases such as HIV, TB, HCV, HBV, MRSA, and sexually transmitted diseases such as gonorrhea, chlamydia, syphilis, herpes, etc. HIV counseling shall be consistent with the guidelines of the Centers for Disease Control (CDC) and county health department. An individual staff member shall be designated by the contractor as responsible for the monitoring of infectious diseases and the reporting to the county health department as required. This individual shall be responsible to ensure the intake screening is carried out appropriately with questions relevant to infectious disease that inmates are identified and treatment plans established, that inmates are followed through chronic/communicable disease clinics with consistent diagnostic testing and treatment consistent with community standards.

Program Components - This program, developed in collaboration with the county, shall include necessary training for health services and security personnel on infectious disease control and prevention, precautions and appropriate use of personal protective equipment such as hepa-masks. This program shall also include standards for biohazardous waste disposal, infection control practices for equipment management, and availability and accessibility of appropriate protective gear.

Tuberculosis Testing - TB screening of inmates shall be carried out at intake by a symptom check with the admission process. Any individual identified as symptomatic consistent with TB shall be placed in negative pressure respiratory isolation and the on-call physician shall be contacted immediately for orders. Asymptomatic individuals shall receive the Mantoux skin test during the completion of the physical examination. Inmates identified as having a past positive skin test shall be evaluated via the use of a chest x-ray.

Inmates are not required to receive Hepatitis B vaccination unless the individual has been started on the series and would receive the following injections during incarceration.

Describe how you would implement a comprehensive infection control program that monitors and addresses incidence of infections, communicable diseases, and prevents the spread of such diseases.

Identify who or what position will be designated to monitor infectious diseases, report to the county health department as required, and monitor screening to ensure inmates are identified, treatment plans are established and that inmates are followed through chronic/communicable disease clinics with consistent diagnostic testing and treatment consistent with community standards.

Identify your process for screening and administering testing for Tuberculosis.

Committee - The infection control program shall be coordinated by a designee of the contractor and shall be considered a component of the quality improvement committee. Sentinel events involving infectious disease or control issues shall be reported to the quality improvement committee and reported to the county immediately per occurrence. An infection control committee shall be established to include representatives from detention, medical, and nursing. All activities of this committee shall be reported through the quality improvement program to the county.
Describe your infectious Control Program, its components and response to sentinel events, identify the program coordinator and the process for immediate notification to the county.

5.21 Staff TB Screening
Health services staff and Sheriff’s Office staff can be tested annually (or more often if deemed appropriate by the county) for tuberculosis exposure. TB screening shall be accomplished using the one-step PPD/Mantoux skin test. The contractor shall maintain all documentation of health service staff testing and shall coordinate documentation with the county for the detention staff.

Describe how you will comply with this requirement.

List line item cost for providing this service.

5.22 Environmental health and safety
The contractor shall participate with the county in the inspections of all jail areas for safety and sanitation. These inspections shall be carried out on a monthly basis and include a standardized inspection tool. Monthly reports to the county and to the quality improvement committee, through the infection control subcommittee, shall be made with any recommendations for corrective action or improvement. These inspections shall be conducted by the infection control designee among the health services staff and shall include housing, program area, work and assignment areas, intake, laundry, health services areas including special housing and the kitchen. Each component of the inspection shall be detailed. The contractor shall provide all biohazard waste containers and supplies consistent with federal guidelines and Occupational Health and Safety Administration (OSHA). The health services staff shall be responsible for the collection and safe storage of any biohazard waste with the storage area to be locked and the disposal frequent enough to minimize the need for storage capacity. The contractor shall establish a contract for such waste disposal and ensure timely pick-up of wastes.

Describe how you will address environmental health and safety. Provide a sample of a safety and sanitation report form.

Describe your process for handling, storing, and disposing of bio-hazard material.

5.23 Ectoparasite control
The contractor shall establish guidelines and protocols for the prevention, identification and treatment of ectoparasites such as pediculosis and scabies.

Describe your process for identifying infected individuals through the intake screening process and at other times during the individual’s incarceration for the potential presence of ectoparasites.

Describe your policy and procedures for ectoparasite treatment of individuals, exposed individuals, and clothing and bedding.
5.24 First-Aid supplies
The contractor, in conjunction with the county, shall provide and establish standardized contents and inspection procedures for first-aid supply kits throughout the facilities for staff access. The contractor shall determine, with the cooperation of the county, the locations, numbers, and documentation guidelines for the first-aid kits. The kits shall be placed for ease of access. The contractor’s staff shall be responsible for re-supplying the kits following use and for checking the containers on a monthly basis as part of the Health and Sanitation Inspection. Such inspection shall include monitoring dates of items included in the kits and replenishing supplies as needed. The contractor shall work with the county to define the policy and procedure surrounding the use, documentation and timely replenishment of the first-aid supplies.

Describe how you address first-aid supply kits.

5.25 Training for Sheriff’s Deputies
The contractor shall participate with the county in the provision of required training for security/custody staff. The county is responsible to define the number of hours of training and the frequency; however, the contractor shall provide certain elements of the health-related training not already provided through the Sheriff’s Office Training Section.

Health-related training for custody staff shall minimally include first aid and CPR (with the AED component included), suicide prevention, signs and symptoms of mental illness, chemical dependency/detoxification, acute and chronic illnesses and infectious diseases such as HIV, Hepatitis B and C and Tuberculosis.

Describe any training programs you currently provide for custody staff at contracted sites and propose training programs for Sheriff’s Office facilities.

5.26 Inmate workers
Inmates shall not be utilized in any capacity within the health services operation other than housekeeping. Even these activities shall be closely supervised in areas of patient confidentiality. The contractor shall ensure that proper training is available to inmates should they be utilized to clean areas of biohazardous waste or spills. Inmates shall be properly instructed in these situations and shall be provided with appropriate personal protective equipment.

Describe your training program for instructing inmates on cleaning areas of biohazardous waste or spills and necessary precautions. If you currently do not provide inmate training, describe how you will meet this requirement.
5.27 Pharmaceuticals

Pharmacy Services - The contractor shall ensure the availability of pharmacy services sufficient to meet the needs of the inmate populations assigned to these county facilities. At present, an off-site vendor sub-contracted by the jail’s current health services provider supplies medications shipped to the SCDF on a daily basis. Vendors submitting proposals pursuant to this RFP should include their plan for providing pharmaceuticals to the Sedgwick County Detention Facility in the most cost-effective and reliable manner available. Proposed sub-contracts with pharmaceutical providers should include complete information regarding the pharmaceutical provider, such as corporate history, references, past litigation, etc. The contractor shall comply with all applicable state and federal laws, rules, regulations and guidelines regarding the management of pharmacy operations. At the end of the contract the contractor will insure a 30 day supply of onsite medication to insure proper transition, if any.

Describe your plan for providing pharmaceuticals to the Sedgwick County Detention Facility in the most cost-effective and reliable manner available.

Option for Pharmacy Consultant and Inspections - A consultant pharmacist, or designee, paid for by the contractor shall conduct inspections on a monthly basis for the first year of the contract and not less than quarterly thereafter. This inspection shall be standardized and include aspects of pharmacy from the point of order entry, through dispensing, administration/distribution and documentation. The pharmacist shall inspect all areas where medications, whether legend drugs or Over-the-Counter (OTC) products, are stored and maintained at the SCDF and Jail Annex. The inspection shall cover other aspects of pharmaceutical management such as storage conditions, security, disposal practices, return of unused medications and documentation of inventory management for stock medications, psychotropic medication and controlled substances. Security aspects such as double locking of controlled substances shall be included. Physical issues such as light, ventilation, temperature overall, moisture, refrigerator use and temperature shall be included as well. This pharmacist shall generate a professionally prepared, legible report from each inspection, and the contractor shall then develop a response with a plan of corrective action for any problematic areas. These complete reports shall then be delivered by the Health Services Administrator to the Jail Administrator and designee. The contractor shall ensure timely follow-up and resolution of all outstanding pharmacy management issues as a high priority.

Any problem identified on a monthly pharmacy inspection report must be resolved prior to the next routine inspection. It is critical the pharmacy operations comply with appropriate local, state and federal guidelines with regard to storage, maintenance, security, documentation, etc., regarding pharmaceuticals.

Describe your process for notifying the county of problems identified as part of the monthly inspection report.

Provide line item cost for pharmacy consultant and inspections.
Stock Medications - The contractor shall establish a stock supply of commonly utilized medications (OTC, legend and controlled substances) for administration to inmates prior to receipt of their actual patient-specific prescription. This stock shall be managed and maintained in a safe and secure environment with a perpetual inventory tracking system to ensure accountability. These stock medications shall be determined by the Medical Director and Director of Nursing with the approval of the county (and the state pharmacy board if necessary). Volume shall be monitored closely to ensure no medications are being diverted.

