County Treasurer

<u>Mission</u>: To provide honest, friendly service and to be accountable to the citizens of Sedgwick County through the timely collection and distribution of public funds, thus financing public services provided by Kansas schools, cities, townships, and other public agencies in accordance with legislative mandates.

Brandi Baily
Sedgwick County Treasurer
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Overview

The Sedgwick County Treasurer's primary responsibility is to collect real estate, personal property, and motor vehicle taxes; commercial vehicle fees; special assessments; and other miscellaneous taxes for Sedgwick County cities, townships, school districts, and other taxing jurisdictions. After collecting this revenue, the Treasurer apportions and distributes the revenue to local taxing authorities. The Treasurer's Office also acts as a bank, accepting deposits revenue-generating departments and entering them into the accounting system before depositing the money into the County's bank accounts.

The Treasurer also operates two tag offices in Sedgwick County which collect motor vehicle taxes, sales taxes and license fees, park permit fees, and commercial truck registration fees on behalf of the State. The tag offices are totally self-supporting and do not receive General Fund dollars.

Sedgwick County Voters County Treasurer

Strategic Goals:

- Continue to improve customer service, utilizing technology to streamline information dissemination and payment collection
- Accurately account for funds collected and distributed
- Enhance partnerships with other County and Kansas State departments to enhance delivery of services to citizens

Highlights

- The Treasurer implemented a walk-in, first come first serve system better to serve individuals. Tag renewals. handicap placard renewals, and lien releases can be done without making appointment or using the QLess line
- As a convenience to taxpayers, the Treasurer stations two tax clerks in the satellite tag offices during tax season. Rather than visiting the downtown office, taxpayers can go to either tag office to pay personal property or real estate taxes



Accomplishments and Strategic Results

Accomplishments

- The Treasurer's Office has added an "Appointments" module to the existing QLess virtual waiting line. This allows customers the convenience of booking an appointment online.
- The Treasurer implemented an online auction to replace the in-person tax foreclosure sale process.
 Customers can view all properties for sale, bid on multiple properties at once, and pay for successful bids from any smart device.
- The Treasurer's Office expanded the Kellogg Tag Office parking lot by 38 stalls for the convenience of both staff and citizens.

	2022	2023	2024
Department Metric:	Actual	Estimated	Projected
Tax dollars collected and distributed (calendar year) - Tax Office	\$687,323,651	\$690,000,000	\$695,000,000
Total vehicle tax revenue collected - Tag Office	\$66,853,940	\$68,000,000	\$68,000,000
Commercial Motor Vehicle Fees - Tag Office	\$3,798,845	\$4,000,000	\$4,000,000
Number of current tax statements mailed or electronically submitted (calendar year)	342,557	344,000	344,000
Number of vehicle transactions	618,555	625,000	625,000
Titles approved for printing	119,510	122,000	122,000
Collection of royalty fees	\$575,335	\$580,000	\$580,000
Collection of park permit fees	\$409,775	\$420,000	\$420,000



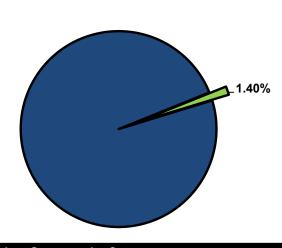
Significant Budget Adjustments

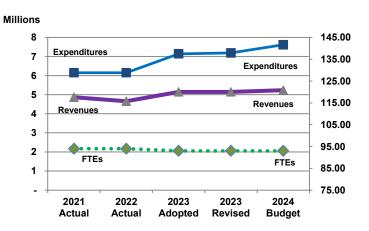
Significant adjustments to the County Treasurer's 2024 budget include an increase in all other revenue due to a transfer in to balance the Auto License Fund (\$362,060), a decrease in charges for services revenue to bring in-line with anticipated actuals (\$272,960), an increase in contractuals to bring in-line with anticipated actuals (\$60,469), and a decrease in capital improvements due to a 2023 bathroom renovation at the Main Tag Office (\$50,813).

