BOCC APPROVAL DECEMBER 8, 2021 BOARD OF BIDS AND CONTRACTS DECEMBER 2, 2021

2. ORGANIZATIONAL DIVERSITY & INCLUSION CONSULTANT -- MANAGER'S OFFICE <u>FUNDING -- MANAGER'S OFFICE</u>

(Request sent to 188 vendors)

RFP #21-0046 Contract

1. Phase 1 - Kick Off			Elevate USA Inc.				
			Included				
	- Fact Finding				\$2,500,00		
	a. Data Analysis - 10 hours @ \$350.00/hour b. Focus Groups - 2 sessions at \$2,512.00/day				\$3,500.00 \$5,024.00		
	•	•	\$2,512.00				
c. Community Panel - 1 session @ \$2,512.00/day				\$2,512.00			
d. Gap Analysis - 10 hours @ \$350.00/hour e. Shadowing - 1 session @ \$2,512.00/day				\$2,512.00			
e. Shadowing - 1 session @ \$2,512.00/day 3. Phase 3 - DE&I Plan Development - 40 hours @ \$350.00/hour				\$14,000.00			
4. Phase 4 - Staff Training Delivery - 10 sessions @ \$2,512.00/day				\$14,000.00 \$25,120.00			
4. Phase 4 - Staff Training Delivery - 10 sessions @ \$2,512.00/day 5. Phase 5 - Quality Assurance Plan - 16 hours @ \$350.00/hour				\$23,120.00 \$5,600.00			
5. Phase 5 - Quality Assurance Plan - 16 nours (@ \$550.00/nour Program Total				\$5,000.00			
Program Total				Hicks-Carter-Hicks, LLC			
1. Meet with key stakeholders - Planning, Prep, Meeting(s), and Post-Work				\$3,500.00			
2. Develop communication plan and email templates				\$2,500.00			
3. Review/audit HR policies/procedures, DEI training programs				\$12,000.00			
4. Conduct up to twelve interviews with stakeholders					\$6,600.00		
		groups (Employee and community focus grou	.ps; up to		¢10,500,00		
	per focus group; and up to 1.5 hou		1 / 1		\$10,500.00		
6. Create a	und administer online employee sur	vey (up to 3,000 participants)			\$12,000.00		
7. Analysis	s of collected data and synthesis in	to themes			\$6,900.00		
8. Create a	in electronic, written report detailir	ng results of DEI audit along with recommenda	utions		\$4,000.00		
9. Aid in establishment and formation of DEI Committee (up to 35 hours allocated for the committee startup - combination of virtual and in-person work) - Planning, Prep, DiSC Workplace Team Assessment, Commission-member Orientation Session, and Meeting Facilitation				\$15,000.00 (inclusive of 15 Everything DiSC Workplace assessments for the Commission's orientation)			
10. Facilitate the development of the county's DEI statement detailing mission, vision , and values via visioning session with DEI committee				\$7,000.00			
	trainers; execute a one year license agreement that provides the county access to H-C-H's DEI training				a. Three day Train-the-Trainer session for up to ten (10) trainers - inclusive of materials: \$16,000. b. One year H-C-H DEI training licenses for county employees only: \$18,000.00		
11. Develop program to	o fit county's needs, provide a three	e day train-the-trainer session for up to 10 coun	nty				
11. Develop program to trainers; ex program 12. Provide	o fit county's needs, provide a three xecute a one year license agreemen e general DEI consulting for the co	e day train-the-trainer session for up to 10 coun	nty DEI training				
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On the recommendation of Joe Thomas, on behalf of the Manager's Office, Brandi Baily moved to accept the proposal from Hicks-Carter-Hicks, LLC (Items 1-11) in the amount of \$102,000.00. Jennifer Blasi seconded the motion. The motion passed unanimously.

An evaluation committee comprised of Tania Cole - Assistant County Manager; Tim Kaufman - Deputy County Manager; TaTy'Terria Gary - Diversity and Inclusion Fellow; Jeff Easter - Sheriff; Sheena Schmutz - Chief Human Resources Officer; and Joe Thomas - Purchasing evaluated the proposal responses based on the criteria set forth in the RFP. Based on scoring, was chosen for award.