This stock supply shall include emergency drugs for the emergency supplies as determined by the Medical Director. Additionally, stock shall include items for poison control, antidote and overdose management, again determined by the Medical Director. All staff that work with medications shall be oriented fully to pharmacy procedures and to poison control numbers. These numbers shall be posted conspicuously in medication areas and in the infirmary and intake areas.

Describe how you propose addressing stock medications.

Formulary - The contractor shall establish a formulary of legend drugs for use within the facilities. This formulary must meet with the approval of the Jail Administrator or his designee and must be current with community standards of practice within managed care environments. A comprehensive policy and procedure shall describe the use of the formulary and procedures for non-formulary approval. It shall be the responsibility of the on-site Medical Director to approve or deny any non-formulary request including psychotropic medications. The contractor shall submit a draft formulary with their proposal. A formulary for OTC products shall also be established and shall coordinate with the use of approved nursing protocols for minor, self-limiting illnesses among the inmate population. Again, a non-formulary process shall be established for any such request for an OTC product not identified as formulary. Currently inmates do have some access to OTC through the commissary vendor if they have funds available.

Submit a sample medication formulary.

Pharmacy and Therapeutics Committee – The contractor shall establish a quarterly Pharmacy and Therapeutics Committee meeting to include review of the formulary and non-formulary usage, provider prescribing practices, drug utilization review, educational information, drug costs and other relevant topics to pharmacy operations. The Medical Director and Contract Compliance Officer shall participate, and the consulting pharmacist shall chair the committee. All providers on-site shall participate and the meeting is mandatory.

Describe how you will address review of the formulary and non-formulary usage, provider prescribing practices, drug utilization review, education information, drug costs and other relevant topics to pharmacy operations.

Describe your process for making formulary exceptions.
Medication Administration and Distribution - Medications will be administered to the inmate population by nursing personnel or may be Keep on Person (KOP) by the inmates depending upon the medications involved and the assigned housing unit. No controlled substances, TB, HIV or psychoactive medications shall be KOP but rather shall be administered on a dose-by-dose basis by licensed nursing staff. KOP medications shall be monitored within the population and the contractor shall work with the county on implementation of the process, and the training of Detention staff regarding search and seizure situations. Detention staff will contact a designated health service staff member regarding any questions about inmate medication during admission or during a subsequent search. Inmates in disciplinary settings will not be allowed KOP medications unless approved by the jail administration. Nitroglycerin will be allowed KOP due to critical and emergent nature. Restriction of such medication to a request basis from detention staff will be extremely limited and handled on a case-by-case basis.

Describe how you will address medication administration and distribution.

Disposal/Destruction of Medications - The contractor shall establish a formal process, in concert with state and federal laws, regarding the destruction or disposal of medications including patient-specific dispensed medications, stock medications, controlled substances (whether stock or dispensed), and psychotropic medications. Medications shall be purged routinely so the on-site quantity does not build up. Documentation of all destruction and disposal shall be complete, thorough and available for review upon request.

Describe your process for the disposal/destruction of medication and provide sample documentation.

Safety of Storage - The contractor shall ensure all medications are maintained in a safe and secure manner and counts of controlled substances occur on a per-shift basis by the oncoming and off-going nurses together. Counts shall be conducted with two personnel at all times. Any waste shall be documented appropriately. Controlled substance stock shall be managed and documented appropriately with no cross-outs, whiteouts, etc. The pharmacist conducting the routine inspections shall monitor this documentation for completeness and accuracy as shall the charge nurse or nursing supervisor and Director of Nursing as these aspects are critical to the performance evaluations and ongoing supervision of nurses managing these medications.

Describe your process for maintaining the security of controlled substances.

Sharps Management and Inventory - All syringes and sharps shall be stored and managed in a safe and secure environment with double-lock. These items shall be counted per shift and require the participation of two nursing staff. Dental sharps may be managed by the Dentist and Dental Assistant; however, the same counting requirement applies for dental instruments, needles, etc. All staff utilizing sharps shall maintain a perpetual inventory or checklist of which the items were used for during their shift.

Describe your process for sharps management and inventory.
Intake Medications - The contractor shall establish a policy and procedure for the handling of medications coming into the facilities with inmates upon intake. If utilized in any way for that specific individual inmate, a nurse must verify the medication received is the medication described/prescribed. Every effort shall be made to verify existing orders from outside sources if the inmate comes in with a current medication prescription. If not utilized, these medications will be seized upon admission and stored with the individual’s property until release. Inmates arriving at intake who are currently on psychoactive drugs shall be continued on the same medications as verified, even if non-formulary, until such time as seen by the psychiatrist and evaluated for a change to a formulary medication. A non-formulary request shall be completed in the event of the intake continuation of a verified community prescription that is not on the current formulary.

Describe your proposal for handling medications coming into the facilities upon intake.

Order Procedures - The contractor shall ensure medications are only administered according to a legitimate order by a practitioner including physician, psychiatrist, mid-level provider or dentist and are received by the inmate within 24 hours of the order initiation. Protocols for legend drugs to be administered by nursing personnel are acceptable and may require a telephone order by a licensed provider. The contractor shall ensure all telephone or verbal orders are countersigned within the time allotted by law. Nursing may distribute OTC medications in accordance with approved nursing protocols.

Describe your proposal for handling medication orders.

Dispensing Guidelines - Given the short length of stay in general, it is preferred the contractor not dispense more than a two-week supply of medications, e.g. not a full month blister card. Blister pack packaging is the preferred method of packaging due to familiarity with process. However, liquid and/or crushed medications, particularly psychotropic medication and controlled substances, shall be made available upon the order of the Medical Director in specific cases such as an individual with wired jaws or a history of stockpiling medications. Any change from blister pack would require the approval of the county. Reuse of medications by the pharmacy shall be within applicable state and federal laws.

Describe your proposed dispensing guidelines and whether you intend to utilize patient specific medications.

Discharge Medications - The contractor shall establish a policy and procedure for the management of legend medications upon inmate discharge. If the contractor is aware of the inmate’s pending release and the medications are maintained by nursing, the inmate shall be given at least a 10-day supply upon release to ensure continuity for follow-up care. This supply shall be given in a childproof bottle. The jail physician may consider writing a 30-day prescription and placing in the inmate’s property so upon release the inmate may fill the prescription. Vendors will be required to submit, with their proposals, their plan for providing discharge medications, and their plan for linking discharged inmates with community services. Insulin and syringes for insulin-dependent diabetics may be given in a three-day supply. The contractor shall provide for continuity of care and to avoid disruption of prescribed medications, particularly those life-sustaining or for chronic illness management. The duration of release medications can be negotiated with winning vendor. The contractor shall also provide access to medication profiles for viewing and printing purposes.
Describe your proposal for handling discharge medications.

Provide costs of discharge medications as a separate line item

Order Automation - If at all possible, the contractor shall automate the process for ordering medications, noting by nursing and transmission to the pharmacy. Orders may be faxed to the pharmacy if necessary but the goal is to minimize the amount of work by nursing staff required to process the order to the pharmacy.

It is the county’s goal to minimize delays in the administration of prescribed medication to inmates.

Once a valid prescription has been verified, describe your process for ordering medications, how they will be delivered to the jail, and anticipated timeframe.

Medication Delivery - Medications delivered to the facilities shall be secured/sealed and any tampering must be clearly visible. The delivery may be by courier or by formal delivery service such a FedEx, UPS, etc. All deliveries shall include a detailed manifest for ease of check-off by nursing as to orders placed vs. orders received. Any medications not included shall be clearly identified with a reason for the absence and an expected delivery time.

Describe how you will address medication delivery.

Pharmacist Availability - A pharmacist shall be available to the providers if a question arises about medication or the choice of medication. The health services pharmacy component shall provide for an on-call pharmacist capability for this purpose and shall designate a particular individual pharmacy for contact during pharmacy off-hours.

Describe your proposal for having a pharmacist available.

Statistical Reporting - The contractor shall provide monthly statistics with year-to-date information and an annual summary regarding pharmaceutical utilization as specified by the county. Information included shall minimally consist of: the top ten drugs prescribed by cost and frequency and for psychotropic medication and HIV separately, the prescriptions filled – new and refill, the doses dispensed and the ability to sort by medication category or provider to prescribing patterns for evaluation. Drug utilization review shall also be included and become a part of the Pharmacy and Therapeutics Committee that additionally includes an educational component on at least a quarterly basis.