Departmental Graphical Summary

County TreasurerPercent of Total County Operating Budget

Expenditures, Program Revenue & FTEs All Operating Funds





	2024	2222	2000	2222	2024		0/ 01
	2021	2022	2023	2023	2024	Amount Chg	% Chg
Expenditures	Actual	Actual	Adopted	Revised	Budget	'23 Rev'24	'23 Rev'24
Personnel	4,817,554	4,764,903	5,754,589	5,754,589	6,178,013	423,424	7.36%
Contractual Services	1,116,237	1,261,169	1,263,384	1,253,164	1,313,633	60,469	4.83%
Debt Service	-	-	-	-	-	-	
Commodities	156,925	127,285	127,626	131,996	128,026	(3,970)	-3.01%
Capital Improvements	-	288	-	50,813	-	(50,813)	-100.00%
Capital Equipment	-	-	-	-	-	-	
Interfund Transfers	63,983	-	-	_	-	-	
Total Expenditures	6,154,699	6,153,646	7,145,599	7,190,562	7,619,672	429,110	5.97%
Revenues							
Tax Revenues	(30,760)	(20,505)	-	-	(18,506)	(18,506)	
Licenses and Permits	=	-	-	-	-	-	
Intergovernmental	25,200	31,325	34,000	34,000	31,955	(2,045)	-6.01%
Charges for Services	4,856,673	4,680,005	5,095,630	5,095,630	4,822,670	(272,960)	-5.36%
All Other Revenue	12,695	(35,914)	15,747	15,747	399,335	383,588	2435.91%
Total Revenues	4,863,808	4,654,911	5,145,377	5,145,377	5,235,454	90,077	1.75%
Full-Time Equivalents (FTEs	3)						
Property Tax Funded	18.50	18.50	17.50	17.50	17.50	-	0.00%
Non-Property Tax Funded	75.50	75.50	75.50	75.50	75.50	-	0.00%
Total FTEs	94.00	94.00	93.00	93.00	93.00	-	0.00%

Budget Summary by Fund							
	2021	2022	2023	2023	2024	Amount Chg	% Chg
Fund	Actual	Actual	Adopted	Revised	Budget	'23 Rev'24	'23 Rev'24
General Fund	1,265,921	1,403,541	1,454,711	1,454,711	1,591,238	136,527	9.39%
Auto License	4,888,778	4,750,105	5,690,888	5,735,851	6,028,433	292,583	5.10%
Total Expenditures	6,154,699	6,153,646	7,145,599	7,190,562	7,619,672	429,110	5.97%

Significant Budget Adjustments from Prior Year Revised Budget

Total 9,656 89,100 -

Program	Fund	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	% Chg '23 Rev'24	23'-24' FTEs
Treasurer Administration	110	339,613	392,595	384,850	384,850	395,078	2.66%	3.50
Tax Collections	110	580,953	649,679	687,508	687,508	754,293	9.71%	9.00
Treasurer Accounting	110	345,355	361,267	382,353	382,353	441,867	15.57%	5.00
Tag Administration	213	1,609,325	1,602,428	1,611,930	1,611,930	1,736,816	7.75%	11.50
Main Tag Office	213	1,839,015	1,607,908	2,331,903	2,248,795	2,388,400	6.21%	39.50
Brittany Tag Office	213	-	(33)	, , -	-	, , , -	0.00%	-
Chadsworth Tag Office	213	_	(40)	_	-	_	0.00%	_
Derby Tag Office	213	_	(9)	_	-	_	0.00%	-
Kellogg Tag Office	213	1,440,438	1,539,851	1,747,055	1,875,126	1,903,217	1.50%	24.50
Total		6,154,699	6,153,646	7,145,599	7,190,562	7,619,672	5.97%	93.00