Sedgwick County is seeking services of an Organizational Diversity and Inclusion Consultant with expertise in guiding the organization through successful Diversity, Equity, and Inclusion transformation. This consultant will assist the organization to develop a long-term roadmap [a Diversity, Equity, and Inclusion (DEI) Plan] that is aligned with the county's strategic plan and will ensure that barriers to inclusion continue to decrease, while internal awareness, knowledge, and skills continue to increase. This roadmap will include methods of long-term monitoring and evaluation that considers several areas including, but not limited to, the internal staffing practices, policies, procedures, community partnership engagement, and ongoing staff education.

The consultant will develop, execute, and perform comprehensive Diversity, Equity, and Inclusion analysis of the organization including staff, boards, and local underserved communities and support the development and facilitation of dialogues and outreach efforts that will engage employees, board members, and community members in this effort.

Outcomes will include a public statement regarding Diversity, Equity, and Inclusion that serves how Sedgwick County operates and makes decisions that impact budgeting, policies, procedures, operations, programming, outreach, and management practices. Also training and education strategies that will increase the awareness, knowledge, and skills of Sedgwick County staff and boards as it pertains to Diversity, Equity and Inclusion. Development of an active and engaged Diverse, Equity, and Inclusion committee comprised of key stakeholders with county staff and community partners.

Notes:

This is a proposal and not a bid. Proposals are scored based on criteria set forth in our RFP. There are five (5) components to this RFP:

Component	Points
A. Experience in delivering work products and conducting interactive sessions that incorporate perspectives of Diversity, Equity, and Inclusion.	20
B. Consultant has experience in facilitating workshops with participants of all professional levels, from staff to board members and community partners and leading discussions about race, inequality, discrimination, bias, and building capacity to recognize bias.	20
C. Consultant is a Minority-Owned business and has a demonstrated focus in the nonprofit sector.	20
D. Embraces an active approach toward achieving equity for all people, considering systemic issues and how these impact individuals.	20
E. Most advantageous cost to the county*	20
Total Points	100

Questions and Answers

Brandi Baily: HR offers a diversity training class and they have a diversity area so how does this relate to what HR is already doing and how is it different from what HR does?

Tania Cole: I think this consultant is going to partner with HR and I think that what this consultant will do is enhance the training HR offers.

Greg Gann: Is it fair to say this is a more comprehensive approach to DEI as opposed to what HR is currently doing?

Tania Cole: Absolutely.

Russell Leeds: The intent for this contract is for them to do a thorough analysis organizationally as to how the organization fairs in the DEI realm and you have four (4) companies and bids vary greatly and I understand the criteria that was set forth in the 100 point scale. Specifically, this company is going to have the capacity to do the types of stakeholder meetings and employee engagement and employee training sessions that perhaps we don't have the capacity to do now with the staffing we have. Is that a fair characterization?

Tania Cole: What this company is going to do is basically give us a framework or a playbook over the next 9 to 12 months of our Diversity, Equity, and Inclusion in the organization. They are going to help us understand where our gaps are. This really came from when we started our strategic plan what we heard from employees and from the community and what we actually implemented in our strategic plan was that we wanted to have diversity within the organization. This company is going to help us understand where we are with Diversity, Equity, and Inclusion and where those gaps are, where we need to help with implementing Diversity, Equity, and Inclusion within the organization, and out in the community. They are going to do that through surveys, focus groups, and interviews. They are going to look at our policies and procedures, training, recruitment, and retention. They are basically going to look at the organization as a whole.

Russell Leeds: So it's internal focused to help our workforce be more diversified and open to diversity but it's also a customer service factor because it helps us look outward at gaps we have in service in the way we communicate and interact with diverse communities. Is that fair?

Tania Cole: It is fair. We are going to start internally but we are also going to focus externally as well and how we're working with those that come to us for services and programs as well.