Describe your proposal for providing statistical reporting and provide a sample report.
5.28 Clinic Space, Equipment, and Supplies

Medical Equipment - The county provides basic examination space, office space, related utilities, and telephone/data service, existing office equipment, and existing medical equipment. The contractor shall provide office and medical supplies including dental supplies, medical records, books, and periodicals. Existing furniture will be provided by the county, any new furniture needed will need to be purchased by the contractor. Any items purchased for the health services areas will remain the county’s property at the termination of the contract regardless of when that termination occurs or who initiates termination if applicable. All policies and procedures, manuals, forms and computer information becomes the property of the county upon termination.

Describe how you propose managing medical equipment.

Handwashing Facilities - If handwashing facilities are not available in all patient contact areas, then the contractor shall ensure the availability of products for staff use in disinfecting and cleaning hands, materials that are used without water.

Describe how you propose managing hand washing facilities.

Supply Storage- Supplies shall be maintained in an orderly fashion and cardboard boxes shall not be placed directly on the floor. Shelves will be labeled and organized with items separated by use. Sufficient on-site supplies shall be maintained within the facilities to ensure appropriate availability for inmate treatment and staff use. Par and reorder levels shall be identified for all materials management – medical, dental and office supplies as well as durable equipment.

Describe how you propose managing supply storage.

Security Gloves - Gloves for detention staff use will remain the responsibility of the county. If the county elects to have the contractor provide these supplies, the contractor will be reimbursed accordingly through the monthly payment process. Gloves for health services staff use shall be provided by the contractor and be readily available in multiple sizes for appropriate fit.

Describe how you propose managing security gloves.
5.29 Diagnostic services

Laboratory Services - The contractor shall ensure the availability of laboratory, x-ray (can be a mobile subcontracted option like with the current vendor), and EKG diagnostic services on-site within the facilities. With regard to lab services, the contractor shall be responsible for all lab services including requisitions, supplies, and results reporting. On-site lab tests shall be completed to the extent possible without the need for a medical technologist or transport. Off-site lab services shall be contracted by the contractor and include all routine and reference tests. Stat lab services shall be available with a two-hour turnaround time. In the event the results are not available within the proscribed two-hour window, the on-call or site physician shall make the determination as to whether the inmate should be taken off-site to a local hospital. If the lab contract is unable to accomplish the stat two-hour requirement, the contractor shall secure such services through a local lab or hospital, meeting all CLIA requirements, within the vicinity. Basic CLIA-exempt/waiver lab results shall be available on-site within approximately 24 hours and be printed out on a printer provided by the lab company.

Describe what lab services you anticipate will be available on-site and how you propose managing lab services.

Phlebotomy - Nursing staff shall be trained in phlebotomy services. A medical staff designee shall ensure the stock of needles and syringes maintained for lab use is secured and double-locked, as well as counted at least weekly (stock). Needles and syringes in daily use shall be accounted for on a perpetual inventory basis with documentation and tracking of the use of each sharp.

Describe how you propose managing phlebotomy services.

Lab services, including HIV and sexually transmitted diseases, may be available to the contractor through the county health department; if not, the contractor is responsible for all lab testing conducted by health services staff. Lab services shall be provided by a fully licensed and accredited facility with qualified and credentialed medical technologist and board certified pathologist staff.

Describe how you propose managing lab services.

EKG Services - EKG services shall be provided on-site within the SCDF. EKG services shall include EKG machines, supplies, actual tracings/strips and the immediate reporting of results to the on-call jail physician. EKG services shall include an on-site printout of the strip and the report. Twelve-lead EKG is preferred. Services may be contracted by the contractor but require the 24-hour availability for over read capabilities by a physician or the on-call jail physician.

Describe how you propose managing EKG services.
Radiology Services - X-ray services shall be provided through the contractor on-site with portable equipment and the contractor is responsible to provide the portable x-ray equipment, films, supplies and all related materials. The county does not have any on-site x-ray capability beyond dental. Portable equipment and all necessary supplies shall be provided, either purchased by the vendor or through a subcontract agreement. The contractor shall provide x-ray services at least three times per week at SCDF. Abnormalities requiring immediate intervention shall be called to the facility as soon as the interpretation occurs and routine results reporting shall be returned on-site within 24 hours (except weekends and holidays). Stat x-ray services shall be available through the contractor within a four-hour time period. The Medical Director should approve stat orders for x-ray. If the stat capability cannot be performed on-site within four hours, the contractor shall have an agreement with a local radiology group and/or hospital for this stat service. On-site ultrasound is expected to be provided as needed. Any radiologist utilized for the interpretation of films from the SCDF shall be board certified in radiology and the documentation shall be provided with the x-ray agreement or independent contract. X-ray and dental staff shall be monitored for exposure to radiation through dosimeters or other approved system to ensure staff safety.

Describe how you propose managing radiology services.

Other Specialty Services - Other diagnostic services such as mammography, CT scans, MRI, ultrasound, fluoroscopy, EEG, EMG, etc., shall be provided in the community through agreements with the contractor. The contractor shall negotiate these agreements to ensure that diagnostic services are available within the general proximity of the SCDF and Annex.

Describe how you propose managing other specialty services. Include a sample agreement if available. Indicate if a sample agreement is not available.

Ancillary Services Quality Improvement - Quality improvement initiatives may include lab, EKG, and x-ray on occasion and the contractor may be required to obtain multiple specimens and send them out to various locations for results or interpretation as a quality assurance measure. Any such quality improvement shall be the responsibility of the contractor.

Describe how you propose managing Ancillary Services Quality Improvement Process. If you do not have such a program please indicate “None” if one does not currently exist.

5.30 Hospital and Specialized Ambulatory Care
The contractor should establish agreements with individual specialists and subspecialists willing to assume the responsibility for ongoing care, or with a specialty multi-physician group practice for specialty outpatient services. The contractor shall establish a working relationship and/or agreement with at least one Wichita hospital in order to coordinate care for hospitalized inmates. All agreements for off-site services, inpatient or outpatient, as well as all subcontractor agreements in general, shall be subject to the approval of the county. The contractor shall maintain these contracts in a file on-site within the SCDF and these files shall be available to the county upon request.
The county would like to see what telemedicine options the vendor has to not only communicate between facilities to avoid inmate movement, but to reduce send outs to specialty appointments outside of the facilities. Provide documentation showing telemedicine options and ability to successfully deploy telemedicine in facilities.

**Describe your plan for establishing agreements for off-site services, inpatient or outpatient, as well as all subcontractor agreements in general and proposed timeline for having such agreements in place.**

**Also indicate wellness and ability to use telemedicine technology to reduce outpatient appointments and send outs.**

Utilization Management - The contractor shall ensure utilization management (UM) is conducted for all inpatient hospitalizations to ensure the length of hospital stay is no longer than necessary. The Director of Nursing or his/her designee shall be in contact with any outside hospital where an inmate is housed on a daily basis and the Medical Director shall be aware of each individual’s hospital status as well. While utilization management is an important aspect of any managed care program, it is also critical, positive relationships with local hospitals or clinics be maintained and the patient care site is clinically appropriate to the unique needs of the individual patient. Despite either outpatient or inpatient utilization management initiatives by the contractor, the site Medical Director shall be responsible for clinical decisions involving his/her patients within the detention facilities. Final medical authority rests with the Medical Director.

**Describe your proposal to implement a Utilization Management Process.**

Individuals returning to the facilities following off-site treatment should return with documentation of the treatment received, in the form of a discharge summary, consult follow-up or other progress note. It is critical any patient returning from an inpatient hospital stay be evaluated by a registered nurse prior to return placement in housing population. All returnees from inpatient stays shall be seen by a physician as soon as possible on-site to ensure appropriate orders and follow-up.

**Describe your proposal to integrate inmates returning to the facilities.**

In the event an inmate needs “one on one” care in order to perform ADLs while incarcerated, the contractor will be responsible for providing such care and the costs associated with providing the appropriate medical staffing on a 24-hour basis as long as it is determined to be necessary.

**Describe your proposal to manage “one-on-one” care.**

Dialysis Services – The contractor may elect to provide hemodialysis services on-site within the SCDF. The county would like to at least see this presented as an option, which could be achieved through subcontractors and/or mobile dialysis. These services would then be available for all inmates with HIV, Hepatitis C or other communicable diseases. Peritoneal dialysis may also be utilized according to the orders of a board-certified nephrologist. Dialysis services must include the equipment and supplies, nephrologist coverage and nursing/technician staffing as well as medications appropriate and necessary.
Indicate if you will provide this service on site and how it would be achieved.

Provide line item cost for this type of service as an option.