			Budgeted Co	ompensation C	comparison	FT	E Comparis	on
Position Titles	Fund	Grade	2023 Adopted	2023 Revised	2024 Budget	2023 Adopted	2023 Revised	2024 Budget
County Treasurer	110	ELECT	96,638	101,527	101,527	1.00	1.00	1.00
Chief Deputy Treasurer	110	GRADE67	, <u>-</u>	-	50,217	-	-	0.50
Deputy Treasurer	110	GRADE64	-	=	69,018	_	-	1.00
Senior Accountant	110	GRADE60	=	=	63,952	-	-	1.00
Management Analyst I	110	GRADE59	-	-	117,469	-	-	2.00
Accountant	110	GRADE58	-	-	265,502	_	-	5.00
Administrative Support V	110	GRADE56	-	-	46,678	_	-	1.00
Administrative Support IV	110	GRADE55	-	-	42,135	-	-	1.00
Administrative Support II	110	GRADE52	-	-	196,491	_	-	5.00
Chief Deputy Treasurer	110	GRADE136	45,586	50,217	-	0.50	0.50	-
Deputy Treasurer	110	GRADE132	62,653	69,018	-	1.00	1.00	-
Senior Accountant	110	GRADE129	54,320	59,839	-	1.00	1.00	-
Management Analyst I	110	GRADE126	89,762	102,816	-	2.00	2.00	-
Accountant	110	GRADE125	216,380	232,122	-	5.00	5.00	-
Administrative Support V	110	GRADE124	37,806	41,648	-	1.00	1.00	-
Administrative Support IV	110	GRADE123	36,026	39,695	-	1.00	1.00	-
Administrative Support II	110	GRADE120	165,699	181,846	-	5.00	5.00	-
Chief Deputy Treasurer	213	GRADE67	-	-	50,217	-	-	0.50
Auto License Manager	213	GRADE64	-	=	71,174	_	-	1.00
Assistant Auto License Manager	213	GRADE61	-	-	119,244	-	-	2.00
Senior Accountant	213	GRADE60	-	=	62,296	_	-	1.00
Administrative Support VI	213	GRADE59	-	-	62,322	_	-	1.00
Administrative Support IV	213	GRADE55	-	-	200,191	_	-	4.00
Treasurer Application Specialist I	213	GRADE55	-	-	58,573	_	-	1.00
Auto License Substation Manager	213	GRADE54	-	-	371,540	-	-	9.00
Auto License Substation Supervisor	213	GRADE54	-	-	39,571	-	-	1.00
Administrative Support II	213	GRADE53	-	-	237,171	-	-	6.00
Assistant Auto License Substation Mgr.	213	GRADE53	-	-	75,280	-	-	2.00
Administrative Support II	213	GRADE52	-	-	1,600,022	-	-	43.00
PT Administrative Support	213	GRADE51	=	=	18,650	-	-	1.00
PT Fiscal Associate	213	GRADE51	=	=	64,900	-	-	2.00
PT Custodian	213	GRADE50	-	=	14,220	-	-	1.00
Chief Deputy Treasurer	213	GRADE136	45,586	50,217	-	0.50	0.50	-
Auto License Manager	213	GRADE132	74,118	60,331	-	1.00	1.00	-
Assistant Auto License Manager	213	GRADE129	103,494	107,113	-	2.00	2.00	-
Senior Accountant	213	GRADE129	55,389	61,016	-	1.00	1.00	-
Administrative Support VI	213	GRADE125	55,913	61,563	-	1.00	1.00	-
Treasurer Application Specialist I	213	GRADE124	54,080	58,573	-	1.00	1.00	-
Administrative Support IV	213	GRADE123	152,485	167,939	-	4.00	4.00	-
Auto License Substation Manager	213	GRADE122	344,802	351,961	-	9.00	9.00	-
Auto License Substation Supervisor	213	GRADE122	36,733	36,302	-	1.00	1.00	-
Assistant Auto License Substation Mgr.	213	GRADE121	75,421	69,876	-	2.00	2.00	-
Administrative Support II	213	GRADE120	1,546,557	1,702,953	-	49.00	49.00	-
PT Administrative Support	213	EXCEPT	17,747	19,296	-	1.00	1.00	-
PT Custodian	213	EXCEPT	17,747	5,000	-	1.00	1.00	-
PT Fiscal Associate	213	EXCEPT	61,266	67,496	-	2.00	2.00	-
	Subtot				3,998,362			
		Add:						
		-	Personnel Savi	-	-			
		•	ation Adjustmer		162,285			
		Overtime/	On Call/Holiday	Pay	-			
		Benefits			2,017,366			

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Total Personnel Budget

6,178,013

93.00 93.00 93.00

• Treasurer Administration

Treasurer's Administration manages overall operations to ensure proper billing, collection, and distribution of tax monies. The program provides employees with the tools necessary to achieve quality public service by emphasizing employee training and development, process improvements and efficiencies, and effective resource allocation. Administration in the Treasurer's Office works with other County departments and taxing authorities to develop partnerships and improve communications.

Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg.	% Chg.
Personnel	339,020	386,896	373,116	373,116	383,744	10,628	2.8%
Contractual Services	593	5,370	8,000	8,000	7,600	(400)	-5.0%
Debt Service	-	-	-	-		(100)	0.0%
Commodities	_	329	3,734	3,734	3,734	_	0.0%
Capital Improvements	_	-	-	-	-	_	0.0%
Capital Equipment	_	_	-	_	_	_	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	339,613	392,595	384,850	384,850	395,078	10,228	2.7%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	=	50	•	-	52	52	0.0%
Total Revenues	-	50	-	-	52	52	0.0%
Full-Time Equivalents (FTEs)	3.50	3.50	3.50	3.50	3.50	-	0.0%

Tax Collections

Tax Collections receives, records, and processes real and personal property tax payments in person, by mail, and via the internet, and have assigned a staff member for the collection of prior years' taxes. Tax Collections works closely with mortgage lenders and financial institutions to ensure accurate payment and posting of taxes. Tax Collections also serves as the repository for all other County departments.

Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg. '23 - '24
Personnel	468,266	514,283	543,866	543,866	610,251	66,385	12.2%
Contractual Services	39,583	52,061	60,750	60,750	60,750	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	73,104	83,335	82,892	82,892	83,292	400	0.5%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	580,953	649,679	687,508	687,508	754,293	66,785	9.7%
Revenues							
Taxes	(30,760)	(20,505)	-	-	(18,506)	(18,506)	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	6,970	(92,252)	7,557	7,557	7,708	151	2.0%
Total Revenues	(23,790)	(112,757)	7,557	7,557	(10,798)	(18,355)	-242.9%
Full-Time Equivalents (FTEs)	10.00	10.00	9.00	9.00	9.00	-	0.0%

• Treasurer Accounting

Treasurer Accounting accurately accounts for all monies received from taxpayers and properly distributes these funds to cities, townships, school districts, and other tax units. The Treasurer Accounting fund center also accepts deposits on behalf of other Sedgwick County departments.

Fund(s): County	General Fund 11	0
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Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg.
Personnel	345,355	361,267	382,353	382,353	441,867	59,514	15.6%
Contractual Services	-	-	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	-	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	-	-	-	-	-	-	0.0%
Total Expenditures	345,355	361,267	382,353	382,353	441,867	59,514	15.6%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	498	-	-	528	528	0.0%
All Other Revenue	(302)	303	-	=	315	315	0.0%
Total Revenues	(302)	801	-	-	843	843	0.0%
Full-Time Equivalents (FTEs)	5.00	5.00	5.00	5.00	5.00	-	0.0%

Tag Administration

Tag Administration Services manages the operations of the two tag office facilities. Tag Administration accounts for monies received from title and registration transactions and distributes these funds to the proper authorities. Tag Administration also provides support to all auto license personnel with regard to tax collection and refunds. Other responsibilities include computer support and management of inventory and supply logistics.

Fund(s): Auto License 213

Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg.	% Chg.
· ·			•				23 - 24
Personnel	792,347	821,127	925,496	925,496	999,733	74,237	8.0%
Contractual Services	717,064	758,092	686,434	683,993	737,083	53,091	7.8%
Debt Service	-	=	-	-	-	-	0.0%
Commodities	35,931	23,209	-	2,442	-	(2,442)	-100.0%
Capital Improvements	=	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	63,983	-	-	-	-	-	0.0%
Total Expenditures	1,609,325	1,602,428	1,611,930	1,611,930	1,736,816	124,886	7.7%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	=	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	189	-	-	197	197	0.0%
Total Revenues	-	189	-	-	197	197	0.0%
Full-Time Equivalents (FTEs)	11.50	11.50	11.50	11.50	11.50	-	0.0%

Main Tag Office

The Main Tag Office provides vehicle tag renewal and title services. Kansas Highway Patrol (KHP) vehicle inspections are available at this location Monday through Friday from 7:30 a.m. to 3:15 p.m. This office also provides services for fleets and dealers, and distributes personalized/specialty tags. This office is located at 2525 West Douglas, at the intersection of Douglas and Meridian in downtown Wichita.

Fund(s): Auto License 213							
Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg. '23 - '24
Personnel	1,730,300	1,475,410	2,221,903	2,093,832	2,278,400	184,569	8.8%
Contractual Services	76,537	119,941	85,000	80,836	85,000	4,164	5.2%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	32,178	12,269	25,000	23,314	25,000	1,686	7.2%
Capital Improvements	-	288	-	50,813	-	(50,813)	-100.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	=	=	•	-	-	-	0.0%
Total Expenditures	1,839,015	1,607,908	2,331,903	2,248,795	2,388,400	139,606	6.2%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	25,200	31,325	34,000	34,000	31,955	(2,045)	-6.0%
Charges For Service	3,284,981	3,250,658	3,432,728	3,432,728	3,314,691	(118,037)	-3.4%
All Other Revenue	(103,873)	43,863	4,113	4,113	368,316	364,202	8853.9%
Total Revenues	3,206,308	3,325,846	3,470,842	3,470,842	3,714,962	244,120	7.0%
Full-Time Equivalents (FTEs)	39.00	41.00	41.00	39.50	39.50	-	0.0%

Brittany Tag Office

The Brittany Tag Office, located at 2120 North Woodlawn, closed in December 2018. Staff and operations were moved to the Kellogg Tag Office at 5620 East Kellogg (northeast corner of Kellogg and Edgemoor).

Fund(s): Auto License 213							
Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg.
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	(33)	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	=	=	-	-	-	-	0.0%
Total Expenditures	-	(33)	-	-	-	-	0.0%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	9	-	-		-	0.0%
Total Revenues	-	9	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-		0.0%

• Chadsworth Tag Office

The Chadsworth Tag Office, located at located at 2330 North Maize Road, closed in December 2018. Staff and operations were moved to the Kellogg Tag Office at 5620 East Kellogg (northeast corner of Kellogg and Edgemoor).

Fund(s): Auto License 213							
Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg. '23 - '24
Personnel	-	=	=	-	-	=	0.0%
Contractual Services	=	=	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	(40)	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	=	=	•	-	-	-	0.0%
Total Expenditures	-	(40)	-	-	-	-	0.0%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	=	=	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	-	2	1	-	-	-	0.0%
Total Revenues	-	2	-	-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-	-	0.0%

Derby Tag Office

The Derby Tag Office, located at 212 Greenway in Derby Towne Center, closed in December 2018. Staff and operations were moved to the Kellogg Tag Office at 5620 East Kellogg (northeast corner of Kellogg and Edgemoor).

Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg. '23 - '24
Personnel	-	-	-	-	-	-	0.0%
Contractual Services	-	-	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	-	(9)	-	-	-	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	=	-	-	-	-	-	0.0%
Total Expenditures	-	(9)	-	-	-	-	0.0%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	-	-	-	-	-	-	0.0%
All Other Revenue	=	3	-	-	-	-	0.0%
Total Revenues	-	3		-	-	-	0.0%
Full-Time Equivalents (FTEs)	-	-	-	-	-		0.0%

Kellogg Tag Office

The Kellogg Tag Office opened in December of 2018. This facility is a consolidation of the staff and operations of the three satellite offices: Brittany, Chadsworth, and Derby. This office is located at 5620 East Kellogg (northeast corner of Kellogg and Edgemoor) in east Wichita. The office provides vehicle tag renewal and title services and is open from 8:00 a.m. to 5:00 p.m. Monday through Friday.

Fund(s): Auto License 213							
Expenditures	2021 Actual	2022 Actual	2023 Adopted	2023 Revised	2024 Budget	Amnt. Chg. '23 - '24	% Chg. '23 - '24
Personnel	1,142,267	1,205,920	1,307,855	1,435,926	1,464,017	28,091	2.0%
Contractual Services	282,461	325,705	423,200	423,200	423,200	-	0.0%
Debt Service	-	-	-	-	-	-	0.0%
Commodities	15,711	8,226	16,000	16,000	16,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	0.0%
Capital Equipment	-	-	-	-	-	-	0.0%
Interfund Transfers	=	=		-	-	-	0.0%
Total Expenditures	1,440,438	1,539,851	1,747,055	1,875,126	1,903,217	28,091	1.5%
Revenues							
Taxes	-	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	-	0.0%
Charges For Service	1,571,692	1,428,849	1,662,902	1,662,902	1,507,450	(155,452)	-9.3%
All Other Revenue	109,900	11,919	4,077	4,077	22,747	18,670	458.0%
Total Revenues	1,681,592	1,440,768	1,666,979	1,666,979	1,530,197	(136,781)	-8.2%
Full-Time Equivalents (FTEs)	25.00	23.00	23.00	24.50	24.50		0.0%