5.31 Translation/Interpretation Services
Translation services shall be available as arranged by the contractor. The contractor is encouraged to recruit bilingual staff with an emphasis upon Spanish for improved translation and patient communication. The contractor shall provide a report quarterly of all bilingual staff members by name and language spoken and/or language read. Interpretation services may be accessed through the Sheriff’s Office Inmate Coordinator (during business hours) or through another mechanism established by the contractor. Although Spanish is most often needed, other languages may be necessary as well. A member of the health services or mental health staff shall serve as interpreter or another mechanism as approved by the county. Disabilities such as hearing or visual impairment, physical disability, or other problems must be accommodated.

Describe how you will address the needs of non-English speaking inmates and how you will accommodate disabilities such as hearing or visual impairment, physical disability.

5.32 Drug free workplace
All vendor employees and independent contractors, as well as subcontractors, must participate in a pre-employment drug-screening program provided through the company. This drug screening must include the most common drugs of abuse. Positive results that are not sufficiently explained by legitimate prescription medications will result in the individual not being allowed within the facilities.

Describe your corporate policy regarding pre-employment drug testing and maintaining a drug-free work environment.

5.33 Other health care services

Describe any services that are not listed elsewhere in the proposal.

6.0 Insurance Requirements
Liability insurance coverage indicated below must be considered as primary and not as excess insurance. If required, contractor’s professional liability/errors and omissions insurance shall (i) have a policy retroactive date prior to the date any professional services are provided for this project, and (ii) be maintained for a minimum of three (3) years past completion of the project. Contractor shall furnish a certificate evidencing such coverage, with county listed as an additional insured including both ongoing and completed operations, except for professional liability, workers’ compensation and employer’s liability. Certificate shall be provided prior to award of contract. Certificate shall remain in force during the duration of the project/services and will not be canceled, reduced, modified, limited, or restricted until thirty (30) days after county receives written notice of such change. All insurance must be with an insurance company with a minimum BEST rating of A-VIII and licensed to do business in the State of Kansas (must be acknowledged on the bid/proposal response form).
NOTE: If any insurance is subject to a deductible or self-insured retention, written disclosure must be included in your proposal response and also be noted on the certificate of insurance. It is the responsibility of contractor to require that any and all approved subcontractors meet the minimum insurance requirements.

<table>
<thead>
<tr>
<th>Insurance Type</th>
<th>Minimum Requirements</th>
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<tbody>
<tr>
<td><strong>Workers’ Compensation:</strong></td>
<td>Applicable coverage per State Statutes</td>
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<tr>
<td><strong>Employer’s Liability Insurance:</strong></td>
<td>$500,000.00</td>
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<tr>
<td><strong>Commercial General Liability Insurance (on form CG 00 01 04 13 or its equivalent):</strong></td>
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<tr>
<td>Each Occurrence</td>
<td>$1,000,000.00</td>
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<tr>
<td>General Aggregate, per project</td>
<td>$2,000,000.00</td>
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<tr>
<td>Personal Injury</td>
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<tr>
<td>Products and Completed Operations Aggregate</td>
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<td><strong>Automobile Liability:</strong></td>
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<td>Combined single limit</td>
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<tr>
<td><strong>Umbrella Liability:</strong></td>
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<td>Following form for both the general liability and automobile</td>
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<td>✔️ Required / ❌ Not Required</td>
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<td>Each Claim</td>
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<td>Aggregate</td>
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<tr>
<td><strong>Professional Liability/ Errors &amp; Omissions Insurance:</strong></td>
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<td><strong>Pollution Liability Insurance:</strong></td>
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<td>❌ Required / ✔️ Not Required</td>
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**Special Risks or Circumstances:**

Entity reserves the right to modify, by written contract, these requirements, including limits, based on the nature of the risk, prior experience, insurer, coverage, or other special circumstances.
6.1 Indemnification
To the fullest extent of the law, the provider, its subcontractor, agents, servants, officers or employees shall indemnify and hold harmless Sedgwick County, including, but not limited to, its elected and appointed officials, officers, employees and agents, from any and all claims brought by any person or entity whatsoever, arising from any act, error, or omission of the provider during the provider’s performance of the agreement or any other agreements of the provider entered into by reason thereof. The provider shall indemnify and defend Sedgwick County, including, but not limited to, its elected and appointed officials, officers, employees and agents, with respect to any claim arising, or alleged to have arisen from negligence, and/or willful, wanton or reckless acts or omissions of the provider, its subcontractor, agents, servants, officers, or employees and any and all losses or liabilities resulting from any such claims, including, but not limited to, damage awards, costs and reasonable attorney’s fees. This indemnification shall not be affected by any other portions of the agreement relating to insurance requirements. The provider agrees that it will procure and keep in force at all times at its own expense insurance in accordance with these specifications.

6.2 Evidence of Insurance
A Certificate of Insurance for the coverage listed above shall be provided to the Sedgwick County Purchasing Department prior to services commenced under the contract. The policy will list Sedgwick County as an additional Insured and afford Sedgwick County a thirty (30) day written notice of cancellation, non-renewal, or known material change for the duration of the contract. Certificates of Insurance shall also be submitted for review to the Sedgwick County Purchasing Department for each successive period of coverage for the duration of the agreement drafted from this RFP and subsequent vendor proposal.

7.0 COST PROPOSAL
7.1 General Instructions on Submitting Cost Proposals
Proposers must submit an original and the required number of copies of the cost proposal as instructed on the cover page of the RFP (2.4 Submittal Instructions, page 19). The proposal will be scored using a standard quantitative calculation where the most cost criteria points will be awarded to the proposal with the lowest cost.

7.2 Format for Submitting Cost Proposals
The price is to be stated in terms of an inmate per diem or capitation rate for each year of the contract with the first contract period being defined as January 1, 2023 through December 31, 2025. The background detail regarding how the per diem was arrived at must be included as well, with a breakdown including salaries and benefits, fees and malpractice, subcontractors, inpatient hospitalization, outpatient and ancillary services (on-site and off-site), pharmacy (including OTC products), medical/dental supplies, other expenses, overhead expressed both as a percentage of the total contract amount and as dollars, and profit, also expressed as a percentage and as dollars. The contract shall be a rate contract but may also include a maximum obligation for county should that be negotiated. The inflationary factor for each of the initial contract years three (3) must be identified. The escalator for outlying years, potential year four (4) and year five (5), are not required at this time but must be submitted to the Sheriff and Director of Administration, through the contract administrator, by June 1 of the year prior to the renewal. The population identified by county to be bid upon by each vendor submitting a proposal is based on an average daily population of 1,450 inmates for the Sedgwick County Sheriff’s Office.
7.3 Fixed Price Period
All prices, costs, and conditions outlined in the proposal shall remain fixed and valid for acceptance for 120 days starting on the due date for proposals.

8.0 Contract Terms and Conditions
8.1 Central Contact Person for Implementation and Operations
The central contract person identified for the implementation and ongoing operation should/shall be the Health Service Administrator. This person is expected to be the overall on-site program manager, who will be responsible for overseeing all aspects of health services, reports, presentations, etc., and all work performed under this contract.

The contact person identified by the company must be available via an electronic device during regular business hours with the exception of benefit time during which a designee will be named responsible. At the initiation of the contract, the contact person/Health Service Administrator must be available around the clock by an electronic device on an ongoing basis. The county shall have the right to request replacement of central contact person. Upon request, company shall replace the central contact person within a reasonable amount of time.

Submit the name and title, along with contact information of the proposed central contact person for implementation and on-going operations.

8.2 Restriction against non-compete provisions
The contractor may not, by utilization of non-compete agreements or any other methods whatsoever designed to prevent continued employment/service delivery at the sites for vendor staff and to prevent or restrict in any manner the ability of personnel to enter into any contractual or employment relationship with any person or organization, including Sedgwick county, which may provide services of the nature described in the contract to Sedgwick County at any time following the termination of the contract or any part thereof. This prohibition of non-compete agreements by the vendor is applicable as well to the on-site management team in its entirety.

Acknowledge that you understand and will comply with this requirement.

8.3 Staff Participation
County reserves the right to approve or reject, for any reason, any and all vendor or subcontractor staff assigned to this contract. Additionally, county may deny access or admission to county facilities at any time for such staff. Such access will not unreasonably be withheld. County will be responsible for the timely completion of all proposed vendor staff criminal background checks prior to any such staff’s initiation of recurring on-site services.

Acknowledge that you understand and will comply with this requirement.
8.4 Cooperation upon termination or non-renewal of contract
The contractor must cooperate with county in the event of termination or non-renewal so as to ensure that county can maintain continuity of service delivery. Such cooperation will include the provision to county of the names, addresses and telephone numbers of personnel, independent contractors and subcontractors as well as salaries, organizational charts, certifications, lists of all subcontractors with names, addresses and telephone numbers, inventory lists of medical, dental and office supplies and pharmaceuticals, equipment lists and condition by site and all policies, procedures, protocols, manuals and forms, all consolidated medical records, statistical reports and other information and data specific to county. Contractor must provide said information 30 days prior to the effective date of the termination or contract end and again immediately following contract end.

Acknowledged that you understand and will comply with this requirement.

8.5 Assignment
Assignment by Subcontract – Assignment of any portion of the work by subcontract must have the prior written approval of Sedgwick County.

Limitation – The final executed contract shall be binding upon and inure to the benefit of the parties and their successors and assigns; provided, however, that neither party shall assign its obligations hereunder without the prior written consent of the other.

Survivorship of Benefits – The contract will be binding upon and inure to the benefit of the respective parties and their executors, administrators, heirs, personal representatives, successors and assigns.

Acknowledged that you understand and will comply with this requirement.

8.6 Ownership of data
The contractor must cooperate with county in the event of termination or non-renewal so as to ensure that county can maintain continuity of service delivery. Such cooperation will include the provision to county of the names, addresses and telephone numbers of personnel, independent contractors and subcontractors as well as salaries, organizational charts, certifications, lists of all subcontractors with names, addresses and telephone numbers, inventory lists of medical, dental and office supplies and pharmaceuticals, equipment lists and condition by site and all policies, procedures, protocols, manuals and forms, all consolidated medical records, statistical reports and other information and data specific to county. At a minimum, all electronic medical records data and an inventory list of all medical, dental and office supplies and equipment lists and condition of such equipment shall be provided to the county 14 days prior to the termination or non-renewal to ensure continuity of care. Contractor must provide all other said information prior to the effective date of the termination or contract end.

The provider shall provide “read only” access to the electronic medical records software used by provider for a period of five (5) years upon termination or expiration of this agreement and shall make available to the county timely reports of transaction level data, at no cost to the county for an additional one (1) year after the read only access ends for a total of six (6) years.
Therefore, any reports, information and data, policies and procedures, protocols, manuals, forms, records, statistical reports, given to or prepared by the contractor under this agreement shall not be made available to any individual or organization by contractor without the prior written authorization of the county. No reports or documents produced in whole or in part under this contract shall be the subject of an application for copyright by or on behalf of the contractor. Data obtained through this agreement shall not be utilized for formal presentations, conferences, classes, presentations, articles, chapters or other public dissemination without the express written approval of the county of the materials specifically and of the dissemination in general.

**Acknowledge that you understand and will comply with this requirement.**

8.7 Audit and Inspection of Records
The contractor shall permit the authorized representatives of the county, to inspect and audit all data and records of the contractor related to carrying out this contract at any time during the contract period and for a period of up to six (6) years after completion of the contract.

**Acknowledge that you understand and will comply with this requirement.**

8.8 Media Releases and Contact
The contractor’s staff, independent contractors and subcontracts shall be restricted from releasing any information about the contract or events occurring within a county facility to a public forum or to the media without the authorization of the county and coordinated through the parties’ public information representatives.

**Acknowledge that you understand and will comply with this requirement.**

8.9 Medical Restraints and Therapeutic Seclusion
Requirements - The contractor shall establish detailed policies, procedures and practices regarding the use of medical restraints and therapeutic seclusion or restraint. The Director of Mental Health, Health Service Administrator, Chief Psychiatrist, Medical Director and the county must approve all policies. Only approved restraint systems shall be used.

**Describe your policy regarding medical restraints and therapeutic seclusion.**
Order Process - The ordering of medical restraints shall be authorized by the Medical Director in the case of an individual whose restraint is critical. The use of mental health restraints shall be ordered by a psychiatrist or as otherwise lawfully authorized, with as little utilization of these techniques as is feasible while maintaining patient and staff safety and security. The limited duration of restraint, frequency of review by nursing for circulation, frequency of review by a mental health professional and the psychiatrist, frequency of review by security staff, the positioning of the individual (in a position to limit potential harm to the individual), the location of the restraints (unit or cell), the specific body parts to be restrained and points of restraint, and the process for removing an individual from mental health restraints shall be fully described and comply with both federal and state law as well as community standard. There shall be a detailed treatment plan. Documentation shall include reference to the other techniques applied and failed for this individual that were less restrictive and describe how and why other less restrictive treatment options are not considered appropriate for the inmate.

Describe your process for ordering medical restraints, the duration and frequency of medical assessment and the process for removing someone from medical restraints.

Security Restraints - Members of the healthcare staff will not be involved in security restraints or use of force situations other than to observe, treat an individual inmate or staff member if injury is incurred, or to check circulation or other aspects of health status as a nursing function. The contractor shall ensure nursing staff is familiar with the process and nurses are also obligated to the patient to report to supervision any observations regarding the improper application of security restraints and/or force.

Acknowledge that you understand and will comply with this requirement.

Channeling of Information - The contractor shall ensure the county receives information daily regarding the use of medical restraint, mental health restraint or seclusion and a summary of the facts surrounding the case. The monthly report shall include essential elements of documentation regarding how often these methods were ordered, for what duration and basic reason utilized.

Describe your policy regarding medical restraints and therapeutic seclusion.

8.10 Forced Psychotropic Medication
The contractor shall comply with all state and federal laws, rules and regulations regarding the use of forced medication of any kind, including psychoactive medications. The contractor shall describe the process and documentation necessary for the use of emergency medication for either medical or mental health rationale as well as the necessary approval of the prescribing psychiatrist. The involuntary administration of any medication, e.g. against the patient’s will with a refusal of treatment, requires the existence of a life-threatening emergency with threat to the inmate or to others, by the inmate. Documentation within the comprehensive mental health treatment plan shall include each and every less restrictive alternative attempted, failed, or why these tactics were not considered sufficient in this case. Additionally, the contractor shall ensure laws and community standard are in operation with regard to forced non-emergent psychotropic medication with the involvement of a psychiatrist. In general, only individuals with an existing court order for forced mental health drugs may receive involuntary medication in other than a life-threatening and emergent situation.
Describe your policy on the use of forced Psychotropic Medication, when/if used and the documentation required.

8.11 Forensic information
The contractor’s direct care staff is prohibited from involvement with forensic specimen collection or the obtaining of forensic information. Individuals with a patient/provider relationship will not be involved with forensic issues. Rather, an individual without a provider relationship or external to the on-site staff may be involved at the discretion of the county. Given the detainee nature of a large portion of the population, forensic information gathering is to be expected and the contractor shall develop policy and procedure surrounding the specific situations most likely to occur within the jail. While procedures may be performed by contractor staff with the inmate’s consent, no involuntary collection of specimens or information is allowed.

Describe any forensic procedures you may perform with an inmate’s consent.

8.12 Informed consent
The contractor’s health record manual shall address the applicability and necessity of informed consent. The medical records supervisor shall oversee the process regarding the documentation required, forms utilized and criteria applied for informed consent. Practice shall comply with federal and state requirements and community standard.

Describe your process as it relates to informed consent.

8.13 Right to refuse treatment
The inmate’s right to refuse treatment shall be clearly delineated and defined according to Kansas statute and professional standards by the contractor. In addition to the approval of the county, the approval of the County Counselor and Sheriff’s Office Legal Advisor are required for the practice involving informed consent and the right to refuse treatment. The policy and procedure shall address the various scenarios of refusal and potential exceptions, i.e. a dialysis patient when the refusal may be immediately life-threatening, a diabetic refusing insulin or refusing to eat, a patient refusing chronic medication, competency of the individual involved, involvement of family members/spouse, situations involving communicable disease, with practices regarding a hunger strike including definition, documentation, frequency of review and evaluation by healthcare staff, observation requirements and placement. The contractor shall require any refusal of treatment require documentation of the inmate with a witness, or if the inmate is declining to sign the refusal document the signature of two witnesses with one being a health professional. All refusals shall be specific and include documentation regarding the procedure or care refused and the counseling given to the inmate regarding the potential adverse impact of refusal. No blanket refusals or refusal of care upon admission shall be acceptable. If the inmate refuses the rectal or vaginal examination during a physical examination, the provider shall document the refusal on the health assessment form as well as obtain the inmate’s signature on a refusal form specifying the procedure refused.
Inmates who fail to present for an appointment shall not be assumed by the contractor to be refusals of care. Rather, the contractor shall determine the cause of the omission such as conflict with court schedule, already released, legal visit, etc.

**Describe your process for managing and documenting refusals.**

8.14  Medical research  
The contractor shall comply with federal law and national standards regarding the involvement of inmates in medical research. No data, even anonymously, may be collected from the health records without the advance written approval of the county. Inmates may only participate in Phase III clinical trials where the individual may anticipate benefit from the intervention. Inmates shall not be involved in Phase I or Phase II clinical studies. Any medical research project within the county facilities shall require the prior documented authorization from the county and the study must be approved by a recognized human subjects review board.

This prohibition against or limiting of medical research involving inmates in no way prohibits the contractor from seeking additional funding sources for inmate health and mental health care programs through grants or contracts. Any such pursuit of grant funding shall involve the advance approval of the Jail Administrator.

**Acknowledge that you understand and will comply with this requirement.**

9.0  Payment Requirements  
9.1  Billing and payment process  
The county will pay a base annual fee to the vendor for all medical services, mental health services, pharmacy services, and outside medical expenses, up to an outside medical cap of $450,000.00 annually, for Sheriff’s Office facilities based on an inmate ADP of 1,450 with an allowance for a 10% variance in ADP. If the monthly ADP exceeds 10% more than 1,450 an agreed upon additional fee per monthly ADP inmate over will be paid by the county. If the monthly ADP is over 10% less than 1,450 the vendor will provide an agreed upon credit per monthly ADP inmate under. This base annual fee will be divided over 12 monthly installments. If the annual medical cap of $425,000.00 is exceeded the county and vendor will split the costs at 50% each. The annual medical cap and the handling of the cap is subject to negotiation with the winning vendor.

The contractor will invoice the county a maximum of once per month after the month of services, within the first ten (10) days of the subsequent month. Each invoice will be required to provide a reasonable detail of the services performed or other agreed upon items, for the charge that has been invoiced, if any, above and beyond the inmate population per diem based on the Average Daily Population (ADP) of inmates identified for the month being paid. The county will pay the contractor within thirty (30) days of the date of receipt of the invoice.

**Acknowledge that you understand and will comply with this requirement.**
9.2 Paybacks and credits

There are a number of paybacks and credits established within this RFP to protect county and to ensure that contracted hours are provided according to the staffing tables submitted with the proposal. The intent of the paybacks and credits is to retrieve dollars for county, from the vendor, that were not paid out to employees or independent contractors by the vendor because hours were not provided according to the agreement as stipulated by the vendor in the proposal.

Provider Hours

Any hours scheduled for on-site coverage by medical providers (either Medical Director, staff physicians, Chief Psychiatrists, psychiatrists and Mid-level providers but excluding specialty or subspecialty consultants) or by dentists, that are not provided or filled completely by the hour according to the staffing table contained in the proposal or otherwise agreed upon with county, will be adjusted to the benefit of county in the next monthly payment to the vendor. This adjustment will be taken on an hour for hour basis for actual, documented, hours worked versus hours contracted. The vendor is responsible to ensure a timely and accurate presentation of payroll information that is valid and reliable. Partial hours or portions of each hour worked must be identified by quarter-hour or 15-minute increments. Six major holidays will be exempt from requiring such on-site provider coverage except under emergency circumstances and these include: New Year’s Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day and Christmas Day. The vendor is responsible to define the holiday by specific hours. These payback hours will be taken against the next vendor payment and will be assessed at 100% of the hourly rate for the position as identified by the contractor in the bid as required, or as adjusted annually thereafter, as applicable. Each proposal must contain a complete list of payback hourly rates for all on-site provider positions. Hours of participation in training that is approved in advance by county may be exempt from this payback requirement.

Describe your process for calculating provider hours and determining paybacks and credits due.

Minimum Continuous Staffing

The payback credit for staffing other than providers described in the preceding paragraph will be focused on positions that are scheduled for continuous coverage (24-hour coverage), as well as posts that are critical to the maintenance of operations and require relief in any and all situations. This payback will be taken by county as a credit against the next routine monthly payment to the vendor and will consist of 100% of the hourly rate for the position as identified by the vendor in the attachment to the proposal listing hourly rates for all positions contained in the RFP, or as adjusted annually, as applicable. Even absences due to approved leave time such as vacation, sick leave or holiday time, that requires backfill to ensure continuous coverage, will be taken as a credit by county if not backfilled at 100%. This adjustment will be an actual hour for hour basis and any portions of hours will be considered at the quarter-hour or 15-minute mark. Training that is authorized and approved in advance may be considered as time worked on a case by case basis for positions that routinely require relief and will be determined by county.
Staffing that must be replaced includes any nursing/medical assistant, LPN or RN as scheduled regardless of day of week, shift, or post assignment. Mental health professionals must be replaced hour for hour for intake. Medical records staffing will require backfill replacement. Dental assistants require backfill at 100%. Positions meeting the definition for minimum staffing as described above should be identified on the staffing tables included in the proposal. Hours replaced by approved individuals will be considered as hours worked against the absent hours and will be adjusted on the credit.

Provide the process of notifying Sedgwick County of staffing shortages and/or changes, and the plan to provide mutually agreed upon coverage.

Describe your process for calculating the paybacks and credits due to the county should staffing levels fall below the minimums required.

9.3 Holdbacks
The contractor must obtain the services of an independent consultant to conduct semi-annual reviews of performance indicators, and the assessing of Holdbacks. This professional must be experienced in the field of correctional healthcare, familiar with NCCHC and ACA standards. Additionally the county must be included in the selection process and has final approval of the consultant. The following information pertains to the auditing of the Performance Indicators, the calculation of Holdbacks i.e. threshold percentages and amounts is subject to negotiation with the awarded vendor:

- Are calculated and assessed/awarded no more often than semi-annually by a mutually agreed outsider auditor;
- Are calculated using the event as the unit of analysis, unless otherwise specified
- Are based on events only occurring during the period under review (In other words, the audit may not look back at events from previous periods).
- An individual patient record may be used in the audit of more than one Performance Indicator.
- Multiple events in an individual patient record may be used in the audit of a single Performance Indicator. For example, if a patient were sent to the ER on two occasions, both visits may be counted individually in the audit.
- Generally, a sample size of between 20 and up to maximum of 5% of the population, will be used, unless otherwise indicated or obvious from the context. Where a random sample is drawn, it will be drawn from a relevant subset of individuals. For example, audits involving the quality of medication administration would not draw its sample from individuals who were not prescribed medications.
- Below are suggested performance indicators but are subject to negotiation with the awarded vendor.

1. Intake
Performance Indicator
a. Intake Screenings are completed within 4 hours of arrival at the detention facility
b. Findings on intake screening are handled as follows:
   - Any patient with an active non-chronic disease, stable or non-stable: the nurse contacts a
     practitioner and follows up as ordered;
   - Any patient with an unstable chronic disease: the nurse contacts a practitioner and the patient is
     seen by a practitioner within 2 days;
   - Any patient with a stable chronic disease: the patient is seen by a practitioner within 5 days;
c. Health Assessments are completed within the timeframe specified in the contract.
d. Health Assessments are completed in the manner specified in the contract.
e. A psychiatric practitioner will evaluate any symptomatic patient referred during the intake process
   within a clinically appropriate timeframe, not to exceed 24 hours from the time of arrival.
f. Medical records are requested immediately upon arrival when clinically appropriate. Where there is a
   reasonable suspicion the patient may have a health condition and/or be taking medications, but no
   records have been received, a practitioner will be contacted in a clinically appropriate timeframe, but
   no later than 24 hours, to determine appropriate care.

2. Medications
Performance Indicator
a. Upon arrival at the detention facility, patients receive the next scheduled dose of any medication they
   should be taking unless otherwise ordered by a practitioner.
b. New medications are administered within the timeframe ordered by the physician or, if none was
   specified, within a clinically appropriate timeframe not to exceed 24 hours.
c. On-going medications are administered without gap across refill and renewal junctures. Note: where a
   patient with the capacity to participate with the refill or renewal process fails to follow the relevant
   instructions, a resultant gap will not be counted as a failure.
d. Nurses conduct and document medication administration according to policy.
   Notes:
   1. The unit of analysis is a patient-dosing time. Thus if there were multiple errors in
      administration of medications to a single patient at the morning pill line on a single day, this
      would count as a single failure.
   2. Any missed doses due to gaps across refill and renewal junctures should be ignored here, i.e.
      these errors should not be double-counted.
   3. This indicator should be measured across multiple patients (15-20). Thus for a single month,
      there will usually be 30-120 data points per patient, depending on the number of times a day the
      patient receives medications. Therefore, the denominator for this indicator is likely to be in the
      hundreds or thousands.

3. Access to Care
Performance Indicator
a. Following submission of a written request for care expressing a clinical symptom or problem (e.g.
   excludes requests for an administrative service such as a copy of records, the date of a future service, a
   refill of a current and chronic medication); the patient will be seen at a visit within 48 hours and in
   accordance with clinic policy.
b. Following an oral request for urgent care from an inmate, whether communicated directly to a vendor employee or via a county employee, an RN or practitioner will make an assessment (in person or by phone, with the patient, as appropriate) and make a plan as soon as clinically appropriate, but no longer than 2 hours later, and document all decisions and care.
c. Patients with dental non-emergencies/urgencies are seen by a dentist within two weeks of referral.

4. Practitioner and Nursing Care and Documentation for medical, MH, and dental care
Performance Indicator
a. All care (and documentation of such care) delivered during any clinical event is appropriate. This includes care delivered by nursing staff and practitioners for all visits or decisions regarding patient care, including but limited to intake screening, health assessments, emergent, urgent, or episodic care, annual assessments, mandated assessments, chronic care, telephone consultations, utilization decision, and decisions resulting from review of records.
b. Unscheduled hospital/ER/urgent care center usage is unpreventable (i.e. more likely than not the unscheduled event did not result from deficient ambulatory care prior to the event)
c. Unscheduled hospital/ER/urgent care center usage is unavoidable (i.e. the event could not have been managed in a less expensive manner)
d. Patients with a diagnosis of hypertension who have been in facility for more than 3 months have blood pressures at or below target
e. Patients with a diagnosis of diabetes who have been in facility for more than 3 months have HgA1c values at or below 7.5%

5. Care Continuity
Performance Indicator
a. Nursing and practitioner plans or orders for requests for tests, interventions, referrals, or outside records, are only ordered by appropriately licensed staff and executed, received, and reviewed timely and in accordance with policy.
b. Upon return from any off-site clinical trip, all inmates are evaluated (including receipt and review of a patient-specific clinical report with findings and recommendations if any recommendations were generated during the visit) by an RN or practitioner prior to the inmate returning to the living unit. Note: Ignore returns in which there were recommendations for immediate action; these should be captured in the next indicator.
c. Upon return from an ER or urgent care center visit, procedure, hospitalization, or any other trip resulting in immediate recommendations, if the evaluation is conducted by an RN, the RN discusses the case with a practitioner.
d. Recommendations received from an ER or urgent care center visit, procedure, hospitalization, or any other consultation are followed by the vendor unless the reason for not following them is obvious or an appropriate rationale is documented.
e. Inmates admitted to a hospital are returned to the jail as soon as it is clinically safe to do so. Where such date of discharge is sooner than the actual date of discharge, there is documentation of provider’s good faith efforts to secure an earlier release.

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Sedgwick County...Working for you
f. Inmates are released to the community in accordance with policy, including but not limited to:
- For any medication started in the jail, if necessary, the inmate receives a 10 day supply of the medication and a prescription to bridge to their next scheduled appointment for this condition, not to exceed a total of 30 days from release;
- For any condition newly diagnosed in the jail, assistance with arranging follow-up;
- For any condition for which the patient was previously receiving care in the community, assistance with arranging follow-up if the patient has been in the jail for longer than 90 days.

6. Refusals (medications, visits, interventions)
Performance Indicator
a. All refusals for medications, clinical encounters, and interventions shall be received in person by healthcare staff and in accordance with policy.

7. Drug Treatment
Performance Indicator
a. All cases of intoxication, withdrawal, or risk of withdrawal will be managed according to policy.

8. Administration
Performance Indicator
a. All grievances are addressed appropriately, timely, and respectfully, and in accordance with policy, and include face-to-face encounters when appropriate. Emergency grievances are, at a minimum, assessed as soon as they are received. In other words, if the assessment reveals that there is no clinical emergency, the grievance may be resolved as would a non-emergency grievance.
b. All reports are submitted as required by the contract
c. All near misses and adverse events have been captured in the quality improvement system
d. The decisions regarding how to address near misses and adverse events captured in the quality improvement system are appropriate (i.e. are reviewed periodically by the appropriate multidisciplinary team, are appropriately triaged to those requiring and not requiring follow-up, those requiring follow-up are appropriately prioritized and reprioritized as needed).
e. All records requested for public disclosure, regulatory requirements, or litigation, are produced within 3 business days from the date the written request is made to the vendor site manager.
f. Assigned reviews (including root cause analyses) of near misses and adverse events are conducted timely, are appropriately thorough, recommendations are reviewed by the appropriate multidisciplinary team, appropriate recommendations are implemented and tracked for success.
10.0 SPECIAL CONTRACT TERMS AND CONDITIONS
10.1 Required Response Content
Proposal Conditions
https://www.sedgwickcounty.org/media/31338/proposal-terms-conditions.pdf

General Contract Provisions
https://www.sedgwickcounty.org/media/31337/general-contractual-provisions.pdf

Mandatory Contract Provisions
https://www.sedgwickcounty.org/media/31336/mandatory-contractual-provisions.pdf

Independent Contractor
https://www.sedgwickcounty.org/media/54780/independent-contractor-addendum.pdf

Sample Contract
https://www.sedgwickcounty.org/media/39236/sample-contract.pdf

Federal Certifications Addendum Sedgwick County

All proposal submissions shall include the following:
1. Firm profile: the name of the firm, address, telephone number(s), contact person, year the firm was established, and the names of the principals of the firm.
2. The names of the staff members who will be available for work on the contract, including a listing of their work experience.
3. The firm’s relevant experience, notably experience working with government agencies.
4. At minimum, three (3) professional references, besides Sedgwick County, with email addresses, telephone numbers, and contact persons where work has been completed within the last three (3) years.
5. A disclosure of any personal or financial interest in any properties in the project area, or any real or potential conflicts of interest with members of the Sedgwick County Board of County Commissioners or county staff.
6. A description of the type of assistance that will be sought from county staff, including assistance required from the county to lessen the costs of this project.
7. Proof of insurance meeting minimum insurance requirements as designated herein.
8. Those responses that do not include all required forms/items may be deemed non-responsive.
11.0 REQUIRED FORMS
The following forms must be completed and submitted with the proposal in accordance with the instructions given in Section 2.0. Blank forms are attached.

Attachment A  Reference Data Sheet
Attachment B  Designation of Confidential and Proprietary Information
Attachment C  Cost Summary Page Sheriff’s Office
Attachment D  Salary Ranges and Rates
Attachment E1  Staffing Tables- SCALDF
Attachment E2  Staffing Tables- Jail Annex
<table>
<thead>
<tr>
<th><strong>REFERENCE DATA SHEET</strong></th>
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<tr>
<td><strong>NAME OF FIRM:</strong></td>
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<td><strong>STREET ADDRESS:</strong></td>
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<td><strong>CITY, STATE, ZIP</strong></td>
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<tr>
<td><strong>CONTACT PERSON:</strong></td>
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<td><strong>PHONE #:</strong></td>
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<td><strong>Product(s) and/or Service(s) Used:</strong></td>
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Number of Sites _____________________ Number of Inmates _____________________

Facility Type

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Accreditation

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Contract Term (original, extensions, renewals, rebids) ___________________________

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Current Contract Prior Contract

Contract End

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Lost in Rebid, if so specify award recipient ____________________

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Reason _______________________________________________________________

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Other, specify (i.e. returned to self-operated, transition to University)

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Reason _______________________________________________________________
Designation of Confidential and Proprietary Information

The attached material submitted in response to this Proposal includes proprietary and confidential information, which qualifies as a trade secret, or is otherwise material that can be kept confidential. As such, we ask that certain pages, as indicated below, of this proposal response be treated as confidential material and not be released without our written approval. Attach additional sheets if needed.

<table>
<thead>
<tr>
<th>Section</th>
<th>Page Number</th>
<th>Topic</th>
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Check mark: ______ This firm is not designating any information as proprietary and confidential which qualifies as trade secret.

Prices always become public information when proposals are opened, and therefore cannot be designated as confidential.

Other information cannot be kept confidential unless it is a trade secret. Trade secret is as follows: "Trade secret" means information, including a formula, pattern, compilation, program, device, method technique or process to which all of the following apply:

1. The information derives independent economic value, actual or potential, from not being generally known to, and not being readily ascertainable by proper means by other persons who can obtain economic value from its disclosure or use.

2. The information is the subject of efforts to maintain its secrecy that are reasonable under the circumstances.

In the event the Designation of Confidentiality of this information is challenged, the undersigned hereby agrees to provide legal counsel or other necessary assistance to defend the Designation of Confidentiality.

Failure to include this form in the proposal response may mean that all information provided as part of the proposal response will be open to examination or copying. The county considers other markings of confidential in the proposal document to be insufficient. The undersigned agree to hold the county harmless for any damages arising out of the release of any material unless they are specifically identified above.

_____________________________________   _______________________
Signature         Title

_____________________________________   _______________________
Name (type or print)       Date
Pricing information shall be submitted by each prospective vendor and be separate from the remainder of the proposal in a sealed envelope. The pricing information shall be apart from the scope of services/technical requirements and other components of the response as the evaluation of these sections will be conducted separately and then eventually combined into a recommended selection for Notice of Intent to Award and contract negotiation. *(Note: Inmate population for per diem calculation is 1,450 for the Sheriff’s Office.)*

**Pricing Format**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Per Diem for January 1, 2023 through December 31, 2025</td>
<td></td>
</tr>
<tr>
<td>Additional Per Diem for exceeding monthly ADP by over 10%</td>
<td></td>
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<tr>
<td>Credit for being under monthly ADP by more than 10%</td>
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<tr>
<td>Proposed outside medical cap if different than $425,000.00</td>
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</tbody>
</table>

**Escalator/Inflationary Factor Utilized**

Please specify the percentage and dollar amount of the escalator or inflationary factor utilized by your company in establishing the inmate per diem pricing for year two (2) and year three (3):

<table>
<thead>
<tr>
<th>Year</th>
<th>Escalator/Inflationary Factor</th>
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<tbody>
<tr>
<td>Year Two (2)</td>
<td></td>
</tr>
<tr>
<td>Year Three (3)</td>
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</table>

**Rationale**

Provide detailed information below regarding the rationale for the escalator or inflationary factor utilized for the second and third years of the initial contract and what references used to establish this criteria:
<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Two</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
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<tr>
<td>Benefits</td>
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<tr>
<td>Fees</td>
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<tr>
<td>Malpractice</td>
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<tr>
<td>Subcontractors</td>
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<tr>
<td>DBE (% &amp; $)</td>
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<td></td>
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<tr>
<td>Inpatient Hospitalization</td>
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<tr>
<td>Outpatient and Ancillary Services</td>
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<tr>
<td>Pharmacy</td>
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<tr>
<td>Medical/Dental Supplies</td>
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<tr>
<td>Other Expenses</td>
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<tr>
<td>Ancillary Expenses</td>
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<tr>
<td>Overhead (% &amp; $)</td>
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<td>Profit (% &amp; $)</td>
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<td>Per Diem</td>
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**SALARY RANGES AND RATES**

The vendor must identify salary ranges and average rates for each position submitted on the staffing tables. The average rate identified in this document is the amount that will be utilized by county for the payback credits and/or holdbacks (that amount will be increased during each year of the agreement by a percentage identified by the vendor). Not all positions identified below must be utilized by the company and a range/rate need not be identified if the title will not be used. This chart also identifies whether the position is an employee, independent contractor or subcontractor and, if an employee, whether exempt/salaried or non-exempt/hourly. Any position title used must include all required information. Titles for positions not included but intended for use by the vendor must be added and the complete information included.

<table>
<thead>
<tr>
<th>Position Title</th>
<th>Pay Range</th>
<th>Average Rate</th>
<th>Shift Differential</th>
<th>Status</th>
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<tbody>
<tr>
<td><strong>Administrative -</strong></td>
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<tr>
<td>Health Services Adm.</td>
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<tr>
<td>Admin. Asst./Sec.</td>
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<tr>
<td><strong>Clinical -</strong></td>
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<tr>
<td>Medical Director</td>
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<td>Staff Physician</td>
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<tr>
<td>Mid-level provider</td>
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<td><strong>Mental Health -</strong></td>
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<tr>
<td>Dir. of Mental Health</td>
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<tr>
<td>Psychiatrist</td>
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<tr>
<td>Clinical Nurse Spec.</td>
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<td>Psychologist</td>
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<td>Social Worker</td>
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<tr>
<td>AODA Counselor</td>
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<tr>
<td>Other Discipline</td>
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<tr>
<td><strong>Licensed Medical Staff -</strong></td>
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<tr>
<td>Dir. Of Nursing</td>
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<tr>
<td>Nursing Supervisor/RN</td>
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<td>Charge Nurse/RN</td>
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<td>Staff Nurse/RN</td>
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<td>LPN</td>
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<td>EMT</td>
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<td><strong>Medical Records -</strong></td>
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<td>Med. Rec. Technician</td>
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<td><strong>Other Staff -</strong></td>
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Note: Status of the position must be identified as: E for Employee with an /H if Hourly and a /S if Salaried; an IC for Independent Contractor; and a SC for Subcontractor. Each range should be listed as either an hourly rate or as an annual salary. Full-time positions must be based on 2080 hours per year.
Sheriff’s Office - Sedgwick Adult Local Detention Facility

STAFFING TABLE

<table>
<thead>
<tr>
<th>Position Title</th>
<th>Proposed Staffing</th>
<th>Proposed Minimum</th>
<th>Routine FTE Scheduled</th>
<th>Alternate Staffing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shift</td>
<td>1 2 3 4</td>
<td>1 2 3 4</td>
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</tbody>
</table>

- **Administrative** -
  - Health Serv. Adm.
  - Admin. Asst./Sec.

- **Clinical** -
  - Medical Director
  - Staff Physician
  - Mid-level provider

- **Mental Health** -
  - Dir. of Mental Health
  - Psychiatrist
  - Clinical Nurse Spec.
  - Psychologist
  - Social Worker
  - Other Discipline

- **Licensed Medical Staff** -
  - Dir. Of Nursing
  - Nursing Sup./RN
  - Charge Nurse/RN
  - Staff Nurse/RN
  - LPN
  - EMT

- **Medical Records** -

- **Dental** -
  - Dentist
  - Dental Hygienist
  - Dental Assistant

- **Other Staff** -

- **Total by Shift** -

- **Grand Total** -

Note: Shifts are indicated with numbers one (1), two (2), three (3) and four (4). One indicates first shift or day shift. Two indicates second shift, evenings. Three indicates third shift, the night shift. And four indicates weekends and holidays for staffing purposes.
Sheriff's Office - Jail Annex

STAFFING TABLE

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<tr>
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REQUEST FOR PROPOSAL  
RFP #21-0065  
Medical Services – Sheriff's Office

The undersigned, on behalf of the proposer, certifies that: (1) this offer is made without previous understanding, agreement or connection with any person, firm, or corporation submitting a proposal on the same project; (2) is in all respects fair and without collusion or fraud; (3) the person whose signature appears below is legally empowered to bind the firm in whose name the proposer is entered; (4) they have read the complete Request for Proposal and understands all provisions; (5) if accepted by the county, this proposal is guaranteed as written and amended and will be implemented as stated; and (6) mistakes in writing of the submitted proposal will be their responsibility.

NAME_______________________________________________________________________
DBA/SAME___________________________________________________________________
CONTACT___________________________________________________________________
ADDRESS____________________________________ CITY/STATE____________________________ ZIP__________
PHONE______________________________________ FAX________________________ HOURS__________________
STATE OF INCORPORATION or ORGANIZATION __________________________________________
WEBSITE ADDRESS_______________________________________ EMAIL__________________________________
NUMBER OF LOCATIONS_______________ NUMBER OF PERSONS EMPLOYED__________________________
TYPE OF ORGANIZATION:  Public Corporation ________    Private Corporation ________    Sole Proprietorship _____
                        Partnership _____    Other (Describe): __________________________________________________________________
BUSINESS MODEL:  Small Business ________    Manufacturer ________    Distributor _________     Retail _________
                        Dealer ________  Other (Describe): __________________________________________________________________
Not a Minority-Owned Business: _______        Minority-Owned Business: _______ (Specify Below)
                        ___African American (05)      ___Asian Pacific (10)      ___Subcontinent Asian (15)       ___Hispanic (20)
                        ___Native American (25)      ___Other (30) - Please specify
Not a Woman-Owned Business: _______        Woman-Owned Business: _______ (Specify Below)
                        ___Not Minority -Woman Owned (50) ___African American-Woman Owned (55)
                        ___Asian Pacific-Woman Owned (60) ___Subcontinent Asian-Woman Owned (65) ___Hispanic Woman Owned (70)
                        ___Native American-Woman Owned (75) ___Other – Woman Owned (80) – Please specify
ARE YOU REGISTERED TO DO BUSINESS IN THE STATE OF KS:  ______Yes   ______No
INSURANCE REGISTERED IN THE STATE OF KS WITH MINIMUM BEST RATING OF A-VIII:  ___Yes  ____No

ACKNOWLEDGE RECEIPT OF ADDENDA:  All addendum(s) are posted to our RFQ/RFP web page and it is the vendor’s responsibility to check and confirm all addendum(s) related to this document by going to www.sedgwickcounty.org/finance/purchasing.asp .

NO.______, DATED _______;           NO.______, DATED______;                NO.______, DATED_______

In submitting a proposal, vendor acknowledges all requirements, terms, conditions, and sections of this document. Proposal submission format should be by order in which sections are listed throughout the document. All minimum and general requirements should be specifically addressed and detailed in proposer’s response. Exceptions to any part of this document should be clearly delineated and detailed.

Signature______________________________________ Title___________________________________
Print Name______________________________________ Dated ______________________________